



University of British Columbia
Board of Governors
MINUTES

Thursday, September 25, 2008
The Grand Okanagan
Kelowna, BC
10:00 a.m. – 2:00 p.m.

In Attendance:

Board Members

Mr. Brad Bennett, Chair
Mr. Bijan Ahmadian
Ms. Theresa Arsenault
Ms. Bonnie Bates Gibbs
Mr. Tim Blair
Ms. Alexandra Caldwell
Dr. Arun Garg
Mr. James Eccott
Ms. Anne-Marie Fenger
Mr. Robert Fung
Dr. Nassif Ghoussoub
Ms. Jacki Hoffman-Zehner
Dr. Andrew Irvine
Mr. Barry Lapointe
Mr. William Levine
Dr. Barrie McCullough
Ms. Janet Pau
Mr. Ross Smith
Ms. Susan Yurkovich

Administration

Ms. Lisa Castle
Dr. David Farrar
Dr. John Hepburn
Ms. Barbara Miles
Ms. Nancy Knight
Mr. Hubert Lai
Dr. Doug Owrap
Mr. Brian Sullivan
Professor Stephen Toope

Ms. Reny Kahlon

Regrets:

Chancellor Sarah Morgan-Silvester

Mr. Stephen Owen

1. REMARKS

1.1 Chair

The Chair welcomed Board members and members of the gallery.

High turnout at a community event held at UBC Okanagan on September 24 indicates that Okanagan residents continue to support, and take an active interest in, the build out at UBC Okanagan.

The Board also met with representatives of the Interior Health Authority; an excellent meeting with a great exchange of ideas.

1.2 President

The President briefly ceded the floor to the VP Students, who introduced UBC alumnus and member of the Olympic champion men's eight rowing team Mr. Ben Rutledge. Mr. Rutledge addressed the Board and generously allowed all present a moment with his gold medal.

Mr. Rutledge joins UBC as assistant coach of the rowing team.

President's Goals

The President briefly outlined his goals for the year, acknowledging the contribution made by the entire leadership of the University towards achieving his goals.

3. FINANCE Chair: Mr. Bill Levine

Members: Mr. Bijan Ahmadian, Dr. Nassif Ghoussoub, Dr. Andrew Irvine, Ms. Janet Pau, Mr. Ross Smith
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

3.1 UBC Bookstore Ancillary Budget

The Board received a presentation from the Director of the UBC Bookstore, details of which were circulated in the Board docket. The full five-year business plan is on file with the Board Secretariat.

The UBC Bookstore is the second largest bookstore in Canada and the 12th largest in North America (UBC Vancouver, UBC Okanagan, Robson Square and an online store), serving one million customers annually. The Bookstore supports student groups, faculties and off-campus community groups through donations, space for events, support for fundraising, author readings and support for class projects.

3.2 UBC Annual Debt Report

The Committee Chair reported that the Annual Debt Report was discussed at the September 18, 2008 Committee meeting, as circulated with the docket.

UBC continues to have the lowest cost of capital and the highest credit ratings among Canadian universities.

3.3a University Neighbourhoods Association (UNA) Financial Statements 2007/2008

The Committee Chair reported that UNA Financial Statements (2007/2008) were received at the September 18, 2008 Committee meeting, as circulated with the docket.

3.3b University Neighbourhoods Association (UNA) 2008/2009 Budget

The Committee Chair reported that the 2008/2009 UNA Budget was received at the September 18, 2008 Committee meeting, as circulated with the docket.

3.4 Great Northern Way Campus Trust Financial Statements December 31, 2007

The Committee Chair reported that Great Northern Way Campus Trust Financial Statements to December 31, 2007 were received at the September 18, 2008 Committee meeting, as circulated with the docket.

3.5 Neighbours Fund Annual Report and Financial Statements 2007/2008

The Committee Chair reported that the Neighbours Fund Annual Report and 2007/2008 Financial Statements were received at the September 18, 2008 Committee meeting, as circulated with the docket.

3.6 Tri-University Meson Facility (TRIUMF) Financial Statements 2007/2008

The Committee Chair reported that TRIUMF Financial Statements (2007/2008) were received at the September 18, 2008 Committee meeting, as circulated with the docket.

JOINT: FINANCE and PROPERTY & PLANNING

Lead Chair: Mr. Bill Levine Chair: Dr. Andrew Irvine

3.7 Centre for Interactive Research in Sustainability (CIRS)

Project materials circulated with the docket were reviewed by members of the Finance and Property & Planning committees at the September 18, 2008 meeting.

