

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, September 16, 1993, at 9:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present:

- Dr. Arthur S. Hara, Chair
- Mr. Robert H. Lee, Chancellor
- Dr. David W. Strangway, President
- Mr. Thomas R. Berger, Q.C.
- Ms. Shirley Chan
- Ms. Barbara Crompton
- Dr. William R. Cullen
- Mr. Ronald H. Granholm
- Mr. Michael K. Y. Hughes
- Mr. Orvin C. W. Lau
- Dr. Tong Louie
- Ms. Lois Moen
- Mr. Dennis J. Pavlich

Messages of regret for absence were received from Dr. Roslyn Kunin and Mr. Michael Partridge.

In Attendance:

- Mrs. Nina Robinson, Secretary to the Board
- Dr. Daniel R. Birch, Vice President Academic & Provost
- Mr. A. Bruce Gellatly, Vice President,
Administration & Finance
- Dr. Robert C. Miller, Jr., Vice President, Research
- Dr. K. D. Srivastava, Vice President,
Student & Academic Services
- Mr. Peter W. Ufford, Vice President, External Affairs
- Ms. Libby Nason, Vice Provost
- Dr. A. J. McClean, Associate Vice President, Academic
- Mr. Tim Miner, Director, Campus Planning & Development
- Mr. Brian Murfitt, Development Manager, CP&D
- Mr. Dan Walker, COUP Spokesperson
- Dr. Charles E. Slonecker, Director of Ceremonies and Community
Relations
- Mr. Steve Crombie, Media Relations and Publicity Manager
- Members of the public gallery

OPEN SESSION

PRESENTATION

Dr. Margaret Arcus, Acting Director, School of Family and Nutritional Sciences made a presentation with respect to the current activities of the School of Family and Nutritional Sciences. Dr. Arcus was accompanied by Dr. Susan Barr, Associate Professor, Nutritional Sciences and two students i.e. Ms. Lori Lach an undergraduate in dietetics; and Mr. David Watt, a masters student in family studies. Dean James F. Richards, Faculty of Agricultural Sciences, was also in attendance. It was noted that the school is celebrating its 50th anniversary this year.

Review of Mission Statement and Strategic Plan 1989

It was noted that President David W. Strangway would be reviewing the Mission Statement and Strategic Plan 1989 later in the day. It was estimated that the presentation would take one and one-half hours following lunch.

Planning Process re South Campus

The following documentation was circulated and received for information.

- (1) Open Planning Process/General (Greater) Campus Plan
- (2) Proposals for a Public Process Relating to the Development of the South Campus
- (3) Legal Opinion re Electoral Area "A" Zoning and Development Controls--Provided to Greater Vancouver Regional District by Farris, Vaughan, Wills & Murphy (Tabled by Ms. Shirley Chan)
- (4) COUP (Coalition Opposing the University Plan) Submissions
 - (a) Summary of recommendations for design of a public process dealing with land use and community planning at UBC
 - (b) Summary of talk given by Mr. Dan Walker

Mr. Dan Walker, COUP Spokesperson made a five-minute presentation and tabled the text of his comments with the Board. COUP advocated shared decision-making and independent and neutral facilitation.

The Board Chair thanked Mr. Walker for his comments. Dr. Hara observed that the process should entail consensus but the meaning of the word should not be confused. In Dr. Hara's view "consensus" means that not everyone has to agree but

everyone should know the reason the decision has been made. Dr. Hara also stressed that this is a two-year process and that this must be contained in every document.

Mr. Berger made a few observations with respect to Mr. Walker's paper. He noted that it varied slightly from an earlier paper submitted by Ms. Fiona Wain et al. Mr. Berger commented that Mr. Walker's paper referenced approximately twenty-five "stakeholders." He suggested that the various interest groups should get together and form one group.

Mr. Berger indicated that there was a fundamental difficulty in implementing the resolution passed by the Board at its special meeting on August 23, 1993. That is, that the University is developer and decision maker. He suggested that the University Administration might be regarded as the "developer", and the Board might achieve the means of remaining detached so that we, in a sense, occupy the position of the "city council." He noted that Mr. Walker's paper in the earlier version suggested that the Board should agree to some sort of arbitration if it can't agree with the stakeholders. In Mr. Berger's view, the Board was bound to reject that because under the statute we have certain powers that we are obliged to exercise.

Mr. Berger concurred with the suggestion of the University Administration that the experience, and how it was addressed, at Simon Fraser University, University of Western Ontario, University of Toronto and other institutions should be investigated.

