



University of British Columbia
Board of Governors
MINUTES

Thursday, September 16, 2010
UBC Vancouver
Arbutus Room, Ponderosa Centre
8:00 a.m. to 4:30 p.m.

In Attendance: Board Members

Mr. Bill Levine, Chair
Ms. Bonnie Bates Gibbs
Ms. Anne-Marie Fenger
Mr. Robert Fung
Dr. Nassif Ghoussoub
Mr. Ben Glassco
Ms. Virginia Greene
Mr. Sean Heisler
Dr. Maureen Howe
Dr. Andrew Irvine
Ms. Alice Laberge
Mr. Barry Lapointe
Dr. Barrie McCullough
Mr. Douglas Mitchell
Ms. Janet Pau
Mr. Ross Smith
Mr. Azim Wazeer

Ex-officio Members

Chancellor Sarah Morgan-Silvester
President Stephen Toope

Administration

Ms. Lisa Castle
Dr. David Farrar
Dr. John Hepburn
Ms. Barbara Miles
Mr. Pierre Ouillet
Dr. Doug Owram
Mr. Brian Sullivan

Ms. Reny Kahlon

Regrets:

Ms. Theresa Arsenault
Ms. Susan Yurkovich

1. REMARKS

1.1 Chair

Members of the UBC Thunderbird Women's Golf Team, winners of the 2010 NAIA Women's Golf National Championship, were presented to the Board of Governors.

The Chair welcomed everyone to the meeting, noting that members of UBC Properties Trust senior management were present.

UBCPT recently received a number of prestigious awards for Wesbrook Place, including Best Community Site Plan and Best Community of the Year. The Chair extended the Board's congratulations and appreciation for the excellent work being done by UBCPT.

Heritage Vancouver has recognized UBC's commitment to preserving heritage buildings through UBC Renew at UBC Vancouver

Board member Mr. Robert Fung was granted the 2010 Outstanding Achievement Award by Heritage Vancouver.

The Chair explained that many of the items on the Board of Governor's agenda have been reviewed in detail by the appropriate committee and as such will not require extended discussion.

1.2 President

The President reported that both UBC Vancouver and UBC Okanagan held successful opening events in September. He thanked the Chancellor and Board Chair for being prominent at those important events, an indication of the strong connections between the Board of Governors and UBC's student body.

A Town Hall meeting was also held at UBC Okanagan, with a second scheduled for UBC Vancouver, an opportunity for the community to be updated on implementation of *Place & Promise: The UBC Plan*.

The groundbreaking ceremony for the Pharmacy building took place over the summer at UBC Vancouver, attended by the President and Premier Campbell.

Regrettably, the early weeks at UBC Vancouver were marred by an alcohol-fueled incident requiring RCMP intervention. Administration is working closely with fraternities, the RCMP and campus security to identify appropriate consequences and implement procedures to avoid similar incidents in the future.

UBC is gaining ever more international recognition for its sustainability achievements in the areas of research, operations, teaching and learning. UBC is also increasingly recognized as a focal point and connector for the development and dissemination of important technology.

UBC has moved to 30th place globally, according to the *Times* international ranking system, the University's highest-ever ranking on the list.

1.3 Chancellor

The Chancellor noted that a number of 2010 Order of BC recipients are associated with UBC, including former Board Chair Mr. Brad Bennett.

The Chancellor has agreed to serve as honorary Co-Chair of fundraising for the Alumni Centre; all capital costs for the project will be covered by donors. In concert with the new Student Union Building, the Alumni Centre will serve as a ‘welcoming point’ as people come onto the UBC Vancouver campus.

2. GOVERNANCE COMMITTEE

Chair: Ms. Susan Yurkovich

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Dr. Nassif Ghossoub, Mr. Sean Heisler, Dr. Andrew Irvine
Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

As the Governance Committee Chair was unable to attend this meeting, the Board Chair acted as Chair for this portion of the meeting.

2.3 Amendment of Policy #42 (Faculty Term Appointments Without Review)

The University Counsel briefly reviewed highlights of the circulated revisions at the September 8, 2010 Governance Committee meeting.

The motion was forwarded with a recommendation for approval.

