



University of British Columbia
Board of Governors
MINUTES

Wednesday, June 8, 2011
8:30 a.m. to 3:00 p.m.
UBC Okanagan
University Centre
UN200

In Attendance: Board Members

Mr. Bill Levine, Chair
Ms. Theresa Arsenault
Ms. Bonnie Bates Gibbs
Mr. Robert Fung
Dr. Nassif Ghoussoub
Mr. Sean Heisler
Dr. Maureen Howe
Dr. Richard Johnston
Mr. Barry Lapointe
Dr. Barrie McCullough
Ms. Janet Pau
Mr. Spencer Robins
Ms. Sumedha Sharma
Mr. Ross Smith
Ms. Susan Yurkovich

Ex-Officio Members

Chancellor Sarah Morgan-Silvester
President Stephen Toope

Administration

Dr. David Farrar
Dr. Nancy Knight
Ms. Barbara Miles
Dr. Louise Nasmith
Mr. Pierre Ouillet
Mr. Stephen Owen
Dr. Doug Oworm
Mr. Hubert Lai
Ms. Reny Kahlon

Regrets: Ms. Anne-Marie Fenger
Ms. Alice Laberge
Mr. Douglas Mitchell

1. OPENING REMARKS

The **Chair of the Governance Committee** announced that a two-year extension to the appointment of current Board of Governors Chair Mr. Bill Levine had been approved by the Board of Governors, and expressed the Board's appreciation for the Chair's willingness to serve the University in the time-consuming volunteer position.

The **Board Chair** explained that, by legislation, the UBC Board of Governors is responsible for the management, administration and control of the property, revenue, business and affairs of the University at both campuses.

On March 17, 2004, the provincial government announced the establishment of UBC's Okanagan campus. Since UBC Okanagan opened its doors in September 2005, the campus has grown physically, in student population and in programs. On behalf of the Board, the Chair congratulated and thanked all those involved in making UBC Okanagan what it is in 2011.

The Board Chair thanked retiring Board members Dr. Barrie McCullough and Ms. Bonnie Bates Gibbs for their commitment, hard work and contributions over two three-year terms. Both were appointed following the expansion of the Board of Governors to add Okanagan members (one faculty, one staff, one student and three Governors appointed by the province).

Welcomed to the Board of Governors were Mr. Spencer Robins, elected by UBC Okanagan students, and Ms. Sumedha Sharma, elected by UBC Vancouver students, each for a one-year term.

The **Chancellor** congratulated President Stephen Toope on the selection of his book, *Legitimacy and Legality in International Law*, as the winner of the American Society of International Law 2011 Certificate of Merit for Creative Scholarship.

The Chancellor presented the McLean Awards, established in 1985 by Dr. and Mrs. McLean to recognize the volunteer contributions of student Board members and provide financial support roughly equivalent to annual tuition (students are elected to one-year terms).

The **President** noted that he and the Chancellor attended 23 congregation ceremonies at UBC Vancouver and plan to five convocation ceremonies at UBC Okanagan, following which 7,500 new UBC alumni will have been created.

The President reported that he had made the **decision to keep UBC with Canadian Intercollegiate Sports (CIS)**. President Toope will co-chair the Canada West Conference working group as new ways of organizing the competitive structure of CIS are evaluated.

3. FINANCE COMMITTEE

Chair: Dr. Maureen Howe

Members: Dr. Nassif Ghoussoub, Mr. Sean Heisler, Dr. Richard Johnston, Ms. Alice Laberge, Ms. Janet Pau, Mr. Spencer Robins, Ms. Sumedha Sharma, Mr. Ross Smith *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

3.1a Student Housing & Hospitality Services (SHHS) – Ancillary Update and Strategic Discussion

The Committee Chair reported that the Finance Committee received and discussed a presentation outlining the financial and operational performance of Student Housing & Hospitality Services (SHHS) during the previous fiscal year, as well as plans for the coming five-year and ten-year periods.

SHHS is responsible for the operations of Student Housing & Conference Services at both UBC Vancouver and UBC Okanagan, and for Food Services and Child Care Services at UBC Vancouver.

It was noted at the Committee meeting that UBC's guarantee of on-campus housing for first-year students has been extended to include Lower Mainland residents.

