



UBC Board of Governors
Board Meeting Minutes
MINUTES

Tuesday, April 7, 2009
UBC Vancouver
Ponderosa Centre
8:00 a.m. – 2:30 p.m.

In Attendance: Board Members

Mr. Brad Bennett, Chair
Chancellor Sarah Morgan-Silvester
President Stephen Toope

Mr. Bijan Ahmadian
Ms. Theresa Arsenault
Ms. Bonnie Bates Gibbs
Mr. Tim Blair
Ms. Alexandra Caldwell
Mr. James Eccott
Ms. Anne-Marie Fenger
Mr. Robert Fung
Dr. Arun Garg
Dr. Nassif Ghoussoub
Dr. Andrew Irvine
Mr. William Levine
Dr. Barrie McCullough
Ms. Janet Pau
Mr. Ross Smith
Ms. Susan Yurkovich

Administration

Mr. Don Brooks
Ms. Lisa Castle
Dr. David Farrar
Dr. John Hepburn
Ms. Barbara Miles
Mr. Pierre Ouillet
Mr. Stephen Owen
Dr. Doug Owram
Mr. Brian Sullivan

Ms. Reny Kahlon

Regrets: Mr. Barry Lapointe

Board members attended a breakfast session prior to the open session, at which Dr. Irving K. Barber was a guest.

1. REMARKS

1.1 Chair

The Chair recognized the many generous contributions made to the University by Dr. Barber. Dr. Barber spoke of the success of the provincial scholarship program for college students continuing their education at a university.

The Board Chair noted that Tim Blair was attending his last Board meeting and thanked him for his contributions during his time on the Board.

Also in attendance were representatives of UBC's student athletic community from both UBC Okanagan and UBC Vancouver, national championship winners, recipients of individual awards and a world-record setter. All received the congratulations of the Board.

1.2 President

The President informed the Board of a number of changes in administrative structure.

The provincial government has announced a \$37.5M contribution to the Earth Systems Sciences Building. The President noted the importance of volunteers to University fundraising efforts, a critical contribution to this project in particular.

The Vancouver School Board has made an announcement about new schools for the UBC V campus.

Despite the challenging fundraising environment, the Development Office has surpassed the ambitious 2008 target of \$130M by raising \$135.5M in 2008.

'Moments of contact' with alumni doubled in the recent year, compared to the previous year.

1.3 Chancellor

No opening remarks.

2. LEARNING & RESEARCH

Chair: Dr. Barrie McCullough

Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. James Eccott, Dr. Nassif Ghousseub, Ms. Janet Pau
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

2.1 Academic Presentation

The Board welcomed Dr. Irving Barber, acknowledging improvements to the educational experience of undergraduates at both campuses made possible by Dr. Barber's generosity.

Guest: Dr. Peter Ward, Acting University Librarian
Professor of History, Irving K. Barber Learning Centre

Dr. Ward presented information on the history of the UBC Library and the transition from physical to virtual resources that has been taking place over the past several years, as well as plans to address future opportunities and challenges.

Before-and-after photos of the Irving K. Barber Learning Centre at UBC Vancouver were displayed, with attention drawn to the very successful Learning Commons at the heart of the building. In partnership with the VP Students portfolio, a variety of library and other services are available to students in this central location.

The Learning Centre is intended to bring together students from different disciplines (the environment is already providing opportunities for interdisciplinary connections) and acts as an instrument to link UBC to the province and the larger community of interest nationally and internationally.

Face-to-face encounters between librarians and patrons are decreasing, while electronic communications are increasing. Likewise, circulation has decreased, while online accessing of resources has increased by almost 50% in recent years. Library staff has been gradually decreased to respond to this shifting environment.

Approximately 90% of the journals and databases subscribed to are electronic, while about 90% of books are physical. Between 60,000-80,000 volumes are added to the UBC Library collection annually.

The Library's automatic storage and removal system, with a 1.9 million volume capacity, is expected to provide expansion space for the next six years.