BE IT RESOLVED that the Board of Governors hereby approves amendments to Policy #42 (Faculty Term Appointments Without Review) as set out in Attachment 1, effective as of September 16, 2010; and,

THAT the Board of Governors repeal the following UBC Policies, all effective as of September 16, 2010:

- Policy #29 (Appointments to the Teaching Staff of Members of Professional Firms or Companies)***
- Policy #30 (Classification of Research Staff)***
- Policy #38 (Lecturers - Categories and Fringe Benefits)***
- Policy #41 (Visiting Professorial Staff)***
- Policy #44 (Adjunct Faculty Appointments)***

CARRIED

The Task Group Chair provided an overview of specific issues considered during the August meetings, including comments and recommendations from Task Group members, and the requirements for consultation laid out in the Ministerial Order.

Task Group members are confident that appropriate guidance has been provided with regard to the planning and consultation process, and that draft policy briefs are appropriately developed to share with the UBC community and neighbours.

Amendments are consistent with both provincial requirements and with the key principles endorsed by the Board of Governors in June 2010.

3.1 Land Use Plan Amendments - Referral of Policy Proposals to Public Hearing

CCP presented an overview of the proposed Land Use Plan amendments as reviewed and revised during discussion at Community Task Group meetings; the current content and format is as recommended for presentation during the second phase of public consultation.

Following the conclusion of the Land Use Plan amendment process (through public hearing), CCP will review further options for making University Boulevard and Gage neighbourhood housing 'student-life friendly' and accommodating transit in those areas, as requested by the AMS.

In response to questions from Board members, CCP provided an explanation of the tax structure applied to UBC residential neighbourhoods, a combination of provincial rural tax and a 'municipal' tax collected on behalf of the University Neighbourhood Association and managed by the UNA Board for the provision of municipal-type services not addressed by the province. The majority of the UNA Board are UNA residents, elected by UNA residents, plus representation from UBC and the AMS.

Proposed provision of daycare spaces is in response to levels of anticipated construction of 2-3 bedroom units on campus, predominantly family housing that is expected to generate demand for child care spaces. The options presented include provision of spaces by organizations other than UBC.

The President added that for faculty and staff who require child care, the need is extremely pressing.

Board members requested information about strategies for managing housing stock in ways that ensure benefits for UBC staff and faculty. CCP provided information about LUP requirements (20% of all campus housing to be held as rental) and co-development programs. The Provost added that housing grants are available to faculty members who relocate from areas where housing costs are lower.

Maximum on-campus housing capacity is anticipated to be one-quarter of UBC V faculty and staff, projected to remain at relatively stable numbers for 10-20 years.

The Task Group Chair noted that the Task Group had requested information about additional options for discussion at a future meeting.

CCP is continues to work on increasing clarity around the ‘green academic’ land-use designation, intended to allow for some building in support of academic activity, while avoiding the building-intensive style of the core academic campus area.

The Task Group Chair thanked CCP for the tremendous work that has gone into the policy briefs and public consultation, echoed by the Board Chair, with appreciation also extended to members of the Task Group for their time.

BE IT RESOLVED that *the Board of Governors hereby approves as circulated policy proposals for the second phase of public consultation in the process for amending the Land Use Plan (UBC Vancouver).*

CARRIED

3.2 Land Use Legislation (MEVA) Implementation Update

CCP provided a brief summary of the consultation requirements as laid out by the August 18, 2010 Ministerial Order.

The intent of the motion is to direct CCP to carry out required administrative tasks on behalf of the Board of Governors.

BE IT RESOLVED that *the Board of Governors hereby:*

- a) Directs the Associate Vice President, Campus and Community Planning to ensure that the administrative tasks identified in the Order (sections 4, 6, 8, 11, 12, 13, 14, 15 and 16) are carried out;***
- b) Requests the Administration to develop procedural rules for the public hearing for approval at the next Board meeting, pursuant to section 7 of the Order; and,***
- c) Establishes a committee to hold the public hearing, pursuant to section 9 of the Order.***

CARRIED

4. PROPERTY & PLANNING COMMITTEE

Chair: Dr. Andrew Irvine

Members: Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghossoub, Mr. Ben Glassco, Mr. Sean Heisler, Ms. Alice Laberge, Dr. Barrie McCullough, Mr. Douglas Mitchell, Ms. Janet Pau, Mr. Azim Wazeer

Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

The Committee Chair reported that agenda items 4.1 to 4.6 were reviewed for Committee members and discussed in depth at the September 8, 2010 meeting of the Property & Planning Committee.

Motions were forwarded with recommendations for approval.

