



University of British Columbia
Board of Governors
MINUTES

Tuesday, June 12, 2012
8:00 a.m. to 5:00 p.m.

UBC Vancouver
Arbutus Room
Ponderosa Centre

In Attendance: Board Members

Chancellor Sarah Morgan-Silvester
Mr. Bill Levine, Board Chair
President Stephen Toope
Ms. Theresa Arsenault
Ms. Shannon Dunn
Ms. Anne-Marie Fenger
Mr. Robert Fung
Dr. Nassif Ghossoub
Dr. Maureen Howe
Dr. Richard Johnston
Dr. Gerry Karr
Mr. Tim Krupa
Mr. Jason McLean
Mr. Douglas Mitchell
Ms. Janet Pau
Ms. Sumedha Sharma
Mr. Michael Silley
Mr. Ross Smith
Dr. Michael Treschow
Ms. Susan Yurkovich

Administration

Ms. Lisa Castle
Dr. Louise Cowin
Dr. David Farrar
Mr. Hubert Lai
Mr. Pierre Ouillet
Dr. Doug Owrap
Mr. Pascal Spothelfer
Ms. Reny Kahlon

Regrets: Ms. Alice Laberge

1. REMARKS

The Board Chair called the meeting to order, and welcomed and introduced incoming Board members Mr. Michael Silley and Mr. Tim Krupa, and new Vice President Communications and Community Partnership Mr. Pascal Spothelfer.

The Chancellor and the President spoke about [the Honourary Degree Ceremony welcoming Japanese students interred during WWII](#) as UBC graduates.

The President updated the Board of Governors on collective bargaining progress, and informed the Board of the successful outcome of a recent [Association of Universities and Colleges of Canada \(AUCC\) visit to Brazil](#).

He also reported to the Board about the decision not to renew UBC's Access Copyright license, and preparations undertaken in advance of license expiry.

The [Report of the Review Committee \(Department of Athletics & Recreation\)](#) is available online. The President encouraged Board members to read the report and provide feedback through the [online survey](#).

The Board of Governors welcomed and expressed their appreciation to [Aaron Stryd and Jane Bellett](#), UBC lifeguards who recently saved the life of an 11-year-old boy.

3. PEOPLE, COMMUNITY & INT'L COMMITTEE

Chair: Ms. Theresa Arsenault

Members: Ms. Anne-Marie Fenger, Dr. Nassif Ghoussoub, Dr. Gerry Karr, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Professor Stephen Toope

3.1 UBC Development & Alumni Engagement Campaign Year-End Report

The Committee Chair reported that the Committee received and discussed a detailed campaign progress report for the year ending March 31, 2012.

3.2 *Focus on People: Workplace Practices at UBC Annual Report*

The Committee Chair reported that the Committee received and discussed the [Focus on People: Workplace Practices at UBC 2011 Annual Report](#).

3.3 Naming of Campus Facilities

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves the following Class 1 naming recommendation:*

“Audain Art Centre” for Building No. 643 (6398 University Boulevard, under construction) on UBC’s Vancouver Campus.

CARRIED

4. GOVERNANCE COMMITTEE

Chair: Ms. Susan Yurkovich

Members: Ms. Theresa Arsenault, Ms. Shannon Dunn, Dr. Nassif Ghossoub, Board Chair Bill Levine, Mr. Jason McLean, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope

4.3 *Place and Promise: The UBC Plan 2011 / 2012 Annual Report*

The President presented the [*Place and Promise: The UBC Plan 2011 / 2012 Annual Report*](#) (submitted to the provincial government in conjunction with Letter of Expectation reporting requirements).

As noted in the circulated materials, two incomplete sections remain in the Report; once data has been received from the province, it will be incorporated.

Development of metrics has been and will continue to be an area of focus. A 'point person' for each metric is in place at both Vancouver and Okanagan campuses (with oversight by Executive team) to move forward with the process of defining key metrics for each *Place and Promise* commitment and sub elements.

In addition to metrics identified by the Administration, faculties and units contribute metrics relevant to their specific areas. As metrics are gathered and the *Place and Promise* website is updated, it will be possible to view metrics for each level of the Plan.

Areas where significant progress has been made include improvements to the student experience at UBC, from initial contact to ongoing support, and the reorganization of internal IT and financial systems. The research trajectory of the University has been very strong and continues to be so.

