

THE UNIVERSITY OF BRITISH COLUMBIA

A meeting of the UBC Board of Governors was held on May 22, 2007, from 8:30 a.m. to 4:30 p.m.

Present: Mr. Brad Bennett, Board Chair
Chancellor Allan McEachern
President Stephen Toope
Ms. Bonnie Bates-Gibbs
Ms. Nicole Byres
Ms. Belle Dale-Wills
Ms. Krystal Smith
Mr. Darren Peets
Mr. Jeff Friedrich
Mr. James Eccott
Dr. Arun Garg
Ms. Jacki Hoffman-Zehner
Dr. Gregory Lawrence
Mr. Bryce Rositch
Dr. Andrew Irvine
Mr. Barry Lapointe
Mr. William Levine
Ms. Reny Kahlon

Regrets: Chief Robert Louie
Dr. Barrie McCullough

1. REMARKS

1.1 Chair (open)

Mr. Brad Bennett welcomed guests and members to today's Board meeting.

The Chair informed the Board that Mrs. Nina Robinson has retired after 40 years of serving as the Board's secretary and recognized the contribution she made to the University during that time.

Ms. Reny Kahlon was welcomed as the Board of Governor's new Planning and Liaison Manager and Acting Board Secretary.

The Chair acknowledged the contributions of Mr. Dennis Pavlich; this was to have been his last Board meeting, but due to illness, he was unable to attend.

1.2 President – Campus 2020 (open)

The President emphasized the importance of the Campus 2020 report and provided a review of highlights related to the core interests of UBC:

- Specific targets are set in regard to the participation rate of graduate students.
- Equalization of participation across income quartiles is stressed, with a complete review of the system of student financial assistance and a specific focus on aboriginal and first-generation learner participation rates. Annual reporting on progress towards identified targets will be required.
- Address quality of student achievement, enhance undergraduate and graduate student experiences.
- Increase in provincial support for research, with the goal of making BC one of the highest spending provinces in Canada by 2020.
- Acknowledged UBC's position as the only internationally influential university in BC; recommends strengthening UBC's position as a major research institution.
- Recommendations for the enhancements to the quality of teaching and learning, with specific information-gathering recommendations outlined; create a centre of excellence for teaching and learning.
- Structure-related recommendations are creating debate amongst universities and colleges, where there is concern that these recommendations have the potential to create increased bureaucracy.

The President said that while Mr. Geoff Plant is well regarded by the Provincial government and the Premier has expressed his support for Campus 2020, it will be important to keep the report on the public agenda and in front of the government's eyes to make sure there is follow through on the recommendations. There will also be opportunities to work collaboratively with student governments across the province, as they are interested in a number of the report's recommendations.

The University Presidents' Council and college presidents are working together to create strategies in support of Campus 2020. The President has met with the Premier, the Deputy Minister of Higher Education and will soon meet with the Minister of Higher Education for further discussion. A coordinated alumni effort is also underway, contacting MLAs in support of Campus 2020 recommendations.

BE IT RESOLVED that the Board of Governors approves the open consent items as presented.

CARRIED

1.3 Approval of Minutes

BE IT RESOLVED *that the minutes of the March 22, 2007 and April 30, 2007 Board of Governors meetings be accepted as presented, and further, that the minutes of the special meeting of the on Mandatory Retirement be accepted as amended (change of titles to 'Dr.' where appropriate).*

CARRIED

2. AUDIT COMMITTEE

Chair: Ross Smith
Members: Brad Bennet, James Eccott, Arun Garg

2.1 Consolidated Financial Statements for the year ended March 31, 2007

A Management Representation Letter was circulated, confirming that management is responsible for the fair presentation of the financial statements in accordance with generally accepted accounting principles. Also circulated were the report of the VP Finance, the Consolidated Financial Statements and the Summary of Internally Restricted Reserves.

Subject to the Board's approval of the financial statements, the Auditor General will be providing an unqualified audit opinion on those financial statements.