SHHS will continue to work with students and governments to address the affordability gap between student housing fees (provided by the University essentially at cost) and the dollar amount allocated to housing under the current student loan program.

Also reported to the Committee were initiatives planned in support of the goal of 1,000 of child care spaces at UBC Vancouver by 2015, including partnerships with the Vancouver School Board (VSG) and the University Neighbourhoods Association (UNA).

3.1b Student Housing Financing Endowment – Terms of Reference

University Counsel notified the Board that a revision had been made to the Student Housing Financing Endowment (SHFE) Terms of Reference, setting the rate charged against the SHFE at UBC's internal lending rate. The intent of the revision is to make it clear that the SHFE is setting interest rates in a manner that is more closely tied to market.

In response to questions from Board members, University Counsel said that Treasury has reviewed the proposed revision and does not anticipate any issues related to timing. Some inflexibility over time is expected, and will be managed in the same way as other internal loans are managed.

Reporting will track the capitalization of a portion of future interest revenue.

The Committee Chair reported that the motion was forwarded with a recommendation for approval.

BE IT RESOLVED that the Board of Governors hereby approves as circulated Terms of Reference for the Student Housing Financing Endowment.

CARRIED

3.2 Endowment Encroachment Request

University Counsel provided an overview of the item, also presented at the Finance Committee meeting.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that the Board of Governors hereby approves, on the recommendation of the President and the University Counsel, the collapse of the Judith Gurney Memorial Bursary in Medicine Endowment Fund (the "Fund") and transfer the capital from the Fund into an annual award account in the Award's office.

CARRIED

3.3 UBC IMANT Investment Portfolios Quarterly Review

The Committee Chair reported that the Committee had received an overview of the quarterly IMANT portfolios report, and provided a summary of investment performance to March 31, 2011 and of discussion at the Committee meeting.

3.4 Endowment Status Report as at April 30, 2011

The Committee Chair reported that in accordance with Policy #113 (Endowment Management), a summary of the status of endowment funds (UBC Vancouver) as at April 30, 2011 was circulated.

At the Committee meeting, the positive, upward trend of stabilization account balances was noted.

4. JOINT: *FINANCE COMMITTEE*

Lead Chair: Dr. Maureen Howe

PEOPLE, COMMUNITY & INT'L COMMITTEE

Chair: Ms. Theresa Arsenaault

4.1 Student Financial Support Year-End Report (Preliminary Discussion regarding Degree Access and Affordability)

The Board of Governors received the year-end summary of student financial support for the 2010/2011 fiscal year as of March 20, 2011 for information.

Differences in average bursary sizes at UBC Vancouver and UBC Okanagan reflect the relative cost of living in surrounding communities.

The Provost informed the Board of Governors that as part of the recent reorganization of the VP Students portfolio, Enrolment Services now reports to the Provost and Vice President Academic at UBC Vancouver and the Deputy Vice Chancellor and Principal at UBC Okanagan.

The Provost's office and Finance have reviewed student awards at UBC in detail, along with the provincial and federal loan programs on which **Policy #72** is based.

A half-day strategic session for in-depth discussion of accessibility and affordability of post-secondary education is proposed for September 2011.

During discussion, Board members made the following comments:

- The provincial government is currently reviewing the provincial student loan program; UBC could provide input
- Request that merit-based funding reporting include a breakdown of funding for academic merit and funding for leadership/enriched educational experience merit, in support of the *Place and Promise* goal that the University will provide "the opportunity for transformative student learning through outstanding teaching and research, enriched educational experiences, and rewarding campus life"
- Review current categorization of work/study programs as part of needs-based and bursary funding; could be included in the experiential merit category, for example

The President shared with the Board that he met with Premier Clark and discussed with her the importance of making post-secondary education more widely accessible.

The RUCBC (Research Universities' Council of British Columbia) has also identified access and affordability as a key theme to pursue collectively, hopefully in conjunction with student governments.

**5. JOINT: *PROPERTY & PLANNING COMMITTEE*
*FINANCE COMMITTEE***

Lead Chair: Mr. Robert Fung
Chair: Dr. Maureen Howe

5.1 Djavad Mowafaghian Centre for Brain Health (UBC Vancouver)

The Lead Committees Chair reported that the Committees received and discussed a presentation outlining the capital budget, construction schedule, site, and program of the facility, as well as the partnership, clinical, and research aspects of the project.

