

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, September 29, 2005, at 8:30 a.m. in the Nicklaus Room, Okanagan Golf Club, 3200 Via Centrale, Kelowna, B.C.

Present: Mr. Brad Bennett, Chair
Dr. Martha C. Piper, President
Chancellor Allan McEachern
Ms Nicole Byres
Ms Belle Dale-Wills
Mr. James Eccott
Dr. Arun Garg
Ms Jacki Hoffman-Zehner
Dr. Andrew Irvine
Dr. Gregory Lawrence
Mr. Tim Louman-Gardiner
Mr. Quinn Omori
Mr. John Reid
Mr. Bryce Rositch
Mr. Douglas Whitehead

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Barry McBride, Deputy Vice Chancellor, UBC Okanagan
Dr. Lorne Whitehead, Vice President Academic & Provost
Mr. Terry Sumner, Vice President, Administration and Finance
Dr. David Dolphin, Acting Vice President, Research
Mr. Brian Sullivan, Vice President, Students
Ms Lisa Castle, Associate Vice President, Human Resources
Mr. Al Poettcker, President & CEO, UBC Properties Trust

OPEN SESSION

REMARKS

Board Chair

Mr. Brad Bennett welcomed Board members and others to the first official meeting of the Board in the Okanagan subsequent to our very successful opening of the UBC Okanagan campus.

Mr. Bennett was pleased to report that he, and other members of the Board, had attended some very worthwhile ceremonies in the past month in connection with UBC O opening events.

He expressed appreciation to all for their very hard work during this past transitional year.

Mr. Bennett indicated that the 2005 Annual General Meeting will be held at UBC O on November 3, 2005, and he urged Board members and others to attend if possible.

President

The President shared the following items with the Board.

- She was privileged to attend an event yesterday on the UBC O campus honouring first year students who were awarded major scholarships. It was wonderful to meet these students and to witness the talent and commitment to education in the room. The President made reference to a new publication entitled “Our new faces of scholarship” which contains details about scholarship winners from both UBC V and UBC O.
- The President referenced an event on September 30, 2005, when the President of Mexico, Vincente Fox, would be visiting the UBC V campus. She hoped as many Board members as possible would be able to attend.
- The President recognized the valuable service rendered by Dr. David Dolphin to the University as Acting Vice President Research.

OPEN AGENDA CONSENT ITEMS

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the September, 2005, Board meeting be and are hereby approved as presented.

CARRIED.

People

Recommendations from Senate

IT WAS RESOLVED,

That, subject to approval by Senate at its meeting of September 21, 2005, the Board of Governors takes the action recommended as follows (approval required under the University Act, Sections 37 (1)(i)(o)(p) and 38.

CARRIED.

IT WAS RESOLVED,

That the Board of Governors approves the merger of the Department of Anaesthesia and the Department of Pharmacology and Therapeutics under the new name: Department of Anaesthesiology, Pharmacology and Therapeutic, in the Faculty of Medicine, effective October 1, 2005.

CARRIED.

IT WAS RESOLVED,

That the Board of Governors approves the recommendation of Senate in approving the establishment of the Chair in Buddhism and Contemporary Society, and The Ross Petty-The Arthritis Society Research Chair in Pediatric Rheumatology.

CARRIED.

Learning & Research

IT WAS RESOLVED,

The Board approved the following Endowment Fund documents:

A. Faculty of Applied Science

1. Chemical & Biological Engineering Speakers Series Endowment Fund

Terms of Reference

2. Chemical & Biological Engineering Undergraduate Teaching Endowment Fund

Terms of Reference

B. Faculty of Graduate Studies

1. Simons Student Policy Research Program Endowment Fund Agreement

C. Faculty of Law

1. Brenda and David McLean Law Endowment Fund Terms of Reference

D. Faculty of Medicine

1. The Arthritis Society Research Endowment Fund Terms of Reference

E. Faculty of Science

1. Ivan and Betty Niven Distinguished Lectures Endowment Fund Terms of Reference

CARRIED.