A new facility is in the planning process, intended to provide warehouse-type storage for a large portion of the University's collection, with facilities for digitizing books as they are requested, replacing physical circulation with much faster electronic circulation, and reducing the overall number of library stacks in the Learning Centre.

Staff are already in the process of digitizing rare books and special collections.

Resources of the UBC library, whether housed in Vancouver or in the Okanagan, are accessible system-wide.

‘Branch’ libraries are considered on a case-by-case basis, provided with additional supports as appropriate or consolidated into the larger operation.

While alumni are involved in Friends of the Library, future collaboration with the Alumni Association is needed to increase connections between the Library and alumni.

At this point in the expansion of UBC Okanagan, a Learning Commons has not been created; it is included in future plans for the campus.

The Board expressed appreciation of the work undertaken by Dr. Ward as Acting University Librarian.

2.2 CFI Inter-Institutional Agreement (CUPIC)

Materials circulated in the docket were briefly reviewed for the Board.

BE IT RESOLVED that the Board of Governors hereby authorize the execution of an inter-institutional agreement between the University and the Provincial Health Services Authority and/or the Children & Women’s Health Centre of British Columbia, in a form approved by the University Counsel.

CARRIED

2.3 Endowments

BE IT RESOLVED that the Board of Governors hereby approve endowment fund documents listed under Part (1) of the docket, effective as of April 7, 2009.

CARRIED

2.4 Recommendations from UBC Council of Senates

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from the UBC Council of Senates meeting of January 23, 2009.*

CARRIED

Approval required under the *University Act*, Sections 37(1)(u), 38.2(4) and 38(1)(2).

2.5 Recommendations from UBC Okanagan Senate

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from the UBC Senate (Okanagan) meeting of February 11, 2009 and March 11, 2009.*

CARRIED

Approval required under the *University Act*, Sections 37(1)(f)(i)(o) and 38.

2.6 Recommendations from UBC Vancouver Senate

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from the UBC Senate (Vancouver) meetings of January 21, 2009, February 25, 2009, and March 25, 2009.*

CARRIED

Approval required under the *University Act*, Sections 37(1)(u) and 38(2)(4).

3. Development Working Group

Chair: Mr. James Eccott

Members: Mr. Robert Fung *Ex officio*: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

3.1a Campaign Feasibility Study

The Committee Chair emphasized that study results were presented for information only; the Board will not be asked to make a decision until final campaign feasibility study results from both campuses have been analyzed and presented.

Guest: Martin Grenzebach, Chair
Grenzebach Glier and Associates

The information circulated in the docket and presented at the meeting was discussed; at this point, it largely reflects feedback from the Vancouver area.

In general, those interviewed were very positive about the University and its leadership/management.

Respondents generally fell into four distinct geographic 'market segments' (Greater Vancouver, BC, Canada and international); responses to questions were very often coloured by the 'category' of those interviewed.

Views were mixed with regard to feelings of engagement/attachment to the University, with indications that improvements to UBC recognition overseas are needed in Europe and even in Asia.

One caution from interviews is to avoid raising suspicions that UBC's interest in connecting with alumni is driven only by the desire to capitalize on them as donors; some noted that UBC has improved in the creation of partnerships with donors in recent years.

Criticism was expressed about a perceived lack of regard by faculty for teaching and for execution of the undergraduate mission.

Many interviewed were unaware of the special features UBC Okanagan offers to the province and the country; those who were knowledgeable were very positive.

95% of respondents believe that philanthropy plays an important role in the performance of UBC, reducing reliance on government funding, especially in a challenging economic situation. Many expressed a desire to understand philanthropic funding within the context of public / government support.

Reasons cited as compelling support for the University were heavily influenced by the market segments of respondents. Part of campaign planning will be the development of a 'best case' for the different groups.

Funding priorities that received the most enthusiastic response related to people – teachers, research and scholarship. Those items that received the least enthusiastic support were funding for capital purposes – building, facilities and equipment.