A \$15M gift from the naming donor has resulted in a \$15M increase to the capital budget for a lecture theatre in the building.

UBC has been and will continue to work with the provincial government to create a system-wide solution regarding operating cost contributions for buildings incorporating both research and clinical facilities.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that *the Board of Governors hereby approves BOARD 3 for this project, subject to tenders for construction components (\$41.75M budget) being received at or below budget (removal of this condition will be based on results from approximately 80% of tenders.)*

BE IT RESOLVED that *the Board of Governors hereby approves an immediate funding release of \$2,500,000 to commence utility relocations and site work.*

BE IT RESOLVED that *the Board of Governors hereby authorizes the Administration to take the necessary consequential steps, including seeking provincial approval for the lease.*

**DJAVAD MOWAFAGHIAN CENTRE FOR BRAIN HEALTH
BOARD 3**

Approval

Revised Capital Budget	\$66,333,000
Revised Operating Budget	\$1,833,059
Award of Construction Contracts	
Funding Release	\$62,233,000

CARRIED

5.2 UBC Vancouver Steam-to-Hot-Water Conversion – Phase 1

The Lead Committees Chair reported that the Committees received and discussed a presentation outlining the background of the project, planned phasing, the capital budget, funding sources and anticipated positive impact on energy costs / savings at UBC Vancouver.

Board members emphasized the importance of publicizing this project and its related sustainability benefits, as per [Place and Promise](#).

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that *the Board of Governors hereby approves BOARD 2 and BOARD 3 for Phase 1 of the Steam-to-Hot-Water Conversion project, subject to tenders for construction components being received at or below budget (removal of this condition will be based on results from approximately 80% of tenders).*

**STEAM-TO-HOT-WATER CONVERSION PROJECT, PHASE 1
BOARD 2 and BOARD 3**

Approval

Capital Budget – Overall Project	\$84,800,000
Capital Budget – Phase 1	\$5,891,020
Preliminary Operating Budget	see report
Proceed to Working Drawings	
Award of Construction Contracts	
Funding Release	\$5,891,020

CARRIED

**5.3 Student Union Building (UBC Vancouver) –
Authorization to seek Provincial Approval of Building Lease**

The Lead Committees Chair reported that the Committees received and discussed a presentation outlining the background and current status of the project.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that *the Board of Governors hereby supports the lease of the new Student Union Building to the Alma Mater Society of the University of British Columbia Vancouver, authorizing the University Administration to:*

- a) *obtain Lieutenant Governor Order in Council approval pursuant to section 50(2) of the University Act to grant a lease of the new Student Union Building to the Alma Mater Society of the University of British Columbia (“AMS”), to allow the AMS to provide services and amenities to students in accordance with its mandate; and,*
- b) *execute the previously agreed lease and related agreements between UBC and the AMS on terms consistent with those outlined in this report.*

CARRIED

5.4 Public Realm and Community Amenity Plans and Associated Funding (UBC Vancouver)

The Lead Committees Chair reported that the Committees received and discussed a presentation reviewing highlights of the circulated materials, including before-and-after renderings of projects and plans to fulfill Land Use Plan requirements for community centres, park space and other community amenities.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that the Board of Governors hereby endorses as circulated the Infrastructure Impact Charge (IIC) and Community Amenity Charge (CAC) Plan.

CARRIED

5.5 Faculty of Pharmaceutical Sciences / Centre for Drug Research and Development (CDRD) Building (UBC V) – Fast Track Update Report

The Lead Committees Chair explained requirement for regular updates.

The Board of Governors received a brief presentation outlining progress of the project and tenders received to date.

Members of the Board requested and received additional information regarding planned cost-savings measures, and were assured that maintenance and operations costs would not increase as a result of implementation.

Also raised was the issue of appropriate sound proofing in new buildings to ensure privacy.

6. PROPERTY & PLANNING COMMITTEE

Chair: Mr. Robert Fung

Members: Ms. Anne-Marie Fenger, Dr. Nassif Ghossoub, Mr. Sean Heisler, Dr. Richard Johnston, Ms. Alice Laberge, Dr. Barrie McCullough, Mr. Douglas Mitchell, Ms. Janet Pau, Mr. Spencer Robins, Ms. Sumedha Sharma *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

6.1 Ponderosa Housing Hub – Update and Interim Funding Release (UBC Vancouver)

The Committee Chair reported that the Committees received and discussed a presentation outlining funding sources, debt service plans, capital and operating budgets, reasons for the current interim funding approval request and the history of the project to date. Potential risks and mitigation strategies identified in response were also reviewed.