Other Business

Memorial Minute to Sadie M. Boyles

IT WAS RESOLVED,

That the Memorial Minute to Sadie Boyles be spread upon the minutes of the Board; and that a copy be sent to her family.

CARRIED.

Memorial Minute

Sadie Boyles, BA'26, MA'36

Our university provides an arena where students can test themselves against the rigorous and challenging standards we set for graduation. Some of the best of those students acquire an affection and affiliation for this institution that serves them, and UBC, for the rest of their lives. Such a person, Professor Emeritus Sadie Boyles, died in June of this year at the age of 99.

Sadie Boyles proved her academic worth at an early age when, in 1922, she received the first-ever Governor General's Award granted to the top student in BC when she graduated from John Oliver high school. She came to UBC in the fall of that same year and, during her time here, was taught by such luminaries as Garnett Sedgewick and Henry Angus.

Ms Boyles was an active student who was able to maintain high standards in her studies in English and French, while taking on the demanding role of senior editor of the UBYSSEY. She was involved in the petitioning that resulted in the Great Trek in 1922, and was able to make editorial comment in a special edition of the UBYSSEY in September, 1925 that celebrated the opening of the Point Grey campus.

She wrote, "To those of us who began our academic careers in the catacombs at Fairview, this sudden accession to a wealth of light and beauty is positively bewildering. We are dazed with the appearance of architectural cleanliness and bewildered by our lineal freedom."

She maintained her journalistic connection to UBC after graduation as an editor and contributor to UBY SSEYGRAD, and was part of the team that created The Alumni Chronicle in 1931.

After graduation, Ms Boyles taught at King Edward High school, then joined UBC's Teacher Education Program, where she taught French Methods for 30 years. In 1963 she became Associate Director, Secondary Education in the Faculty of Education, and served as Vice President of the Faculty Association. After her retirement in 1971, she became an influential member of the UBC Board of Governors.

Sadie Boyles was an inspired teacher who served her students with distinction, and remained a strong advocate for UBC throughout her life. The Board of Governors of the University of British Columbia extend their deepest sympathy to Ms Boyles family.

OPEN APPROVAL ITEMS

Property & Planning

Centre for Interactive Research in Sustainability (CIRS)—Funding Release

Because of the complexity of the CIRS building, two previous funding releases have been obtained (in June 2005 and July 2005) to confirm the design and programming in the building and to determine accurate budgeting. Another funding release was requested to carry the project through to Board 2 in November 2005.

IT WAS RESOLVED,

That a Post Board 1 funding release of \$300,000 for continued project development to Board 2 be and is hereby approved.

CARRIED.

Museum of Anthropology—Funding Release

The following documentation had been circulated.

- Executive Summary dated September 5, 2005
- Project Management Process—Summary of Board Approvals
- Previous Board Action

A funding release was requested to confirm current project costs and to complete preliminary program design. Board 3 approval is scheduled to come forward to the November Board.

At Committee the condition of the facility was referenced. Dr. Lorne Whitehead undertook to look into this.

IT WAS RESOLVED,

That the following action is hereby taken in connection with the Museum of Anthropology Renewal Project:

That a funding release of \$450,000 for continued project development to Board 3 is hereby approved; and that the following is received for information.

Expenses to date \$1,087,000
Funding releases to date \$1,280,000

CARRIED.

Policy #126: Selection and Appointment of Prime Consultants for Major Projects

The proposed revisions recognize that the framework for major projects has changed over the past few years. The Property & Planning Committee had recommended that a representative of the user group be added to the Selection Advisory Committee.

IT WAS RESOLVED,

That the proposed revisions (with authorized procedures) to Policy #126: Selection and Appointment of Prime Consultants for Major Projects be approved; it being noted that a representative of the user group is to be added.

CARRIED.

Advisory Urban Design Panel (AUDP) Appointment

IT WAS RESOLVED,

That the recommendation from the British Columbia Society of Landscape Architects to appoint Catherine Berris, BCSLA, MCIP, President, Catherine Berris Associates Inc. to fill the landscape architect vacancy on the Advisory Urban Design Panel for a term to expire in September 2007, be and is hereby approved.