Mr. Terry Sumner provided a slightly condensed version of the comprehensive presentation provided to the May 22, 2007 Audit Committee meeting, a summary of which is available to Board members in the minutes of that meeting. The following points were raised in discussion:

- Most current sources of funding for the GPOF are externally controlled, and while funding is stable, costs funded via the GPOF are not stable. The University is working hard to increase government support for research, learning and education, and will also have to work hard to control costs. Private philanthropy is one area of potential GPOF funding that would be in the University's control.
- Inflationary pressure on costs is driven almost entirely by non-salary items. Administration is engaged in analyzing inflationary pressures.
- It is expected that the continuing structural deficit can be eliminated within a three-year budget cycle.
- Within the overall Endowment Fund, there is very little unrestricted funding. Universities use endowments in addition to basic government grants or tuition; endowments are not intended to be the core of an operating budget. Some of these

restrictions are internal while others are externally restricted (i.e. they have been restricted by the donors).

- The internally restricted funds have grown over the last 8-10 years. The allocations that have been made from these funds to certain purposes can be changed at the discretion of the Board of Governors.

BE IT RESOLVED that *the Board approves 2006/07 internally restricted reserves as set out in the attachment dated May 17, 2007.*

BE IT RESOLVED that *the Board approves the Financial Statements for the Fiscal Year ended March 31, 2007, that the signing officers (Chair of the Board, Chair of the Audit Committee and the Vice-President, Administration and Finance) are hereby authorized to evidence this approval by signing the Financial Statements; and that, as required by Section 32 of the University Act, a copy of the Financial Statements be sent to the Minister of Advanced Education and to the Secretary of UBC Vancouver and UBC Okanagan Senates.*

CARRIED

2.2 Health, Safety and Environment Annual Report (open)

This report is on file with the Board Secretariat. Ms. Lisa Castle reviewed highlights.

- Greater focus on biosafety issues in preparation for Level 3 Life Sciences facilities; a medical surveillance program for students, faculty, and staff exposed to biohazards through their work, particularly important for animal care procedures.
- Significant progress at UBC O in the implementation of the structural elements of a health, safety and environmental program.
- Planning around Olympic emergency preparedness, a coordinated effort from Health, Safety & Environment and Campus Security, working closely with VANOC.

2.3 Faculty Pension Plan Financial Statements (open)

The 2006 UBC Faculty Pension Plan Summary was circulated. Financial statements for the year ending December 31, 2006 received an unqualified audit opinion from Deloitte and Touche LLP. Mr. Terry Sumner provided a brief review.

2.4 Staff Pension Plan Financial Statements

The 2006 UBC Staff Pension Plan Summary was circulated. Financial statements for the year ending December 31, 2006 received an unqualified audit opinion from Deloitte and Touche LLP. Mr. Terry Sumner provided a brief review.

3. FINANCE COMMITTEE

Chair: Nicole Byres

Members: Brad Bennett, Barry Lapointe, Greg Lawrence, Bryce Rositch, Ross Smith, Stephen Toope

3.1 Laboratory Enhancement Fee

Ms. Nicole Byres reported that the Finance Committee received a presentation on this item. Documentation was circulated.

BE IT RESOLVED that the Board approves a new laboratory enhancement fee of \$400 per year for undergraduate students entering the two-year BMLSc program in September 2007 and thereafter.

CARRIED

3.2 Occupational Therapy Program Admin Fee

Documentation on this item was circulated; Finance Committee addressed this item and is recommending approval.

BE IT RESOLVED that *the Board approves an increase in the Practicum Training Fee for the Master of Occupational Therapy program from \$200 per year to \$2,280 per year to be assessed to students entering in September 2007 and thereafter; and additionally, that the Board approves students currently enrolled in the program will be assessed at a reduced fee of \$1,200 per year for the duration of their program*

CARRIED

Ms. Nicole Byres reported that at the Finance Committee level, there was discussion around providing the Board with more information about how fees are managed and audited and the various components of program costs prior to being asked to approve fee increases in the future.

