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University of British Columbia
Board of Governors
MINUTES

Thursday, June 5, 2008
UBC Vancouver
Ponderosa Centre
8:30 a.m. – 12:00 p.m.

In Attendance:

Board Members

Administration

Mr. Brad Bennett, Chair
President Stephen Toope
Mr. Bijan Ahmadian
Ms. Theresa Arsenault
Ms. Bonnie Bates Gibbs
Mr. Tim Blair
Ms. Alexandra Caldwell
Mr. James Eccott
Ms. Anne-Marie Fenger
Dr. Arun Garg
Dr. Nassif Ghoussoub
Ms. Jacki Hoffman-Zehner
Dr. Andrew Irvine
Mr. Barry Lapointe
Mr. William Levine
Dr. Barrie McCullough
Ms. Janet Pau
Mr. Ross Smith

Ms. Lisa Castle
Dr. David Farrar
Dr. John Hepburn
Ms. Heather McCaw
Ms. Barbara Miles
Mr. Stephen Owen
Dr. Doug Owram
Mr. Brian Sullivan

Ms. Reny Kahlon

Regrets:

Ms. Susan Yurkovich
Mr. Robert Fung

1. REMARKS

1.1 Chair

The Chair introduced UBC's 17th Chancellor, Chancellor Elect Sarah Morgan-Silvester, who will officially step into the role on July 1, 2008. New Board members (student representatives) Alexandra Caldwell, Bijan Ahmadian and Tim Blair were welcomed.

On behalf of the Board, the Chair thanked the recently retired Mr. Terry Sumner for his 23 years of dedicated service to UBC.

The Board's sincere condolences were expressed to VP Students Brian Sullivan on the recent loss experienced by his family.

1.2 President

The President reassured the Board that Administration is moving quickly towards the appointment of an interim financial officer. An announcement is expected within a few days.

2. GOVERNANCE Chair: Dr. Arun Garg

Members: Mr. Bijan Ahmadian, Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. James Eccott, Dr. Andrew Irvine, Ms. Susan Yurkovich *Ex-officio*: Chancellor, Mr. Brad Bennett, Professor Stephen Toope

2.1 Board of Governors Standing Committee Membership Ratification

Information was circulated in the docket. Standing Committee membership was ratified by the Board via email on May 20, 2008.

2.2 Creation of Policy #18 – Designated Senior Academic Administrators (Joint Senate and Board Policy)

The proposed policy was discussed at length at Committee.

At this meeting, Board members who are also faculty members expressed a great deal of concern about the lack of an explicit requirement for faculty representation within the policy.

It was pointed out that representation requirements varied from policy to policy. Requirements for student and staff representation also vary across policies.

Review and possible revision of Policies 17, 18, 21, 22, 23 and 24 (all of which pertain to appointments) was suggested, perhaps through striking a small joint working group with representation from both Senates and the Board.

There was concern from other Board members about sending the Policy to Senate once more, as both Senates have already reviewed and provided additional feedback on the Policy twice at the Board's request; it would be inappropriate for the Board to appear to be overriding the clear wishes of the Senates on matters of academic governance.

The policy as presented in the docket reflects the feedback received in the various rounds of discussion.

The President reiterated his suggestion made at Committee that a requirement for a faculty member representation on the selection committee be added to the procedures related to the Policy.

The Governance Committee Chair reminded the Board that the Governance Committee will review the issues raised going forward as part of a broader review of the University's current governance procedures.

BE IT RESOLVED that *the Board of Governors hereby rescind Policy #18 (Appointments of Vice Presidents and Deputy Vice Chancellors) and replace it with Policy #18 (Appointment of Designated Senior Academic Administrators), presented as Attachment 2 in the docket.*

(Opposed: A. Irvine, N. Ghoussoub, B. McCullough) **CARRIED**

2.5 University Act Amendments

Amendments to the *University Act* have received Royal Assent.

3. GOVERNANCE Chair: Mr. Ross Smith

Members: Mr. Brad Bennett, Mr. James Eccott, Mr. Barry Lapointe, Mr. Bill Levine

3.1 Policy #118 - Whistleblower

This policy was previously reviewed by both the Governance Committee and the Audit Committee.

BE IT RESOLVED that *the Board of Governors hereby approve Policy #118 (Whistleblower) as presented.*

CARRIED

3.2 2007 Faculty Pension Plan Summary and Financial Statements

The Board reviewed information circulated in the docket.