Progress remains to be made in the areas of community engagement, internal communication and the Intercultural Understanding Plan.

The following resolution was moved and seconded (subject to inclusion of outstanding data as noted):

BE IT RESOLVED HEREBY that *the Board of Governors approves the 2011/2012 Annual Report for Place and Promise: The UBC Plan.*

CARRIED

4.4 Policy #89 (Research Involving Human Participants) - Amendments

The Committee Chair reported that the Committee received an overview of revisions to the policy, required to comply with Tri-Council granting policies.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors approves Policy #89 (Research Involving Human Participants) as circulated, effective June 12, 2012.*

CARRIED

4.5 Conflict of Interest – Administrator Appointment and Annual Report

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors approves an extension to the appointment of Mr. Leon Getz, Q.C. as the Conflict of Interest Administrator for the UBC Board of Governors to December 31, 2013, on the terms and conditions previously negotiated by the University Counsel.*

CARRIED

4.6 Membership of the Standing Committees of the Board

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves as circulated Membership of the Standing Committees.*

CARRIED

5. PROPERTY & PLANNING COMMITTEE

Chair: Mr. Robert Fung

Members: Ms. Shannon Dunn, Ms. Anne-Marie Fenger, Dr. Nassif Ghoussoub, Dr. Richard Johnston, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Mr. Douglas Mitchell, Chancellor Sarah Morgan-Silvester, Ms. Janet Pau, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope, Dr. Michael Treschow

5.1 Aquatic Centre (Vancouver)

The Committee Chair reported that the Committee received an overview of the project and the approval request (as circulated), and provided a brief summary of discussion at the Committee meeting.

In response to request made at the Committee meeting, revenue projections contained in the circulated materials were reviewed and confirmed, pending further refinement as the project moves through the Board approval process.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors approves BOARD 1 for the Aquatic Centre:*

Preliminary Capital Budget	\$37,000,000
Preliminary Operating Budget	see 10-year projection
Preliminary Schedule	
Project in Principle / Location	
Consultant Selection / Program	
Proceed to Schematic Design	
Funding Release	\$800,000

CARRIED

5.2 Rugby Pavilion (Vancouver)

The Committee Chair reported that the Committee received a summary of the project and the approval request (as circulated).

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors approves BOARD 1, BOARD 2 and BOARD 3 for the Rugby Pavilion (Vancouver), subject to tenders for construction components being received at or below budget:*

Capital Budget	\$2,500,000
Operating Budget	\$44,290
Schedule / Project in Principle	
Location / Consultant Selection / Program	
Authorization to Issue Development Permit	
Award of Construction Contracts	
Funding Release	\$2,500,000

CARRIED

5.3 Update – Infrastructure Impact Charge (IIC) Plan (Vancouver)

The Committee Chair reported that the Committee received an overview of the IIC Plan and the approval request (as circulated), and provided a brief summary of discussion at the Committee meeting.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors endorses the Infrastructure Impact Charge (IIC) Plan (Vancouver) as circulated.*

CARRIED

5.4 Capital Projects Update

The Board of Governors received a presentation providing updates on capital projects, including those completed or initiated during the past year, and related public realm projects.

In response to a request made at the Committee meeting, the Board received an overview of the construction timeline of projects planned for the Gage South are, from the new Student Union Building (under construction) to final completion of the bus terminal in January 2016.

5.5 Land Use Plan Annual Monitoring Report 2011 (Vancouver)

The Committee Chair reported that the Committee received an update on the implementation status of UBC's Land Use Plan for the Vancouver campus, and a summary of the 2011 Transportation Status Report.

5.6 UTown@UBC Outreach Program Update

The Committee Chair reported that the Committee received an update of activities under the [UTown@UBC](#) outreach program, as well as an overview of plans for the coming year.