4.1 Corridor Plan for Utility Statutory Rights of Way in Family Housing Neighbourhoods on the UBC Vancouver Campus

BE IT RESOLVED that *the Board of Governors hereby authorizes the granting of, and authorizes the Administration to seek Ministerial approval for the granting of, statutory rights of way on the UBC Vancouver campus:*

- 1. in general compliance with the utility corridors identified on the Plan in Attachment 1, for the purpose of enabling multi-purpose service distribution for the campus from utility providers including BC Hydro, Shaw, Telus, and Terasen; and,*
- 2. for areas no more than 100 square metres in size abutting the above-referenced utility corridors for specific infrastructure items that UBC and the service provider wish to have located elsewhere for improved functionality or to minimize impact on the campus or to better address UBC's university purposes.*

CARRIED

4.2 Centre for Brain Health (UBC Vancouver)

BE IT RESOLVED that *the Board of Governors hereby approves the following:*

CENTRE FOR BRAIN HEALTH BOARD 1

Approval

Preliminary Capital Budget	\$49,833,000
Preliminary Operating Budget	\$1,768,053
Schedule	
Project in Principle	
Location	
Consultant Selection	
Program	
Proceed to Schematic Design	
Funding Release	\$2,000,000

CARRIED

4.3 UBC Okanagan Fitness / Wellness Centre

The Deputy Vice Chancellor spoke of the importance of the Fitness / Wellness Centre to improving the quality and accessibility of facilities for UBC Okanagan's students.

BE IT RESOLVED that *the Board of Governors hereby approves the following:*

UBC OKANAGAN FITNESS / WELLNESS CENTRE BOARD 1

Approval

Preliminary Capital Budget	\$3,500,000
Preliminary Operating Budget	\$81,900
Schedule	
Project in Principle	
Location	
Consultant Selection	
Program	
Proceed to Schematic Design	
Funding Release	\$500,000

CARRIED

4.4 Annual Sustainability Report 2009/2010

The report was received for information; it provides an overview of sustainability activities at UBC Vancouver, highlights achievements from the previous year, and outlines strategic priorities for the current year.

The Chancellor commended Administration on the accountability demonstrated by the sustainability reporting process and encouraged regular reporting in the future.

4.5 UBC Vancouver Campus Transit and Cycling Plan Update

The report was received for information; it outlines options for replacing two temporary bus facilities at UBC V and integrating various cycling facilities in a new plan for campus transit.

A Board member expressed concern about the potential loss of pedestrian access on East Mall and West Mall.

4.6 Advisory Urban Design Panel (AUDP) Annual Report

The circulated report provided a summary of UBC's Advisory Urban Design Panel activities from September 2009 to August 2010.

4.7 Capital Projects Update

The Capital Projects Update was circulated in the Board docket, containing detailed reports on capital projects at both UBC Vancouver and UBC Okanagan (capital budgets, schedules, funding sources, unfunded amounts, etc.).

A Board member asked that impact on deferred maintenance also be presented as a percentage of overall deferred maintenance at UBC Vancouver.

A photo presentation of projects under construction or recently completed (both campuses) was provided for the Board.

As final post-construction details are addressed, Board 4 reports for buildings completed over the past 24 months will be provided to the Board.

In response to a previous Board request for additional details with regard to projects where the unfunded amount is greater than 20% of the capital budget, the following information was provided:

- The Engineering Management Building at UBC Okanagan has not been the focus of organized fundraising until recently. A decision has been made to divide the project into an engineering wing and a management wing. Fundraising leaders for both have been identified.
- Fundraising efforts for CIRS will be a focus for Development over the next 18 months.
- The final \$1M of the original \$24M Faculty of Law goal will be raised in the near future. A significant funding gap for the project remains, however; bridging the gap will require creative approaches and/or a naming donor to bridge.

BE IT RESOLVED that *the Board of Governors hereby approves an increase of \$190,000 to the previously approved internal loan of \$3.4 million. The loan will be amortized over 10 years at an interest rate of 5.75%. Annual debt service of approximately \$482,000, increased from \$456,500, has been included in the University operating budget.*

CARRIED

5.4 Faculty of Pharmaceutical Sciences / Centre for Drug Research and Development (CDRD) Building – Fast Track Update Report

The Committee Chair reported that the Committee received a detailed update on the progress of this project.

6. FINANCE COMMITTEE

Chair: Dr. Maureen Howe

Members: Dr. Nassif Ghoussoub, Mr. Ben Glassco, Mr. Sean Heisler, Dr. Andrew Irvine, Ms. Alice Laberge, Ms. Janet Pau, Mr. Ross Smith *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

The Committee Chair reported that the Finance Committee held a strategic session in September, in addition to the Finance Committee meeting on September 8, 2010.