At that meeting, it was agreed to amend the proposed motion to limit spending to the amount needed for drawings and site work in the coming months.

The Board will be provided with an update at the January 2009 meeting.

BE IT RESOLVED that the Board of Governors hereby approve the following:

CENTRE FOR INTERACTIVE RESEARCH IN SUSTAINABILITY (CIRS)

BOARD 3 CONDITIONAL* and FUNDING RELEASE FOR SITEWORKS

Approval:	Final Capital Budget	\$37,883,000
	Final Operating Budget	see report
	Award of Contract	
	Funding Release**	\$35,023,000

* Conditional Board approval is requested subject to tenders being received at or below budget.

**A maximum of \$2.2M will be drawn from the funding release to complete design drawings and begin site preparation; no further spending will take place prior to a Board update in January 2009.

CARRIED

4. PROPERTY & PLANNING Chair: Dr. Andrew Irvine

Members: Mr. Tim Blair, Ms. Alexandra Caldwell, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine, Dr. Barrie McCullough, Ms. Janet Pau

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

4.1 UBC Hospice

The Committee Chair explained that review at the Partial Board 1 stage provides the Board with an opportunity to consider planning principles/criteria for eligibility that could apply to all requests from third-parties for use of academic land at UBC.

Materials circulated in the docket were reviewed at the September 18, 2008 Committee meeting.

The project has not yet been reviewed by the President's Property & Planning and Advisory Committee (PPPAC).

The Order of St. John does not have a hospice facility operating on university grounds anywhere in Canada. Should this project go ahead, the Order is committed to operating the facility for 50 years.

The Faculty of Medicine is highly supportive of the proposal and has worked with the proponent around the design of the physical space in anticipation of many exciting academic opportunities.

The Committee Chair reminded the Board of a Property & Planning Committee recommendation that sites within both the academic and non-academic precincts be considered. [A detailed assessment of potential sites in terms of their monetary value against value to the academic mission was requested.](#)

Board members discussed the proposed size of the facility, weighing efficiencies of scale against the possible loss of the homelike environment preferred in a hospice setting.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

UBC HOSPICE - PARTIAL BOARD 1

Approval:

Programme, subject to consultation with the President's Property & Planning Advisory Committee, and site selection in accordance with planning principles recommended by Campus & Community Planning.

CARRIED

4.3 Sale – 3005 Rodeo Road, 150 Mile House

The subject property contains a suburban house and outbuildings on primarily grass land with no commercially viable forest. The property has no long-term value as an asset to UBC.

BE IT RESOLVED that *the Board of Governors authorize the University Administration to obtain approval of the Minister of Advanced Education under Section 50(2)(a) of the University Act to sell the University's 3005 Rodeo Road, 150 Mile House, British Columbia property.*

CARRIED

4.4 Faculty of Law Building

Materials circulated in the docket were reviewed at the Committee meeting and the project discussed.

Fundraising targets for the building have been achieved, under condition of completion by 2011. The Administration is seeking an extension of that date.

The funding release under consideration will allow the project to move ahead while discussions continue with potential donors and the province. Should the funding gap remain unaddressed, the project will not proceed.

BE IT RESOLVED that *the Board of Governors hereby approve the following:*

FACULTY OF LAW BUILDING

FUNDING RELEASE

Approval: Funding Release* \$300,000

* A funding release of \$300,000 is approved in order to continue design development. The Faculty is requested to utilize part of this funding release to address programming matters impacting the proposed capital budget.

CARRIED

4.5 Advisory Urban Design Panel (AUDP) Annual Report

This report (circulated with docket) was received at the September 18, 2008 Committee meeting.

The Report provides an annual summary of UBC's AUDP activities over the past year, covering the period from September 2007 to August 2008.

4.6 UBC Vancouver Official Community Plan (OCP) Annual Report

This report (circulated with docket) was received at the September 18, 2008 Committee meeting.

UBC is in compliance with OCP requirements.

4.7 Capital Projects Update

The Board received a presentation, reviewing recently completed projects, those under construction and at various stages in the approval process.

The majority of projects are being completed on time and in many cases under budget. Photographs of projects in their current stages were displayed.

Continued construction of student residences continues to be a priority – UBC has the greatest proportion of students being housed of all Canadian campuses. A firm commitment around the number of student beds available under Phase 3 for 2009/2010 will come before the Board in March. Accelerated timing planned for Phase 4 requires a Board 1 presentation at the November meeting, currently the goal.