CARRIED.

UBC O Master Campus Plan

The following documentation had been circulated.

- Executive Summary dated September 9, 2005
- Previous Board History
- UBC Okanagan Master Plan (September 16, 2005)
- Revised UBC Okanagan Master Plan (September 29, 2005)
- Memorandum dated September 27, 2005, to the Board prepared by Dr. Nancy Knight AVP Campus and Community Planning and

Catherine Alkenbrack, Associate Director, Facilities and Capital Planning

- Estimated Costs for Implementation of the UBC Okanagan Master Plan (September 16, 2005)

The following points had been raised at the Planning & Property Committee meeting that require clarification or that may need further consideration:

1. Building vs open space: which has priority - emphasize the open spaces and consider where it may be appropriate to indicate "build-to" lines
2. Routes and connections very important; clearly indicate which are desirable, which sacrosanct
3. Precincts versus mixed use: both approaches are in the plan; which should it be, especially with UBCO's interdisciplinary approach
4. Integration / separation of cars and pedestrians: more specifics on when they must be separated and when they can be combined
5. Architecture: decision to be made on how modern, how traditional or how much a continuation of the current all-brick design; Board's views are encouraged
6. Entry points - "gateways" or series of interconnected spaces; where is the "front door"
7. Processions, convocations, rallies, concerts: show how these can / should be accommodated
8. Building efficiencies: long, narrow buildings inefficient; atria may or may not be economically feasible to construct
9. Winter use: has it been considered fully - covered walkways, distance from northeast parking lot
10. University Way: a grand boulevard or a High Street - design is mixed; south side landscaping perhaps not the best use
11. Demonstration / Forest / Precincts: clearly state that these are available for future university uses.

Mr. Bryce Rositch had also indicated at Committee, with respect to the Gathering Place, that we should be sure that this meets the requirements of the Okanagan bands.

Mr. Rositch stated that many of the issues raised at Committee had been incorporated into the revised UBC O Campus Master Plan dated September 29, 2005. Others will be addressed on a continuing basis.

Dr. Barry McBride spoke to the Plan as it relates to the UBC O Academic Plan.

Mr. Greg Smallenberg of the architectural firm of Phillips Farevaag Smallenberg gave a powerpoint presentation and addressed the highlights of the plan.

Mr. Dennis Pavlich expressed appreciation to Mr. Aidan Kiernan, AVP Operations for his significant input into the development of the campus plan.

A discussion also took place regarding the estimated costs of implementing the UBC Okanagan Master Plan. The Board of Governors expressed its appreciation to Ms Catherine Alkenbrack for all of the work she had done to prepare the financial information for the Master Plan

Mr. Brad Bennett stated that this was in effect an approval in principle of the UBC O Campus Master Plan, and he pointed out that individual buildings will come back to the Board for approval as required.

IT WAS RESOLVED,

That, with respect to the UBC Okanagan Master Plan

- **Within the Board's process for authorizing building construction, the Board of Governors approves the UBC Okanagan Master Plan, dated September 29, 2005;**
- **That the Board of Governors receive for information the report titled "Estimated Costs for the Implementation of the UBC Okanagan Master Plan", dated September 16, 2005; and**
- **That the Board of Governors require staff to develop an Implementation Plan for the Master Plan that will include architectural guidelines and other strategies.**

CARRIED.

Finance

IT WAS RESOLVED,

UBC Investment Management Trust and Appointment of Board Member and Revised Incorporation Resolution

IT WAS RESOLVED,

That the following action be and is hereby taken with respect to UBC Investment Management Trust Inc.

- (a) Approval of the nomination of Nicole Byres to the Board of UBC Investment Management Trust Inc. (UBC IMANT), and**
- (b) Approval of the revised resolution word regarding creation of UBC Investment Management Trust Inc. as attached in Schedule A.**

CARRIED.