Financial statements for the year ending December 31, 2007 received an unqualified audit opinion from Deloitte & Touche LLP and were reviewed by the Audit Committee at its meeting on April 16, 2008.

Faculty Pension Plan Financial Statements are filed with the Board Secretariat.

3.3 2007 Staff Pension Plan Summary and Financial Statements

The Board reviewed information circulated in the docket.

Financial statements for the year ending December 31, 2007 received an unqualified audit opinion from Deloitte & Touche LLP and were reviewed by the Audit Committee at its meeting on April 16, 2008.

Staff Pension Plan Financial Statements are filed with the Board Secretariat.

3.4 Health, Safety & Environment (HS&E) Financial Statements

The HS&E Annual Report, a summary of 2007 outcomes in health, safety and environmental programs, was reviewed at Committee.

A comprehensive report on programs and outcomes with supporting data and analysis is on file with the Board Secretariat.

UBC is in compliance with all University health and safety policies and major regulations as set by external bodies.

4. FINANCE Chair: Mr. Bill Levine

Members: Mr. Jeff Friedrich, Dr. Nassif Ghossoub, Dr. Andrew Irvine, Ms. Janet Pau, Ms. Krystal Smith, Mr. Ross Smith *Ex-officio*: Mr. Brad Bennett, Professor Stephen Toope

4.1 Consolidated Budget, including the General Purpose Operating Fund

The 2008/2009 consolidated budget, including the GPOF, was circulated in the docket and reviewed at Committee.

The consolidated budget for the coming fiscal year is normally presented prior to the end of the current fiscal year. Due to the unexpected provincial funding cutbacks in March, shortly before the budget was to be presented to the Board, presentation of the 2008/2009 consolidated budget was delayed to this meeting.

A full presentation of the docket materials was received and discussed at Committee. The Administration will review a number of issues as it works towards addressing the UBC Vancouver structural GPOF deficit going forward.

UBC Okanagan is proceeding as planned with faculty hiring related to program expansion in 2008/2009.

It was pointed out that the various grants, etc., attracted to the University by the excellent work of its researchers could be presented within the financial statements in such a way as to make this contribution to the University's overall budget more easily understood. The Administration agreed that this perspective would be reflected in some manner in the financial statements or the attached notes.

BE IT RESOLVED that the Board of Governors hereby approve the University's 2008/2009 Consolidated Budget, including the General Purpose Operating Fund, as presented.

CARRIED

4.2 Tuition Fee – Executive Masters of Business Administration (EMBA) in Healthcare Degree

Information was circulated in the docket. There was no discussion of this item.

BE IT RESOLVED that the Board of Governors hereby approve the differential fees of \$50,000 for Canadian students employed in the public Healthcare sector and \$65,000 for International students or Canadian students outside the public Healthcare sector for the Executive Masters of Business Administration (Healthcare) degree.

CARRIED

4.3 Capital Prioritization Model (Academic, Ancillary, Municipal)

Information was circulated in the docket and discussed at Committee.

A very important document, the Capital Prioritization Model focuses internal attention and external attention on UBC's priorities.

4.4 Detailed Ancillary Report – Continuing Studies

While Continuing Studies is considered an ancillary, in that its operations support the University's primary teaching and research missions, the Continuing Studies budget is held in the special purpose fund.

Guest: Judith Plessis, Executive Director, Continuing Studies

The Board received a presentation outlining the various programs Continuing Studies (CS) offers to the 17,500 people enrolled annually.

Many CS programs are interdisciplinary, designed collaboratively between UBC units. At a recent continuing education conference, UBC received two awards in recognition of the unique CS programming created at the University. Leading edge applied media and technology programs unique to UBC have also won several awards.

CS Administration participates in Senate meetings.

A self-sustaining unit, CS reports to the VP Academic, the Chief Financial Officer of Continuing Studies and the UBC Finance office.

CS earns revenue across four main market orientations. Having analyzed which areas provide the greatest rate of return, CS is working towards maximizing revenues in those categories.

CS is considering establishing ‘destination education’ programs at UBC Okanagan, beginning in 2009.

In the past three years, CS has demonstrated a solid financial performance; projections indicate that this trend will continue.

4.5 2008/2009 Tuition Fee Schedule A - Amendment

This item addresses minor amendments to the fee schedule approved at the April 2008 Board meeting. Student consultations with regard to the amendments were carried out at both campuses.

Information was circulated in the docket.