The first two residential projects in the Wesbrook Place (South Campus) neighbourhood are now occupied. Water management is a prominent sustainability feature of this development.

Planning for future commercial space easily accessible to the surrounding community was suggested for the Okanagan campus.

Information was provided regarding innovative student social space initiatives underway and planned for the future at UBC Okanagan.

4.8 Major Projects Status Report

The report was circulated with the docket. There was no discussion of this item.

4.9 UBC Vancouver Campus Plan Update

The report was circulated with the docket and reviewed briefly at the September 18, 2008 Committee meeting.

The Committee Chair reported that the additional details regarding University Square/University Boulevard will come before the Board in November 2009.

4.10 Abdul Ladha Science Centre / John M.S. Lecky Boathouse

Board 4 Project Completion Reports were reviewed at the Committee meeting, as circulated with the docket.

4.11 Hillel House Redevelopment

The report circulated with the docket was reviewed at the Committee meeting.

4.12 UBC Okanagan Campus Build Out Update

The Committee received an update regarding the UBC Okanagan build out at the September 18, 2008 meeting.

The Board toured the Okanagan campus on September 24.

The Board Chair expressed his comfort with the growth and evolution of UBC Okanagan.

5. LEARNING & RESEARCH **Chair: Dr. Barrie McCullough**

Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. James Eccott, Dr. Nassif Ghoussoub,
Ms. Jacki Hoffman-Zehner, Ms. Janet Pau

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

5.1 Endowments

Materials circulated in the docket were reviewed.

BE IT RESOLVED that *the Board of Governors hereby approve endowment fund documents listed under Part (1) of the docket, effective as of September 25, 2008;*

and

That the Board of Governors hereby approve variations to endowment fund documents listed under Part (2) of the docket effective as of September 25, 2008.

CARRIED

5.2a Academic Presentation:

Irving K Barber School of Arts and Sciences: Three Years and Counting

Guest: Dr. Bernard Bauer, Dean, Irving K. Barber School of Arts and Sciences

The Barber School was established in 2005 when UBC Okanagan opened. Today, the School offers a full spectrum of undergrad and graduate programs, both discipline-based and interdisciplinary, with an annual growth rate of 10-15% in terms of student numbers. Forty new faculty have been added to the 90 OUC instructors originally hired in 2005.

The School comprises approximately 55% of UBC O operations in terms of students and faculty, generates almost \$6M of research funding (in the area of 75% of overall research funding at UBC O), and has more than a dozen endowed Chairs.

Four imperatives are central to the School – an intimate learning community; an integrated research community; a locally responsive, globally aware community; a flexible, adaptable, sustainable community – under the umbrella of an overall community of excellence.

The largest portion of the Barber School's budget is dedicated to salaries; increases to the non-salary operating budget would allow for additional program enhancements attractive to both faculty and students.

The Barber School collects departments within administrative units, an innovative structure that continues to the subject of ongoing, healthy dialogue amongst the faculty.

Details about some of the outstanding students and faculty attracted to the Barber School were provided, as well as information about a variety of initiatives supported by the Barber School's endowment fund, some accessible to the broader community (Distinguished Speakers Series, Minds & Music concert series) and some targeted to faculty and students.

The Board Chair asked the Dean for confirmation (received) that the Barber School continues to live up to its founding principles.

5.2b Academic Presentation: **The Three Faces of Faculty**

Guest: Dr. Jan Cioe, Associate Professor
Irving K. Barber School of Arts and Sciences

Dr. Cioe expressed his appreciation for the positive impact of UBC Okanagan in the region and for the entire spectrum of UBC administration. He added that UBC's reputation has been instrumental in attracting outstanding faculty.

The blend of OUC's teaching tradition with UBC opportunities and resources is achieving great results.

5.3 Formal and Informal Learning Space Upgrades

The report was circulated in the docket.

Before and after photographs of the various projects were displayed.

UBC Okanagan's campus master plan includes a number of informal learning space opportunities.

5.4 Recommendations from UBC O Senate

BE IT RESOLVED that the Board of Governors hereby accept recommendations resulting from the UBC Senate (Okanagan) meeting of September 10, 2008.

