



**University of British Columbia
BOARD OF GOVERNORS
AGENDA**

**Tuesday, September 27, 2011
8:30 a.m.-2:00 p.m.
UBC Vancouver
Ponderosa Centre
Arbutus Room**

1. REMARKS

8:30 a.m.-8:45 a.m.

**Chair
Chancellor
President**

2. LEARNING & RESEARCH COMMITTEE

8:45 a.m.-9:20 a.m.

Chair: Dr. Richard Johnston Members: Dr. Nassif Ghossoub, Mr. Sean Heisler, Dr. Maureen Howe, Board Chair Bill Levine, Ms. Janet Pau, Chancellor Sarah Morgan-Silvester, Mr. Spencer Robins, Ms. Sumedha Sharma, Professor Stephen Toope, Dr. Michael Treschow

Remarks from the Committee Chair

2.1	<p>Endowments:</p> <p>a. Variation Request</p> <p>b. Variation Request</p> <p>c. Restated Terms of Endowment Funds</p> <p>d. Encroachment Request for an Endowment Fund</p> <p>e. Request for Exemption from Amortization for Endowment Funds</p> <p>f. Establishment of New Endowments</p> <p>H. Lai</p>	<p>Open Approval (10 min)</p> <p>Information</p>	<p>AT BOARD DECISIONS REQUESTED</p> <p><i>IT IS REQUESTED that the Board of Governors approve the change of name of the endowment funds circulated as Schedules 1, 2, 3, 4, 5, 6, 7 and 8, all as recommended by the President and the University Counsel.</i></p> <p><i>IT IS REQUESTED that the Board of Governors approve the change of name of the endowment funds circulated as Schedules A and B, and as recommended by the President and the University Counsel.</i></p> <p><i>IT IS REQUESTED that the Board of Governors approve the restated endowment terms for endowments circulated as Schedules A, B, and C, and as recommended by the President and the University Counsel.</i></p> <p><i>IT IS REQUESTED that the Board of Governors approve the collapse of the Cynthia J. Horner Memorial Prize Endowment Fund (the 'Fund') and transfer the capital from the Fund into an annual award account in the Awards' Office, as recommended by the President and the University Counsel.</i></p> <p><i>IT IS REQUESTED that the Board of Governors approve, as recommended by the President and the University Counsel, an encroachment on the listed endowment funds (the 'Funds') by exempting the Funds from annual amortization payments established under Policy #113 (Endowment Management).</i></p> <p>Endowment funds listed under the circulated docket submission have been approved by the President on the recommendation of the University Counsel and are presented to the Board of Governors for information only, in accordance with UBC Policy #113 (Endowment Management).</p>
<u>2.2</u>	<p>UBC as a Living Laboratory - Progress Update</p> <p>J. Hepburn P. Ouillet J. Robinson J. Metras B. Sauder</p>	<p>Open Information (25 min)</p>	<p>AT BOARD</p> <p>This report updates the Board of Governors on overall progress towards transforming UBC into a 'Living Laboratory' for Sustainability and Innovation. The report attempts to reflect the Board's previous feedback by simplifying the story, by better highlighting what makes UBC's approach absolutely distinctive from other international institutions, and by better showcasing how the research agenda weaves itself into small and large demonstration projects.</p> <p>The report also updates the Board on progress made since June 2011: opening of CIRS, significant progress on the delivery of the bio-energy demonstration facility and signature of a comprehensive research agenda with Nexterra, a Memorandum of Understanding with Honeywell on a Smart Energy System demonstration, a pre-feasibility study for a District Energy System for University Town, active work to engage Venture Capital partners, and plans to enter new areas over the next two years.</p>

2.3	<p>a. UBC Vancouver Senate Recommendations</p> <hr/> <p>b. UBC Okanagan Senate Recommendations</p>	<p>Open Consent (0 min)</p>	<p>AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors accept recommendations resulting from the UBC Vancouver Senate meeting of September 14, 2011, effective as of September 27, 2011.</p> <hr/> <p>AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors accept recommendations resulting from the UBC Okanagan Senate meeting of September 21, 2011, effective as of September 27, 2011.</p>
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3. JOINT: LEARNING & RESEARCH COMMITTEE *9:20 a.m.-10:00 a.m.*
FINANCE COMMITTEE Lead Chair: Dr. Richard Johnston Chair: Dr. Maureen Howe