6.1 Annual Debt Report

The Committee Chair reported that during discussion of this item, the Committee requested that the assumptions underlying projections be revised to ‘best-case’, to allow for comparison to the worst-case scenario currently presented.

Also requested was an evaluation of the potential costs/benefits of accepting a lower credit rating for the University, as it would relate to achieving the goals of UBC’s academic mission.

6.2 UBC Staff Pension Plan Summary and Audited Financial Statements 2009

Financial statements for the UBC Staff Pension Plan for the year ending December 31, 2009 were circulated and are also on file with the Board Secretariat.

The Committee Chair noted that preparations are underway for an actuarial valuation and consideration of improvements to matching of assets, liabilities and investment strategies within the staff pension plan.

6.3 UBC Faculty Pension Plan Summary and Audited Financial Statements 2009

Financial statements for the UBC Faculty Pension Plan for the year ending December 31, 2009 were circulated and are also on file with the Board Secretariat.

6.4 Endowment Status Report as at June 30, 2010

In accordance with revised Endowment Management Policy #113, a summary of the status of endowment funds as at June 30, 2010 was received for information.

6.5 Annual Financial Statements

The following financial statements were received for information:

UBC Properties Trust

UBCPT consolidated financial statements for the year ended March 31, 2010, audited by KPMG LLP.

UBC Investment Management Trust

UBC IMANT financial statements for the year ended March 31, 2010, approved by IMANT's Board of Directors and audited by Rolfe, Benson Chartered Accountants.

Great Northern Way Campus Trust

Great Northern Way Campus Trust financial statements for the year ended December 31, 2009, approved by the Board of Directors of Great Northern Way Campus Trust and audited by KPMG LLP.

Tri-University Meson Facility (TRIUMF)

TRIUMF financial statements for the year ended March 31, 2010, approved by the TRIUMF Board of Management and audited by PricewaterhouseCoopers LLP.

UBC Foundation

UBC Foundation financial statements for the year ended March 31, 2010, approved by the Board of Directors of the UBC Foundation and audited by KPMG LLP. (The Foundation's Financial Statements are included in the University's Consolidated Financial Statements.)

University Neighbourhoods Association (UNA)

Financial statements for the University Neighbourhoods Association for the year ended March 31, 2010, audited by Johnsen Archer LLP.

University Neighbours Fund

Financial statements for the University Neighbours Fund for the year ended March 31, 2010, audited by KPMG LLP.

6.6 University Community Services

The Committee Chair reported that the Managing Director of University Community Services and the AVP Administration & Finance, UBC Okanagan, provided an overview of services included in the system-wide University Community Services portfolio (bookstores, campus security and parking services).

The detailed presentation was also received for information.

7. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE Chair: Ms. Theresa Arsenault
Members: Ms. Bonnie Bates Gibbs, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghossoub, Mr. Ben Glassco, Ms. Alice Laberge, Mr. Azim Wazeer *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

As the People, Community & International Committee Chair was unable to attend this meeting, the Board Chair acted as Chair for this portion of the meeting.

7.1 UBC Brand – Year Two National Roll Out Update

Received for information was an overview of the initial roll out of the UBC Brand and plans for the second year. A detailed presentation of the Brand roll-out strategy was provided.

The Board discussed the strategies, goals and messages of the campaign, with the President noting that its main purpose is to increase top-of-mind-awareness among key audiences of UBC's position as a leading global university in the areas of sustainability, innovation and technology.

7.2 Enrolment Update

A brief report outlining preliminary enrolment for the 2010 winter semester at UBC Vancouver and UBC Okanagan was received for information.

The VP Students provided an update of enrolment targets and achievements (copies of the presentation to be circulated to Board members following the meeting).

The Board discussed the challenges posed by high admission averages to the University's goal of diversity within the student body, as well as the importance of increasing international student enrolment/yield at UBC Vancouver. These issues are considered by Planning Councils at both campuses.

Additional information regarding international enrolment patterns nationally will be provided to the Board at a future meeting.

The Provost and Deputy Vice Chancellor noted that accurately forecasting enrolment is challenging and continues to be an area of focus at both campuses. Enrolment reporting to the province combines both UBC V and UBC O, with current figures at 103% of the overall target.