At the Committee meeting, members requested that future presentations indicate more clearly the flow of funds from various funding sources (including faculties and IIC contributions to the public realm) to specific aspects of the project.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that *the Board of Governors hereby approves an interim funding release of \$1,250,000 to allow for completion of schematic design, relocation of existing tenants from Phase 1 building sites, and removal of existing huts and infrastructure from Phase 1 sites in advance of Board 2 approval in September 2011.*

PONDEROSA HOUSING HUB

Approval

Preliminary Capital Budget	\$136,373,035
Revised Operating Budget/Proforma	see report
Revised Schedule	
Revised Program	
Funding Release	\$1,250,000

CARRIED

6.2 Theological Neighbourhood Plan Amendments (UBC Vancouver)

The Committee Chair reported that the Committees received and discussed a presentation outlining the background of this item and amendments needed to address outstanding issues in the Theological Neighbourhood.

The proposed amendments have been made in response to concerns raised by residents of the area, and are also intended to bring land use designations within the Theological Neighbourhood Plan into compliance with the land use designations of the UBC Vancouver Land Use Plan.

No changes to park space are planned; current designations are being revised to provide greater clarity around how land is actually being used.

Restrictions on rentals within the Theological Neighbourhoods are imposed by the colleges, who lease the land independently. Rental restrictions on projects developed and managed by UBCPT (UBC Properties Trust) are imposed and monitored by the UBCPT Board.

Emphasized at both the Committee meeting and the Board of Governors meeting was the importance of ensuring sufficient time for notes of all public consultation events to be compiled and circulated prior to submitting an approval request to the Board of Governors.

As requested at the Committee meeting, notes of the consultation were circulated to Board of Governors members prior to this Board meeting, satisfying the condition attached to the recommendation for approval as forwarded by the Committee.

BE IT RESOLVED that *the Board of Governors hereby:*

- a) *approves amendments to the Theological Neighbourhood Plan as outlined in Attachment 2; and,*

- b) authorizes the Administration to obtain Ministerial approval for statutory right-of-way agreements for access routes and Useable Neighbourhood Open Space areas, and for subdivision of the St. Andrews College lot (lot 50) to allow for the sublease of the institutional housing building site and an air parcel subdivision to UBC for the associated Useable Neighbourhood Open Space land as shown in Attachment 3.***

CARRIED

6.3 Order of St John Hospice (UBC Vancouver)

The Committee Chair reported that the Committee received presentations from residents of the Promontory building (adjacent to the Hospice site) speaking in opposition to the Hospice and from representatives of community organizations supporting the residents' request that a different site be found for the Hospice, as well as in support of the Hospice in the location being proposed.

The Committee also received a presentation from the Head of the UBC Department of Medicine, speaking in support of the Hospice and the research opportunities it would provide, the results of which have the potential to improve the care of chronically and terminally ill people.

At the Committee meeting, Campus + Community Planning outlined the academic purpose of the proposed Hospice, its importance to research and education goals, and the provision of needed palliative care spaces. Also noted was the University's willingness to provide additional time for consultation upon learning of the cultural sensitivity issue.

Committee members requested additional information and considered in detail the required site criteria and the rationale for the site eventually chosen and approved by the Board of Governors.

Issues such as increased traffic, noise and light, and reduced real estate values suggested during this process have been investigated and resolved. For example, real estate values in areas adjacent to existing hospices were reviewed; values were not found to drop related to the construction or existence of a hospice.

Campus + Community Planning will ensure the inclusion of Promontory residents during the screening design process and the implementation of these features.

Educational opportunities and outreach services have been and will continue to be provided to concerned residents in response to individual circumstances, including assistance in identifying other residential options on campus for residents who feel they must relocate as a result of the planned Hospice.