Remarks from the Committee Chairs

3.1	<p>Strategic Discussion</p> <p>Place and Promise: Faculty of Law</p> <p>P. Ouillett D. Farrar</p>	<p>Open Information Discussion (40 min)</p>	<p>AT BOARD Academic Presentation: Mary Anne Bobinski, Dean, Faculty of Law Faculty of Law Strategic Plan and Budget</p> <p>UBC Law is one of Canada’s leading law schools, offering an inspiring environment combining rigorous professional legal training with an awareness of the role of law in society.</p> <p>With the support of two major benefactors, the University, major law firms and hundreds of private donors, the Faculty recently completed a long-needed \$56M building project.</p> <p>The Faculty now turns to delivering on the promises of its new Strategic Plan; two five-year budget scenarios are under consideration.</p>
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4. FINANCE COMMITTEE *10:00 a.m.-10:10 a.m.*
Chair: Dr. Maureen Howe Members: Ms. Shannon Dunn, Dr. Nassif Ghoussoub, Mr. Sean Heisler, Dr. Richard Johnston, Ms. Alice Laberge, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Janet Pau, Mr. Spencer Robins, Ms. Sumedha Sharma, Mr. Ross Smith, Professor Stephen Toope, Dr. Michael Treschow

Remarks from the Committee Chair

Items received for Information

- [4.1](#) UBC IMANT Investment Portfolios Quarterly Review
- [4.2](#) Endowment Status Report as at July 31, 2011
- [4.3](#) UBC Staff Pension Plan 2011 Review (Year to Date)
- [4.4a](#) UBC Staff Pension Plan Audited Financial Statements 2010
- [4.4b](#) UBC Faculty Pension Plan Summary and Audited Financial Statements 2010
- [4.5](#) University Community Services

5. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE *10:10 a.m.-10:30 a.m.*
Chair: Ms. Theresa Arsenault Members: Ms. Anne-Marie Fenger, Dr. Nassif Ghoussoub, Mr. Sean Heisler, Ms. Alice Laberge, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Mr. Spencer Robins, Ms. Sumedha Sharma, Professor Stephen Toope

Remarks from the Committee Chair

Items received for Information

- [5.2](#) Alumni Affairs Activity Report
- [5.3](#) UBC Public Bicycle System (UBC Vancouver)

5.1	<p>Naming of Campus Facilities</p> <p>S. Owen N. Knight</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following Class 1 naming recommendations:</p> <ol style="list-style-type: none"> 1. “Gerald McGavin UBC Rugby Centre” for the proposed rugby centre at UBC Vancouver. 2. “School of Population & Public Health” for Building #513. <p><u>For information:</u> Earlier in September, the Board of Governors approved (by electronic vote) the following names for two new student residences in the Totem Park Residence area: həm'ləsəm' House and q'ələyən House (click on links for background / pronunciation / audio).</p>
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5.4	a. Award Winners – Faculty D. Farrar J. Hepburn D. Owram	Open Information (10 min)	AT BOARD Circulated is the full listing of Notable Distinctions in the Research, Teaching and Service categories, as well as profiles of the following: Teaching: Dr. David Duff, Professor and Associate Dean, Academic Affairs Faculty of Law Research: Dr. Dennis Danielson, Professor of English, Faculty of Arts Service: Dr. Karen Bakker, Associate Professor, Geography Department Faculty of Arts
	b. Award Winners – Students, Staff & Alumni L. Nasmith		AT BOARD Report on awards to and recognition of students, staff and alumni circulated in the Board docket.

BREAK – 10:30 to 10:40 a.m. (or at the Chair’s discretion)

6. JOINT: COMMUNITY PLANNING TASK GROUP PROPERTY & PLANNING COMMITTEE *10:45 a.m.-11:15 a.m.*
Lead Chair: Dr. Nassif Ghoussoub
Chair: Mr. Robert Fung
 Task Group Members: Ms. Theresa Arsenault, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Sean Heisler, Dr. Richard Johnston, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Professor Stephen Toope Ms. Susan Yurkovich