BE IT RESOLVED that the Board of Governors hereby resolve to set and determine the fees for instruction in all programs and courses commencing on or after May 2008 according to the fee schedule attached and marked ‘Schedule A Amended’.

CARRIED

JOINT: *FINANCE and PROPERTY & PLANNING*

Lead Chair: Mr. Bill Levine Chair: Dr. Andrew Irvine

4.7 Centre for Interactive Research in Sustainability (CIRS)

Information circulated in the docket was reviewed at Committee.

Outstanding funding issues are approaching resolution; the Board will be updated.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

**CENTRE FOR INTERACTIVE RESEARCH SUSTAINABILITY (CIRS)
APPROVAL – Board 2**

Approval:	Capital Budget	\$37,885,000
	Operating Budget	see report
	Revised Schedule	
	Detailed Program	
	Authorization to issue Development Permit	
	Proceed to Working Drawings & Tender	
	Funding Release	\$900,000

CARRIED

4.8 UBC Okanagan Geexchange Financing

Information circulated in the docket was reviewed at Committee.

In addition to the geexchange system, UBC Okanagan is also installing an irrigation system that will substantially decrease future water use on campus, and is increasing recycling and composting efforts. The U-Pass program at UBC Okanagan is entering its second year and carpooling to campus is being strongly promoted. Social sustainability initiatives continue to be an important part of UBC Okanagan's overall sustainability strategy as well.

By 2009, UBC Okanagan will be producing a smaller carbon footprint than in 2006.

BE IT RESOLVED that *the Board of Governors hereby approve internal financing of up to \$5.9M for the UBC Okanagan Geexchange project on the basis that a series of loans be repaid over a maximum period of 25 years; and that debt service is to be funded from energy savings.*

CARRIED

5.4 UBC Okanagan Student Housing Phase 2 and Phase 3 (Board 2 & Conditional Board 3)

Information was circulated in the docket and reviewed at Committee.

Additional student housing is crucial in the extremely high-demand Okanagan rental market. A progress update with regard to student residences at UBC Okanagan will come to the Board at the July Retreat.

UBC Okanagan tracks the various components of its housing operations in individual accounts. However, for the purposes of budgeting, all housing-related statements are combined, as all Housing & Conferences operations use the same physical resources at the UBC Okanagan.

Conference revenue at UBC Okanagan, expected to be significant within five or six years and pooled into the overall UBC Okanagan Housing & Conferences budget, helps keep rents affordable for students.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

UBC OKANAGAN STUDENT HOUSING PHASE 2 AND PHASE 3 APPROVAL - Board 2 & Conditional Board 3*

*Subject to tenders being received on or below budget for 65% of total construction value.

Approval:	Capital Budget	\$24,751,000
	Operating Budget	see report
	Schedule	
	Program	
	Proceed to Working Drawings & Tender	
	Award of Contract	
	Funding Release	\$24,351,000

UBC OKANAGAN STUDENT HOUSING PHASES 2 & 3 APPROVAL – Financing

Internal financing of up to \$41.75 million for Phases 2 and 3 of UBC Okanagan student housing. Phase 2 financing is \$17.0 million and Phase 3 financing is \$24.75 million. The loans will be repaid over a period of 30 years and debt service will be funded from housing rental revenues associated with this project and an annual, declining contribution from the Department of Housing and Conferences.

CARRIED

5. PROPERTY & PLANNING Chair: Dr. Andrew Irvine

Members: Mr. Tim Blair, Ms. Alexandra Caldwell, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine, Dr. Barrie McCullough, Ms. Janet Pau Ex officio: Mr. Brad Bennett, Chancellor, Professor Stephen Toope

5.0 Student Union Building (SUB) Renewal

In his opening remarks, the President reminded the Board that the broader University Boulevard/Square project has been in the process of investigation, study and consultation for close to seven years. The President provided **backgrounder on University Boulevard/University Square and Principles for the Project.**

1) Background

- Roughly 7 years of work
- Extensive stages of consultation (so many that people may now be confused as to what is actually being considered)
- Competition for urban design and vote on preferred option
 - a) First project presented to Board.