Mr. Berger asked if there was any other building slated for the South Campus at the moment that is comparable to the National Research Council Institute for Machinery Research. Dr. Strangway indicated that the only other project is the Waste Disposal Facility, but this issue was well-known and the President did not feel that the matter would be resolved within the two-year planning period.

Ms. Shirley Chan reassured Mr. Walker that the Board was interested in developing an appropriate public process.

Mr. A. Bruce Gellatly advised that Mr. Michael Hughes' request for information on the terms of the contract with campus planners Dutoit, Allsop and Hellier had been referred to Campus Planning and Development and would be provided to Mr. Hughes in due course.

In response to a question from Ms. Chan, Dr. Strangway advised that no decision had been made to appoint the person referred to as possible facilitator in the documentation. The President stated that an options paper would be presented to the Board at its meeting scheduled for November 18, 1993.

Chancellor Robert H. Lee suggested that the first steps should be general and very flexible.

Ms. Barbara Crompton felt, for the record, that we should step back and look at the philosophical issues at the November meeting. She also felt that a number of facilitators should be considered to ensure that the Board is not being tunneled in one direction.

There was a general feeling that the development of the process should not be rushed and sufficient time should be allowed to get as much input as possible. Ms. Barbara Crompton requested, however, that projected time lines be set forth.

Mr. Arthur Hara observed that there had been a good discussion of this issue with considerable feedback from the Board of Governors. He felt that the options paper to be brought forward in November should be a first draft, and that it should be circulated to the Board as soon as possible. Ms. Shirley Chan suggested that a liaison member of the Board be involved in the development of the process, and it was agreed that this would be the Board Chair.

Mr. Berger expressed the view that there must be a process in place that is understood by the public, and that any position paper should make it clear that the University acknowledges that it understands the role of developer and adjudicator and is prepared to develop a process whereby it does not assume both roles at the same time.

Ms. Shirley Chan suggested that organizations such as COUP be consulted as the process is being developed, and that any proposal have their "consensus" using the Board Chair's definition. The President stated that this was the University's intention.

Accountability and Performance Indicators--Preliminary Progress Report

A preliminary progress report dated September 9, 1993, from Dr. Daniel R. Birch on accountability and performance indicators had been circulated and was received for information.

FINANCE

Policies

Donations

Vending Machines

Mr. Granholm indicated that the Finance Committee had reviewed the above-referenced policies at its meeting on September 9, 1993, and recommended their approval to the Board of Governors. (See Other Business).

Financial Statements

Alma Mater Society

**UBC Alumni Association
American Foundation
Aquatic Centre
San Rafael Research Corporation
Thunderbird Winter Sports Centre
UBC Foundation
UBC Real Estate Corporation
Western Canadian Marine Biological Society**

The above-referenced financial statements had been circulated and were received for information.

PROPERTY

Institute for Asian Research--Proceed to Working Drawings

The following documentation had been circulated.

- (1) Memorandum dated September 3, 1993, from Campus Planning and Development.
- (2) Design Development Brief dated August 31, 1993 by Matsuzaki Wright Architects Inc.

Ms. Eva Matsuzaki of Matsuzaki Wright Architects Inc. was in attendance to present the design development report. Mr. Brian Murfitt of Campus Planning and Development was also in attendance.

The project will consist of constructing a new building to house the five constituent centres for Chinese, Japanese, Korean, South Asian and Southeast Asian Research, flexible research space, meeting and seminar rooms, space for administration and general support spaces.

Ms. Matsuzaki advised that, when the Armoury has been demolished, the building's huge timbers and decking will be salvaged and used in the Institute for Asian Research. One of the construction guidelines is that at least 50 per cent of the building materials be re-used or recycled. The plan is to make the research institute the most environmentally sensitive structure on campus and a model for future construction.

A model and drawings of the proposed structure were presented.

Ms. Shirley Chan asked if there was any assurance that the Provincial Government would provide operating funds for the building. Mr. Gellatly replied that there was a clear recommendation in Dr. Stefan Dupre's report to the provincial government that some envelope funding which would address this issue be provided.

There is a University President's Council Committee working on the matter. There is, however, no guarantee that assistance will be forthcoming from the government for infrastructure and operating costs for buildings. All the B.C. universities are in the same position.

A lengthy discussion took place with respect to the need for a check list or reporting system to the Board for each project that would deal with such things as use of conservation, source of operating and maintenance funds, who is going to occupy the building and what will it be used for. It was felt that this would assist the Board in the decision making process and would be particularly helpful to new Board members.