Remarks from the Committee Chairs

6.1	Minutes N. Ghoussoub R. Kahlon	Open Information (0 min)	AT BOARD Minutes of the March 17, 2011 and April 21, 2011 meetings of the Community Planning Task Group are circulated for information.
6.2	UBC Vancouver Land Use Plan – Housing Action Plan (Students, Staff, Faculty) S. Owen P. Ouillet N. Knight	Open Information (15 min)	AT BOARD The circulated report provides an update on the Housing Action Plan for the UBC Vancouver campus. Since the June 8 Board meeting, a more detailed analysis of faculty and staff data has been used to evaluate the relative affordability for the UBC workforce of existing housing options on campus. In addition, a preliminary meeting with BC Housing explored non-profit housing partnership opportunities. A Community Planning Task Group tour was arranged to allow deeper discussion on the role of housing in recruitment and first-hand viewing of particular housing program challenges and successes at selected peer universities. The results of this field work, technical analysis, and earlier research is now informing the development of options to improve housing choice and affordability for public discussion later this fall. The key focus related to student housing is centred on the adequacy of the shelter allowance of the BC Student Loan program.
6.3	Gage South “Area Under Review” & Environs Planning Process - Update P. Ouillet S. Owen N. Knight	Open Information (10 min)	AT BOARD A progress report on the Gage South "Area under Review" & Environs Planning Process (approved by the Board in April 2011) is circulated. Work completed to date includes a preliminary technical review of the site area, more detailed definition of the land use program, particularly the aquatic centre and diesel bus facility requirements, refinement of planning / design criteria, and ongoing development of land use layout and circulation options. The results of an aquatic centre feasibility study provided critical information regarding the size, configuration and optimal location of a planned new aquatic centre – the MacInnes Field location is recommended as the preferred location subject to feedback from the Gage South & Environs Working Group (the Working Group) and the required technical review of the Campus Plan Siting Committee. Staff is currently refining options for the layout of all remaining program elements in the study area, and will be inviting feedback from the Working Group on September 28. Campus community comment on the site is also expected in the Fall 2011 consultation on the Gage South and Environs draft plan or options. Consideration of whether University rental housing is to be maintained within the study area or relocated to Wesbrook Place is still under discussion and proceeding in parallel with the Wesbrook Place Neighbourhood Plan amendment process. Options under discussion allow both possibilities. TransLink is conducting feasibility work to enable pragmatic planning for a terminal facility, and the Working Group provides a useful forum to test preliminary ideas and ensure they are kept in context with community values and adjacency issues. The purpose of the Working Group is to provide guidance and help staff develop a plan that anticipates and avoids possible concerns on the part of the various stakeholders in the area. There will also be consultation with the campus community in October. Once the draft plan is finalized, associated Land Use Plan designation changes will be forwarded to a Public Hearing in the new year.

7. PROPERTY & PLANNING COMMITTEE

11:15 a.m.-12:00 p.m.

Chair: Mr. Robert Fung **Members:** Ms. Shannon Dunn, Ms. Anne-Marie Fenger, Dr. Nassif Ghossoub, Mr. Sean Heisler, Dr. Richard Johnston, Ms. Alice Laberge, Board Chair Bill Levine, Mr. Douglas Mitchell, Chancellor Sarah Morgan-Silvester, Ms. Janet Pau, Mr. Spencer Robins, Ms. Sumedha Sharma, Professor Stephen Toope, Dr. Michael Treschow

Remarks from the Committee Chair

7.1	UBC Okanagan Fitness / Wellness Centre D. Owram P. Ouillet I. Cull J. Podger J. Metras N. Knight A. Poettcker	Open Approval (15 min)	<p>AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors grant Board 2 and Board 3 approval for the UBC Okanagan Fitness / Wellness Centre to authorize award of the design / build contract, subject to satisfactory conclusion of negotiations with the preferred design / build team.</p> <p>UBC OKANAGAN FITNESS / WELLNESS CENTRE BOARD 2 and BOARD 3</p> <p>Approval</p> <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 20px;">Revised Capital Budget</td> <td style="text-align: right;">\$3,817,000</td> </tr> <tr> <td style="padding-left: 20px;">Operating Budget</td> <td style="text-align: right;">\$52,850</td> </tr> <tr> <td style="padding-left: 20px;">Revised Schedule</td> <td></td> </tr> <tr> <td style="padding-left: 20px;">Revised Program</td> <td></td> </tr> <tr> <td style="padding-left: 20px;">Award Design/Build Contract</td> <td></td> </tr> <tr> <td style="padding-left: 20px;">Funding Release</td> <td style="text-align: right;">\$3,317,000</td> </tr> </table> <p>Information:</p> <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 20px;">Funding Released to Date</td> <td style="text-align: right;">\$145,000</td> </tr> <tr> <td style="padding-left: 20px;">Expenses to Date</td> <td style="text-align: right;">\$500,000</td> </tr> </table>	Revised Capital Budget	\$3,817,000	Operating Budget	\$52,850	Revised Schedule		Revised Program		Award Design/Build Contract		Funding Release	\$3,317,000	Funding Released to Date	\$145,000	Expenses to Date	\$500,000
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7.2	UBC Properties Trust (UBCPT) Biannual Update P. Ouillet A. Poettcker	Open Information (15 min)	<p>AT BOARD NO DOCUMENTATION</p>																
7.3	Wesbrook Place Neighbourhood Plan Update (UBC Vancouver) P. Ouillet S. Owen N. Knight	Open Information (10 min)	<p>AT BOARD</p> <p>In July, Campus + Community Planning commenced a process to undertake the necessary amendments to the South Campus Neighbourhood Plan in order to align its policies with the amended UBC Vancouver Land Use Plan and receive the residential development density transfers to enable other areas to be retained as green academic lands. These policy changes were strongly supported in the Land Use Plan amendment process.</p> <p>Two open houses are scheduled prior to the Board of Governors September meeting. The Advisory Planning Committee (APC) and the Technical Advisory Committee for Neighbourhood Plans (TAC) have been established.</p> <p>The planning process targets delivery of the package of neighbourhood plan amendments to the December meeting of the Board of Governors for formal approval.</p>																