3.3 AMS Health & Dental Cost of Living Insurance Increase

BE IT RESOLVED that, *having received notice from the AMS of a 2.8% increase in the AMS Student Health and Dental Plan fee, effective September 1, 2007, UBC will collect such increased fee in accordance with section 27(2)(m)(v) of the University Act.*

CARRIED

3.4 Engineering Undergraduate Society Fees

BE IT RESOLVED that, *having received notice from the AMS that the current Engineering Undergraduate Society fees of \$45 per annum will be reduced by \$3 to \$42 per annum, effective September 2007, UBC will collect such reduced fee in accordance with section 27(2)(m)(v) of the University Act.*

CARRIED

3.5 Development/Donations 2006/2007 Report (open)

The 2006/2007 UBC Development Year-End Report was circulated. The target for the year was exceeded by \$1M.

The Board acknowledged the outstanding efforts of the Development team.

JOINT: FINANCE w/ PROPERTY & PLANNING

Lead Chair: Nicole Byres; Chair: Bryce Rositch

3.6 UBC Okanagan Build-out Update (open)

Updated materials were circulated in the Board docket.

4. JOINT: PROPERTY & PLANNING w/ FINANCE

Lead Chair: Bryce Rositch (via telephone,) assisted by Brad Bennett; Chair: Nicole Byres

4.1 Sauder School of Business Building Renewal Phase 1

Provincial government approval on this item is expected, but not yet in place.

BE IT RESOLVED that the Board gives Conditional Board 3 approval for the new construction component of the Sauder School of Business Building Project Phase 1, subject to (a) the tenders being received on or below budget, and (b) receiving provincial government approval for the student building fee prior to the commencement of construction.

Approval:

<i>Capital Budget</i>	<i>\$35,486,000</i>
<i>Operating Budget:</i>	<i>\$514,855</i>
<i>Funding Release:</i>	<i>\$34,636,000</i>

BE IT RESOLVED that the Board gives approval for an internal loan of up to \$16.08 million for the above, to be repaid over a period of 30 years, and with the debt service to be paid from student fees.

CARRIED

4.2 UBC Okanagan – University Centre and Meekison Centre

Okanagan construction costs have been discussed at the level of the Property and Planning Committee; there is concern about the budget implications of escalating costs. Tenders for this project are expected in June 2007.

BE IT RESOLVED that the Board gives Conditional Board 3 approval to the UBC Okanagan University Centre and the Meekison Centre, subject to tenders being received on or below budget.

Approval:

Capital budget: \$33,130,000

Operating Budget: \$441,120

Funding release: \$32,230,000

BE IT RESOLVED that *the Board approves an internal loan of up to \$28.13 million for the above, to be repaid over a period of 30 years, and with the debt servicing to be paid from the UBC Okanagan General Purpose Operating Fund budget.*

CARRIED

4.3 UBC Okanagan Arts and Science 2

BE IT RESOLVED that *the Board gives Conditional Board 3 approval to the UBC Okanagan Arts & Science 2 project, subject to tenders being equal to or less than budget.*

Approval:

Capital Budget \$42,260,000

Operating Budget \$515,400

Funding Release: \$40,110,000 (May 22, 2007)

BE IT RESOLVED that *the Board approves an internal loan of up to \$9.89 million, the loan to be repaid over a period of 30 years, and with the debt services to be paid from the UBC Okanagan General Purpose Operating Fund budget.*

CARRIED

PROPERTY & PLANNING

Chair: Bryce Rositch

Members: Brad Bennett, Nicole Byres, Belle Dale-Wills, Barry Lapoint, Barrie McCullough, Allan McEachern, Stephen Toope

4.4 Appointment to the Advisory Urban Design Panel

The Property & Planning Committee recommended approval for this item; background materials were circulated in the Board docket.

BE IT RESOLVED that *the Board approves the appointment of Mark Thompson to the Advisory Urban Design Panel for a term running from June 1, 2007 to May 31, 2009, and the reappointment to the Panel of Catherine Berris and Robert*

McKay for terms to expire on September 30, 2009 and September 30, 2007 respectively.