Constituent Society Fee—School of Music and the Faculty of Arts

IT WAS RESOLVED,

That the Board hereby resolves to discontinue collecting the Faculty of Arts Constituency Society fee, in the amount of \$13, from students enrolled in the School of Music and collect a fee, in the amount of \$10, from students enrolled in the School of Music, effective for the 2005/06 Winter Session.

CARRIED.

Tuition Fee Increase—Master of Educational Technology

IT WAS RESOLVED,

That the Board of Governors hereby approves a 2% increase in the tuition fees for the Master of Educational Technology (MET) program, effective January 1, 2006.

CARRIED.

Tuition Fee Amendments—Faculty of Medicine and Faculty of Dentistry

IT WAS RESOLVED,

That the Board hereby resolves to amend the fees for instruction for the CMC (Dentistry) and MD (Medicine) programs commencing on or after August 2005 according to the fee schedule attached and marked “Schedule A.”

CARRIED.

People

Policy #99—Provision of Communications Services

IT WAS RESOLVED,

That Policy #99—Provision of Communications Services be and is hereby approved.

CARRIED.

Policy #130—Management of the Wireless Network

IT WAS RESOLVED,

That Policy #130—Management of the Wireless Network be and is hereby received for information; it being noted that the University Administration will take the policy revisions to the campus community for consultation.

CARRIED.

Alumni Joint Strategic Plan

Ms Marie Earl gave a powerpoint presentation on the UBC Alumni Affairs joint strategic plan.

The vision and mission of Alumni Affairs is noted hereunder:

Vision

“As lifelong members of a shared community, all UBC alumni will be welcome and valued stakeholders, contributing to and benefiting from the University’s achievements and ambitions.”

Mission

“Alumni Affairs at UBC engages alumni, and students as future alumni, in the life of the University in its broadest sense. Through communications, connecting alumni to the institution and one another, and celebrating milestones, we enrich the lives of alumni and position them to be supporters of and advocates for UBC.”

The proposed management agenda through March 2007 was put forward as follows:

1. Improve UBC’s knowledge of alumni
2. Leverage the power of communications
3. Engage today’s students (esp. leaders)
4. Partner wherever possible
5. Manage with rigorous consideration of return on investment
6. Move the alumni centre from concept toward reality

IT WAS RESOLVED,

That the Alumni Joint Strategic Plan be and is hereby approved.

CARRIED.

Learning & Research

National Research Council of Canada Contribution Agreement for TRIUMF

TRIUMF receives the majority of its funding from the National Research Council of Canada (NRC). The funding is provided by way of five year contribution agreements between the NRC and each of the universities in the joint venture. The most recent contribution agreement expired on March 31, 2005. TRIUMF and the NRC have negotiated a new contribution agreement which the University of British Columbia has been asked to sign.

IT WAS RESOLVED,

That the Board hereby authorizes the signing officers of the University to execute the National Research Council of Canada contribution agreement providing funding for TRIUMF.

CARRIED.

OPEN INFORMATION ITEMS

Property & Planning

Capital Projects Update

Mr. Al Poettcker had given a power point presentation at Committee highlighting material issues of projects.

Fraternity Village (Board 5)

The following documentation had been circulated in connection with the Board 5 project completion of the Fraternity Village.

- Executive Summary dated September 5, 2005
- Project Management Process
- Previous Board History
- Letter from Fraternities

Construction of the new Fraternity village began in September 2002 with occupancy completed in March 2004.

Panhellenic House (Board 5)

The following documentation had been circulated in connection with Board 5 completion of Panhellenic House.

- Executive Summary dated September 5, 2005
- Project Management Process
- Previous Board History

It was noted that the project was completed within budget and that the Vancouver Alumnae Panhellenic Association (VAPA) has advised that the building has been well received by the sororities.

Major Projects Status Report

The Major Projects Status Report for September 2005 had been circulated and was received for information.

REAP (Residential Environmental Assessment Program)

The following documentation had been circulated.

- Executive Summary dated September 5, 2005
- Previous Board History
- Gage South Context Map and Aerial View

REAP was developed to provide strategic guidance to reduce resource use and environmental impacts through improved design, construction and operation of new housing developments. It is in keeping with the University's Trek 2010 vision as well as Policy No. 5—Sustainable Development.