The Property & Planning Committee forwarded the motion to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that the Board of Governors hereby grants BOARD 2 and BOARD 3 approvals and directs the Administration to:

- a) Require additional substantial tree screening to the north of the project;***
b) Require a roofing treatment over the courtyard that screens the view, yet still achieves the beneficial outdoor courtyard environment for the facility;

- c) *Ensure that the materials and colour palette for the facility blend with the landscape in this area;*
- d) *Continue to provide outreach services, with the University Neighbourhoods Association and SUCCESS, for new Canadians living on campus;*
- e) *Work with UBC Properties to identify other housing opportunities on campus for residents of the adjacent building who wish to move; and,*
- f) *Take the necessary consequential steps, including seeking provincial approval for the lease.*

CARRIED

6.4 TRIUMF ARIEL Project (UBC Vancouver)

The Committee Chair reported that the Committee received a review of information materials as circulated in the docket.

6.5 UBC Okanagan Public Realm Plan - Update

The Board of Governors received an update on public realm progress at the UBC Okanagan campus, an outline of projects planned for the coming year, and an overview of the public realm budget and funding sources.

Board members encouraged UBC Okanagan Administration to proceed quickly with signage on buildings, both for wayfinding purposes and to acknowledge donors who contributed to the construction of a building.

During discussion, the Deputy Vice Chancellor and Principal, UBC Okanagan, explained that the University and the City of Kelowna have worked closely together to arrive at a contract to share the costs of a study examining options for an eastern bicycle access route to the campus. To date, the province has not made a firm commitment to the project.

The Board Chair said that this important safety issue is and would remain a priority for the Board of Governors as well as the Administration, until it has been appropriately resolved.

6.6 Capital Projects Update

The Board of Governors received the capital projects update for information. A detailed report was circulated in the docket.

It was noted during the presentation that several UBC buildings have been acknowledged recently with prestigious national architectural awards.

The Board was appreciative of the inclusion of **a place of mind** branding on construction signage.

6.7 Board 4 Reports

The following Board 4 reports were presented at this meeting:

- UBC Okanagan University Centre and Meekison Student Centre
- Museum of Anthropology Renewal & Expansion Project

**7. COMMUNITY PLANNING TASK GROUP
PROPERTY & PLANNING COMMITTEE**

Lead Chair: Dr. Nassif Ghossoub

Chair: Mr. Robert Fung

Task Group Members: Ms. Theresa Arsenault, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Sean Heisler, Ms. Sumedha Sharma, Ms. Susan Yurkovich *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

7.1 Minutes - Community Planning Task Group

Minutes of the March 17, 2011 and April 21, 2011 meetings of the Community Planning Task Group were circulated to the Board of Governors for information.

**7.2 UBC Vancouver Land Use Plan – Housing Action Plan
(Students, Staff, Faculty): Guiding Principles**

The Community Planning Task Group Chair provided a review of the Task Group's purpose, the context in which student, staff and faculty housing is being considered, and steps taken to date.

During an upcoming strategic session, the issues of affordability and access to post-secondary education will receive in-depth consideration.

The Task Group will undertake a study tour of institutions similar to UBC to gather information about approaches to housing in different communities, the results of which will be reported to the Board of Governors in September 2011.

The Board discussed preparation for the study tour and strategies for effective information gathering.

Proposed Guiding Principles for the Housing Action Plan will be used as a framework against which to evaluate a variety of available housing options.

An 'options paper' will be presented to the Board of Governors for feedback prior to being circulated for community input in the fall of 2011.

The difficulty of achieving an appropriate balance between provision of affordable housing and flow of funds to the Trek endowment was acknowledged, as was the need to consider the downstream impact of recommendations presented to the Board.

Board members pointed out that individual faculty and students have a wide variety of reasons for joining UBC and encouraged the Task Group to consider housing-related financial incentives within the context of other drivers such as quality of research already underway, etc.

BE IT RESOLVED that the Board of Governors hereby endorses as circulated Guiding Principles for the UBC Vancouver Housing Action Plan.

CARRIED

8. LEARNING & RESEARCH COMMITTEE FINANCE COMMITTEE

Lead Chair: Dr. Barrie McCullough

Chair: Dr. Maureen Howe

8.1 Strategic Discussion

Place and Promise: Irving K. Barber School of Arts & Sciences

**Guest: Dr. Cynthia Mathieson, Dean
Irving K. Barber School of Arts & Sciences**

Dr. Mathieson provided an overview of the Barber School's growth and evolution to its current status as the largest faculty at UBC Okanagan, encompassing discipline-based and inter-disciplinary undergraduate and graduate degrees in the sciences, social sciences and humanities.