CARRIED

4.5 University Boulevard – Phase 1 (open)

Detailed documentation was circulated in the Board docket.

There was considerable discussion regarding this item. Concerns about the implications for the aboveground portion of University Boulevard, security issues and related cost implications, possible limitations on transit service options in the future, and the use of IIC funds for this project were raised. There were calls for delaying this item to the fall to allow for further consultation. Students have presented petitions and have otherwise expressed their concern about the underground tunnel portion of this building project.

Administration offered the following in response to concerns:

- A number of studies and reports over several decades have supported an underground tunnel and transit station as the only sustainable way of managing campus transit needs. Administration is supportive of further consultation with respect to above ground University Boulevard buildings.
- The University's OCP obligation relates to residents as well as students and includes a commitment to the reduction of single-occupant vehicle commuters.
- Information from Translink in regard to future services has been considered; the proposal does meet their long-term approach to transit on campus.
- Improving transit is a legitimate cost of doing business and an appropriate use of ICCs.
- Issues of noise and ventilation have been discussed at length and will be satisfactorily addressed.
- Translink is responsible for security and take the issue very seriously.
- Any delay in approval would likely result in a 12 month delay, delaying completion of the overall project until 2010. Delay would also impact commitments and agreements with various external partners and may result in more stringent obligations being imposed on the University during the upcoming OCP review.

IT WAS RESOLVED,

That the motion to approve Board 3 (Roads, Utilities, Tunnels) for University Boulevard - Phase 1 be tabled.

DEFEATED

BE IT RESOLVED that *the Board gives Conditional Board 3 approval to the University Boulevard Project, Phase I (road, utilities, and tunnel), subject to tenders being received on or below budget.*

Approval:

Capital Budget \$15,505,000

Operating Budget *See report*

Schedule *See report*

Award of contract

Funding release \$15,505,000

CARRIED

4.6 UBC Okanagan Engineering/Management

BE IT RESOLVED that *the Board give Conditional Board 2 approval to the UBC Okanagan Engineering Management Building, conditional upon the architects finishing the schematic design for the building and the landscape plan to the satisfaction of Campus and Community Planning; such review to be completed within 60 days.*

Approval:

Capital Budget: \$74,070,000

Operating Budget \$947,100

Proceed to Tender

Funding Release \$750,000

CARRIED

4.7 Deferred Maintenance Annual Report

Costs associated with deferred maintenance have increased, despite strong reduction efforts. Custodial approaches to reducing building maintenance costs are being identified.

The full report for this item is filed with the Board Secretariat.

4.8 Major Projects Status Report

Report included in Board docket.

4.9 Centre for Interactive Research on Sustainability Project Update

Information on the current status of this project was circulated. Negotiations with the Great Northern Way Campus are now under way in regard to the appropriate governance model, legal structure and cost sharing.

4.10 UBC Vancouver Campus Plan: Phase 3 Status Report

The Status Report was circulated and Ms. Nancy Knight provided a review.

The Campus Plan is a document of the Board and will affect future development on campus.

ACTION: Ms. Nancy Knight will arrange an opportunity for an in-depth discussion outside of the regular Board meeting schedule.

4.11 South Campus Secondary School

Background and current status information was circulated.

4.12 Capital Project Update

Mr. Al Poettcker presented an up-date on all current projects underway.

5. JOINT: LEARNING AND RESEARCH w/ PROPERTY & PLANNING

Lead Chair: Greg Lawrence; Chair Bryce Rostich

5.1 Law Building – Board 1

There was a detailed discussion at the Board Committee level.

BE IT RESOLVED that the Board gives Partial Board 1 approval to the Faculty of Law Building project.