In response to a question, President David W. Strangway indicated that it was not possible to take capital funding and use it for operating; they come from totally different envelopes. He felt that it would be very difficult to raise endowment funding for things like heat, light and power, etc. However, there is an immense amount of activity in raising funding for endowed chairs or endowed scholarships to support the people who will be working in the building. Dr. Strangway regretted that Dean Grace was unable to be in attendance to speak to the reason why this building is important and to indicate where it fits into the overall plan. The usual procedure on projects was to have the senior academic officer present to speak to these matters.

It was established that there was a potential to expand this building to the north should it be required in the future.

IT WAS RESOLVED,

That the Institute of Asian Research Design Development Report dated August 31, 1993, be and is hereby approved as the basis for proceeding with working drawings and tender.

CARRIED.

Five Year Capital Plan (including demolition schedule)

The Capital Plan Submission to the Provincial Government amended to August 31, 1993, had been circulated and was received for information. The Plan covers ten years from the current year 1993-94 forward to the year 2002-03 and is divided into three sections as follows:

Major Capital Projects
Campaign and Fundraising Projects
Additional Capital Projects

Major Projects Status Report

The Major Projects Status Report dated September 2, 1993, had been circulated and was received for information.

Summary of Operating Costs of New Buildings

An analysis of the operating costs of new building space for capital projects completed over the seven year period 1989-90 to 1995-96 had been circulated and was received for information. The schedule shows the additional gross area less associated demolitions in gross square meters. Therefore, the additional operating cost is based on the net cost increase after deducting the demolitions. Recovered cost applies to sources of funds outside the general purpose operating funds such as residence fees for Thunderbird Housing. It was noted that the schedule will be updated as additional buildings are built in future years.

OCCUPATIONAL HEALTH, SAFETY AND ENVIRONMENT

Report of meeting held September 3, 1993

Mr. Dennis Pavlich reported briefly on the meeting of the Occupational Health, Safety and Environment Committee held on September 3, 1993.

Environmental Protection Policy

Mr. Dennis Pavlich indicated that the Occupational Health, Safety and Environment Committee had reviewed the draft Environmental Protection Policy at its meeting on September 3, 1993. The proposed policy was for information only at this time and would come back to the Board at a later date for approval.

ACADEMIC AND STUDENT AFFAIRS

Format

Ms. Barbara Crompton circulated a proposed change in format of the report from the standing committees to the Board of Governors. This was brought forward on a trial basis with a view to having the bulk of discussion on issues at the committee level thereby expediting business at the Board meetings. Items would be flagged to indicate whether the committee felt there should be further discussion by the Board. "Hot/controversial" items would be discussed first.

Ms. Crompton stated that the assumption would be made that everyone had read the material, the committees have done their job, and that everyone is attending committee meetings.

Dr. Cullen observed that some of the committee meetings were not particularly well attended, and he was concerned that this format would curtail discussion at the Board meeting. Ms. Crompton felt that Board members could still raise concerns or questions at the Board level even if the committee had indicated that no further discussion was required. One of the Board Chair's objectives in delegating more responsibility to the committees was to encourage Board members to attend these committee meetings.

It was suggested that, in the event that there are committee meetings where the attendance is lacking, those committee members in attendance could alert the Board and encourage more discussion at the Board.

Ms. Chan confirmed that any items requiring Board approval must still be brought forward to the Board.

The Board Chair indicated that, in future, all paper would be in the hands of the Board two days in advance of the Board meeting. He said that, while common sense would prevail, unless there were extenuating circumstances, no paper would be circulated at the Board meeting.

Mr. Ronald Granholm referred to the short turn around time between the committee meetings and the Board, and expressed concern as to whether this would give the Secretary to the Board time to get the material to the Board members before the meeting.

IT WAS RESOLVED,

That the proposed format for transmitting the standing committee recommendations to the Board be adopted on a trial basis.

CARRIED.

Endowment Deeds/Academic/Scholarship

Dr. A. J. McClean, in a memorandum dated September 3, 1993, recommended that the Board approve the following Endowment Deeds.

