

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, March 19, 1998, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Ms Shirley Chan, Chair

Dr. Martha C. Piper, President

Mr. Larry I. Bell

Ms Jennie Chen

Dr. Joanne Emerman

Mr. Kenneth V. Georgetti

Mr. Harold C. Kalke

Dr. Roslyn Kunin

Ms Lois Moen

Ms Guninder C. Mumick

Mr. James Pond

Dr. Philip Resnick

Ms Linda Thorstad

Ms Marion J. J. York

A message of regret for absence was received from Chancellor William L. Sauder.

In Attendance: Mrs. Nina Robinson, Secretary to the Board

Dr. Barry C. McBride, Vice President, Academic &
Provost

Dr. Bernie Bressler, Vice President Research

Dr. Maria Klawe, Vice President Student and Academic Services

Mr. Terry Sumner, Vice President, Administration & Finance

Dr. C. E. Slonecker, Acting, Vice President, External Affairs

Mr. Dennis Pavlich, Associate Vice President Academic & Legal Affairs

Mr. Frank Eastham, Associate Vice President Human Resources

Mr. Geoff Atkins, Associate Vice President Land and Building Services

Dr. John Chase, Director, Office of Budget and Planning

Ms Paula Martin, Manager, Public Affairs Office

Mr. Al Poettcker, Vice Chair & CEO, UBC REC

Mr. Byron Braley, Treasurer

PRESENTATION

Congratulations

The Men's and Women's Swim Teams and Women's Volleyball Team were in attendance to enable the Board to recognize their recent athletic achievements. The Men's and Women's Swim teams were congratulated for winning the Canada West Championships and for winning the National Championships. This was the first time in history that UBC has won the Men's and Women's national titles in the same year.

The Women's Volleyball Team was congratulated for winning the Canada West Championship finishing with an overall record in Canada West of 20 wins and 6 losses including playoffs. The team ended 4th nationally. In addition, UBC 1st year Head Coach Erminia Russo was selected CIAU Coach of the Year.

REMARKS

Chair

Welcome to new Student Board Members (Ms Jennie Chen and Mr. James Pond)

Ms Shirley Chan welcomed Ms Jennie Chen and Mr. James Pond to their first meeting as members of the Board, and expressed the hope that they would find their term of service on the Board a rewarding and enjoyable experience.

President

APEC

The following correspondence addressed to President Martha Piper had been circulated.

February 25, 1998—D.J. Chisholm R.C.M.P.

February 20, 1998—Shirley Heafey, Chair, R.C.M.P. Public Complaints commission (and letters dated January 30 and January 15, 1998, to Ms Heafey from Dr. Piper)

February 12, 1998—The Honourable Jean Chretien, Prime Minister

OPEN AGENDA CONSENT ITEMS

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the March 19, 1998, Board meeting be and are hereby approved as presented.

CARRIED.

Finance

Ancillary Budgets and Five Year Business Plans

IT WAS RESOLVED,

That the 1998-99 budgets, and any rate changes contained herein, for the following ancillaries be and are hereby approved.

Utilities

Plant Operations

Bookstore

Food Services

Computing and Communications (revised budget)

ARES

Biomedical Communications

CARRIED.

Tuition Fees for Domestic Students 1998-99

In November 1996, the University was formally advised by the then Minister of Education that tuition fees were to be frozen for the 1997-98 fiscal year. In December 1996, the University sought an exemption to the freeze for two funds that were calculated as a percentage of the base tuition and considered as part of the tuition fee so that students could obtain a tax credit. These two "add-on funds" were the Teaching and Learning Enhancement Fund (TLEF) and the enhanced Financial Aid Fund. The Minister provided an opinion to the effect that the proposed 1997-98 increases to the two funds were justified and could be exempted from the freeze. However, as the result of a court case, Mr. Justice Holmes found that the increase in the TLEF Fund and Financial Aid Fund fees for 1997-98 violated the provisions of the Tax and Consumer Rate Freeze Act, S.BC 1996, c. 17 in respect of the current academic year only. Based upon the court order, the University is required to remove from the 1998-99 fees the 1.6% increase applied to domestic students in 1997-98. This action will return tuition fees for domestic students to the levels established in 1996-97.