Industry and other partnership connections, as well as research activity at the Barber School, continue to expand.

Dr. Mathieson shared examples of student experiences made possible through the generosity of donors such as Dr. Irving K. Barber and the success of Barber School faculty in attracting funding for their research.

The Board of Governors requested and received additional information about the availability of resources to appropriately support the growing number of graduate and PhD students.

**Guest: Dr. Stephen Porter, Professor, Psychology, Irving K. Barber School of Arts & Sciences
Director, Centre for the Advancement of Psychological Science and Law (CAPSL)**

Dr. Porter discussed the work being done at CAPSL towards creating an internationally renowned, world-class centre focusing on research in psychology and law, including securing funding for the Centre and a variety of research projects and partnerships.

9. LEARNING & RESEARCH COMMITTEE

Chair: Dr. Barrie McCullough

Members: Dr. Nassif Ghoussoub, Mr. Sean Heisler, Dr. Maureen Howe, Dr. Richard Johnston, Ms. Janet Pau, Mr. Spencer Robins
Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

9.1 UBC Okanagan Deputy Vice Chancellor's Report

The Deputy Vice Chancellor and Principal, UBC Okanagan, provided an overview of the history of the campus from its inception in 2005 and current highlights, such as the opening of the Southern Medical Program and the continued, successful focus on sustainability at UBC Okanagan.

2011 brings to an end the first phase of the planned campus build out.

Enrolment projections indicate that UBC Okanagan is approaching the limits of currently funded spaces. Additional funding will be required to expand buildings and programs to meet growing demand, perhaps through restoring UBC Okanagan to original enrolment numbers and the related provincial grant.

The UBC Okanagan budget continues to be strategically assessed and deployed. The ongoing work and successful efforts of Development staff remain crucial to UBC Okanagan as well.

With the hiring of a new Dean of Graduate Studies, UBC Okanagan will be reassessing the current structure of support for graduate students.

Development of new inter-professional, inter-program initiatives will continue over the coming year.

The Board of Governors discussed the pressing need for additional library space at UBC Okanagan. The Administration was urged to consider parity of library facilities at both campuses.

Also on the priority list for UBC Okanagan is additional theatre and classroom space.

Mobility between campuses continues to be an issue of concern for students. The Administration explained that transfer mechanisms have been and will continue to be implemented where possible; class sizes and other factors create complex limitations on mobility that must be resolved with the Senates, individual departments and faculties.

The Board of Governors requested regular reports with regard to inter-campus mobility.

9.2 Strategic Discussion UBC as a Living Laboratory Partnership Initiative

The Board of Governors received and discussed the information circulated in the docket and presented, including the desired outcomes expressed in the following statement:

The UBC as a Living Laboratory Partnership Initiative is a strategic initiative with a vision for UBC to be the world's leader in developing and demonstrating clean technologies and social initiatives that reflect a unique model of partnership between researchers, students, operators, industry leaders and community partners.

The UBC Okanagan research agenda will be integrated into the model as well.

The following comments were made by Board members during discussion:

- Involving students is the most essential aspect of the Living Laboratory concept. Queens University is an example of effective integration of operations and learning – buildings feature views of internal systems and allow students to access operational data for use in research projects.
- Increase efforts to include Senates and faculties in planning for integration of Living Laboratory opportunities into UBC curricula.
- While remaining mindful of traditional approaches to measuring success (largely financial models), UBC has the skills and resources needed to create a new, multi-dimensional measures of success.
- Include examples of social aspects of the Living Laboratory future presentations; stories about people could make the University's objectives clearer to the broader public (for example, the Housing Action Plan and its potential impact on the UBC community).
- Include effective communication about the project outside of the UBC community among the measures of success.
- Identify intersections and differences between cleaner energy objectives and sustainability objectives.
- Large, complex partnerships can be challenging to maintain; clearly articulating the foundational pillars of the Living Laboratory will increase understanding and support greater cohesion.
- Remain mindful of the '**a place of mind**' context (the University's overall brand) within which the Living Laboratory is situated.