5.8 UBC Okanagan Fitness / Wellness Centre - Budget Revision

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves an increase to the budget for the UBC Okanagan Fitness / Wellness Centre from \$3.817 million to \$4.01 million to allow for funded scope additions including provision of additional fitness studio space and connection to the campus geoexchange system.*

Revised Capital Budget	\$4,010,000
Revised Operating Budget	\$56,840
Revised Schedule	
Revised Program	
Funding Release	\$193,000

CARRIED

5.9 Development Permit Board - Appointment

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves the appointment of Mr. John Metras to the Development Permit Board to fill the position for the UBC Administration, for a term to end in June 2015.*

CARRIED

6. COMMUNITY PLANNING TASK GROUP PROPERTY & PLANNING COMMITTEE

Chairs: Dr. Nassif Ghossoub

Mr. Robert Fung

Task Group Members: Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Richard Johnston, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope

6.1 Land Use Plan (Vancouver) Public Hearing Report and Final Amendments

The circulated materials were reviewed for the Board, including Land Use Plan legislative requirements under Ministerial Order M229.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors:*

- 1. Receives the minutes of the April 25, 2012 Public Hearing, provided as Attachment 2;*

2. *Receives the Consideration Memo provided as Attachment 3;*
3. *Approves the proposed Land Use Plan amendments provided as Attachment 4; and,*
4. *Authorizes staff to forward the Land Use Plan amendments to the Minister of Community, Sport, and Cultural Development for adoption, with supporting materials outlined in Attachment 5.*

CARRIED

6.2 Housing Action Plan (Vancouver) Key Policy Directions

The Board received a presentation of the circulated materials, including results of extensive community consultation and a summary of each of the options under consideration.

Additional work will take place on the Housing Action Plan over the summer months, incorporating feedback from the Board of Governors, and the addition of implementation strategies and a detailed communications plan.

Additional information requested:

- implications for financing of the ownership models
- different target groups may require larger homes; review impact of different unit sizes on project economics
- review percentage allocation between rental and leasehold; consider increasing rental percentage
- comparison of UBC against the University of Toronto with regard to impact of housing on ability to recruit faculty

7. LEARNING & RESEARCH COMMITTEE

Chair: Dr. Richard Johnston

Members: Ms. Anne-Marie Fenger, Dr. Nassif Ghoussoub, Dr. Gerry Karr, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Professor Stephen Toope

7.1 Place and Promise Reports: Mitacs

Presenter: Dr. Arvind Gupta, CEO & Scientific Director, Mitacs
Professor, Computer Science

Presentation: Mitacs: A Novel Model for Fostering Academic-Industry Partnerships

Dr. Gupta spoke enthusiastically about the work done through [Mitacs](#), the economic and other benefits flowing from Mitacs programs, and about plans for expanding Mitacs initiatives in the coming years.

Mitacs programs connect Canadian faculty members with Canadian companies through collaborative research projects, support the recruitment of top international students and offer a suite of research and training programs enabling companies to connect with top Canadian and international researchers.

7.2a Recommendations from Council of Senates

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors accepts Council of Senates recommendations of January 2012 and May 2012, effective as of June 12, 2012.*

CARRIED

7.2b Vancouver Senate Recommendations

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors accepts recommendations resulting from Vancouver Senate meetings of April 18, 2012 and May 16, 2012, effective as of June 12, 2012.*

CARRIED

7.2c Okanagan Senate Recommendations

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors accepts recommendations resulting from Okanagan Senate meetings of April 25, 2012 and May 17, 2012, effective as of June 12, 2012.*

CARRIED

7.3 Request to Collapse and Transfer an Endowment

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves, as recommended by the President and the University Counsel:*

- a) the restated endowment terms for the Science One Phased-Capital Endowment Fund (the '1999 Fund') as shown in Schedule A; and,*
- b) the collapse of the Arthur Whitehead Memorial Science One Endowment (the '2011 Fund') and transfer of its funds into the 1999 Fund.*

CARRIED

7.4 Request to Approve the Restated Terms of an Endowment

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves, as recommended by the President and the University Counsel, the restated endowment terms for the Mary M. Young Learning Exchange Trek Endowment Fund, in the form circulated as Schedule A.*

CARRIED

8. FINANCE COMMITTEE PEOPLE, COMMUNITY & INT'L COMMITTEE

Chairs: Dr. Maureen Howe

Ms. Theresa Arsenault

Members: Ms. Theresa Arsenault, Ms. Shannon Dunn, Dr. Nassif Ghoussoub, Board Chair Bill Levine, Mr. Jason McLean, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope

8.1 Student Financial Support Year-End Report

The Board of Governors received a presentation and discussed the Student Financial Support Year-End Report.

It was noted that while UBC did provide additional support to students impacted by delays at the provincial level (extending deadlines, etc.), communication to students about their options was less effective. Efforts are ongoing to improve student supports and increase student awareness of supports available to them.