IT WAS RESOLVED,

That the 1998-99 tuition fees for domestic students be returned to the levels which existed in 1996-97.

CARRIED.

Localized Poverty Reduction Program (LPRP) in Vietnam

IT WAS RESOLVED,

That the Board of Governors hereby approves the Grant Agreement in the amount of \$4,885,000 in support of the CIDA "Tier 1" project "Localized Poverty Reduction Program in Vietnam" to be carried out under the direction of Professor Peter Boothroyd, Centre for Human Settlements, and that the University signing officers are hereby authorized to execute the agreement on behalf of the University.

CARRIED.

Canada-China Higher Education Program: Three by Three Consortium Agreement

IT WAS RESOLVED,

That the Board of Governors hereby approves the CIDA Contribution Agreement in the amount of \$1,458,000 in support of the Three by Three Projects: "Sustainable Water Resources Management", and "Leading Biotechnology Toward the 21st Century"; and that the University signing officers are hereby authorized to execute the agreement on behalf of the University.

CARRIED.

Undergraduate Society Fee Levy

IT WAS RESOLVED,

That, as recommended by the Alma Mater Society, the student fee for the Law Students' Association be and is hereby increased from \$50 to \$90 effective September 1, 1998.

CARRIED.

Academic & Student Affairs

Endowment Deeds

IT WAS RESOLVED,

That the following Endowment Deeds be and are hereby approved.

Institute for Hearing Accessibility Research Endowment Deed

Hongkong Bank Professorship in Asian Commerce Endowment Deed

Hongkong Bank Professorship in Asian Business Endowment Deed

CARRIED.

Recommendations from Senate

IT WAS RESOLVED,

That the Board of Governors concurs with the recommendation of Senate in approving the Establishment of a Diploma In Forest Engineering. (Approved as required under the University Act, Section 37 (I)(I)(o) and 38 (I).

CARRIED.

IT WAS RESOLVED,

That the Board of Governors hereby approves the proposal from the Faculty of Commerce and Business Administration to establish the Centre for Operations Excellence. (Approved as required under the University Act, Sections 37 (l)(o) and 38).

CARRIED.

IT WAS RESOLVED,

That the Board of Governors approves the dissolution of the Departments of Agricultural Economics, Animal Science, Food Science, Plant Science and Soil Science as of March 31, 1998, and the integration of their responsibilities into a reorganized Faculty of Agricultural Sciences structure, as outlined in Dean Moura Quayle's memorandum to Senate dated March 18, 1998. (Approved as required under the University Act, Sections 37 (l)(o) and 38).

CARRIED.

Employee Relations

An executive summary with respect to the CUPE Union Local #2950/UBC Job Evaluation Systems Project (JESP) had been circulated.

IT WAS RESOLVED,

That the Board of Governors hereby approves the final steps of the Job Evaluation Plan jointly developed by the University and CUPE Union Local #2950; it being noted that Point #6 under the Letter of Agreement requires approval by the respective principals.

CARRIED.

OTHER BUSINESS

Reconstitution of Board Standing Committees

IT WAS RESOLVED,

That the Board of Governors Standing Committees (to add Ms Jennie Chen and Mr. James Pond) be and are hereby reconstituted as circulated.

CARRIED.

Open Agenda Items for Discussion

Planning & Property

East Campus Project

The Board received an executive summary presented by Messrs. Sumner, Atkins and Poettcker. Attached to the summary was a copy of the Development Approval Process.

IT WAS RESOLVED,

That the Board of Governors hereby approves Stage One of the Development Permit Process for the East Campus Project. It is understood that Stage Two of the development permit process will not proceed until such time as the Board of Governors approves the detailed plans for the East Campus Project.

CARRIED.

Ms Lois Moen asked that her opposing vote to the above resolution be recorded.

