

THE UNIVERSITY OF BRITISH COLUMBIA

A meeting of the Board of Governors was held on January 25, 2007, commencing at 9:00 a.m. in the Arbutus Room of the Ponderosa Centre, UBC Vancouver.

Present: Mr. Brad Bennett, Board Chair
Chancellor Allan McEachern
President Stephen Toope
Ms Bonnie Bates-Gibbs
Ms Nicole Byres
Ms Belle Dale-Wills
Ms Frances Dixon
Ms Lauren Hunter Eberle
Mr. James Eccott
Dr Arun Garg
Ms Jacki Hoffman-Zehner
Dr. Gregory Lawrence
Dr. Barrie McCullough
Mr. Bryce Rositch
Mr. Omar Sirri

A message of regret for absence was received from Mr. Pierre Choquette, Dr. Andrew Irvine, Mr. Barry Lapointe and Chief Robert Louie.

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. George Mackie, Vice President Academic & Provost
pro tem
Mr. Terry Sumner, Vice President, Administration and
Finance
Mr. Dennis Pavlich, Vice President External & Legal
Affairs
Mr. Brian Sullivan, Vice President, Students
Dr. John Hepburn, Vice President Research
Dr. Doug Owram, Deputy Vice Chancellor, UBC O
Ms Lisa Castle, Associate Vice President, Human
Resources
Mr. Al Poettcker, President & CEO, UBC Properties
Trust

Dr. Angela Redish, Senior Advisor to the President

OPEN SESSION

REMARKS

President

The President arranged for the circulation of the following to members of the Board.

“Campus 2020 A Global Role for UBC in the 21st Century: The University of British Columbia’s submission to the Campus 2020 initiative”

The submission from UBC focused on four main principles:

- PSE (Post-secondary Education) policy should drive British Columbia to be a global leader in innovation
- PSE should ensure exciting educational opportunities for all
- PSE policy should address student (private) and societal (public) needs
- PSE policy should ensure that institutions steward resources wisely

The President advised the Board of the following:

Reference was made to a recent article in Campus Facility Maintenance profiling Belle Dale Wills and outlining her successes managing facilities at UBC. The President expressed congratulations to Ms Dale Wills.

Sauder School has just been ranked as the top research business program, including management and commerce, in Canada by the Social Science Research Network. They are also in the top ten rankings internationally. These rankings do not include US business schools because they are ranked separately.

The Law Foundation of British Columbia has contributed \$6 M to benefit public access to justice and student learning in B.C. This kick-starts the building fund raising program in a remarkable way.

UBC and the Musqueam First Nations signed a memorandum of understanding late in 2006 to govern our continuing engagement with the Musqueam.

The President has been undertaking a whole series of meetings with Alumni. The goal is to create stronger linkages with Alumni. They really are the fourth pillar of support and excellence within the University.

The President stated that he would be leaving on a trip to Singapore and Hong Kong shortly for a series of meetings with research partners at the National University of Singapore and Hong Kong University, meetings with alumni and also meetings with potential donors.

We are in a continuing and very active dialogue with the Provincial Government regarding moving forward with the medical school at UBC O.

The President advised that he had a very productive meeting with the federal Minister of Finance while he was on his way back from China. A whole range of funding issues in post-secondary education had been discussed.

OPEN AGENDA CONSENT ITEMS

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the January, 2007, Board meeting be and are hereby approved as presented. (The full text of these resolutions is attached).

CARRIED.

People

Recommendations from Senate UBC V

IT WAS RESOLVED,

That the following recommendations from Senate (UBC V) be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

IT WAS RESOLVED,

That the following recommendation of Senate be approved as required under the University Act Sections 37 (l)(i)(o) and 38.

CARRIED.

Senate Meeting January 24, 2007

IT WAS RESOLVED,

That, as recommended by Senate, the Board hereby concurs with the establishment of the Centre for Hip Health, Faculty of Medicine effective January 1, 2007

CARRIED.

