



University of British Columbia
Board of Governors
AGENDA

Thursday, April 10, 2008
UBC Vancouver
Ponderosa Centre
8:30 a.m. – 4:00 p.m.

1. REMARKS **8:30 a.m.-9:00 a.m.**
1.1 Chair
1.2 President

2. GOVERNANCE **9:00 a.m.-9:15 a.m.**
Chair: Dr. Arun Garg
 Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. James Eccott, Mr. Jeff Friedrich,
 Ms. Susan Yurkovich, Dr. Andrew Irvine *Ex-officio*: Chancellor, Mr. Brad Bennett, Professor Stephen Toope

2.1	Board of Governors Standing Committee Membership Ratification B. Bennett R. Kahlon	Open / Approval	BE IT RESOLVED that <i>Standing Committee membership as presented under the docket be hereby ratified.</i>
2.2	Creation of Policy #118 - Whistleblower H. Lai	Open / Information (5 min)	<i>This Policy was brought to the Governance Committee for information and input. It will be taken to the April 2008 Audit Committee meeting for approval.</i>
2.3	UBC Board of Governors Skills Matrix R. Kahlon	Open / Information	<i>Circulated with the docket. The matrix of skills is used by the Governance Committee to assess the skills of current Board members against the desired skill set, thereby forming a view of the overall effectiveness of the Board. The matrix will also be used to ensure that future Board appointments strengthen areas where skill gaps are identified.</i>

3. PEOPLE, COMMUNITY & INTERNATIONAL **9:15 a.m.-9:45 a.m.**
Chair: Mr. James Eccott
 Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Ms. Anne-Marie Fenger, Mr. Jeff Friedrich, Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghossoub, Ms. Jacki Hoffman-Zehner, Mr. Darren Peets, Ms. Krystal Smith, Ms. Susan Yurkovich
Ex-officio: Chancellor, Professor Stephen Toope, Mr. Brad Bennett

3.1	Alumni Affairs Activity Report B. Miles M. Earle	Open / Information	<i>Information in the Board docket.</i>
3.2	UBC 2010 Olympic Secretariat S. Owen	Open / Information	<i>A UBC 2010 Olympic Secretariat has been established to strategically coordinate UBC's 2010 Olympic initiatives, provide top-level liaison and communications with VANOC, and to develop University communications policies for the Olympics.</i>

3.3	University Neighbourhood Association (UNA) Annual Report T. Sumner S. Owen N. Knight	Open / Information	<i>The University Neighbourhood Association's (UNA) Annual Report circulated with the docket was reviewed.</i> <i>The Board will receive reports with regard to two areas on which the UNA will focus in 2008: (1) the development of local area rules; and (2) reserve policies for future infrastructure maintenance costs. The UNA will also be very involved in ongoing discussions around schools in the UBC area.</i>
3.4a	Award Winners – Faculty D. Farrar J. Hepburn	Open / Information (15 min)	<i>The following are profiled at this meeting:</i> <ul style="list-style-type: none"> • Daniel Pratt, Professor, Educational Studies, Faculty of Education • David McLean, Professor, Dermatology and Skin Science, Faculty of Medicine • Michael Tenzer, Head, Ethnomusicology, School of Music, Faculty of Arts
3.4b	Award Winners – Students, Staff, Alumni B. Sullivan D. Farrar J. Hepburn D. Owrap		
3.5	Centenary Celebrations Report S. Owen S. Katz	Open / Information	<i>In 1908, the provincial government proclaimed the University Act to establish British Columbia's first higher education institution. From this act of foresight, UBC has grown into one of the world's best public universities by richly serving its provincial, national and global communities through its core mission of teaching, research and service. Throughout 2008 UBC will celebrate 100 years of achievements with a diverse lineup of events.</i>

3.i Development Working Group Chair: Ms. Jacki Hoffman-Zehner

Members: Mr. James Eccott, Mr. Robert Fung *Ex-officio*: Chancellor, Mr. Brad Bennett, Professor Stephen Toope

	Development Campaign Strategy B. Miles	Open / Information (5 min)	<i>The Committee received a report updating activities under the recently established Development & Alumni Engagement portfolio.</i> <i>Both UBC Vancouver and UBC Okanagan faculties and departments are engaged in a strategic planning process, the results of which will be reported in future updates to the Board.</i>
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4. LEARNING & RESEARCH

9:45 a.m.-10:30 a.m.