University Gathering Place

An executive summary dated March 6, 1998, on the University Gathering Place had been circulated. The following were attached:

- Pro forma Model Summary
- Gordon Hlynsky Architect (Sketches: Main & Upper Floor Guest Rooms)

IT WAS RESOLVED,

That, subject to finalizing the lease contract with the Peter Wall Institute as described in the Executive Summary, authorization is hereby granted to proceed on the Phase I renovation of the University Gathering Place.

CARRIED.

Finance

General Purpose Operating Fund Budget

The following had been circulated:

- Forecast of Year-End Position 1997-98
- Three-Year Budget Model: 1998-99 - 2000/01
- Senate Budget committee Report to the Board of Governors

Dr. Piper indicated that the budget had been discussed extensively with the Deans, Senate Budget Committee et al. She acknowledged the excellent contributions of the Vice Presidents, Dr. John Chase and the balance of the administrative team in the preparation of the budget.

IT WAS RESOLVED,

That, subject to obtaining consent from the Minister of Advanced Education, Training and Technology and the Minister of Finance and Corporate Relations to run a deficit as outlined below (as required under the University Act Section 29 (1), the Board of Governors hereby approves the following:

- 1. Authorization to carry forward an estimated \$4.5 Million 1997-98 year end accumulated deficit to be repaid in equal installments in fiscal year 1999/00 and 2000/01.**
- 2. Approval of the 1998-99 General Purpose Operating Funds Budget reflected in the three year budget model 1998/99 to 2000/01.**

CARRIED.

Ms Lois Moen asked that her opposing vote to the above resolution be recorded.

Ancillary Budgets and Five Year Business Plans

IT WAS RESOLVED,

That the 1998-99 budgets, and any rate changes contained herein, for the following ancillaries be and are hereby approved.

Parking and Transportation

Housing and Conferences

Athletics and Recreation (Revised Budget)

Green College

CARRIED.

Academic & Student Affairs

Joint Board/Senate Committee re Use of Donors' Names

A copy of the revised University Policy on Naming developed by the Joint Board/Senate Naming Committee had been circulated. Dr. Resnick drew the Board's attention to one change in the policy i.e. on page 5, paragraph 4 the words "academic institution" should be replaced by the word "university." The paragraph then reads as follows:

"The Vice-President Academic, before recommending any such naming, must ensure that the proposed name is compatible with the broader purposes of the university."

IT WAS RESOLVED,

That the Board of Governors hereby approves the revised University Policy on Naming developed by the Joint Board/Senate Committee.

CARRIED.

OPEN INFORMATION ITEMS

Planning & Property

Major Projects Status Report

The major projects status report dated February 1998, had been circulated and was received for information.

UBC Properties Inc.--Standing Report

The University Properties Inc. standing report dated February 18, 1998, was received for information.

Comprehensive Community Plan Process

An update on the UBC Comprehensive Community Plan was received for information.

It was noted that the Official Community Plan (OCP) was approved by the GVRD on July 25, 1997. The next step in the planning process is to implement the policies and objectives of the OCP. This part of the process is referred to in the OCP as local area planning. Given the scope of this exercise at UBC, a more appropriate or descriptive term for local area plans is a "Comprehensive Community Plan" (CCP). The Memo of Understanding dated July 11, 1996, sets out the general process which must be followed to develop a CCP. The GVRD and UBC will maintain liaison on the implementation of the plan through the GVRD/UBC Task Force.

The CCP process envisages three public meetings, the first of which would focus on goals, objectives and policy options. UBC's Planning Team has targeted September 16, 1998, for the first public meeting.

OCP (Official Community Plan) Update

The Board was advised that the University is actively following the implementation of its commitments made pursuant to the OCP.

The three major areas of effort are:

- Transportation Demand Management
- Residential Community (Housing)
- Community Services

UBC staff are leading each of the three designated areas on the direction of the Associate Vice President, Land and Building Services.

Each area of activity has an advisory committee that will provide guidance to the respective Director during the implementation of the commitments outlined in the July 25, 1997, Memorandum of Understanding and the OCP, as well as during the preparation of the Comprehensive Community Plan. All of this work is coordinated through the UBC Planning Team which is chaired by the AVP, Land and Building Services. The AVP, Land and Building Services will function as the "municipal coordinator" with Hampton Place, and that portfolio will provide the on-going liaison with the community as the central point of contact.