74% of those interviewed, even in the economic context in which interviews were conducted, felt that UBC could raise at least \$1B, especially over a seven-year period, with 39% believing that UBC could raise \$1.5B.

65% of those interviewed believe UBC should proceed with the campaign, pointing out that the campaign planning process will improve UBC's fundraising effectiveness. The vast majority of interviewees said that they personally would be willing to help in some way. 71% consider UBC to be in the top third of their philanthropic priorities, with 33% indicating that UBC is their highest priority. 79% indicated that they would make a gift if asked. These percentages are more 'bullish' than those typically seen in these kinds of studies.

Challenges include responding to the current economy, deepening relationships with donors and alumni, developing an internal donor-sensitive culture and community that recognizes the importance of donors, and the lack of a logical, highly visible influential person(s) of stature to provide leadership to the campaign.

Strong University leadership is in place. However, effective leadership makes a very important contribution to the success of any campaign and proceeding without that leadership could be problematic. The different market segments discussed earlier could complicate leadership decisions as well.

Current University fundraising levels and forecasts were reviewed for the Board. Fundraising forecasts were based on data collected from those interviewed, projected to the remaining members of the cohort.

Over the history of UBC, approximately 200 donors have given gifts of \$1M or more. A Board member pointed out the importance of expressing gratitude appropriately for smaller gifts as well.

All gifts received within a campaign period are included in campaign totals under a comprehensive counting policy, including government matching funds, both to simplify the accounting process and to build positive momentum for the ongoing campaign.

It was noted that during the campaign period, the operations of the University's Development Office will grow, supported by approximately 14% of funds raised. This increased operational legacy will remain following the campaign, providing campaign-level fundraising opportunities into the future.

Upon moving from being a prospective donor to actually making a gift, engagement with the University and the likelihood of future gifts from that donor is increased.

Study results to this point indicate that UBC would experience a successful campaign with the \$1.5B target under consideration. However, given the need to be sensitive to the current economic climate, the consultant has recommended that the University avoid public discussion of specific dollar goals for the first 2-3 years of any campaign, even with those internal University community members that often receive more

specific information early in the campaign process. A waiting period would also provide an extended window in which to continue to build connections with alumni and time to gauge the evolving economic situation.

The President reminded the Board of the upcoming launch of the UBC 'brand', devised to support the University's alumni engagement and fundraising goals, and to improve the effectiveness of the University's communications. He added that the preliminary report of study results was very encouraging, given that the areas identified by respondents as areas of importance or concern are areas in which the University has had initiatives underway for some time, many of which will be attaining strategic goals at critical points in the unfolding of the campaign (i.e., alumni engagement outreach process, underway for approximately four years).

3.1b UBC Campaign Plan

A summary of campaign planning to date was circulated in the docket.

A more refined campaign plan will be presented in detail for the Board's consideration in June. **The Development Working Group will receive a cost/benefit analysis for discussion at their next meeting.**

PEOPLE, COMMUNITY & INTERNATIONAL

Chair: Mr. James Eccott

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. Tim Blair, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghoussoub, Ms. Susan Yurkovich *Ex officio*: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

3.2a Strategic Plan for Alumni Engagement

The Letter of Agreement between UBC and the UBC Alumni Association specifies that the two entities develop and implement a seven-year Strategic Plan for Alumni Engagement.

The draft plan has been approved by the UBC Alumni Association and was discussed by the Committee.

BE IT RESOLVED that the Board of Governors hereby approve the Strategic Plan for Alumni Engagement as presented.

CARRIED

3.2b Alumni Affairs Activities Report

Information was circulated in the docket; there was no discussion.

3.3 Policy #60 - Privacy

Withdrawn.

3.4 UBC 2010 Olympic and Paralympic Secretariat Report

Information was circulated in the docket; there was no discussion.

3.5 Official Community Plan (OCP) Monitoring Report 2008 UBC Vancouver

Information was circulated in the docket; there was no discussion.