Recommendations from the UBC Okanagan Senate

IT WAS RESOLVED,

That the following recommendations from Senate (UBC O) be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

IT WAS RESOLVED,

That the following recommendations of Senate be approved as required under the University Act Sections 37 (l)(i)(o)(p) and 38.

CARRIED.

UBC O Senate Meeting of November 24, 2006

IT WAS RESOLVED,

That the Board concurs with the recommendation of Senate in approving curriculum proposals from the Faculty of Arts and Sciences and the Faculty of Creative and Critical Studies and the Faculty of Health and Social Development as listed.

CARRIED.

UBC O Senate Meeting of December 20, 2006

IT WAS RESOLVED,

That the Board of Governors concurs with the recommendation of Senate in approving curriculum proposals from the Faculty of Arts and Sciences and the Faculty of Creative and Critical Studies and the Faculty of Health and Social Development.

CARRIED.

IT WAS RESOLVED,

That the Board concurs with the recommendation of Senate in approving the new awards as listed.

CARRIED.

IT WAS RESOLVED,

That the Board concurs with the recommendations of Senate in approving the establishment of the Okanagan Sustainability Institute (OSI).

CARRIED.

Learning & Research

Endowments

IT WAS RESOLVED,

The Board hereby approves the following Endowment Fund documents:

A. UBC Vancouver Faculty of Applied Science

- 1. Chair in Wood Building Design and Construction Endowment Fund**
Terms of Reference.

B. UBC Vancouver Faculty of Arts

1. Sociology Department Excellence Endowment Fund Terms of Reference

C. UBC Vancouver Faculty of Forestry

- 1. Chair in Wood Building Design and Construction Endowment Fund**
Terms of Reference
(with UBC Vancouver Faculty of Applied Science)

D. UBC Vancouver Faculty of Medicine

- 1. Michael Smith Laboratories Outreach Endowment Fund Terms of Reference**

E. Vice-President Academic and Provost

- 1. D. Freda Bailey Music Library Endowment Fund Terms of Reference**

2. **Suzanne Dodson Professional Development Award Endowment Fund
Terms of Reference**
 3. **Mary M. Taylor Endowment Fund Terms of Reference**
- F. UBC Vancouver Scholarships, Awards and Prizes

**NEW AWARDS – ACADEMIC MERIT-BASED
*Scholarships:***

1. **Peter N. AFFLECK Memorial Graduate Scholarship in
Forest Policy**
2. **Lillian Esther BEEK and Sterling Herbert Beek Memorial
Scholarship**
3. **Forest Management Institute of BC (FMIBC) Scholarship in
Forestry**
4. **Janet GORMICK Memorial Scholarship in Nursing**
5. **Janet GORMICK Memorial Graduate Scholarship in
Nursing**
6. **Frieda GRANOT Graduate Scholarship in Interdisciplinary
Research**
7. **Arthur HULLAH and Dorothy Cleveland Memorial
Scholarship**
8. **D. Keith MacDONALD Scholarship in Family Medicine**
9. **Louise McGREGOR Memorial Scholarship in
Neurorehabilitation**
10. **Michael W. STAHL Memorial Graduate Scholarship**
11. **A.H. YOUNGER Memorial Scholarship in Engineering
Faculty.**

Prizes:

12. **Allen CLINGMAN Memorial**
13. **Gerald DONEGAN, QC Prize in Canadian Constitutional
Law**
14. **Bart van der KAMP Prize in Forestry.**

**NEW AWARDS – FINANCIAL NEED-BASED
*Bursaries:***

15. **Bev BRISCOE, FCA, Bursary in Accounting**
16. **John DeFOREST Bursary in Mechanical Engineering**
17. **Margaret Stewart ESSON Memorial Bursary in Nursing**
18. **FASKEN Martineau DuMoulin LLP Bursary**
19. **Chris and Sophie FORNSSLER Bursary.**
19. **GRADUATING Class of Medicine 1956 Bursary**
21. **Hilda and Emily LOBB Bursary**
22. **MESSING Family Bursary in Science**
23. **Arthur John WATSON Memorial Bursary in Electrical Engineering**