Governance Update

The Board was advised that the membership on the Governance Committee has been decided, and the process is underway to select the Consultant reporting to this committee. The University has selected its own consultants for this work, and is in the process of establishing a resource committee to draw on expertise within the University community.

Mr. Harold Kalke advised that a Board workshop on governance would be

scheduled in the near future.

Planning Council--Report

In October 1997, the President and the Board of Governors, through its Strategic Planning and Property Committee, initiated the formation of the UBC Planning Council for the purposes of preparing a visionary set of planning principles which will guide all future development on the UBC lands so as to achieve the transformation of these lands into a strong, identifiable and complete community.

The fundamental planning principles developed by the council will guide the future planning of UBC lands. In the short term, these principles will serve as the basis by which the Comprehensive Community Plan (Local Area Plans) prescribed in the Official Community Plan are prepared.

The Board was given a list of Planning Council members.

The Board was advised that the council has met four times to develop objectives and strategies. They have reviewed the 1992 Campus Plan and have developed a preliminary set of proposed core values and principles. The core values and principles will be compiled in a framework and edited by the council members prior to their next meeting in March. The principles will include statements on community, transportation, sense of place, types of land use, view corridors, building linkages, innovation and critical mass.

Discovery Parks Plan--Multi-Tenant Facility--Future Development

Dr. Bernard H. Bressler, Vice President, Research, gave a presentation on proposed developments at Discovery Parks. He advised that Discovery Parks Incorporated (DPI) proposes building a second Multi-Tenant Facility immediately adjacent to the Gerald McGavin Building. These buildings will provide needed space for early stage UBC related companies involved in research and development. UBC leases the land to DPI so an Order in Council will be required.

An extensive discussion took place on this proposal.

It was noted that there were major implications in this project for the long term, and it was agreed that it will not go into design mode until it comes back to the Board.

The Board requested that real numbers be provided and an assessment of subsidy levels when this matter is returned to the Board.

Vancouver Hospital & Health Sciences Centre--Nurses Residence

An update on the potential use of the Vancouver Hospital & Health Sciences Centre--Nurses Residence for UBC student housing had been circulated and was received for information.

The Board was advised that circumstances are now present to make this initiative more attractive. Transportation goals in the OCP encourage us to initiate improved bus services from the residence to campus, which might mitigate the need for nearby dedicated parking. The University has a continuing demand for additional student residence rooms, and would like to guarantee student housing for newly admitted students and for full-cost tuition international students. Utilization of the Nurses Residence could provide the fastest solution for these emerging needs, and the University is planning on exploring this matter further.

Point Grey Cliff Erosion

Mr. David Grigg was in attendance to give an overview of the Point Grey Cliff Erosion problem. He advised that storm water overflows from the UBC drainage system were causing erosion of the cliff faces at the north and south end of the campus. Of particular concern was the loss of cliff face adjacent to the Cecil Green Coach House.

Mr. Grigg stated that the University would be liaising with the GVRD on this issue. It

was requested that the Administration report back to the Board in July 1998 on possible solutions.

Finance

Business Relations Update

An update dated March 4, 1998, on the business-education partnership initiatives had been circulated and was received for information.

Donations Report for the period ended December 31, 1997

The following reports had been circulated and were received for information.

(1) Donations Report for the quarter ended December 31, 1997

(2) Five Year Summary for the quarter ended December 31, 1997

Pacific Bio Waste Society at Oyster River

The Board was advised that the University has given notice to the Pacific Bio-Waste Recovery Society that all operations relating to the composting facility are to be wound down as soon as is practicable. Complete cessation of activities and removal of all composting materials should be accomplished no later than July 31, 1998.

Revised Travel Policy

A memorandum dated March 10, 1998, from Ms Connie Fabro, Travel Manager regarding additional questions on the Revised Travel Policy had been circulated and was received for information.