3.6 Strategic Discussion: UBC Aboriginal Strategic Plan

The UBC Aboriginal Strategic Plan (prepared by the UBC Aboriginal Strategic Plan Development Working Group) was circulated in the docket and presented for information at the Committee meeting.

3.7a Award Winners - Faculty

Scholars profiled at this meeting:

- Dr. Bernie Garrett, Associate Professor, School of Nursing, Faculty of Applied Science
- Dr. Anthony P. Farrell, Professor, Chair in Sustainable Aquaculture, UBC Centre for Aquaculture & Environmental Research, Faculty of Land and Food Systems, and Professor, Department of Zoology, Faculty of Science
- Dr. Tina Loo, Professor, Department of History, Faculty of Arts

The full Faculty Award Winners report was circulated in the docket.

3.7b Award Winners – Students, Staff, Alumni

The report on awards to and recognition of students, staff and alumni was circulated in the docket; there was no discussion.

3.7c Land and Building Services, Health, Safety & Environment 2008 Healthy Workplace Award

Information was circulated in the docket and the team's accomplishment acknowledged.

3.8 UBC / Vancouver School Board Authorization to Lease Land and Facilities

The province has announced funding for new elementary, middle and high schools on the UBC Vancouver campus.

Information circulated just prior to the Board meeting was reviewed for the Board, including site location and construction schedules.

BE IT RESOLVED that *the Board of Governors hereby authorize the Administration to:*

- a) obtain ministerial approval and Lieutenant Governor in Council approval under section 50(2) of the University Act to grant a lease of land and facilities in the Wesbrook Place neighbourhood to the Vancouver School Board for the development of a public secondary school on the Vancouver campus; and,*
- b) develop and execute lease and related agreements on terms consistent with the Memorandum of Understanding between UBC and the Vancouver School Board.*

CARRIED

4. FINANCE

Chair: Mr. Bill Levine

Members: Mr. Bijan Ahmadian, Dr. Nassif Ghossoub, Dr. Andrew Irvine, Ms. Janet Pau, Mr. Ross Smith
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

The Committee Chair provided a summary of Finance Committee discussion.

4.1a International Student Initiative (ISI) Tuition Increase & Capital Cost Contribution Adjustment

The Board Secretary received a communication just prior to the Board meeting from the AMS President, speaking jointly on behalf of several central student governments and the international student association. The Vice-President Students had been invited to comment and that was tabled to the Board members.

The VP Students pointed out that the original consultation proposal from students was received on March 25; a response was sent on March 27. Both documents were circulated to Board members prior to the March 30 Finance Committee meeting.

Board members stressed the importance of providing sufficient time for consultation with students in the future, perhaps approaching consultation as an educational opportunity to share information on the University's overall budget, and to receive feedback from students on their understanding of the situation.

During the discussion, it was noted that certain fees approved by student governments were increasing at rates higher than the 2% tuition increase before the Board.

The Administration will draft a document indicating the distribution of tuition fees within the University's budget and identifying the benefits received by UBC students in relation to tuition amounts, to be brought to the Committee for consideration.

BE IT RESOLVED that the Board of Governors hereby approve a 2% Cost of Living Increase for Tuition and the third installment of the Capital Cost Adjustment of \$19.50 per credit for international students in undergraduate programs.

CARRIED

4.1b Tuition Fees

BE IT RESOLVED that the Board of Governors hereby:

- 1. set and determine fees for instruction in all programs and courses commencing on or after May 1, 2009 according to the fee schedule attached and marked "Schedule A"; and,***
- 2. direct the Administration to ensure that students in financial need are offered the assistance they require to enrol or continue and to report in January 2010 on those efforts and the use of University funds set aside for this purpose.***

CARRIED

4.1c Non-Instructional Fees

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve 2009/10 Non-Instructional Fees according to the fee scheduled attached under the docket and marked Schedule B, effective September 1, 2009.*