Faculty of Graduate Studies/Interdisciplinary Studies

1. Chair in Biomedical Ethics Endowment Deed
2. Maurice Young Visiting Lectureships in Applied Ethics Endowment Deed

Faculty of Medicine

1. Professorship in Health Services and Policy Endowment Deed
2. Professorship in Health Promotion Endowment Deed

Other

1. Rich Hansen National Fellow Fund Endowment Deed

Fellowships, Scholarships and Bursaries

1. J. V. Clyne Bursary Fund Endowment Deed
2. J. F. Muir Scholarship and Bursary Endowment Deed
3. Thomas and Marguerite Mackay Memorial Scholarship Endowment Deed
4. Asa Johal Graduate Fellowship in Forestry Endowment Deed

President's Fund

1. President's Fund Endowment Deed
2. Jean MacMillan Southam Fund Endowment Deed
3. Faculty World of Opportunity Campaign Endowment Deed

Non-Campaign Endowment Deeds

1. Tourette Syndrome and Tic Disorder Research Endowment Deed
2. Canadian Armed Forces Memorial Scholarship Endowment Deed
3. Mary and David Macaree Fund Endowment Deed

IT WAS RESOLVED,

That the Endowment Deeds listed in the recommendation from Dr. A. J. McClean, Associate Vice President, Academic, be and are hereby approved.

CARRIED.

University Athletic Council Appointments

Dr. K. D. Srivastava recommended that the following appointments to the University Athletic Council be approved for the term ending May 31, 1994. These recommendations were made following consultation with Mr. Bill Dobie, President, AMS, and with the Alumni Association.

Students

Bill Dobie
Michael Caruth
Tim Lo
Roger Watts
Norma Powell

UBC Staff and Faculty

Bonnie Gordon
Trevor Heavor
Ian Burgess
Leanne Jacobs
Bob Schutz (ex officio)

Alumni

J. Lewis Robinson
Trish Smith

Roma Gopaul-Singh
Sandra Mah (AMS recommendation to be confirmed September 8th)
Ex officio (non-voting)
K. D. Srivastava
Robert Philip
Michael Kelly

IT WAS RESOLVED,

That, as recommended by Dr. K. D. Srivastava, appointments to the University Athletic Council for the term ending May 31, 1994, as listed, are hereby approved.

CARRIED.

UBC/BCIT Industrial Education Teacher Education Affiliation Agreement

IT WAS RESOLVED,

That the Teacher Education Affiliation Agreement between UBC and BCIT with respect to Industrial Education be and is hereby ratified.

CARRIED.

Standing Report on Endowments--Scholarship

The standing report on World of Opportunity Campaign Fellowships, Scholarships and Bursaries had been circulated and was received for information.

Plan for Retreat of Deans, Heads and Directors

Dr. Daniel R. Birch gave the Board a brief overview of the current status of planning. He indicated that there was a planning committee of a number of academic administrators working with Ms. Libby Nason on a series of workshops for this fall rather than a single large retreat. They are intended to focus on a number of common issues, and to work as a mechanism for enhancing a sense of direction, momentum and collaboration.

A lengthy discussion took place as to whether it was appropriate for the Board to participate in the Dean's retreat. It was the consensus that it would be preferable to build linkages through another venue. The Board Chair raised the issue of the cost of retreats in view of the restraint program.

In answer to a question from Ms. Shirley Chan, it was confirmed that the normal practice is to invite Deans and students who make a presentation to the Board to

lunch. This was not done this month because of the Board's request that the President make a presentation on the Mission Statement, but will return to the normal practice in November.

UBC Student Exchanges and Education Abroad

A memorandum dated July 7, 1993, from Mr. Larry Sproul, Director, International Liaison Office, to Dr. Daniel R. Birch with respect to UBC Student Exchanges and Education Abroad had been circulated and was received for information. Ms. Barbara Crompton commented that this was an extremely exciting program and she asked Dr. Birch to outline the purposes and benefits.

Day Care--Progress report

As requested by the Board of Governors a progress report from the Directors of Awards & Financial Aid and Housing & Conference Services with respect to the financial status of student parents with children in UBC Child Care had been circulated and was received for information. An updated table on "U.B.C. Child Care Services: Enrollment Statistics" was circulated to the Board following the Academic & Student Affairs Standing Committee meeting on September 9, 1993.

Dr. K. D. Srivastava undertook to ensure that parents would receive their refund cheques.

Ms. Shirley Chan asked that this issue be tracked over time, and that an annual report be made to the Board.

Human Rights, Discrimination and Harassment Policy

The Human Rights, Discrimination and Harassment Policy was reviewed by the Academic & Student Affairs Committee at its meeting on September 9, 1993. The policy was brought forward for information only at this point in time.

Enrollment

Dr. Daniel R. Birch gave the Board a preliminary report on enrollment. He said that the numbers were comparable to last year.