9.3 Establishment of New Endowments

Endowment funds listed under the docket submission were approved by the President on the recommendation of the University Counsel and were presented to the Board of Governors for information, in accordance with [Policy #113](#) (Endowment Management).

9.4a Senate Recommendations – UBC Vancouver

BE IT RESOLVED that *the Board of Governors hereby accepts recommendations resulting from UBC Vancouver Senate meetings of April 20, 2011 and May 18, 2011, effective as of June 8, 2011.*

CARRIED

9.4b Senate Recommendations – UBC Okanagan

BE IT RESOLVED that *the Board of Governors hereby accepts recommendations resulting from UBC Okanagan Senate meetings of March 30, 2011, April 27, 2011, and May 19, 2011, effective as of June 8, 2011.*

CARRIED

10. PEOPLE, COMMUNITY & INT'L COMMITTEE

Chair: Ms. Theresa Arsenault

Members: Ms. Bonnie Bates Gibbs, Ms. Anne-Marie Fenger, Dr. Nassif Ghoussoub, Ms. Alice Laberge, Mr. Spencer Robins, Ms. Sumedha Sharma *Ex officio*: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

10.1 Memorandum of Understanding with the University Neighbourhoods Association (UBC Vancouver)

The Committee Chair reported that Campus + Community Planning provided an overview for the Committee of the proposed Memorandum of Understanding.

The motion was forwarded to the Board of Governors with a recommendation for approval.

BE IT RESOLVED that *Board of Governors hereby authorizes the Administration to enter into a Memorandum of Understanding with the University Neighbourhoods Association to advance the sustainability objectives outlined in Place and Promise: The UBC Plan, on terms that are substantially consistent with the circulated report.*

CARRIED

10.2 Student Conduct Process

University Counsel provided an overview of the traditional Student Conduct Process for the Board of Governors and of changes implemented at UBC Okanagan over the past year. The initiative has demonstrated positive results and garnered positive comments from participants; other universities have expressed interest in replicating the UBC model at their institutions.

The next step is to implement the non-academic misconduct procedure at UBC Vancouver, after which UBC Okanagan and UBC Vancouver will implement new academic misconduct procedures in turn. Each roll-out phase requires approximately 12 months for implementation and evaluation.

The Board of Governors requested progress updates as the roll-out proceeds.

103 UBC Development & Alumni Engagement Campaign - Year-End Report

The March 31, 2011 year-end report was presented to the Board of Governors.

Both alumni engagement and development results continue to be positive and on track towards 2015 campaign goals. A number of examples of gifts of time and money, and the impact of those gifts, were shared with the Board.

The Board of Governors received an update about Campaign co-Chairs and other aspects of preparation ahead of the fall 2011 public launch.

Also presented was an update around alumni engagement, tracking of alumni contacts with UBC, and plans for the coming months, including development of a formal business plan for the UBC Alumni Association and directing additional outreach measures towards students and young UBC alumni.

A new alumni engagement strategy based on three core pillars has been developed and the department will now consider how best to implement the strategy.

104 Focus on People: Workplace Practices at UBC Annual Report

The Committee Chair reported that the Committee received and discussed a presentation from the AVP Human Resources, including highlights of the previous year's activities (Year 3) and plans for the coming years of the five-year plan.

Circulated for information:

- [Focus on People Annual Report 2010](#)
- [Focus on People Benchmark Report 2010-2011](#)

105 Land Use Plan Annual Monitoring Report 2010 (UBC Vancouver)

The Committee Chair reported that the Committee received and discussed the results of the 2010 Land Use Plan Annual Monitoring Report (UBC Vancouver).

Campus + Community Planning has been and will continue to work with the City of Vancouver to promote resident parking programs in neighbourhoods adjacent to the campus.

The annual report will be sent to Ministers and senior staff at the Ministry of Community, Sport & Cultural Development and the Ministry of Advanced Education.

106 Alumni Affairs Activity Report

The summary of Alumni Affairs activities since the April 5, 2011 Board of Governors meeting was circulated for information.