CARRIED

4.1d Students' Union UBC Okanagan Fees

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the schedule of fees for the Students' Union UBC Okanagan, as attached under the docket, effective September 1, 2009.*

CARRIED

4.1e Alma Mater Society (AMS) UBC Vancouver Fees

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the schedule of fees for the Alma Mater Society UBC Vancouver, as attached under this docket, effective September 1, 2009.*

CARRIED

4.1f Alma Mater Society (AMS) UBC Vancouver – Student Fee Change Approved by Student Referendum

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the results of a student referendum authorizing an increase in the Architecture, Landscape Architecture and Environmental Design programs (SALA) Student Society Fee from \$50 to \$350 effective for Winter Session 2009/2010.*

CARRIED

4.2 Consolidated Budget, including General Purpose Operating Fund

Information was circulated in the docket and discussed at the Committee meeting.

The President pointed out that while UBC is in a relatively positive situation in comparison to sister institutions in many parts of the country, the University must achieve significant savings over the next 2-3 years to address the structural deficit and achieve a balanced budget.

A Board member suggested that the Board schedule a strategic discussion opportunity to consider and plan for a possible 'worst-case' economic scenario.

The Chair recognized the provincial contribution to the University's current financial situation, noting that efforts will continue to convince the province of the benefits of a multi-year planning framework for the post-secondary sector in BC.

BE IT RESOLVED that *the Board of Governors hereby approve the 2009/2010 Consolidated Budget, including the General Purpose Operating Fund, as circulated under the docket.*

CARRIED

4.3 Encroachment of Specific Endowments

Information was circulated in the docket and discussed at the Committee meeting.

The President provided an overview of the background of the motion for the Board.

BE IT RESOLVED that *the Board of Governors hereby approve encroachment on the original contribution to a targeted number of endowments that have been carefully selected by Faculty based on funding needs and expressed or anticipated donor support, to a maximum of 83 endowments and/or \$49 million.*

CARRIED

The Administration will obtain legal authorization and explicit donor agreement where appropriate.

Endowments for Students Awards are not part of this submission, as they are still under review.

4.4 UBC Core Working Capital Investment Mandate

Information was circulated in the docket and discussed at the Committee meeting.

The Committee Chair reminded the Board of the events that led to the transfer of the University's working capital to IMANT from Treasury and the Board's direction at that time to IMANT to avoid any reputational and financial risks.

The portfolio policy as presented proposes to:

- Move duration within the portfolio from 0.7 years to five years
- Restrict the portfolio to 100% mid-term bonds, 50% Canadian, 50% provincial
- Take expected yield from 1.1% to 2.6%
- Increase income from \$3.3M to \$7.8M on the current \$300M
- Include no corporate bonds
- Be managed by an external manager
- Be a stand-alone portfolio (i.e., not be pooled with other investors)

The investment mandate before the Board was discussed at length to address concerns raised by members, particularly around duration as defined in the first point. It was agreed the reference to duration would be amended to read: 'Manage the portfolio within a duration of up to six years'.

BE IT RESOLVED that *the Board of Governors hereby approve the University's working capital portfolio investment mandate as recommended by UBC Investment Management Trust, and amended by the Board.*

CARRIED

JOINT: *PROPERTY & PLANNING / FINANCE*

Lead Chair: Dr. Andrew Irvine Chair: Mr. Bill Levine

4.8 Renew and Renovation Infrastructure Projects

Information was circulated in the docket and discussed at Committee.