LUNCH / REFLECTIONS – 12:00 p.m. to 1:00 p.m.

7. PROPERTY & PLANNING COMMITTEE *continued*

1:00 p.m.-1:35 p.m.

7.4	Student Union Building (UBC Vancouver) L. Nasmith P. Ouillet J. Metras N. Knight P. Smailes A. Poettcker	Open Approval (5 min)	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve:</p> <p>STUDENT UNION BUILDING INTERIM FUNDING RELEASE</p> <p>Approval</p> <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 20px;">Capital Budget</td> <td style="text-align: right;">\$103,260,000</td> </tr> <tr> <td style="padding-left: 20px;">Operating Budget</td> <td style="text-align: right;">\$2,137,000</td> </tr> <tr> <td style="padding-left: 20px;">Funding Release</td> <td style="text-align: right;">\$1,725,000</td> </tr> </table> <p>Information:</p> <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 20px;">Funding Released to Date</td> <td style="text-align: right;">\$3,550,000</td> </tr> <tr> <td style="padding-left: 20px;">Expenses to Date</td> <td style="text-align: right;">\$4,028,928</td> </tr> </table> <p>Design of the new Student Union Building (SUB) is progressing successfully. Schematic design and design development stages are complete. AUDP support has been received conditional upon final decision on building exterior colour, expected by October 2011. Cost estimates based on the latest design indicate that the project can be delivered for the approved capital budget.</p> <p>An interim funding release of \$1.725M is requested in order to complete working drawings and tender documents in preparation for a planned Board 3 approval request in December 2011.</p>	Capital Budget	\$103,260,000	Operating Budget	\$2,137,000	Funding Release	\$1,725,000	Funding Released to Date	\$3,550,000	Expenses to Date	\$4,028,928
Capital Budget	\$103,260,000												
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<p>7.5</p>	<p>Ponderosa Housing Hub Phase 1 (UBC Vancouver)</p> <p>L. Nasmith D. Farrar P. Ouillet A. Parr J. Metras N. Knight P. Smailes A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve:</p> <p>PONDEROSA HOUSING HUB (PHASE 1) - BOARD 2</p> <p>Approval Revised Capital Budget \$167,432,611 Revised Operating Budget/Proforma see report Revised Program Schedule Authorization to issue Development Permit Proceed to Working Drawings</p> <p>Funding Release \$2,000,000</p> <p>Information: Funding Released to Date \$2,000,000 Expenses to Date \$832,034</p>
<p>7.6</p>	<p>Earth & Ocean Sciences (EOS) Geological Field School (Oliver, BC)</p> <p>D. Farrar P. Ouillet P. Smith S. Peacock J. Metras A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve:</p> <p>EOS GEOLOGICAL FIELD SCHOOL - BOARD 1</p> <p>Approval Preliminary Capital Budget \$2,400,000 Preliminary Operating Budget \$31,000 Schedule Project in Principle Location Consultant Selection Program Proceed to Schematic Design</p> <p>Funding Release \$100,000</p> <p>Information: Funding Released to Date \$0 Expenses to Date \$0</p>
<p>7.7</p>	<p>Alumni Centre (UBC Vancouver) Authorization to seek Provincial Approval of Ground Lease</p> <p>B. Miles P. Ouillet J. Todd J. Metras N. Knight A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors support the ground lease of the site for the Alumni Centre to the UBC Alumni Association; and,</p> <p>IT IS RECOMMENDED that the Board of Governors authorize the Administration to obtain Lieutenant Governor Order in Council approval and Ministerial approval (pursuant to Section 50(2) of the University Act) to grant the building site lease to the UBC Alumni Association for the purpose of constructing an Alumni Centre.</p>
<p>7.8</p>	<p>Advisory Urban Design Panel (AUDP) - Appointment</p> <p>P. Ouillet N. Knight</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the appointment of Mr. Steve Jedreicich to the UBC Advisory Urban Design Panel for a term to expire in September 2013.</p>
<p>7.9</p>	<p>Faculty of Pharmaceutical Sciences / Centre for Drug Research and Development (CDRD) Building (UBC V) – Fast Track Update Report</p> <p>D. Farrar P. Ouillet J. Hepburn J. Metras R. Sindelar P. Smith A. Poettcker</p>	<p>Open Information (5 min)</p>	<p>AT BOARD The Board 3 “Fast Track” approval for the Pharmaceutical Sciences / CDRD project (June 2010) required information update reports on the progress of the fast-track process to 80% completion of construction tenders.</p> <p>97% of tenders are now complete; therefore, this is the final Fast Track Update Report, covering the period to August 31, 2011.</p> <p>The current \$94.6 million forecast for construction completion cost, which factors in previous value engineering savings and allows for future unforeseen scope adjustments and costs, can be managed within the original \$93.0 million construction budget with the use of \$1.6 million of project contingency.</p> <p>A total of \$3.45 million of contingency is still in place for use if required during the balance of construction.</p>