Update on Gage South Neighbourhood Planning

An Executive Summary dated September 5, 2005, including previous Board history, had been circulated.

It was noted that the planning program is progressing in accordance with Board directions and the GVRD-UBC MOU's neighbourhood planning process. The Advisory Planning Committee has met since February 2005 to advise on plan making and a final draft is underway with community outreach and open house events in September. It was anticipated that the final draft will be available to forward to the Board in the Spring of 2006.

Update on South Campus Neighbourhood Plan

An Executive Summary dated September 5, 2005, including previous Board history, had been circulated.

It was noted that, once the GVRD confirms compliance, the plan can be considered by the Board of Governors for final adoption. It is anticipated that this will be at the November 2005 Board meeting.

University Square and Boulevard Project

An Executive Summary dated September 5, 2005, including previous Board history, had been circulated.

The following had been noted at Committee:

- University Square and Boulevard Project Team has been set up
- Draft MOU and development agreement are under review with Translink
- Building programs are under review by UBC Properties Trust and the project architects
- Campus consultation is planned for September 20, 2005

Development Permit Board Annual Report

The Development Permit Board Annual Report covering the period from November 2004 to June 2005 had been circulated and was received for information.

UBC Okanagan—Geothermal Energy systems Report

Mr. Aidan Kiernan and Mr. Scott Scheller gave a presentation on proposed geothermal energy systems for UBC O.

It was the conclusion of Mr. Kiernan that a geoexchange system (open loop groundwater heat pump) is feasible for the UBC O campus. He felt that, in view of UBC O's commitment to sustainability, it is appropriate to develop a master design for groundwater supply and return for a total system to service the UBC O campus with geoexchange technology.

UBC V Master Campus Plan Update

Dr. Nancy Knight gave a presentation on the UBC V Master Campus Plan.

She indicated that we are in the early stages of determining the needs for and extent of review of the 1992 Campus Plan.

Beaty Biodiversity Centre—Confirmation of funding

The Property & Planning Committee had been advised that the University Administration is sufficiently confident in the KDF funding that we are moving ahead with the project.

Finance

The Neighbours Fund Audited financial Statements and Financial Report 2004/05 (formerly Hampton Place Service Levy)

The above-referenced report had been circulated and was received for information.

This report for the year ended March 31, 2005, on the collected levy and associated expenditures for market housing owners is to demonstrate that measures of accountability are in place for orderly stewardship of the lease agreement between UBC and its tenants.

UBC Properties Trust Annual Report and Financial Statements

An Executive Summary dated September 6, 2005, including the following attachments, had been circulated and was received for information.

- UBC Properties Trust Annual Report
- UBC Properties Investments Ltd. Consolidated Financial Statements for the year ended March 31, 2005 (filed with the Secretary to the Board)

People

Award Winners

Faculty

Students, Staff and Alumni

The report on award winners was received for information. Profiled scholars were: Dr. Martin Gleave, Department of Surgery and Dr. Daniel Pauly, Faculty of Graduate Studies.

Alumni Association Report

The report on UBC Alumni affairs, activities and events had been circulated and was received for information.

Enrolment Report for UBCV and UBCO

Mr. Brian Sullivan presented an enrolment report for UBC V at Committee. Dr. Barry McBride had also reported at Committee regarding considerations related to enrolment management at the program and faculty level at UBC O.

First year experience

Mr. Brian Sullivan and Dr. Lorne Whitehead spoke to this item. Efforts have been underway for some time to strengthen the first year experience. These were briefly outlined.

Learning & Research

Presentation by Dr. Ken Carlaw, Faculty of Arts & Science,
Department of Economics, UBC O “Technology Driven Social
Transformation” (AT BOARD)

Dr. Ken Carlaw, Associate Professor in the Irving K. Barber
School of Arts & Sciences at UBC O gave an excellent presentation on
“Technology-Driven Social Transformations.”

Report on Research Awareness Week

A report on Research Awareness Week had been circulated and
was received for information.