Mixed use → heavy on market housing (No university community acceptance)

Withdrawn

b) More consultation

Roughly 2 years ago, a new proposal had been developed (Kuwabara Payne McKenna Blumberg)

Again failed to attract support. Seen as cold → not student focused; not ‘green’ → either physically or environmentally

- c) Board decided to go ahead with underground transit station (happening now); but to delay and re-consult on above ground element

2) Defining Moment:

- AMS referendum on SUB renewal. Students want to fully integrate SUB into the U Board project
- More buy-in than ever before on campus. Great opportunity
- Including university-focused commercial development coordinated with student businesses associated with SUB

Principles Emerging from this Board Meeting

1. Creating a welcoming place of arrival; exciting aesthetic; sense of place
2. People-friendly; lively; full of activity. Open and inviting to all members of community hence the inclusion of an Alumni Centre and University focused commercial development, some of which will be run by AMS.
3. Commitment to keep the ‘Square’ component green, including the re-establishment of the grassy knoll.
4. Any housing on the Square would be limited to student housing; particular interest in looking at graduate student housing.
5. Recognition that the project is unlikely to be entirely self-funding (not market housing; not likely that university-focused commercial operations can fully fund the other projects). The board will consider financing options at a later date.
6. Commitment to work in close partnership with AMS/GSS on exciting integration of SUB and overall project.

The VP Students added to this list that UB/S will enhance the look of UBC Vancouver, create a buzz, provide an interesting range of services, and be fiscally responsible.

It is possible that the outdoor pool site will be incorporated into the UB/S project. The University Neighbourhood Plan does call for the eventual relocation of the outdoor pool; the UB/S project may have an impact on the original schedule.

The old SUB may be repurposed for a variety of important University needs. Board members were invited to share additional input on the project with the Administration.

5.1 Advisory Urban Design Panel (AUDP) Appointments

There was no discussion of this item.

BE IT RESOLVED that the Board of Governors hereby appoint Mr. Richard Henriquez, MAIBC and Mr. Brian Wakelin, MAIBC to the Advisory Urban Design Panel, for terms to expire in May 2010.

CARRIED

5.2 UBC Renew – Old Auditorium (Conditional Board 3)

Information was circulated in the docket and reviewed at Committee.

There has been a small increase to the original capital budget, due to the need to build a small addition to house new mechanical work.

Funding for the addition is in place.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

UBC RENEW – OLD AUDITORIUM APPROVAL – Conditional Board 3*

*Subject to tenders being received on or below budget.

Approval:	Capital Budget	\$21,542,000
	Operating Budget	\$123,742
	Award of Contract	
	Funding Release	\$18,742,000

CARRIED

5.3 UBC Okanagan Health Sciences Centre (Board 2)

Information was circulated in the docket and discussed at Committee.

Further details will come to the Board in the amended Campus Master Plan to be presented later in 2008.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

UBC OKANAGAN HEALTH SCIENCES CENTRE APPROVAL – Board 2

Approval:	Capital Budget	\$33,059,000
	Operating Budget	\$313,110
	Revised Schedule	
	Detailed Program	
	Authorization to issue Development Permit	
	Proceed to Working Drawings & Tender	
	Funding Release	\$650,000

CARRIED

5.5 UBC Vancouver Campus Design Principles and Draft Public Realm Plan

This item was presented for information, as the draft Public Realm Plan (PRP) will be coming forward for approval in due course. The current iteration of the detailed draft PRP is on file with the Board Secretariat.

At Committee, materials circulated in the docket were reviewed and discussed. Strong support was expressed for improvements to outdoor spaces at UBC Vancouver.

A total preliminary cost estimate was provided, as were potential funding sources. Board members were invited to comment on the proposed funding sources as outlined in the docket.

Next steps include refining the PRP in light of priority initiatives, consulting with select advisory bodies, and pursuing a complete funding strategy for presentation to the Board in the fall.

5.6 Major Projects Status Report

The report was circulated in the docket and discussed at Committee.

The Board was informed that tendering for Thunderbird Fields is complete and within budget. The project will proceed shortly and should be completed by the end of the summer.

5.7 UBC Okanagan Campus Build Out Update

Information was circulated in the docket, to be updated according to motions carried at the Board meeting.

A \$12M capital shortfall continues to be projected.

6. PEOPLE, COMMUNITY & INTERNATIONAL Chair: Mr. James Eccott

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. Tim Blair, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghossoub, Ms. Jacki Hoffman-Zehner

Ex officio: Mr. Brad Bennett, Chancellor, Professor Stephen Toope

6.1 UBC Alumni Affairs Activity Report

The report was circulated in the docket and discussed at Committee.

6.2 International Annual Report

The report was circulated in the docket and discussed at Committee.

