



**University of British Columbia
Board of Governors
AGENDA**

**Thursday, November 27, 2008
UBC Vancouver
Ponderosa Centre
9:30 a.m. – 3:15 p.m.**

1. REMARKS

9:30 a.m.

- 1.1 Chair
- 1.2 Chancellor
- 1.3 President

2. PROPERTY & PLANNING

9:30 a.m. – 10:30 a.m.

Chair: Dr. Andrew Irvine

Members: Mr. Tim Blair, Ms. Alexandra Caldwell, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine,
Dr. Barrie McCullough, Ms. Janet Pau

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

<u>2.2</u>	University Boulevard Neighbourhood (including University Square) L. Castle N. Knight A. Poettcker	Open / Approval (5 min)	<p>DECISION REQUESTED It is recommended that <i>the Board of Governors approve the following:</i></p> <p>UNIVERSITY BOULEVARD (including University Square)</p> <p>BOARD 1 REVISED* Neighbourhood Development Framework</p> <p>Approval: Revised Capital Budget see report Revised Operating Budget see report Revised Schedule Revised Program</p> <p>Funding Release</p> <p><i>* The Board provided a Board 1 approval for University Boulevard Phase 1 in July 2006. Since then, two major initiatives have affected the overall program and funding. At its September 2008 meeting, the Board requested the Administration report back on the implications of these initiatives for the University Boulevard neighbourhood. Given the significance of the changes, a revised Board 1 is appropriate.</i></p>
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<p>2.3</p>	<p>University Boulevard Transit Terminal (part of University Square)</p> <p>L. Castle N. Knight A. Poettcker</p>	<p>Open / Approval (5min)</p>	<p>DECISION REQUESTED It is recommended that the Board of Governors approve the following:</p> <p>University Boulevard TRANSIT TERMINAL</p> <p>BOARD 2</p> <p>Approval: Preliminary Capital Budget* \$31,200,000 Preliminary Operating Budget paid by Translink Schedule Proceed to Working Drawings</p> <p><i>It is understood that in the development of the construction drawings for the Transit Terminal, UBC Properties Trust has confirmed that it will consult with the Alma Mater Society (AMS), TransLink, Alumni Association and other entities as they determine necessary to understand their interests in the design of the Transit Terminal.</i></p> <p>Information: Expenses to Date** \$2,000,000</p> <p><i>* \$10,310,000 has been previously approved by the BoG as part of Board 3 (May 22, 2007) for the tunnel, road and required utility relocations. The total amount for the terminal, tunnel, utility relocation, University Boulevard street improvements, landscaping and University Square plaza; therefore, it is \$41,510,000 which is consistent with previous Board reports.</i></p> <p><i>** This represents the portion to be allocated to University Square.</i></p>
<p>2.4</p>	<p>Fortis BC Rights-of-Way at UBC Okanagan Authorization Request</p> <p>D. Owram L. Castle N. Knight</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that the Board of Governors approve authorize the Administration to seek Ministerial approval to grant two rights-of-way adjacent to the East-West connector in the south of campus, in favour of Fortis BC, for the purpose of enabling back-up power supply for the campus (see map in Attachment 2).</p>

<p>2.5</p>	<p>UBC Okanagan Health Sciences Centre</p> <p>D. Owram L. Castle A. Kiernan A. Poettcker</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that <i>the Board of Governors approve the following:</i></p> <p>UBC OKANAGAN HEALTH SCIENCES CENTRE BOARD 2 REVISED</p> <p>Approval: Revised Capital Budget \$31,000,000 Operating Budget \$313,180 Revised Schedule Revised Program</p> <p>Information: Expenses to date \$405,046 Funding Released to date \$1,150,000</p>
<p>2.6</p>	<p>UBC Okanagan Engineering Management Building</p> <p>D. Owram L. Castle A. Kiernan A. Poettcker</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that <i>the Board of Governors approve the following:</i></p> <p>UBC OKANAGAN ENGINEERING MANAGEMENT BUILDING BOARD 3* CONDITIONAL REVISED</p> <p>Approval: Revised Capital Budget \$68,570,000 Revised Operating Budget \$1,145,690 Revised Program Funding Release \$65,570,000</p> <p>Information: Expenses to date \$3,920,000 Funding Released to date \$3,000,000</p> <p><i>*Approval is requested subject to tenders being equal or less than budget.</i></p>
<p>2.7</p>	<p>UBC Okanagan Arts & Sciences 2</p> <p>D. Owram L. Castle A. Kiernan A. Poettcker</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that <i>the Board of Governors approve the following:</i></p> <p>UBC OKANAGAN ARTS & SCIENCES 2 BOARD 3 REVISED (2nd Revision)</p> <p>Approval: Revised Capital Budget \$41,260,000 Revised Schedule Funding Release see report</p> <p>Information: Expenses to date \$3,553,000 Funding Released to date \$42,260,000</p>