NEW AWARDS – SERVICE, LEADERSHIP AND ACTIVITIES

24. **Jason AURAMENKO Memorial Men’s Golf Award**
25. **Rod BELL-IRVING Thunderbird Rowing Award**
1. **Louis J. GALL Award in Mining Engineering**
27. **Ian GILLESPIE Thunderbird Track and Field/Cross Country Award**
2. **Haley WICKENHEISER Women’s Ice Hockey Award**
29. **Auriol Gurner YOUNG Memorial Award in Law**
30. **Award 06343 Michael Smith Memorial Fellowship**

CARRIED.

Open Session Items for Approval:

Property & Planning

UBC V Childcare Expansion—Kids Club (Board 2 & 3)

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management process
- Previous Board History
- Building Elevation

This is the first phase of a two phase project and accommodates an additional 35 spaces (for a total of 110 spaces) for an after school children's program (Kid's Club). Phase II is a three building daycare and accommodates 11 children. It was noted that discussions are underway with the AMS and the Province to secure further funding.

Operating costs of \$502,000 per annum will be provided through parent fees, employee contributions and donations.

IT WAS RESOLVED,

That the following action be taken in connection with the UBC Vancouver Childcare Expansion—Kids Club:

Board 2 and 3 approval, subject to confirmation of construction costs from Contractor (Britco).

Approval	
Capital Budget	\$1,019,000
Operating Budget	See report
Schedule	
Authorization to issue development permit	
Proceed to working drawings & tender	
Award of Contract	
Funding Release	\$819,000
Information	
Funding Releases to date:	\$200,000

CARRIED.

Sauder School of Business Building Project Phase 1 (Partial Board 2)

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management Process—Summary of Board Approvals
- Previous Board Action

- Schematic Design
- Development Permit Application Review Summary

Dean Daniel Muzyka was in attendance during discussion of this item. Dr. George Mackie indicated that AVED had responded positively to the proposed fee. This will come back to the Board in March.

The Chair of the Property & Planning Committee had commented at Committee that we should look at the residual value of buildings in the future.

IT WAS RESOLVED,

That the following action be taken in connection with the Sauder School of Business Building Project Phase 1:

Partial Board 2 Approval:

Approval	
Capital Budget	\$33,986,000
Operating Budget	\$514,855
Schedule	
Authorization to issue Development Permit	
Funding Release	\$200,000
Information	
Funding Releases to date	\$350,000
DP Application Review Summary	
Schematic Design	

CARRIED.

UBC Okanagan Buildout

An update on the UBC Okanagan Build Out had been circulated and was received for information. Dr. Doug Oworm commented that there was no change from December 2006. We are still looking for funding.

UBC Okanagan—University Centre (Meekison Building) (Partial Board 2)

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management Process
- Previous Board History
- Schematic Design

IT WAS RESOLVED,

That the following action be taken in connection with the UBC Okanagan University Centre and Meekison Centre:

Partial Board 2 approval:

Approval	
Authorization to issue Development Permit	
Proceed to Working Drawings	
Schedule	
Information	
Capital Budget	\$33,130,000
Operating Budget	\$441,120
Funding Releases to Date	\$450,000
Schematic Design	

CARRIED.

UBC Okanagan Engineering/Management (Partial Board 2)

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management Process
- Previous Board Action
- Schematic Design

- Campus Planning Drawing Review

Mr. Bryce Rositch advised that strong concerns had been expressed at Committee regarding the design aspects of the building with relation to the Campus Master Plan and approved Design Guidelines, and management has been requested to look at these concerns.