Chair: Dr. Barrie McCullough

Members: Mr. James Eccott, Dr. Nassif Ghoussoub, Ms. Jacki Hoffman-Zehner, Ms. Janet Pau, Mr. Darren Peets

Ex-officio: Chancellor, Mr. Brad Bennett, Professor Stephen Toope

4.1	Endowments S. Owen H. Lai	Open / Approval (5 min)	DECISION REQUESTED It is recommended that the Board of Governors approve endowment fund documents listed under this docket, effective April 10, 2008.
4.2	CFI Inter-institutional Agreement QMSC J. Hepburn	Open / Approval (5 min)	BE IT RESOLVED that <i>the Learning & Research Committee hereby recommends that the Board of Governors authorize the execution of an Inter-Institutional agreement between the University of Saskatchewan (Saskatchewan) and Canadian Light Source Inc. (CLSI) and the University, in a form approved by University Counsel.</i>
4.3	CFI Inter-institutional Agreement PC-TRIADD J. Hepburn	Open / Approval (5 min)	BE IT RESOLVED that <i>the Learning & Research Committee hereby recommends that the Board of Governors authorize the execution of an Inter-Institutional agreement between the Vancouver Coastal Health Authority (VCHA) and the University, in a form approved by University Counsel.</i>
4.4	CFI Inter-institutional Agreement Centre for Hip Health J. Hepburn	Open / Approval (5 min)	BE IT RESOLVED that <i>the Learning & Research Committee hereby recommends that the Board of Governors authorize the execution of an Inter-Institutional agreement between the Vancouver Coastal Health Authority (VCHA) and the University, in a form approved by University Counsel.</i>
4.5	Academic Presentation: <u>New Models for Indigenous Studies in the Faculty of Arts</u> Linc Kessler – Associate Professor & Director, First Nations Studies Program, Faculty of Arts D. Farrar	Open / Information (20 min)	PRESENTATION: <i>Indigenous studies must contend with two legacies: one is the legacy of an educational system that, until very recently, has failed to provide students coming to university with even the most basic understanding of Aboriginal issues, and the other is the legacy of the very damaging ways in which formal education, often in the form of residential schools, has affected Aboriginal families. A curriculum that locates students in a critical role in investigating the cultural production of knowledge and provides them with the possibility of taking an active role in defining and generating their own understandings, is a way to effectively address both circumstances, while adding to the development of an emerging field.</i>
4.6	Recommendations from UBC O Senate	Open / Consent	It is recommended that the Board of Governors accept the recommendations resulting from the UBC Senate (Okanagan) meetings of February 13, 2008 and March 12, 2008. Approval required under the University Act, Sections 37 (1) (i) (o) (p) and 38.

4.7	Recommendations from UBC V Senate	Open / Consent	It is recommended that the Board of Governors accept the recommendations resulting from the UBC Senate (Vancouver) meeting of February 27, 2008. <i>Approval required under the University Act, Sections 27 (2) (i) (j) (r), 37 (1) (f) (i) (j) (o), 38 and 47 (a).</i>
4.8	STRATEGIC DISCUSSION Pacific Institute for Climate Solutions (PICS) J. Hepburn	Open / Discussion	<i>The material circulated in the docket was reviewed at the Committee meeting.</i> <i>This item will be revisited for further strategic discussion at a future Board meeting.</i>
5. PROPERTY & PLANNING			10:30 a.m.-12:00 p.m.
Chair: Dr. Andrew Irvine Members: Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine, Dr. Barrie McCullough, Ms. Janet Pau, Mr. Darren Peets, Ms. Krystal Smith <i>Ex-officio</i> : Chancellor, Mr. Brad Bennett, Professor Stephen Toope			
AMS PRESENTATION ON REFERENDUM RESULTS (10 mins. including discussion) Presenters: Michael Duncan			
5.8	University Boulevard Update N. Knight B. Sullivan T. Sumner	Open / Information (5 min)	<i>The Committee was provided with information on the planning history of University Boulevard, including extensive and ongoing community consultation.</i> <i>Further design and planning will be undertaken once the results of the AMS SUB Renewal referendum are available.</i>
5.1	Centre for Interactive Research in Sustainability (CIRS) (Board 1 Revised) D. Farrar W. Pue T. Sumner A. Poettcker	Open / Approval (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following: CENTRE FOR INTERACTIVE RESEARCH IN SUSTAINABILITY (CIRS) Approval – Board 1 (Revised) Approval: <i>Preliminary Capital Budget \$27,679,000*</i> <i>Preliminary Operating Budget see report</i> <i>Schedule</i> <i>Project in Principle</i> <i>Location</i> <i>Consultant Selection Busby Perkins & Will</i> <i>-subject to successful renegotiation of fees based on new scope & site</i> Funding Release \$600,000 <i>*Includes approximately \$1.7M for the GNW site analysis, feasibility and schematic design.</i>
5.2	Norman B. Keevil Institute of Mining Engineering (Board 1) D. Farrar W. Pue M. Isaacson T. Sumner N. Knight A. Poettcker	Open / Approval (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following: NORMAN B. KEEVIL INSTITUTE OF MINING ENGINEERING Approval – Board 1 Approval: <i>Preliminary Capital Budget \$6,750,000</i>