<p>2.8</p>	<p>Development Permit Board Annual Report 2007/2008</p> <p>L. Castle N. Knight</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that the Board of Governors approve the following appointments to the UBC Development Permit Board, terms to end in December 2010:</p> <ol style="list-style-type: none"> 1. Vice Chair Jim Taylor, UBC resident 2. President Al Poettcker, UBC Properties Trust 3. John Metras, UBC Administration 4. Stan Hamilton, UBC academic community <p>And that Joe Stott, Director of Planning, be reappointed as a member of the UBC Development Permit Board for a term to end in December 2009.</p>
<p>2.9</p>	<p>Board 4 Reports:</p> <ul style="list-style-type: none"> • Thunderbird Parking Facility • UBC Renew – Buchanan C • UBC Renew – Buchanan D • UBC Renew – Chemistry North <p>L. Castle D. Farrar G. Atkins D. Rankin</p>	<p>Open / Information (0 min)</p>	<p><i>Reports circulated with docket.</i></p> <p><i>UBC Renew is an innovative \$120 million partnership jointly funded by Ministry of Advanced Education (AVED) and UBC to provide buildings with another 40 years of life, mitigate deferred maintenance, increase utilization, enable faculties to meet evolving pedagogical requirements, and, through budgeted APPA¹ level 2 maintenance, ensure that life-cycle costs are minimized as required by UBC economic sustainability initiatives.</i></p>
<p>2.10</p>	<p>Major Projects Status Report</p> <p>L. Castle A. Poettcker N. Knight</p>	<p>Open / Information (5 min)</p>	<p><i>Report circulated with docket</i></p>
<p>2.11</p>	<p>Capital Projects Update</p> <p>L. Castle A. Poettcker</p>	<p>Open / Information (10 min)</p>	<p>NO DOCUMENTATION</p>
<p>2.12</p>	<p>Advisory Urban Design Panel and Development Permit Board</p> <p>Chairs' Year in Review</p> <p>Guests: Harold Kalke, Chair, DBP Mark Thompson, Chair, AUDP</p> <p>L. Castle N. Knight</p>	<p>Open / Information</p>	<p>NO DOCUMENTATION</p> <p><i>At the November 18 Committee meeting, Chairs of the Advisory Urban Design Panel and the Development Permit Board reviewed highlights of the past year and shared the principles that guide the decisions of their respective bodies.</i></p>
<p>2.13</p>	<p>UBC Okanagan - Campus Build Out Update</p> <p>D. Owram A. Kiernan L. Castle A. Poettcker</p>	<p>Open / Information (10 min)</p>	<p><i>The Board has requested regular updates on the progress of the build out of institutional space at UBC Okanagan.</i></p>

3. FINANCE

10:30 a.m. - 11:15 a.m.

Chair: Mr. Bill Levine

Members: Mr. Bijan Ahmadian, Dr. Nassif Ghoussoub, Dr. Andrew Irvine, Ms. Janet Pau, Mr. Ross Smith

Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan, Silvester, Professor Stephen Toope