IT WAS RESOLVED,

That the following action be taken in connection with the UBC Okanagan Engineering Management Building:

Partial Board 2 approval

Approval	
Authorization to issue Development Permit	
Proceed to Working Drawings	
Funding Release	\$750,000
Schedule	
Information	
Capital Budget	\$74,070,000
Operating Budget	\$947,100
Funding Releases to Date	\$1,500,000
Schematic Design	

CARRIED.

UBC Okanagan Student Housing Phase 2 (Board 2) and Conditional Board 3

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management Process
- Previous Board History
- Schematic Design

IT WAS RESOLVED,

That the following action be taken in connection with UBC Okanagan Student Housing—Phase 2:

- 1. Board 2 approval is requested subject to sign off by Campus & Community Planning**
- 2. Board 3 approval is requested conditional on tenders being equal to or below budget.**
- 3. Approval is requested to begin siteworks and site preparation prior to completion of construction drawings and tender.**

Approval	
Capital Budget	\$16,991,000
Operating Budget	See report
Schedule	
Authorization to issue Development Permit	
Proceed to Working Drawings & Tender	
Award of Contract	
Funding Release	\$16,491,000
Information	
Funding Releases to Date	\$500,000

CARRIED.

UBC--Renew—Friedman (Board 3)

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Project Management Process
- Previous UBC Renew Board History
- Capital and Operating Budgets
- Summary of Funding Requests
- Comparison of Original to Current Budget
- UBC & AVED Funding Contributions to UBC Renew

IT WAS RESOLVED,

That the following action be taken in connection with UBC Renew Phase 9 (Board 3 approval—Friedman Building):

Approval	
Capital Budget	\$19,012,180
Operating Budget	\$397,536
Award of Contract	
Funding Release	\$15,180,880
Information	
Funding Releases to Date	\$3,831,300

CARRIED.

Development Permit Board Revised Terms of Reference

The following documentation had been circulated.

- Executive Summary dated January 8, 2007
- Previous Board History
- Updated Terms of Reference for the UBC Development Permit Board

IT WAS RESOLVED,

That the updated Terms of Reference for the Development Permit Board be approved, it being noted that the terms of reference have been changed to enable the appointment of a member from the student body at the UBC Vancouver campus.

CARRIED.

Board Retreat Follow-up—Committee Actions

IT WAS RESOLVED,

That the Property & Planning Committee provide advice to the University Administration with respect to how the following action items from the 2006 Board Retreat are to be carried forward.

CARRIED.

- Obtain a clear understanding of how the new campus plans will integrate academic goals with financial and physical capacity
- Ensure that University Boulevard helps us to achieve the goals of Trek 2010

Appointment of Representative to UBC/GVRD Joint Committee

IT WAS RESOLVED,

That Mr. Jim Eccott be appointed as the Board's representative to the UBC/GVRD Joint Committee to replace Chancellor Allan McEachern.

CARRIED.

Finance

Strangway Building Financing

An Executive Summary dated January 8, 2007, as well as an illustration of the Strangway Building had been circulated and were received for information.

IT WAS RESOLVED,

That internal financing of up to \$6.3 million for the commercial portion of the Strangway Building be approved; it being noted that the term of the loan will be up to 30 years and debt service will be funded from commercial rents from the ground floor retail tenants and underground parkade revenues.

CARRIED.

Faculty of Land and Food Systems—Master of Food Systems
(MFS) Tuition Fee

IT WAS RESOLVED,

That the Board of Governors approves the differential fees of \$10,000 for Canadian students and \$28,000 for international students in the Master of Food Science degree program.

CARRIED.

Faculty of Education Tuition Fees for Off-Campus MA in
Vocational Rehabilitation Counseling

IT WAS RESOLVED,

That the Board of Governors approve the tuition fee of \$20,230 for the new off-campus MA in Vocational Rehabilitation Counselling.

CARRIED.

Faculty of Education, Tuition Fees for New Off-Campus
Certificate and Diploma Cohort Programs

IT WAS RESOLVED,

That the Board of Governors approve the program tuition fees of \$3,600 for a 15 credit certificate, \$7,200 for a 30-credit diploma, and \$10,800 for a 45 credit diploma in the new off-campus certificate and diploma cohort programs.