- a) UBC V: Klinck Building / University Data Centre - UBC Renew Phase 2
- b) UBC O: Learning Centre Renovation
- c) UBC V: D.H. Copp Building, Addition 1+2 - UBC Renew Phase 2
- d) UBC V: Lower Mall Swing Space and Power Upgrade
- e) UBC V: Alternative Energy Hybrid Heating System
- f) UBC V: Hennings Research Laboratory Renovation

BE IT RESOLVED that *the Board of Governors hereby approve* Boards 1 and 2 for Academic Capital Priorities grants as circulated under the docket, subject to funding by Federal and Provincial government infrastructure incentive grants.*

CARRIED

** Approval conditional on confirmation of outstanding federal and provincial government infrastructure incentive grants and on tenders received being on or below budget.*

4.9 Faculty of Law Building

Information was circulated in the docket and discussed at Committee.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

FACULTY OF LAW BUILDING

BOARD 2 CONDITIONAL*

Approval

Final Capital Budget	\$55,901,000
Final Operating Budget	\$1,126,189
Award of Contract	
Funding Release	\$54,201,000

CARRIED

**Approval conditional on confirmation of outstanding federal and provincial government infrastructure incentive grants and on tenders received being on or below budget.*

Information

Expenses to Date	\$1,208,000
Funding Released to Date	\$1,700,000

4.10 Sauder School of Business Building Project

Information was circulated in the docket and discussed at Committee.

The Board was assured that the University had maximized available government funding on all infrastructure projects.

The Committee Chair pointed out to the Board that the Committee had added a sentence to the second condition attached to the motion.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**SAUDER SCHOOL OF BUSINESS BUILDING
PROJECT**

BOARD 3 CONDITIONAL*

Approval

Revised Capital Budget	**\$64,000,000
Revised Program	
Revised Schedule	
Revised Funding	
Funding Release	\$24,000,000

CARRIED

* *Approval conditional on confirmation of outstanding federal and provincial government infrastructure incentive grants and on tenders received being on or below budget.*

** *Should government funding of \$18.0 million not be received, approval is requested to proceed with a revised Phase 1 capital budget of \$46.1 million. This would allow the Phase 2 façade work to proceed under the current Phase 1 scope. The funding model would remain as in the current report, with the removal of the government funding line items. After all costs have been appropriately allocated, the Board encourages the Administration to direct any surplus to public realm improvements.*

Information

Expenses to Date	\$16,745,000
Funding Released to Date	\$40,000,000

5. PROPERTY & PLANNING

Chair: Dr. Andrew Irvine

Members: Mr. Tim Blair, Ms. Alexandra Caldwell, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine, Dr. Barrie McCullough, Ms. Janet Pau *Ex officio*: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

5.1 Buchanan A (UBC Renew)

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

BUCHANAN A (UBC RENEW)

BOARD 3 CONDITIONAL*

Approval

Capital Budget	\$12,147,000
Operating Budget	\$257,587
Award of Contract	
Funding Release	\$11,147,000

CARRIED

* Conditional on tenders received being on or below budget.

Information

Expenses to Date	\$699,190
Funding Released to Date	\$1,000,000

5.2 Wayne and William White Engineering Design Centre

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**WAYNE AND WILLIAM WHITE ENGINEERING
DESIGN CENTRE**

BOARD 2 Partial

Approval

Revised Capital Budget	\$8,500,000
Revised Operating Budget	\$187,262
Schedule	
Revised Program	
Proceed to Working Drawings & Tender	
Funding Release	\$200,000

CARRIED

Information

Expenses to Date	\$50,000
Funding Released to Date	\$200,000

5.3 UBC Okanagan Servicing and Infrastructure Plan

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby authorize the Administration to seek Ministerial approval to grant statutory rights-of-way:*

- 1. in general compliance with the utility corridors identified on the Plan in Attachment 2, for the purpose of enabling multi-purpose service distribution for the campus from utility providers including Fortis, Shaw, Telus and Terasen; and,*
- 2. for areas no more than 100 square metres in size abutting the above-referenced utility corridors for specific infrastructure items that UBC and the service provider wish to have relocated for improved functionality or to minimize impact on the campus or to better address UBC's university purpose.*

CARRIED

5.4 UBC Okanagan Health Sciences Centre

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**UBC OKANAGAN HEALTH SCIENCES CENTRE
BOARD 3**

Approval

Final Capital Budget	\$31,000,000
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Final Operating Budget	\$313,180
Award of Contract	
Funding Release	\$29,850,000