3.2	General Purpose Operating Budget Projection to March 31, 2009 D. Farrar/D. Owram L. Castle I. Burgess	Open / Information (15 min)	<i>The report (circulated) was received at the November 18 Committee meeting. Consolidated quarterly financial statements and quarterly projections are produced and submitted to the Committee for information or approval as required, and subsequently submitted to the provincial government.</i>
3.3	Ancillary Presentation: Athletics and Recreation Ancillary Budget 2008/09 B. Sullivan B. Philip R. Johnson	Open / Information (20 min)	<i>Information is presented in accordance with a process adopted by the Finance Committee of the Board of Governors. The Department of Athletics of each campus will provide information about operations. March 2008 budget submissions are circulated with the docket. Full Five-Year Business Plans are on file with the Board Secretariat.</i>
3.4	UBC Controlled, Affiliated or Related Organizations, Major Campus Tenancies, Off-Campus Properties and Advisory Committees Annual Report 2008 L. Castle P. Smailes	Open / Information	<i>The report (circulated) was received at the November 18 Committee meeting. Criteria for inclusion are appended to the report. The Executive Summary includes four cases which meet the Board's criteria for required reporting: BC Research Inc.'s voluntary surrender of a lease; Vancouver Coastal Health lease renewal; the merger of three forestry research consortiums, and a new lease with TRIUMF.</i>

JOINT: FINANCE and PROPERTY & PLANNING

Lead Chair: Mr. Bill Levine Chair: Dr. Andrew Irvine

3.5	Update on Negotiations with the AMS regarding a new Student Union Building (SUB) on University Square B. Sullivan L. Castle H. Lai	Open / Approval (5 min)	<i>The Administration continues to be engaged in constructive discussions with the AMS. Agreements are expected to be available for presentation at the February 2009 Board meeting.</i> DECISION REQUESTED It is recommended that the Board of Governors approve continued negotiations with the AMS regarding a new Student Union Building on University Square.
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<p>3.6</p>	<p>Faculty of Law Building</p> <p>D. Farrar L. Castle N. Knight M.A. Bobinski A. Poettcker W. Pue</p>	<p>Open / Approval (5min)</p>	<p>DECISION REQUESTED It is recommended that the Board of Governors approve the following:</p> <p>FACULTY OF LAW BUILDING BOARD 2 PARTIAL BOARD 1 REVISED</p> <p>Approval: Revised Capital Budget \$55,901,000 Revised Operating Budget \$1,100,490 Revised Schedule Revised Program Funding Release \$400,000</p> <p>Information: Expenses to date \$800,000 Funding released to date \$900,000</p>
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<p>4. PEOPLE, COMMUNITY & INTERNATIONAL 11:15 a.m. - 12:00 p.m.</p> <p>Chair: Mr. James Eccott Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. Tim Blair, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghossoub, Ms. Jacki Hoffman-Zehner, Ms. Susan Yurkovich <i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope</p>			
<p>4.1</p>	<p>STRATEGIC DISCUSSION Enrolment Management Update (including Student Financial Assistance Access Initiatives)</p> <p>B. Sullivan D. Farrar D. Oworm</p>	<p>Open/ Information (30 min)</p>	<p><i>In Spring 2008, the Board received information on strategic enrolment management initiatives being considered and requested a further update on the actual experience, more detailed plans and possible roles for the Board.</i></p> <p><i>Strategic Enrolment Management is a “comprehensive process designed to help achieve and maintain the optimum recruitment, retention and graduation rates of students, where ‘optimum’ is defined within the academic context of the institution.”</i></p>
<p>4.2</p>	<p>Naming of Campus Facilities</p> <p>S. Owen N. Knight</p>	<p>Open / Approval (5 min)</p>	<p>DECISION REQUESTED It is recommended that, in accordance with Policy 124, the Board of Governors approve the following recommendations forwarded by the President from the October 28, 2008 President’s Advisory Committee on the Naming of Facilities for Class 1 Facilities:</p> <p><i>1) That “Nonis Sports Field” be approved for the field under construction on the UBC Okanagan campus.</i></p>

4.3	Expansion of Student Housing – Next Phase at UBC Okanagan and UBC Vancouver D. Owram B. Sullivan F. Fotis	Open/ Information (5 min)	<i>The Committee received an update with regard to expansion of student housing. Increased availability of residences is critical to enrolment management, sustainability, academic and campus life objectives at both campuses.</i> <i>Additional information will come to the Board’s February 2009 meeting.</i>
4.4	UBC Annual Report 2007/08 and Annual General Meeting 2008 S. Owen S. Macrae	Open/ Information (5 min)	<i>The University helps fulfill its duty of accountability via an Annual Report and Annual General.</i> <i>The theme and title of this year’s Annual Report is Not me. We. It focuses on the ways that UBC students, faculty and staff are engaged in creating a better world. The report was released at the Annual General Meeting held November 4, 2008.</i>

Lunch – 12:00 noon to 12:45 p.m.