			<i>Preliminary Operating Budget</i> \$86,465 <i>Schedule</i> <i>Project in Principle</i> <i>Location</i> <i>Consultant Selection</i> <i>Preliminary Program</i> <i>Proceed to Schematic Design</i> Funding Release \$400,000
5.3	Museum of Anthropology Renewal Project (Revised Board 3) D. Farrar T. Sumner J. Hepburn W. Pue A. Poettcker	Open / Approval (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following: MUSEUM OF ANTHROPOLOGY RENEWAL PROJECT Approval – Revised Board 3 Approval: <i>Capital Budget</i> \$55,500,000 <i>Operating Budget</i> see report
5.4	Thunderbird Park Re-development – Phase 1 (Board 1, 2 & Conditional 3) T. Sumner B. Sullivan A. Poettcker	Open / Approval (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following: THUNDERBIRD PARK REDEVELOPMENT – PHASE 1 Approval – Board 1, 2 & Conditional 3* Conditional on tenders being received on or below budget Approval: <i>Capital Budget</i> \$10,890,000 <i>Operating Budget</i> see report <i>Schedule</i> <i>Project in Principle</i> <i>Location</i> <i>Consultant Selection</i> <i>Program</i> Funding Release \$10,890,000
5.5	UBC Renew – Buchanan B (Conditional Board 3) D. Farrar T. Sumner G. Atkins	Open / Approval (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following: UBC RENEW – BUCHANAN B Approval – Conditional Board 3* Conditional on tenders being received on or below budget. Approval: <i>Capital Budget</i> \$14,090,624 <i>Operating Budget</i> \$222,578 <i>Award of Contract</i> Funding Release \$11,709,640

5.6	<p>UBC Okanagan – Campus Build Out Update</p> <p>D. Owrap A. Kiernan T. Sumner A. Poettcker</p>	<p>Open / Information (10 min)</p>	<p><i>At the March 2006 Board meeting, the UBC Okanagan campus build out to 2010/2011 was presented. The Board requested regular updates on the progress of the build out of institutional space.</i></p> <p><i>Work is ongoing on the Fipke and University Centres. Business Cases for the Arts/Sciences 2 and the Health Sciences Centre have been approved by the Ministry of Advanced Education (AVED). The tendering process has begun for Arts/Sciences 2 and Engineering/ Management. Consultants have been appointed for the Health Sciences Centre.</i></p>						
5.7a	<p>UBC Okanagan Arts & Sciences 2 – Scope Reduction</p> <p>D. Owrap T. Sumner N. Knight A. Poettcker</p>	<p>Open / Approval (5 min)</p>	<p>BE IT RESOLVED that the Property & Planning Committee hereby recommends that the Board of Governors approve the following:</p> <p>UBC OKANAGAN ARTS & SCIENCE 2</p> <p>Approval – Revised Board 3</p> <p>Approval:</p> <table data-bbox="971 919 1562 1024"> <tr> <td><i>Revised Program</i></td> <td></td> </tr> <tr> <td><i>Revised Operating Budget</i></td> <td style="text-align: right;"><i>\$549,570</i></td> </tr> <tr> <td><i>Revised Schedule</i></td> <td></td> </tr> </table> <p><i>Following Board 3 approval in May 2007, the project was delayed until January 2008 while waiting to receive funding and business case approvals from the Provincial Government. Over the course of this delay, the cost escalation in the construction industry is estimated to have been close to 10%. As a result, the project costs increased during the delay period until such a point that they now exceed the budget.</i></p> <p><i>In late 2007, UBC Properties identified the extent of this cost increase to UBC Okanagan and put forward a number of value engineering and scope reduction options for UBCO to consider as a means of bringing the scope and costs back in line with the budget.</i></p> <p><i>In February of 2008, UBCO decided to eliminate the 5th floor from the project. This area was a combination of offices and shelled-out open spaces intended to be finished and fitted out when additional programming was determined.</i></p>	<i>Revised Program</i>		<i>Revised Operating Budget</i>	<i>\$549,570</i>	<i>Revised Schedule</i>	
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<i>Revised Operating Budget</i>	<i>\$549,570</i>								
<i>Revised Schedule</i>									