7.3 Formal & Informal Learning Space Upgrades and Maintenance

Received for information was the annual report outlining formal and informal learning space upgrades completed in 2009/2010 and planned for 2010/2011 at both UBC Vancouver and UBC Okanagan.

Photos of the upgraded spaces were displayed for the Board.

7.4 Naming of Campus Facilities

BE IT RESOLVED that *the Board of Governors hereby approves the following recommendations for Class 1 Facilities, forwarded in accordance with Policy #124 by the President from the August 26, 2010 meeting of the Naming Committee:*

1. *The addition of block names to individual wings of the Chemistry Building (UBC Vancouver):*

‘Chemistry B Block South Wing’

‘Chemistry C Block East Wing’

‘Chemistry D Block Centre Wing’

‘Chemistry E Block North Wing’

2. *‘Bioenergy Demonstration and Research Building’ for the Nexterra biomass gasification facility currently under construction at UBC Vancouver.*

CARRIED

7.5a Award Winners - Faculty

Scholars profiled at this meeting:

- Professor Alan Mackworth, Computer Science, Faculty of Science
- Dr. Gurdeep Parhar, Clinical Assistant Professor, Family Practice, Faculty of Medicine
- Professor Veronica Strong-Boag, Educational Studies, Faculty of Education

Report on additional awards to and recognition of faculty members was received for information.

It was noted that former Board of Governors member Dr. Arun Garg received an honorary doctorate from BCIT.

7.5b Award Winners – Students, Staff and Alumni

Report on awards to and recognition of students, staff and alumni was received for information.

It was noted that a former Board member, Mr. Michael Duncan, received a fellowship from the Canadian Council for the Advancement of Education.

Additional items not listed in the circulated report:

Ms. Deborah Robinson received the 2010 Strategic Enrolment Management Outstanding Achievement Award from the American Association of College Registrars and Admission Officers.

UBC students made the first unsupported trip across Canada in an electric car.

7.6 Alumni Affairs Activities Report

Report from UBC Alumni Affairs was received for information. Highlights include announcements of the 2010 Alumni Achievement Awards.

8. LEARNING & RESEARCH COMMITTEE

Chair: Dr. Barrie McCullough

Members: Dr. Nassif Ghossoub, Mr. Ben Glassco, Mr. Sean Heisler, Dr. Maureen Howe, Ms. Alice Laberge, Ms. Janet Pau *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

8.1 Academic Presentation

Biodiversity research: Understanding a World in Flux

Guest: Dr. Sarah Otto, Professor of Zoology

Canada Research Chair in Theoretical and Experimental Evolution

Professor Otto described recent Biodiversity Research Centre (BRC) developments and activities in three core areas: research, training, and outreach.

She expressed her appreciation for the new Biodiversity Research Centre building, including the Beatty Biodiversity Museum, and showed slides of the facilities.

The Museum will open on October 16, 2010; Board members were invited to attend.

8.2 Living Lab Strategic Update

The Board received a progress update of the living lab concept, as based on the goals outlined in *Place & Promise: The UBC Plan*, including achievements and next steps.

8.3 Endowments

Received for information: update of endowment funds established under the authority of the President since the June 2010 Board of Governors meeting.

8.4 Chair in American Studies Endowment Fund (the 'American Studies Chair') and Phil Lind Chair in US Politics and Representation Endowment Fund (the 'Lind Fund')

University Counsel provided an overview of the funds and the rationale for the motion before the Board of Governors, noting that the proposed action is permissible under the Terms of Trust of both funds.

BE IT RESOLVED that *the Board of Governors hereby approves the collapse of the American Studies Fund, and the transfer of all monies from the American Studies Fund to the Lind Fund, as recommended by the President and University Counsel.*

CARRIED

9. AUDIT COMMITTEE

Chair: Mr. Ross Smith

Members: Dr. Maureen Howe, Mr. Barry Lapointe

Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

9.1 Quarterly Financial Statements to June 30, 2010

The Consolidated Financial Statements (first quarter of 2010/11, period ending June 30, 2010) were received by the Audit Committee in July 2010 and were received by the Board of Governors for information.

9.2 Quarterly Financial Forecast at June 30, 2010

The Quarterly Financial Forecast as at June 30, 2010 was approved by the Audit Committee in July 2010, was submitted as required to the province, and was received by the Board of Governors for information.

ADJOURNMENT

BE IT RESOLVED that *the meetings of the Standing Committees of the UBC Board of Governors be hereby adjourned.*

CARRIED