4. PEOPLE, COMMUNITY & INTERNATIONAL *(continued)* **12:45 p.m. - 1:15 p.m.**

4.5	Alumni Affairs Activity Report B. Miles M. Earle	Open/ Information	<i>Information circulated in the docket.</i>
4.6	Award Winners – Faculty D. Farrar D. Owram J. Hepburn	Open / Information (15 min)	TO BOARD <i>Notable Distinctions:</i> <ul style="list-style-type: none"> • Saul Isserow, Clinical Assistant Professor, Cardiology, Faculty of Medicine • Jonathan Fannin, Professor, Civil Engineering, Faculty of Applied Science • Janusz Laskowski, Professor Emeritus, Mining Engineering, Faculty of Applied Science
	Award Winners – Students, Staff, Alumni B. Sullivan D. Owram		TO BOARD <i>Report on awards to and recognition of students, staff and alumni circulated in the Board docket.</i>
4.7	Learning Exchange Annual Update S. Owen M. Fryer	Open/ Information (5 min)	<i>The Committee received a presentation of highlights from another successful Learning Exchange year and viewed a short video about a very well-received Reading Week project.</i>
4.8	University Neighbourhoods Association Annual Report (September 2008) S. Owen N. Knight	Open/ Information	<i>This report (circulated with the docket) was received at the November 18 Committee meeting.</i>

4i. Development Working Group Chair: Ms. Jacki Hoffman-Zehner			
Members: Mr. James Eccott, Mr. Robert Fung			
<i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
4i.1	Campaign Planning Update B. Miles H. McCaw	Open / Information (10 min)	<i>The implementation of the feasibility assessment has been postponed until the new year. Results of the study are expected to be shared with the Board of Directors at the April 2009 meeting.</i>

5. LEARNING & RESEARCH			1:15 p.m. - 2:00 p.m.
Chair: Dr. Barrie McCullough			
Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. James Eccott, Dr. Nassif Ghossoub, Ms. Jackie Hoffman-Zehner, Ms. Janet Pau			
<i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
5.1	Academic Presentation: A Liberal Arts Education for the 21st Century in a Research-Intensive University Dr. Nancy Gallini Dean, Arts Faculty UBC Vancouver D. Farrar	Open / Information (45 min)	<i>UBC's Faculty of Arts is the largest Faculty on campus, with over 11,000 undergraduate FTEs and 1500 graduate students. The Faculty is distinguished locally, nationally and internationally by its exceptional standing among world universities – consistently ranked in external reviews as among the top three, if not the best, in Canada and among the top 20 public institutions in the world.</i>
5.2	University-Industry Liaison Office (UILO) Report J. Hepburn A. Livingston	Open / Information (5 min)	<i>The Committee received a presentation outlining UILO highlights of the past year, challenges and goals for the coming year. Board members are encouraged to read the UILO Annual Report and Frontier magazine, circulated with the docket.</i>
5.3	Canada Excellence Research Chairs J. Hepburn	Open / Information	<i>Information about the Canada Excellence Research Chairs program was circulated with the docket. UBC is currently applying for approval to begin the recruitment process.</i>
5.4	Endowments S. Owen H. Lai	Open / Approval (5 min)	DECISION REQUESTED It is requested that the Board of Governors approve endowment fund documents listed under Part (1) of the docket, effective as of November 27, 2008.
5.5	Recommendations from UBC O Senate	Open / Consent	DECISION REQUESTED It is requested that the Board of Governors accept recommendations resulting from the UBC Senate (Okanagan) meetings of October 8, 2008 and November 5, 2008. <i>Approval required under the University Act, Sections 37 (l) (i) (o) (p) and 38.</i>