Academic planning around international activities is currently underway.

6.3 Student Financial Support Annual Report

Postponed to the September 2008 meeting.

6.4 Deaccession of Works of Art and/or Cultural Materials Annual Report

The report was circulated in the docket.

6.5a Award Winners - Faculty

The following faculty members were profiled at this meeting (details circulated in the docket):

- Dr. Bernard Bressler, Cellular & Physiological Sciences, Faculty of Medicine, Life Sciences British Columbia 2008 Lifetime Achievement Award
- Dr. Sherrill Grace, Professor, Department of English – Killam Research Prize (Humanities)
- Dr. Agnes Lacombe, Senior Instructor, Department of Zoology, Faculty of Science
 - 2008 Science Undergraduate Society Teaching Excellence Award
 - Faculty of Science Killam Prize for Excellence in Teaching

6.5b Award Winners – Students, Staff, Alumni

Details were circulated in the docket.

The Board extended its congratulations to all award winners listed in the June docket.

6.6 Policy #83 – Travel & Related Expenses - Amendment of Procedures

During discussion at Committee, the question of integration of UBC's travel & related expenses policy with research grants was raised. Administration has since confirmed that granting agencies require only that UBC have a travel policy, which forms a part of the research grant contract.

In rare circumstances, a researcher will negotiate a different arrangement with the granting agency, in which case the negotiated agreement is honoured within that specific contract.

Administration will be gathering additional information on the reasons behind the provincial mileage rate, and will provide a recommendation to the Board should the review reveal a potential benefit to UBC.

UBC's mileage rate is comparable to that of other BC universities.

6.7 STRATEGIC DISCUSSION – Survey of UBC Graduate & Post-Baccalaureate Degree Alumni

Lengthy discussion took place at Committee, during which Alumni Affairs was asked to provide additional information regarding this survey and suggestions for improving results.

The Administration is also working closely with deans in disseminating the results of this survey throughout departments, especially those in which graduate students are more heavily involved. The Board will receive information around additional initiatives to be undertaken once details are finalized.

6.i Development Working Group

Chair: Ms. Jacki Hoffman-Zehner

Members: Mr. James Eccott, Mr. Robert Fung *Ex-officio*: Mr. Brad Bennett, Professor Stephen Toope

The Development Working Group is currently focused on development, but plans to initiate collective thinking about the broader function of development and fundraising, to be discussed at the Retreat. Board members were invited to provide additional feedback and suggestions to the DWG Chair at any time.

6.i.1 Development Office 2007/2008 Year-End Report

Details of the Development program in 2007/2008 were circulated in the docket and reviewed for the Board.

UBC has the most successful university fundraising program in Canada, with an annual development target of \$100M. 130 staff are required to achieve this target.

Established in 1987, the Development Office maintains one central office (six fundraising units) and several additional, decentralized units throughout UBC Vancouver faculties and departments, with one unit at UBC Okanagan.

The Development program has recognized that today more than ever, private donations can be a significant source of new revenue, resulting in a variety of new strategies being created and employed. As the previous year was the Development Office's most successful fundraising year to date, it appears the new strategies are effective.

Development and Alumni Affairs plan to replace the outdated data management system and increase the strategic use of volunteers as part of continuing efforts to maximize connections between the University and individuals.

In 2007/2008, Development surpassed its goal of increasing total fundraising by 9% over the previous year. The Board was provided with details of individual gifts made during 2007/2008 and discussed the various ways in which donations are received and can be further encouraged.

The Development Office has been working on the key recommendations contained in the Marts & Lundy report (March 2007), exploring a potential comprehensive campaign for the University. Each academic area within the University has been asked to define their priority projects for a potential campaign. The results of this survey are being compiled and will be shared with the community.

Development staff are available to provide guidance and support to AMS and other student group fundraising initiatives.

The Board expressed its strong support and appreciation for the work of Development and Alumni Affairs staff.

7. *LEARNING & RESEARCH* Chair: Dr. Barrie McCullough

Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. James Eccott, Dr. Nassif Ghoussoub, Ms. Jacki Hoffman-Zehner, Ms. Janet Pau *Ex-officio*: Mr. Brad Bennett, Chancellor, Professor Stephen Toope

7.1 Endowments

Details of endowments were included in the Board's docket materials and meet the University's conditions of receipt.

BE IT RESOLVED that the Board of Governors hereby approve endowment fund documents listed under Part (1) of the docket, effective as of June 5, 2008; and

That the variations to endowment fund documents listed under Part (2) of the docket be approved effective as of June 5, 2008.