Academic & Student Affairs

Presentation from Deans to the Academic & Student Affairs Committee

Dr. Philip Resnick reminded Board members that the Academic & Student Affairs Committee is having a series of presentations from the Deans to enable them to discuss the broader vision for their respective areas. He stated that Dr. Shirley Neuman, Dean of Arts, had given a very stimulating presentation to the committee at its meeting on March 12, 1998, and he expressed the hope that all Board members would be able to attend future presentations.

Occupational Health & Safety

Annual Reports

The following annual reports for 1997 had been circulated and were received for information.

- Environmental Programs
- Personal Security
- UBC Waste Management

Community and Government Relations

Mr. Kenneth V. Georgetti reported that the Community and Government Relations Committee had received verbal reports on the following issues at its meeting on March 12, 1998.

- Visioning Process
- Downtown Presence
- B.C. Government--Martha Piper Visits
- Budget
- CFI (Canada Foundation for Innovation) Update
- Scholarships for Millenium Update

III Pacific Games--Vancouver June 16-29, 2001--UBC participation and involvement

The Committee received an executive summary dated March 3, 1998, from Dr.

Maria Klawe, Vice President Student & Academic Services regarding the III Pacific Games proposal.

The III Pacific Games, awarded to Vancouver for June 16-29, 2001, is seeking UBC's support in principle and use of its facilities for the Games. Organizers are hopeful for a response from UBC by May, 1998. Dr. Klawe indicated that extensive consultation with members of the University community will occur over the next two months. An outline of the proposed campus consultation was received for information.

The Organizing Committee for the Games has requested the following of UBC.

- Support the Games in principle
- Collaborate in Staging Games
- Appoint a Senior UBC Staff Person to Facilitate Interaction of Games/UBC
- Appointment of Senior UBC Staff Person to Serve on the Games' Board of Directors
- Identify Liaisons in each Key UBC Department

The meeting adjourned at 2:25 p.m.

APPOINTMENTS, RE-APPOINTMENTS, CHANGES TO START DATES, CHANGE TO STARTING SALARY, CORRECTION, RESIGNATIONS, DEATHS

The Board of Governors at its meeting of March 3, 1998 approved the following recommendations and received notice about the following items.

Marguerite Yee, Assistant Dean, Undergraduate Programs, July 1, 1997 to June 30, 1998.

Malcolm Scoble, Head, Department of Mining & Mineral Process Engineering, March 1, 1998 to June 30, 2003.

Earl Winkler, Head, Department of Philosophy, July 1, 1998 to Dec. 31, 1998.

Valerie LeMay, Acting Head, Department of Forest Resources Management, Jan. 1, 1998 to Dec. 31, 1998.

Mandakranta Bose, Acting Director, Centre for India & South Asia Research, April 1, 1998 to

Aug. 31, 1998.

Donald Mosedale, Division Director, Continuing Studies, Jan. 1, 1998 to Dec. 31, 2001.

Geoffrey Kelsall, Professor, Department of Metals & Materials Engineering, July 1, 1998 (tenured).

David McClung, Professor, Department of Geography, Feb. 1, 1998 (tenured).

Cynthia Nichol, Assistant Professor, Department of Curriculum Studies, July 1, 1998 to June 30, 2001.

Eric Yoshida, Assistant Professor, Department of Medicine, July 1, 1997 to June 30, 2000.

William Regan, Assistant Professor, Department of Orthopaedics, July 1, 1998 to June 30, 2001.

Lesley Bainbridge, Instructor I, School of Rehabilitation Sciences, Jan. 1, 1998 to June 30, 2000.

Dan Bizzotto, Assistant Professor, Department of Chemistry, April 1, 1998 to June 30, 2001.

John Dower, Assistant Professor, Department of Earth & Ocean Sciences, June 1, 1998 to June 30, 2001.

Agnes Lacombe, Instructor I, Department of Zoology, May 1, 1998 to June 30, 2000.

RESIGNATIONS

Steffanie Strathdee, Assistant Professor, Faculty of Medicine, July 31, 1998.

David McConville, Assistant Professor, Faculty of Science, March 31, 1998.