5.7b	UBC Okanagan Engineering / Management Building Scope Reduction D. Owram T. Sumner N. Knight A. Poettcker	Open / Information (5 min)	<i>The Committee received a presentation in regards to adjustments to the building program.</i>
5.9	Capital Projects Update T. Sumner A. Poettcker	Open / Information <i>PowerPoint Presentation</i> (15 min)	No Documentation
5.10	Major Projects Status Report T. Sumner A. Poettcker N. Knight	Open / Information	<i>Information in the Board docket.</i>
5.11	UBC Vancouver Strategic Transportation Plan – Status Report T. Sumner N. Knight	Open / Information (5 min)	BE IT RESOLVED that the Property & Planning Committee hereby forwards the UBC Vancouver Strategic Transportation Plan Annual Report to the Board of Governors for information.
5.12	UBC Vancouver Childcare Financing Update B. Sullivan T. Sumner	Open / Information (5 min)	<i>Provincial funding expected in support of the expansion of UBC Vancouver childcare facilities has not been realized. Instead, funds from a centrally held capital contingency fund will be used for that portion of the project's funding.</i>

LUNCH & REFLECTION SESSION – 12:00 p.m. to 1:00 p.m.

6. FINANCE

1:00 p.m.-2:15 p.m.

Chair: Mr. Bill Levine

Members: Mr. Jeff Friedrich, Dr. Nassif Ghoussoub, Dr. Andrew Irvine, Ms. Janet Pau, Ms. Krystal Smith, Mr. Ross Smith

Ex-officio: Chancellor, Mr. Brad Bennett, Professor Stephen Toope

6.1	Fee Annual Reports 2008/2009	Open / Approval (15 min)	BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve the schedule of fees for the Students' Union UBC Okanagan as attached under the docket, effective September 1, 2008.
	a) UBC Okanagan Student Union Fees D. Owram		
	b) UBC Vancouver AMS Student Fees B. Sullivan		BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve the schedule of fees for the Alma Mater Society UBC Vancouver as attached under the docket, effective September 1, 2008.

	<p>c) Tuition Fees – D. Farrar D. Farrar</p> <p>Tuition Fees (<i>Continue</i>)</p>		<p>BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors:</p> <ol style="list-style-type: none"> 1. Set and determine the fees for instruction in all programs and courses commencing on or after May 2008 according to the fee schedule attached under the docket and marked: “Schedule A”. 2. Direct the Administration to ensure that students in financial need are offered the assistance they require to enroll or continue and report in January 2009 on those efforts and the use of University funds set aside for this purpose. 3. Encourage the University to work in concert with student governments at each campus to advocate for improved coordination between federal and provincial student financial assistance programs and more effective approaches to ameliorate student debt.
	<p>d) Non-Instructional Fees B. Sullivan</p>		<p>BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve non-instructional fees in accordance with “Schedule B” as attached under the docket, effective September 1, 2008.</p>
	<p>e) Criminal Records Review Fee – for Teacher Candidates on Practicum in the Faculty of Education</p> <p>D. Farrar B. Sullivan W. Pue</p>		<p>BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve a Criminal Records Review Fee of \$40, to be charged to teacher candidates requiring a practicum placement under the jurisdiction of the Faculty of Education, for the Bachelor of Education, Elementary, Middle Years and Secondary Teacher Education programs.</p>
6.2	<p>Ancillary Budget Annual Reports Overview – T. Sumner</p> <ol style="list-style-type: none"> a) Housing & Conferences – B. Sullivan b) Athletics & Recreation – B. Sullivan c) Bookstore – T. Sumner d) Food Services – T. Sumner e) Parking Services – T. Sumner f) Plant Operations – T. Sumner g) Utilities – T. Sumner h) Continuing Studies – D. Farrar 	<p>Open / Approval (5 min)</p>	<p>BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve fiscal 2008/2009 Ancillary Budgets as presented under the docket.</p>

	i) ITServices – D. Farrar j) Robson Square – S. Owen		
6.3	General Purpose Operating Budget D. Farrar D. Owrarn	Open / Information (5 min)	<i>The Finance Committee at its March 31 meeting was provided with information on the GPO budget as it appeared prior to recently announced amendments to provincial funding for 2008/2009, followed by an update on the impacts of those cuts.</i>
6.4	Socially Responsible Investment Advisory Committee for the Endowment (SRI Committee) T. Sumner B. Braley	Open / Information (5 min)	BE IT RESOLVED that the Finance Committee hereby recommends that the Board of Governors approve the formation of and Terms of Reference for the Socially Responsible Investment Advisory Committee for the Endowment (SRI Committee) as presented under the docket.