CARRIED

7.2 Contractual Agreement – First Quantum Minerals Ltd. (FQML)

Details of the agreement were circulated in the docket and summarized both at Committee and for the Board.

BE IT RESOLVED that the Board of Governors hereby approve the license agreement between UBC and First Quantum Minerals Limited as presented, to be signed in accordance with signing resolution #1.

CARRIED

7.3 CFI Inter-Institutional Agreement – WestGrid II (Compute Canada) CFI-JPF

Details of the agreement were circulated in the docket and summarized both at Committee and for the Board.

BE IT RESOLVED that the Board of Governors hereby authorize the execution of an Inter-Institutional agreement between the University and thirteen other institutions in BC, Alberta, Saskatchewan and Manitoba and WestGrid II (Compute Canada), in a form approved by University Counsel.

CARRIED

7.4 UBC Okanagan Deputy Vice Chancellor Report

The Deputy Vice Chancellor presented his report at Committee.

7.5 STRATEGIC DISCUSSION – Board Retreat Follow Up

Academic Presentation – CWSEI Progress Report

Guest: Dr. Carl Wieman, Nobel Laureate, Distinguished UBC Professor
Director, Carl Wieman Science Education Initiative

The basic goal of the CWSEI is to achieve widespread, sustained improvement in undergraduate science education as the first phase of LEAD initiatives that will extend effective teaching and learning concepts across the UBC system.

A parallel program was created two years ago for arts departments. It has been extraordinarily successful and will be applied in other parts of the University.

The Board was reminded of the structure of the Carl Wieman Science Education Initiative (CWSEI), with the majority of funding concentrated in competitively selected science departments. Funds are largely directed towards the hiring of science teaching/learning fellows (STLF), who guide the process of transformation within the individual departments.

Faculty in the selected departments work through undergrad programs and courses in a systematic way, identifying their goals for student learning and investigating whether students are currently achieving those goals. Current teaching and learning research is absorbed and, along with the results of internal review, used to develop new materials and more effective teaching approaches, often incorporating technology in innovative ways. Also developed are mechanisms for measuring progress and ensuring ongoing improvements and sharing of information.

So far, there are 16 major courses involved in transformation and evaluation, impacting thousands of students through the introduction of new pedagogical approaches and technological innovation. The Faculty of Science is now requiring that all first-year science courses be evaluated in light of the SEI.

Data being actively gathered with regard to impacts on student learning, attitudes, and educational experiences in these courses reveals some good current practices, as well as many opportunities for improvement. One surprise has been an apparent low opinion of students held by many UBC Vancouver faculty members.

Additional information is needed to confirm this impression.

An unexpected benefit of the program has been the greatly increased interdepartmental connection and discussion taking place within the Faculty of Science, likely to result in a very effective consolidation of resources and efforts.

The biggest challenge for the program is fundraising, something that takes a great deal of the director's time and energy. Other members of the Administration have also been directing time and energy towards fundraising for the CWSEI and there are fundraising proposals before a number of granting agencies. New revenues are needed to support both the current program and its expansion through the University.

A list of CWSEI achievements to date was circulated to Board members and is also available at www.cwsei.ubc.ca.

The program is attracting a lot of national and international attention, reflected in the enormous number of invitations to share information received from organizations and universities; many people visit UBC Vancouver to learn about the CWSEI. Departments currently not involved in the program are expressing interest in working with the principles independently, following the model and using their own resources.

A presentation by Dr. Wieman at UBC Okanagan (to a sold-out audience) is available for viewing on the website.

The Board reiterated its very strong support for the CWSEI and improvements to teaching and learning at UBC.

7.6 Recommendations from UBC Okanagan Senate

Approval is required under the *University Act*, Sections 37 (l)(i)(o)(p) and 38.

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from UBC Senate (Okanagan) meeting of April 9, 2008 and May 15, 2008.*

CARRIED

7.7 Recommendations from UBC Vancouver Senate

Approval is required under the *University Act*, Sections 27 (2) (i) (j) (k), 37 (1) (f) (i) (o), 38 and 47 (a).

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from UBC Senate (Vancouver) meetings of March 26, 2008, April 16, 2008 and May 14, 2008.*

CARRIED

8. ADJOURNMENT

BE IT RESOLVED that *the Board of Governors meeting be hereby adjourned.*

CARRIED