CARRIED.

UBC O UPASS Fee

IT WAS RESOLVED,

That the Board of Governors approve a mandatory Student Union UBC O Fee for the Universal Transit Pass (U-Pass) in the amount of:

First Term September 2007	\$25.00
Second Term January 2008	\$37.50
Duration of Program September 2008 and on	\$45.00

for all members of the Student Union UBC O, with the terms and conditions outlined in the referendum question below, effective September 2007, for the September-December period; it being noted that this fee has limited opt-out provisions and that the Student Union UBC O will administer those provisions.

“Are you in favour of a mandatory, universal bus pass for all graduate and undergraduate students at a cost of \$50.00 per student per term with the University of British Columbia Okanagan funding 10% of the \$50.00.”

CARRIED.

Board Retreat Follow-up—Committee Actions

IT WAS RESOLVED,

That the Finance Committee provide advice to the University Administration with respect to how the following action items from the 2006 Board Retreat are to be carried forward.

CARRIED.

- Ask for a report on strategic planning—how are the academic priorities reflected in the budget process
- Ask for a report on how the land sales have benefited the academic mission

People

Board Retreat Follow-up Committee Actions

IT WAS RESOLVED,

That the People Committee provide advice to the University Administration with respect to how the following action items from the 2006 Board Retreat are to be carried forward.

CARRIED.

- What strategies yield “engaged” employees
- How can we work to connect alumnae with the campuses
- Are we addressing recruitment and retention issues adequately

Learning and Research

Board Retreat Follow-up—Committee Actions

IT WAS RESOLVED,

That the Learning & Research Committee provide advice to the University Administration with respect to how the following action items from the 2006 Board Retreat are to be carried forward.

CARRIED.

- What can UBC do to enhance the student learning experience
- How can the Board become more understanding of the research mission—in all its dimensions
- How can the benefits of research be expounded to the community
- How can Great Northern Way and Robson Square generate value for the University

The Vice President Research undertook to ensure that Board members are invited to Celebrate Research Week events.

Community & International

Board Retreat Follow-up Committee Actions

IT WAS RESOLVED,

That the Community & International Committee provide advice to the University Administration with respect to how the following action items from the 2006 Board Retreat are to be carried forward.

CARRIED.

- How to build a better relationship with all levels of government—especially locally
- How can UBC develop a reputation as a “great” University
- How can UBC embody and promote “global citizenship” amongst its various communities

Governance Committee

Accountability Website

The above-referenced item was deferred to the meeting of the Board scheduled for March 22, 2007.

OPEN INFORMATION ITEMS

Property & Planning

Capital Projects Update

Mr. Al Poettcker provided a powerpoint presentation with respect to capital projects.

Major Projects Status Report

The major projects status report dated January 2007 had been circulated and was received for information.

Centre for Interactive Research in Sustainability (CIRS)

A status report with respect to the above—referenced project had been circulated and was received for information.

UBC Vancouver Campus Plan Status

The report dated January 8, 2007, updated the Board on the status of the program to develop a new UBC Vancouver Campus plan.

This matter will come back to the Board in due course for final approval and adoption.

UBC/GVRD Joint Committee Annual Report

The report provided an overview of GVRD/UBC Joint Committee activities during 2006.

Finance

General Purpose Operating Budget Update

The General Purpose Operating Budget projection of March 31, 2007, as well as the budget forecast for 2006-07 had been circulated and was received for information.

President Stephen Toope gave a powerpoint presentation on the 2007/08 budget.

He stated that the main principles for the UBC V budget were:

- UBCV must have a balanced Budget plan for 07/08;
- For 08/09 we must have an academic plan to drive a strategic sustainable multi-year budget;
- Decisions for 07/08 must not limit our ability to make strategic budget decisions in the future.