7.10	Capital Projects Update P. Ouillet D. Owram J. Metras N. Knight A. Poettcker	Open Information (10 min)	AT BOARD This standing report includes all major capital projects that have received at least Board 1 approval and provides a summary of the schedule, budget, costs to date, confirmed funding sources, outstanding unfunded amounts, debt financing requirements and impact on overall deferred maintenance for each project. Also includes the capital contingency update.
7.11	Board 4 Reports D. Owram L. Nasmith P. Ouillet A. Parr S. Dunn J. Metras A. Poettcker	Open Information (5 min)	AT BOARD Board 4 project completion reports circulated with the docket: - UBC Okanagan Student Housing Phase 3B

**8. JOINT: *PROPERTY & PLANNING COMMITTEE* *1:30 p.m.-1:35 p.m.*
FINANCE COMMITTEE Lead Chair: Mr. Robert Fung Chair: Dr. Maureen Howe**

Remarks from the Committee Chair

8.1	Capital Project & Internal Loan Approval Authority P. Ouillet J. Metras P. Smailes	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors delegate approval authority to the University Administration for capital projects and internal loans up to \$2.5M, under the following conditions: <ul style="list-style-type: none"> • a limit of \$10M in aggregate annual financing; and, • inclusion of capital projects up to \$2.5M in regular capital project updates to the Board of Governors.
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9. *AUDIT COMMITTEE* *1:35 p.m.-1:45 p.m.*

Chair: Mr. Ross Smith **Members:** Dr. Maureen Howe, Mr. Barry Lapointe, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, President Stephen Toope

Remarks from the Committee Chair

9.1	Quarterly Financial Statements P. Ouillet I. Burgess A. Glynn	Open Information (5 min)	AT BOARD Circulated in the docket are UBC's Consolidated Financial Statements for the first quarter of 2011/2012 (April to June).
9.2	Quarterly Financial Forecast P. Ouillet I. Burgess A. Glynn	Open Information (5 min)	AT BOARD Circulated is the UBC Quarterly Financial Forecast for June 30, 2011. The forecast is submitted as required by the Provincial Government. While all efforts have been made to ensure that the forecasts are accurate, they are derived based on the best information available and key assumptions. For the current fiscal year, the University is expecting an Excess of Revenue over Expenses of \$28.5 million (\$97.1 million in the prior year). The large surplus in 2010/2011 was driven by more favourable returns in endowment and working capital investments in that year.

11. *GOVERNANCE COMMITTEE* *1:45 p.m.-2:00 p.m.*

Chair: Ms. Susan Yurkovich **Members:** Ms. Theresa Arsenault, Ms. Shannon Dunn, Dr. Nassif Ghoussoub, Mr. Sean Heisler, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Mr. Spencer Robins, Ms. Sumedha Sharma, Professor Stephen Toope

Remarks from the Committee Chair

Items received for Information

- [11.3](#) Policy #75 – Appointment of Graduate Students to Teach a Course in which a Board of Governors Appointment is Required
- [11.4](#) Policy #97 – Conflict of Interest & Commitment

11.1	Policy #76 – Student Service Appointments H. Lai L. Nasmith	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors repeal Policy #76 (Student Service Appointments).
11.2	Policy #102 – Abandoned Motor Vehicles H. Lai	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors repeal Policy #102 (Abandoned Motor Vehicles); and, IT IS RECOMMENDED the Board of Governors approve amendments to UBC Traffic & Parking Rules (circulated as Schedule C), effective September 27, 2011.