Approval:

Preliminary Capital Budget \$69,552,000

Preliminary Operating Budget See report

Schedule

Project in Principle

Location

Consultant Selection

Preliminary Program

Preliminary Schedule

Proceed to Partial Schematic Design

Funding Release \$200,000

CARRIED

5.2 Earth Systems Science Building – Board 1

BE IT RESOLVED that *the Board gives Partial Board 1 approval to the Earth Systems Science Building project.*

Approval:

Preliminary Capital Budget \$75,000,000

Preliminary Operating Budget \$959,000

Schedule

Project in Principle

Location 2100 block of Main Mall

Preliminary Program

Proceed to Partial Schematic Design

Funding Release **\$250,000**

CARRIED

LEARNING AND RESEARCH

Chair: Greg Lawrence; Members: Brad Bennett, Jacki Hoffman-Zehner, Andrew Irvine, Robert Louie, Barrie McCullough, Allan McEachem, Stephen Toope

5.3A Recommendations from the Vancouver Senate meetings of March 28, 2007 and May 16, 2007

March 28, 2007 – UBC Vancouver Senate Meeting

- i. **BE IT RESOLVED** that *the Board accepts the recommendation from the UBC Vancouver Senate to approve the attached curriculum proposals from the Faculty of Applied Science as contemplated by Section 37(1) (2) of the University Act.*

CARRIED

- ii. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Vancouver Senate to approve the establishment of three Chairs within the UBC Institute of Mental Health:*
The Sauder Chair in Child and Adolescent Psychiatry;

*The Sauder Chair in Geriatric Psychiatry and
Depression;
The Sauder Chair in Psychotherapy.
Section Section 37 (1) (1) of the University Act*

CARRIED

May 16, 2007 – UBC Vancouver Senate Meeting

- iii. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Vancouver Senate to approve disestablishing the School of Rehabilitation Sciences and establishing the Department of Occupational Science & Occupational Therapy and the Department of Physical Therapy in the Faculty of Medicine. University Act Section 37 (1) (1).*

CARRIED

- iv. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Vancouver Senate to approve the curriculum proposals from the Faculties of Arts, Dentistry, Graduate Studies, and Land & Food Systems. University Act Section 37 (1) (1).*

CARRIED

- v. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Vancouver Senate to approve the New Awards as listed. University Act Section 37 (1) (1).*

CARRIED

- vi. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Vancouver Senate to approve establishing the Drug Research Institut. University Act Section 37 (1) (1).*

CARRIED

5.3B Recommendations from the UBC Okanagan Senate meeting of March 7, 2007, April 4, 2007 and April 25, 2007.

March 7 – UBC O Senate Meeting:

- i *That the Board accept the recommendation of the Senate in approving curriculum proposals from the Faculties of Arts & Sciences, Creative and Critical Studies, and Health & Social Development*
- ii *That the Board accept the recommendation of the Senate in approving the New Awards as listed.*

April 4 UBCO Senate Meeting:

- i **BE IT RESOLVED** *that the Board accepts the recommendation of the UBC Okanagan Senate to approve curriculum proposals from the Faculties of Arts & Sciences, Creative and Critical Studies, and the College of Graduate Studies, Faculty of Management. University Act Section 37 (1) (1).*

CARRIED

- ii **BE IT RESOLVED** *that the Board accepts the recommendation of the UBC Okanagan Senate to approve the New Awards as listed. University Act Section 37 (1) (1).*

CARRIED

April 25, 2007 – UBC O Senate Meeting

- i. **BE IT RESOLVED** *that the Board accepts the recommendation of the UBC Okanagan Senate to approve curriculum proposals from the Faculties of Arts and Sciences, Creative & Critical Studies, and Health & Social Development. University Act Section 37 (1) (1)*

CARRIED

- ii. **BE IT RESOLVED** that *the Board accepts the recommendation of the UBC Okanagan Senate to approve the New Awards as listed.*
University Act Section 37 (1) (1).

CARRIED

5.4 Endowments:

BE IT RESOLVED that *the Board approves the Endowment Fund documents as set out in the Board submission.*

CARRIED

5.5 Academic Presentation – Faculty of Pharmaceutical Sciences (open)

Dr. Robert Sindelar introduced Drs. Marra and Lynd, from the Faculty of Pharmaceutical Sciences, and provided information about the FPS to the Board.