Next steps for UBC V:

- Design the implementation plans for some of the targeted cost reduction and revenue generation ideas (credit card fees, overhead charges)
- Implement the required budget reductions and complete the Consolidated Budget
- Present a balanced Budget Plan to Board in March
- Develop a strategic budget process incorporating
 - Development of an Academic Plan
 - Mechanism tying budget process to the Academic Plan

It is anticipated that the UBC O budget will include:

- Balanced Budget proposal for the March Board meeting
- Funding and new budget allocations consistent with the growth plan
- Focus has been on ensuring recurring budgets are established for core functions
- The Budget is being developed with UBCO campus community input (Senate, DVC executive, and Town Hall meeting)

Strategic Alliance Update

Mr. Hubert Lai and Mr. Lenny Freilich had presented at Committee. The guidelines will be submitted to the Board at its March meeting.

People

Award Winners

Faculty

Students, Staff and Alumni

The listing of award winners had been circulated and was received for information. The following scholars were profiled:

- Maja Krzic, Assistant Professor, Agroecology/Forest Sciences, Faculty of Land and Food Systems
- Mahesh Upadhyaya, Professor, Plant Science & Agroecology, Associate Dean, Graduate Studies, Faculty of Land and Food Systems

- Julie Cruikshank, Professor Emerita, Anthropology, Faculty of Arts

The following was noted from the listing of students, staff and alumni awards:

- Engineering students—“Easy Rider” an 80-pound car built by the students has been named one of Time magazine’s 50 best inventions of the year
- UBC has been named one of B.C.’s Top 30 employers by Mediacorp Alumni Association Report

The update on Alumni Affairs had been circulated and was received for information.

Update on Informal Learning Space

An update on informal learning space was provided by the office of the Vice President Students. Mr. Justin Marples gave a powerpoint presentation.

Student Financial Assistance Report

As part of the on-going effort to honour and operationalize the Board commitment that no eligible students will be unable to study at UBC for financial reasons alone, the report summarized the student financial support for the fiscal year to December 11, 2006, and also reported on the Winter Bursary program mandated by Policy #72.

On another matter, Ms Lauren Hunter expressed appreciation to Ms Jacki Zehner for her generous donation toward the renovations in the Graduate Student Centre ballroom.

Learning & Research

Presentation by Natasha Affolder, Faculty of Law

Dean Mary Anne Bobinski, Faculty of Law, introduced Dr. Affolder.

The Board received an excellent presentation from Dr. Natasha Affolder on the subject of “Contested Sites: Natural Resource Extraction and Protected Areas.”

A synopsis of her presentation follows:

“With very little fanfare, and even less opposition, the concept of “sustainable development” has been inserted into numerous Canadian laws. Fifteen federal statutes as well as statutes in most provinces and territories now make reference to “sustainable development.” Such a dramatic change in the Canadian legal landscape might be considered revolutionary if its implications were fully realized. The presentation explored the tension generated by the “sustainability” mandate in the context of recent conflicts between natural resource extraction and protected areas. These conflicts are set to increase in a time of escalating oil prices and growing global appetites for mineral and energy resources. They reflect not only differing visions of economic and environmental imperatives, but also reveal potent tensions between international law commitments and local land use discretion.”

Community and International

Building Our Reputation

This regular report to the Board ties together the media relations, Web and marketing communications activities carried out by the Office of Public Affairs and Marketing on behalf of the University.

Annual Communications Plan Update

The reported dated January 8, 2007, outlined a 2007 Communications Plan based on the goals and values of Trek 2010. The plan identifies key audiences, key messages and a set of activities to achieve four main goals:

- To be known internationally as one of the best universities in the world
- To be known within Canada as our Nation’s global university
- To increase awareness and understanding of UBC’s commitment to promoting sustainability, global citizenship and civil society

- To make UBC an international model of best practices in communications

Great Northern Way Campus Update

The report provided a summary of recent developments at the GNWC including the Masters of Digital Media (MDM) program and other activities.