CARRIED

5.5 Recommendations from UBC V Senate

BE IT RESOLVED that *the Board of Governors hereby accept recommendations resulting from the UBC Senate (Vancouver) meeting of September 17, 2008.*

CARRIED

6. PEOPLE, COMMUNITY & INTERNATIONAL Chair: Mr. James Eccott

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. Tim Blair, Ms. Anne-Marie Fenger,
Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghossoub, Ms. Jacki Hoffman-Zehner

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

6.1 UBC Vancouver - Personal Security Coordinator and Safe Campus Plan Annual Report

An executive summary of the *2007 Personal Security at the University of British Columbia Vancouver* report was circulated with the docket and a presentation was received at Committee.

The full report is on file with the Board Secretariat.

A review of personal security incidents on campus indicates that UBC Vancouver, already a relatively safe place, is seeing a further reduction of incidents.

6.2 Student Financial Support Annual Report (Assistance & Awards)

The report was circulated in the docket and briefly reviewed for the Committee at the September 18, 2008 meeting.

6.3 UBC Annual Report 2007/08 and Annual General Meeting 2008

The 2008 Annual General Meeting will be held on November 4, 2008, from 12:00 p.m.-1:00 p.m. at the new Thunderbird Arena on the Vancouver campus.

The meeting itself will take place in the concourse area, with a tour of the arena to follow.

Mr. John Robinson has been confirmed as a featured speaker, on the topic of CIRS. BC Olympians and Paralympians will be honoured.

6.4 UBC Statement on Respectful Environment for Students, Faculty and Staff

The Committee received a brief presentation of the *UBC Statement on Respectful Environment for Students, Faculty and Staff* (circulated with the docket).

6.5 Naming Report

The report was circulated in the docket.

It was confirmed at the September 18, 2008 Committee meeting that appropriate consultations have been completed.

BE IT RESOLVED that *Board of Governors hereby approve the following recommendations forwarded by the President from the September 2, 2008 President’s Advisory Committee on the Naming of Facilities for Class 1 Facilities:*

- 1) that “Biological Archive Centre” be approved for a new facility currently under construction at 3950 Wesbrook Mall;
and*
- 2) that “Peter Wall Institute for Advanced Studies” be approved for the east wing of the Thea and Leon Koerner University Centre at 6331 Crescent Road.*

CARRIED

6.6a Award Winners - Faculty

The following UBC Okanagan faculty members were profiled at the September 25, 2008 Board meeting in Kelowna (details circulated in the docket):

- Dr. Carlos Teixeira, Associate Professor, Geography, Barber School of Arts and Sciences
- Dr. Annamma Joy, Professor, Faculty of Management
- Dr. Mina Hoorfar, Assistant Professor, School of Engineering

6.6b Award Winners – Students, Staff, Alumni

Details were circulated in the docket. There was no discussion of this item.

6.7 Alumni Affairs Activity Report

The report was circulated with the docket and the Committee provided with a brief report on the successful Alumni Association AGM, held on September 10, 2008.

6.i Development Working Group

Chair: Ms. Jacki Hoffman-Zehner

Members: Mr. James Eccott, Mr. Robert Fung

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

6.i.1 Campaign Update

The Committee received an update on campaign planning at the September 18, 2008 meeting, at which time the Administration stated that the UBC Vancouver/system-wide feasibility study would begin in October, with a report expected at the January 2009 Board meeting.

At this Board meeting, the Administration informed the Board that, due to the current volatility of financial markets, it has been decided that the UBC Vancouver feasibility study would be postponed by approximately one month, with the result that a report on the results will come before the Board in April 2009, rather than in January 2009.

UBC Okanagan is proceeding with a feasibility study in that region as planned.

7. AUDIT Chair: Mr. Ross Smith

Members: Mr. Brad Bennett, Mr. James Eccott, Mr. Barry Lapointe, Mr. Bill Levine

7.1 Quarterly Financial Statements to June 30, 2008

The Audit Committee reviewed the Quarterly Financial Statements at its July 8, 2008 meeting. Details were circulated with the docket.

7.2 Quarterly Financial Forecast at June 30, 2008

The Audit Committee reviewed the Quarterly Financial Statements at its July 8, 2008 meeting. Details were circulated with the docket.

7.3 Insurance Report Fiscal 2007/ 2008

The Audit Committee reviewed the Insurance and Risk Management Annual Report at its July 8, 2008 meeting. Details were circulated with the docket.

The full report is on file with the Board Secretariat.

8. ADJOURNMENT

BE IT RESOLVED that *the Board of Governors meeting be hereby adjourned.*

CARRIED