Teaching Space Upgrades—Update

A report outlining progress in meeting the teaching space
upgrade target of 10% for 2005 had been circulated and was received for
information.

Recent UBC Patent and Citation Rankings

Two recent high-profile international research rankings are
helping build UBC’s reputation as a top global research institution.

- The Scientist Magazine reported that UBC is ranked ninth in North America for its patent and spin-off success in life sciences research.
- The Vancouver Sun reported this and editorialized that other universities ought to emulate UBC’s research and development strategy.

UBC O Update

Dr. Barry McBride provided a UBC O update as follows:

- Elections for Board and Senate will be held October 17-24
- Deputy Vice Chancellor meetings are scheduled with every department/unit

- Bi-weekly meetings are held with student government and DVC
- Volunteers have been requested for a Global Citizen Council
- The Campus Life Council has been established with Ian Cull as Chair
- The Teaching Evaluation Committee will have a report ready for campus wide discussion by October
- Applications for “Kickstart” grants designed to support early stage research are due October 17th
- Opening Events have been a great success
- The Economic Development Commission commissioned a report on strategic Investment in the Okanagan
- The President spoke to Vernon and Kelowna Chambers of Commerce and the United Way Kickoff Breakfast
- The Deputy Vice Chancellor continues twice yearly meetings with Valley MLA’s and MP’s
- The Deputy Vice Chancellor is scheduled to meet with School Boards, City Councils and Chambers of Commerce with Columbia Valley and Kootenays

Community and International

Annual Report and Annual General Meeting

An update on the 2005 Annual Report and Annual General Meeting had been circulated. It was noted that the AGM would be held in Kelowna on November 3rd. The annual report will exemplify Trek 2010 values i.e. global citizenship, sustainability and civil society.

Report on Chan Centre for the Performing Arts

A report on the Chan Centre for Performing Arts had been circulated.

Discussion of the report was deferred to the December 2005 meeting of the Board.

Report on Community Affairs

A report on Community Affairs had been circulated.

Discussion of the report was deferred to the December 2005 meeting of the Board.

Wrap-up Report on UBC O Opening Ceremonies

It was noted that Ms Eilis Courtney had provided a wrap-up report on UBC O Opening Ceremonies at Committee.

Audit

2004/05 Annual Report—Risk Management and Insurance

The 2004/05 Annual Report on Insurance and Risk Management had been circulated and was received for information.

Mr. John Welsh, Risk and Insurance Manager, gave a power point presentation.

It was noted that the University's general insurance portfolio and emphasis on overall risk management, together with its self-insurance reserves, continue to provide a satisfactory level of protection against most of the third-party claims and losses to University assets that are likely to be encountered. A major earthquake continues to pose the only realistic threat of a significant but partially uninsured loss, due to the fact that the deductible applied to an earthquake claim could, depending on the magnitude of the total loss, be as high as \$25 million.

Quarterly Financial Statements to June 30, 2005

The quarterly financial statements to June 30, 2005, had been circulated and were received for information.

2004 Annual Report—Research Safety

2004 Annual Report—Environmental Programs

The above-referenced annual reports had been circulated and were received for information.

Mr. David Zajdlik, Director, Health, Safety and Environment gave a power point presentation relating to each of the annual reports.

Mr. Douglas Whitehead, as Chair of the Audit Committee, expressed thanks to Mr. John Welsh and Mr. David Zajdlik for their excellent reports.

Mr. Whitehead observed that it is a part of the Audit Committee's mandate to look at processes. He noted that almost everything brought forward today relates to risk and risk management. He stated that, clearly having adequate processes is important, but even more important is having good solid people who make a significant contribution to the well-being of the University. It was Mr. Whitehead's view that the University was fortunate to have many outstanding people in a variety of roles.

UBC Faculty Pension Plan Financial Statements & 2004 Annual Report
UBC Staff Pension Plan Financial Statements & Staff Pension Plan Update

The above-referenced material had been circulated and was received for information.

Mr. Terry Sumner gave a brief summary related to the Faculty and Staff pension plans.