CORRESPONDENCE

Appointment of Mr. Robert H. Lee and Ms. Shirley Ying Chan to UBC Foundation

Board Appointments and Reappointments

Dr. Roslyn Kunin

Ms. Barbara Crompton and Mr. Michael Partridge

Letter dated August 27, 1993, of appreciation from Minister to Mr. Kenneth Bagshaw re service on Board of Governors

South Campus

Letter dated July 29, 1993, from West Point Grey Residents' Association

Letter dated August 13, 1993, from K. Sulikowski and Norman Clayton

The above-referenced correspondence had been circulated and was received for information.

OTHER BUSINESS

Policies

Standing Report to Board on Policy Development

The Standing Report dated September 2, 1993, on Policy Development had been circulated and was received for information.

The following policies on donations and vending machines had been circulated. These policies were reviewed by the Finance Committee at its meeting on September 9, 1993. The Committee recommended approval by the Board.

Donations

"The University of British Columbia is a registered charity, and the recipient of a variety of donations from living persons and by Will. It is the policy of the University to ensure a strong base of ongoing financial support to the University by soliciting donations from a wide range of sources.

The UBC Development Office provides central fund-raising support to assist the University in achieving its optimal long term development and fund-raising goals. The Development Office is also responsible for issuing charitable tax receipts for all the Income Tax Act, and in accordance with the procedures established by the University.

The University may elect to accept or decline a gift. The University generally accepts charitable gifts in the form of cash or cheque, gifts-in-kind, or special deferred gifts. Ownership of all gifts vests in the University, whether they be for the benefit of the University generally or for some specific purpose in it."

IT WAS RESOLVED,

That the Board of Governors hereby approves the policy on donations and notes the President's procedures for implementation and administration of the policy.

CARRIED.

Vending Machines

"Vending machines which dispense candy bars and hot and cold drinks may be installed in university buildings with the approval of the administrative head who is the custodian of the building. Vending machines which dispense other types of food products require approval by the Director of Food Services."

IT WAS RESOLVED,

That the Board of Governors hereby approves the policy on vending machines and notes the President's procedures for implementation and administration of the policy.

CARRIED.

The following draft policies had been circulated and were received for information. The President encouraged Board members to forward any suggestions or comments to Ms. Libby Nason.

Environmental Protection
Human Rights, Discrimination & Harassment

Faculty Pension Plan--Appointment of Dr. Sheila M. Innis to replace Dr. Gail Bellward

IT WAS RESOLVED,

That the appointment of Dr. Sheila M. Innis, of the Department of Paediatrics, Faculty of Medicine to the Board of Trustees of the Faculty Pension Plan is hereby approved.

CARRIED.

Memorial Minute to Alan M. Eyre to be spread on September 1993 Board Minutes

IT WAS RESOLVED,

That the memorial minute to Alan Murray Eyre be spread upon the minutes of the Board of Governors; and that a copy be sent to his surviving family expressing the deepest sympathy of the Board of Governors.

CARRIED.

Alan Murray EYRE

With the passing of Alan Eyre, British Columbia has lost one of its greatest supporters of higher education and a businessman with an extraordinary commitment to the betterment of society.

Mr. Eyre was born in Saskatchewan and moved to Vancouver in 1926, where he earned a degree in Civil Engineering from the University of British Columbia. After graduation he entered the automobile business in 1950 and began a long and successful career.

Alan Eyre's extensive involvement in higher education began with his election as Vice President of the UBC Alumni Association in 1962. He also served on the Senate during that year.

In 1963 he was appointed as a founding member of the Board of Simon Fraser University and proved to be indispensable in his ability to guide the fiscal affairs of that institution as chair of the Finance Committee. In the 1960s he became involved in directing a finance campaign for the three universities which culminated in the raising of \$15 million.

From 1978 until 1980 Mr. Eyre served as a member of the Board of Governors of the University of British Columbia and later continued his involvement with higher education as a member of the Universities Council.

His leadership and commitment to philanthropic causes was equally impressive. He played a leading role in supporting the Paraplegic Foundation, Grace Hospital, UBC Health Sciences Centre, the Salvation Army, and the Council of Christians and Jew, to name just a few of his interests. At all times his goal was the same - to build a better and more caring society.

Mr. Eyre embodied all the qualities which are so much needed in those who accept responsibility for leadership in a democratic society. His energy, intelligence and enthusiasm were an inspiration to all who knew him.

Alan Eyre was an outstanding corporate citizen who gave of himself willingly and graciously to any activity which led to the building of a more compassionate society. His rare and unselfish commitment will be long remembered by all who knew him.

Reminder re Fall Congregation

Homecoming--September 30 - October 3, 1993

Open House--September 29 - October 2, 1994

President David W. Strangway reminded Board members of the above-referenced events and encouraged them to attend if at all possible.