Board members requested additional investigation into the relatively low number of UBC students qualifying for provincial assistance – what are the factors driving the demographic picture at UBC?

9. FINANCE COMMITTEE PROPERTY & PLANNING COMMITTEE

Chairs: Dr. Maureen Howe

Mr. Robert Fung

9.2 UBC Five-Year Capital Plan 2013/2014 – 2017/2018

The Finance Committee Chair reported that this item received thorough consideration at the May Strategic Session, and provided a summary of discussion at that meeting.

Board members requested additional information about commitments implied by the Five-Year Capital Plan and were assured that individual projects would follow UBC's standard Board approval process.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the Board of Governors authorizes the Administration to forward the UBC Five-Year Capital Plan (2013/2014 - 2017/2018) to the BC Ministry of Advanced Education.*

CARRIED

10. FINANCE COMMITTEE

Chair: Dr. Maureen Howe

10.1 UBC Investment Management Trust (IMANT) Quarterly Review

The Board of Governors received and discussed a presentation of the circulated materials.

10.2 UBC Investment Management Trust (IMANT) Investment Management Strategy

The Board of Governors received and discussed a presentation of the circulated materials.

Additional information was requested and received regarding UBC's spend rate as compared to other institutions, the performance of infrastructure investments, and risk mitigation strategies.

10.3 UBC Staff Pension Plan Quarterly Compliance & Governance Report

The Executive Director of Staff Pension Plan presented the quarterly report to the Board.

The SPP has requested an exemption from the solvency evaluation required by the provincial government. While a response has not yet been received, it is possible that UBC's SPP may be exempted under the new Pension Benefits Standards Act, currently being drafted.

10.4 Dadaab Refugee Camp (Kenya) Teacher Training Program: Waiver of UBC Tuition and Fees

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves the waiver of UBC tuition and fee collection from participants in the Dadaab Refugee Camp (Kenya) Teacher Training Program during the period of the project (May 1, 2012 - April 30, 2017).*

CARRIED

10.5 Conversion of the Current Program Fee for the Juris Doctor (JD) to a Per Credit Fee

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves the Conversion of the current Program Fee for the Juris Doctor (JD) to a Per Credit Fee, effective for students commencing studies at the Faculty of Law in or after the 2012-13 academic year, and for all students currently enrolled at the Law Faculty who take a reduced course load.*

CARRIED

10.6 Increase Annual Tuition for International Students entering SALA Programs in September 2013

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves an increase in annual tuition to \$15,000 for International Students entering SALA professional programs in September 2013 - Master of Architecture (M.Arch) and Master of Landscape Architecture (M.L.A.).*

CARRIED

10.7 Master of International Forestry Degree Program Tuition Fees

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves Master of International Forestry Degree Program Tuition Fees of \$16,250 for domestic students and \$26,450 for international students.*

CARRIED

10.8 Master of Sustainable Forest Management Degree Program Tuition Fees

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves Master of Sustainable Forest Management Degree Program Tuition Fees of \$16,250 for domestic students and \$26,450 for international students.*

CARRIED

10.9 Master of Museum Education Degree Program Tuition Fees

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves Master of Museum Education Degree Program Tuition Fees of \$13,800 for domestic students and \$17,297 for international students.*

CARRIED

10.10 Master of Science in Land & Water Systems (MLWS) Degree Program Tuition Fees

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves Master of Science in Land & Water Systems (MLWS) Degree Program Tuition Fees of \$17,877 for domestic students and \$28,952 for international students.*

CARRIED

10.11 English Foundation Program Fee (Okanagan)

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves English Foundation Program Fee (Okanagan) tuition fees of \$4,858.73 for first intake of students in September 2012.*

CARRIED

10.12 Adjustment to the Management Students Association Student Levy as approved by Student Referendum (Okanagan)

The following resolution received Consent Approval:

BE IT RESOLVED HEREBY that *the Board of Governors approves an adjustment to the Management Students Association Student Levy, as approved by Student Referendum (Okanagan), to \$100.84 from \$50.84, effective September 2012.*

CARRIED

ADJOURNMENT

Members were advised that, in accordance with the approved schedule of meetings, the next regular meeting of the UBC Board of Governors would be held on September 20, 2012, at the Okanagan campus.

The following resolution was moved and seconded:

BE IT RESOLVED HEREBY that *the June 12, 2012 meeting of the UBC Board of Governors be adjourned.*

CARRIED