CARRIED

Information

Expenses to Date	\$1,080,000
Funding Released to Date	\$1,150,000

5.5a UBC Okanagan Student Housing Phase 3B

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**UBC OKANAGAN
STUDENT HOUSING PHASE 3B
BOARD 2 and BOARD 3 CONDITIONAL***

Approval

Final Capital Budget	\$9,224,000
Final Operating Budget	see report
Schedule	
Detailed Program	
Authorization to issue Development Permit	
Funding Release	**\$250,000

CARRIED

** Conditional on 65% of tenders received being on or below budget.*

*** A funding release of \$250,000 is requested at this time with a full funding release for the balance of the budget (\$8,574,000) to be released once the condition of this report has been met.*

Information

Expenses to Date	\$27,000
Funding Released to Date	\$400,000

5.5b UBC Okanagan Student Housing Phase 4

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**UBC OKANAGAN
STUDENT HOUSING PHASE 4
BOARD 1 Partial**

Approval

Project in Principle

Location

Consultant Selection

Preliminary Program

Preliminary Schedule

Proceed to Schematic Design

Funding Release

\$400,000

CARRIED

Information

Expenses to Date n/a

Funding Released to Date n/a

5.6 UBC Okanagan Renovations to Student Services – Administration Building

Information was circulated in the docket and discussed at the Committee meeting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**UBC OKANAGAN
RENOVATIONS TO STUDENT SERVICES –
ADMINISTRATION BUILDING**

BOARDS 1, 2 and 3* CONDITIONAL

Approval

Capital Budget

\$1,900,000

Location
Schedule
Consultant Selection
Program
Funding Release **\$1,900,000**

CARRIED

** Board 3 approval is requested conditional on appropriate Project Management Process, all regulatory approvals (i.e., permitting, tenders received being on or below budget).*

Information

Expenses to date	\$28,000
Funding released to date	n/a

5.7 UBC Okanagan Campus Build Out Update

Information was circulated in the docket.

5.8 Major Projects Status Report

Information was circulated in the docket.

5.9 Capital Projects

The status of capital projects at both campuses was reviewed for the Board, with photos of the projects in their various stages displayed.

Projects are largely proceeding as planned, with no major issues outstanding at this time.

The University Administration and UBC Properties Trust avoid incurring unreasonable levels of risk in their arrangements with private developers.

The Board requested additional information about ‘concrete rooms’ in phase student housing at UBC Okanagan, which seem to be being used for purposes other than originally intended.

In response to concerns about unfunded levels indicated for Board 2 projects, the VP Finance, Resources & Operations responded that the University manages individual projects within the structure of overall debt capacity and financing strategy, discussed at the Finance Committee meeting.

6. GOVERNANCE

Chair: Dr. Arun Garg

Members: Mr. Bijan Ahmadian, Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. James Eccott, Dr. Andrew Irvine, Ms. Susan Yurkovich *Ex officio*: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

6.1 Appointments to the Western Canadian Universities Marine Sciences Society (WCUMSS) Management Council

BE IT RESOLVED that *the Board of Governors hereby:*

1. *ratify the appointments of Dr. Simon Peacock, Dean, and Dr. Jonathan Shurin, Department of Zoology, Faculty of Science, from July 1, 2007 to June 30, 2009; and,*
2. *approve their re-appointments to the Western Canadian Universities Marine Sciences Society (WCUMSS) Management Council from July 1, 2009 to June 30, 2011.*

CARRIED

6.2 Joint Committee of the Board and Senates on University Coordination Proposed Terms of Reference

The terms of reference before the Board have received the unanimous support of the Senates and of the Governance Committee.

BE IT RESOLVED that *the Board of Governors hereby approve the striking of a Joint Committee of the Board and Senates on University Coordination under the terms and conditions set out in the terms of reference attached under the docket.*

CARRIED

7. ADJOURNMENT

BE IT RESOLVED that *the Board of Governors meeting be hereby adjourned.*

CARRIED