- Drs. Mara and Lynd provided information about Collaboration for Outcomes Research and Evaluation (CORE) and presented on the topic “*Improving Drug Decision Making and Outcomes – The Role of Policy Relevant Research*”.

5.6 First Nations House of Learning Annual Report

Dr. George Mackie introduced Mr. Richard Vedan, Director, First Nations House of Learning to the Board.

Mr. Richard Vedan presented the First Nations House of Learning Annual Report:

- UBC has offered aboriginal programs for 32 years and has innovative programs in a variety of faculties. There were 72 aboriginal graduates last year.
- A number of faculties have equity enrolment policies and practices to ensure the enrolment of more aboriginal students
- There are 507 undergraduate aboriginal students at both campuses; 4.4% of BC’s population is aboriginal. Aboriginals complete high school at only half the rate of other Canadians and often lack university entrance requirements, something which must be addressed in the early grades.
- There are 17 aboriginal faculty across UBC campuses, some holding senior positions.

- Both aboriginal youth and aboriginal faculty continue to face challenges. Any post-secondary education is the most important factor in quality of life improvements.
- More than 12 aboriginal coordinators and advisors are engaged in curriculum and program development in a variety of faculties. An aboriginal student recruiting officer travels across the province.
- The current UBC calendar contains over 60 courses related to aboriginal people or issues.
- UBC has established research protocols in cooperation with many aboriginal communities across the province; this has implications for research in all disciplines.
- Obtaining sufficient resources to attain the goals of this and other reports is a challenge. However, UBC is well poised to take advantage of priorities identified by Trek 2010 and Campus 2020.

6. COMMUNITY & INTERNATIONAL

Chair: James Eccott
 Members: Bonnie Bates Gibbs, Brad Bennett, Jacki Hoffman-Zehner, Robert Louie, Allan McEachern, Stephen Toope

6.1 Amendments to Policy #124 (Naming)

Mr. Hubert Lai summarized the changes proposed for Policy #124 following its approval by the Community & International Committee:

- Where references are made to the VP Academic & Provost, references to UBC Okanagan's DVC have been added
- References to professorships have been clarified to specify endowed professorships only
- A number of paragraphs in sections 3.5 and 3.6 were removed, as they were duplicated in Policy #47.

BE IT RESOLVED that the Board approves the proposed revisions to Policy #124 (Naming) as attached.

CARRIED

6.2 Amendments to Policy #47 (Chairs and Professorships) (open)

Mr. Hubert Lai summarized the changes proposed for Policy #47 following its approval by the Community & International Committee:

- Change title to "Chairs and Professorships Funded by External Funds".

BE IT RESOLVED that *the Board approves the proposed revisions to Policy #47 (Chairs and Professorships Funded by External Funds) as attached.*

CARRIED

6.3 Association of Pacific Regional Office, Association of Pacific Rim Universities and Universitas 21 Update

The report on this item was circulated.

6.4 Deaccession of Works of Art by Repatriation Annual Report (open)

The report on this item was circulated.

6.5 Board Retreat Follow Up

The presenter for this item, Mr. Dennis Pavlich, was unable to attend this meeting; the item was deferred to the September 2007 Board meeting.

7. PEOPLE

Chair: Arun Garg; Members: Belle Dale-Willis, Andrew Irvine, Bonnie Bates Gibbs, Allan McEachern, Brad Bennett, Stephen Toope

7.1 Award Winners

Dr. George Mackie provided information to the Board in regard to faculty members who have recently received awards, as circulated in the Board docket. The People Committee has received this report.

Mr. Brian Sullivan provided information to the Board in regard to students, staff and faculty who have recently received awards, as circulated in the Board docket. The People Committee has received this report.

In addition to those listed, a staff member/student at UBC Okanagan, Arluene King, took leave from her Graduate Studies Administrative Assistant position to be a student and headed up the only Canadian team in a collegiate business competition, where UBC O took the top prize.

Former board member Tim Gardner was recently honoured with the Margaret Fulton award.

7.2 Alumni Association Report

A discussion paper was circulated; some feedback from Committee members has been received.