10.7a Award Winners – Faculty

The following award winners were presented to the Board of Governors and information about their many accomplishments was provided:

Teaching

- Dr. Joyce Boon, Associate Professor, Biology
Irving K. Barber School of Arts & Sciences, UBC Okanagan
- Dr. Carolyn Labun, Senior Instructor, School of Engineering
Faculty of Applied Science, UBC Okanagan
- Dr. Christopher Schneider, Assistant Professor, Sociology
Irving K. Barber School of Arts & Sciences, UBC Okanagan

Research

- Dr. Michael Hayden, Professor, Faculty of Medicine
Director & Senior Scientist, Centre for Molecular Medicine & Therapeutics
Child & Family Research Institute, UBC Okanagan
- Dr. Melanie Jones, Professor, Biology and Physical Geography
Irving K. Barber School of Arts & Sciences, UBC Okanagan

Service

- Dr. Carlos Teixeira, Associate Professor, Geography
Irving K. Barber School of Arts & Sciences, UBC Okanagan

The full listing of Notable Distinctions in the Research, Teaching and Service categories circulated in the Board docket.

10.7b Award Winners – Students, Staff & Alumni

Report on awards to and recognition of students, staff and alumni circulated in the Board docket.

In addition, information was provided to the Board about two winners of the President's Service Award for Excellence:

- Ms. Katherine Beaumont, Director
Go Global: International Learning Programs, UBC Okanagan
- Dr. Patricia Mirwaldt, Director, Health Services, UBC Vancouver

10.8 Deaccession of Works of Art and/or Cultural Materials Annual Report

The Committee Chair reported that, in accordance with Policy #128 (Deaccession of Works of Art and/or Cultural Materials for the Morris and Helen Belkin Art Gallery, the University Library and the Museum of Anthropology), it was reported at the Committee meeting that no art works and/or cultural materials from the University's collections were deaccessioned by repatriation for the period May 1, 2010 - April 30, 2011.

11. GOVERNANCE COMMITTEE

Chair: Ms. Susan Yurkovich

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Dr. Nassif Ghossoub, Mr. Sean Heisler, Mr. Spencer Robins
Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

11.1 Policy #3 (Discrimination and Harassment) - Amendments

The Committee Chair reported that University Counsel provided an overview of the proposed amendments at the Committee meeting, adding that all UBC policies/amendments undergo a rigorous, comprehensive consultation process.

The motion was forwarded to the Board of Governors with a request for approval.

BE IT RESOLVED that *the Board of Governors hereby approves proposed amendments to Policy #3 (Discrimination and Harassment) circulated as Schedule A, effective as of September 1, 2011.*

CARRIED

11.2 Policy #14 (Response to At-Risk Behaviour)

The Committee Chair reported that University Counsel provided an overview of the proposed policy at the Committee meeting.

The motion was forwarded to the Board of Governors with a request for approval.

BE IT RESOLVED that *the Board of Governors hereby approves Policy #14 (Response to At-Risk Behaviour) in the form circulated as Schedule A, effective as of June 8, 2011.*

CARRIED

11.3 Policy #86 (Extraordinary Expenses: Grant- & Contract-Funded Employees) - Revised Procedures

The Committee Chair reported that Policy #86 was presented for information at the Committee meeting by University Counsel.

The policy establishes a fund to provide grant- and contract-funded faculty and staff with access to sick and maternity / parental / adoptive leave coverage.

Effective April 1, 2011, the President approved changes to Policy #86 Procedures extending funding for these benefits to all postdoctoral fellows.

11.4 Place and Promise: The UBC Plan – Annual Report 2010/2011

The President presented the second [Place and Promise annual report](#) to the Board of Governors, pointing to areas of progress and areas in which more remains to be done.

The report combines provincial institutional accountability reporting requirements with *Place and Promise* progress updates.

A few data gaps remain; information will be finalized prior to forwarding the report to the provincial government and posting it on the UBC website.

BE IT RESOLVED that *the Board of Governors hereby approves as circulated the 2010/2011 Annual Report for Place and Promise: The UBC Plan.*

CARRIED

115 Board of Governors 2012 Meeting Dates

The Committee Chair reported that the motion was forwarded for approval.

BE IT RESOLVED that *the Board of Governors hereby approves as circulated 2012 meeting dates for the Standing Committees and the Board of Governors.*

CARRIED

ADJOURNMENT

BE IT RESOLVED that *the June 8, 2011 meeting (open session) of the UBC Board of Governors be hereby adjourned.*

CARRIED