5.6	Recommendations from UBC V Senate	Open / Consent	<p>DECISION REQUESTED</p> <p>It is requested that the Board of Governors accept recommendations resulting from the UBC Senate (Vancouver) meeting of November 17, 2008.</p> <p><i>Approval required under the University Act, Sections 37 (1) (f) (i) (o) and 38.</i></p>
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6. AUDIT			2:00 p.m. – 2:30 p.m.
<p>Chair: Mr. Ross Smith Members: Mr. Brad Bennett, Mr. James Eccott, Mr. Barry Lapointe, Mr. Bill Levine</p>			
6.1	IMANT Quarterly Investment Results To September 30, 2008 L. Castle P. Falls	Open / Information (10 min)	<i>As agreed at the September Board meeting, IMANT's quarterly investment results will be reported to the Audit Committee; presentation was made at the October 15, 2008 Audit Committee meeting.</i> <i>The UBC IMANT Market Update and an update on the Special Working Capital Fund are circulated with the docket.</i>
6.2	Annualized Full-Time Equivalent Enrolment Report March 31, 2008 D. Farrar G. Mackie W. Sudmant	Open / Information (5 min)	<i>The audited Annualized Full-Time Equivalent (FTE) Enrolment Report (March 31, 2008) is circulated in the docket; the report was discussed at the October 15, 2008 Audit Committee meeting.</i>
6.3	Quarterly Financial Statements to September 30, 2008 L. Castle P. Roberts I. Burgess A. Glynn	Open / Information (5 min)	<i>The Audit Committee approved the Quarterly Financial Statements for the second quarter of 2008/08 (period ending September 30, 2008) on October 15, 2008; statements are circulated with the docket.</i>
6.4	Quarterly Financial Forecast at September 30, 2008 L. Castle P. Roberts I. Burgess A. Glynn	Open / Information (5 min)	<i>The Audit Committee approved the Quarterly Financial Forecast (at September 30, 2008) on October 15, 2008; documents are circulated with the docket.</i> <i>The provincial government requires the University to submit a Quarterly Financial Forecast. Forecasts are derived based on the best information available (subject to change) and key assumptions (circulated).</i>

7. GOVERNANCE

2:30 p.m. - 3:00 p.m.

Chair: Dr. Arun Garg

Members: Mr. Bijan Ahmadian, Ms. Theresa Arsenaault, Ms. Bonnie Bates Gibbs, Mr. James Eccott, Dr. Andrew Irvine, Ms. Susan Yurkovich *Ex officio*: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

7.1	(Chair to call AGM vote) American Foundation for UBC – Annual General Meeting B. Miles I. Burgess H. McCaw	Open / Approval (10 min)	DECISION REQUESTED It is requested that <i>the Board of Governors</i> approve: <ul style="list-style-type: none">• <i>the minutes of the November 28, 2008 meeting of the American Foundation for the University of British Columbia; and</i>• <i>the financial statements of the American Foundation for the University of British Columbia, fiscal year end March 31, 2008; and,</i>• <i>the reappointment of Charles Tucker Battle as Director for a final three-year term.</i>
7.2	UBC Foundation – Appointment to the Board of Directors B. Miles	Open / Approval (5 min)	DECISION REQUESTED It is recommended that <i>the Board of Governors</i> approve the following appointments: <ol style="list-style-type: none">1. <i>Mr. Donald Rix (term to expire January 28, 2011) to replace Lyall Knott as chair of the UBC Foundation for the duration of his term.</i>2. <i>Ms. Janet Pau as a member of the UBC Foundation for an initial, three-year term.</i>3. <i>L. Clark Warren as a member of the UBC Foundation for an initial, three-year term.</i>
7.3	Policy #19 – Acting President S. Owen H. Lai	Open / Approval (5 min)	DECISION REQUESTED It is recommended that <i>the Board of Governors</i> rescind Policy #19 (Acting President) and replace it with the Revised Policy #19 attached hereto as Attachment “B”, effective as of November 27, 2008.
7.4	Policy #93 – Closed Meetings of the Board of Governors S. Owen H. Lai R. Kahlon	Open / Approval (5 min)	DECISION REQUESTED It is recommended that <i>Board of Governors</i> approve Policy #93 (Closed Meetings of the Board of Governors) in the form attached hereto as Attachment “A”, effective as of November 27, 2008.