Ms. Marie Earl presented the report.

- Constraints to increasing volunteer engagement include the ability to identify enough opportunities for volunteers to meaningfully engage and the stewardship of those volunteers.
- The lifetime giving rate of volunteers is about five times that of non-volunteers; this flows naturally into campaign engagement.
- Alumni have been involved in advocacy around Campus 2020, talking to MLAs, MPs, mayors, etc. Alumni are also increasingly engaged with student recruitment internationally and across Canada.
- Alumni are interested in being of value as mentors, guest lecturers and participants on advisory boards; more work on the part of the University is needed to facilitate this.
- Alumni contribute to the campus environment in a variety of ways. Okanagan alumni are visible on campus on a daily basis.
- A more effective alumni database is needed. Email capture rates must be improved.
- Given that the current staff ratio is 1 to 250 for the current group of alumni connectors alone, increasing alumni volunteerism will have to be a campus-wide initiative.
- Professional school programs use alumni volunteers effectively in clinical training settings, where there is a clearly identified need. It is more difficult to connect with alumni as individuals in larger faculties.
- Various 'communities of interest' have the potential to contribute a great deal to UBC.
- Communication is the number one need identified by alumni. Some communicating will flow from a planned institutional branding exercise, but communication is expensive. An examination of the best practices of other institutions has revealed significant differences between UBC and other institutions in regard to investment in this area.

7.3 Annual Report on Student Financial Support & Policy 72 Review

The final report on Student Financial Support 2006-2007 was circulated in the Board docket. Mr. Brian Sullivan provided a review of the report.

Updated copies of the Student Financial Support pie charts for both campuses will be available to Board members through the Secretariat.

The VPs will consider proposed Policy 72 enhancements in detail and are still working through budget estimates and other targeted areas. Some opportunities exist with the established policy framework:

- Cost of Living Award to acknowledge the high cost of living in Vancouver and Kelowna.
- Need Based awards for students facing financial challenges in their final term.
- Campus Employment Recognition Program, providing financial support for students in their final year who have worked on campus for at least two years.
- Need Based Merit Entrance Awards, a non-renewable new category of awards, plus renewable rewards targeted to first-generation learners.
- The Student Employment program will make the work study program available to all students, helpful to those who do not qualify for student loans.
- As the University has been able to spend slightly less on support for unmet needs in recent years, funds are available for new initiatives.

7.4 Amendments to Policy #15 (Smoking)

Items included in Board docket.

7.5 UBC O Athletics Plan

Items included in Board docket.

7.6 Retreat Follow Up

See discussion under Item 7.2 – Alumni Association Report.

8. GOVERNANCE COMMITTEE

Chair: Nicole Byres

Members: Bonnie Bates Gibbs, Brad Bennett, Jim Eccott, Arun Garg, Allan McEachern, Stephen Toope

8.1 Board of Governors Communication

- Ms. Reny Kahlon outlined proposed strategies intended to increase Board transparency and improve communications between the Board and the Senates, wider internal and external community and the administration.

The following feedback to this item was received:

- Generally supported the idea of providing more information to community.
- Suggested making Board meetings available via videoconference to UBC Okanagan for Board meetings taking place in Vancouver, and vice versa.

- Hold more Board meetings in the Okanagan.
- Supported using a knowledge management system to capture decisions around key areas, increase the ability of Board members and others to find documents more easily.
- Supported increased connections between Senates and the Board, knowledge sharing in terms of strategic issues.
- Suggested a review of ‘best practice’ communication strategies in place at other universities.
- Requested further information regarding any costs associated with the proposal and other suggestions, which are expected to be minimal.
- Suggested increasing the frequency of Board meetings.
- Suggested that Board and Committee meeting schedules be disconnected, allowing Committees to meet independently of the Board’s meeting schedule.

8.2 Accountability Website Documents

The documents under discussion were circulated. Ms. Nicole Byres provided an overview of the documents and explained that the materials will become part of the Board Orientation Manual as well as being posted on the website.

The open session of the meeting concluded at 3:00 p.m.