



University of British Columbia
Board of Governors
AGENDA

Thursday, February 5, 2009
UBC Vancouver
Ponderosa Centre
8:30 a.m. – 2:45 p.m.

1. REMARKS **8:30 a.m.-8:45 a.m.**
1.1 Chair
1.2 President
1.3 Chancellor

2. GOVERNANCE **8:45 a.m.-9:00 a.m.**
Chair: Dr. Arun Garg
Members: Mr. Bijan Ahmadian, Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. James Eccott, Dr. Andrew Irvine, Ms. Susan Yurkovich *Ex officio:* Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

2.1	Amendment of Policy #25 – Board of Governors Appointees S. Toope H. Lai	DEFERRED	<i>In response to comments from Governance Committee members, Administration will revise the policy prior to presenting it to the Board for approval in due course.</i>
2.2	UBC Investment Management Trust Ltd. Board of Directors Appointments S. Toope P. Falls	Open / Approval (5 min)	DECISION REQUESTED It is requested that, on the recommendation of the Governance Committee, the Board of Governors approve the appointments of Mr. Pierre Ouillet, Vice President Finance, Resources and Operations, and Dr. Daniel Muzyka, Dean of the Sauder School of Business, to the Board of Directors of UBC Investment Management Trust Ltd., effective February 5, 2009.

3. AUDIT **9:00 a.m.-9:15 a.m.**
Chair: Mr. Ross Smith
Members: Mr. Brad Bennett, Mr. James Eccott, Mr. Barry Lapointe, Mr. Bill Levine

3.1	Quarterly Financial Statements to December 31, 2008 P. Ouillet I. Burgess A. Glynn	Open / Information (5 min)	<i>The Audit Committee reviewed the Quarterly Financial Statements for the third quarter of 2008/09, period ending December 31, 2008, at its January 8, 2009 meeting.</i>
3.2	Quarterly Financial Forecast as at December 31, 2008 P. Ouillet I. Burgess	Open / Information (5 min)	<i>The Audit Committee reviewed the Quarterly Financial Forecast (circulated with docket) at its January 8, 2009 meeting.</i>

4. FINANCE **9:15 a.m.-11:00 a.m.**
Chair: Mr. Bill Levine
Members: Mr. Bijan Ahmadian, Dr. Nassif Ghossoub, Dr. Andrew Irvine, Ms. Janet Pau, Mr. Ross Smith
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan, Silvester, Professor Stephen Toope

4.1	Ancillary Presentation: Food Services Ancillary Budget 2008/09 and Highlights of the Five Year Business Plan P. Ouillet D. Rankin A. Parr	Open / Information (20 min)	<p><i>In accordance with a process adopted by the Finance Committee in 2008, the Board of Governors will receive a presentation regarding UBC Food Services operations.</i></p> <p><i>In support of this presentation, the materials submitted in March 2008 are circulated with the docket. The full Five Year Business Plan is on file with the Board Secretariat.</i></p>
---------------------	---	---	--

4.2	UBC Foundation Financial Statements March 31, 2008 P. Ouillet B. Miles I. Burgess	Open / Information (0 min)	<i>Financial statements were reviewed by the Finance Committee on January 20, 2009.</i>
4.3	General Purpose Operating Fund Projection to March 31, 2009 P. Ouillet D. Farrar D. Owram I. Burgess	Open / Information (5 min)	<i>GPOF projections were reviewed by the Finance Committee on January 20, 2009.</i> <i>Consolidated quarterly financial statements and quarterly projections are produced and submitted to the Committee for information or approval as required, and subsequently submitted to the provincial government.</i>
4.4	a. Spend Rate Review <i>Presentation by</i> Zainul Ali of Towers Perrin P. Ouillet/D. Farrar P. Falls P. Smailes I. Burgess	Open / Information (45 min)	DECISION REQUESTED (2 motions) It is recommended that the Board of Governors approves decapitalization of any previously capitalized income to the extent that net income has fallen short of aggregate spending for affected endowment funds. It is recommended that the Board of Governors approve a 3.5% endowment spend rate for the University's 2009/2010 fiscal year.
	b. Policy #113 – Endowment Management P. Ouillet/D. Farrar H. Lai	Open / Approval (35 min)	DECISION REQUESTED It is requested that the Board of Governors rescind UBC Policy #113 (Endowment Management), to be replaced with the revised Endowment Management Policy attached hereto as Attachment 1, effective as of April 1, 2009.

JOINT: FINANCE and PROPERTY & PLANNING

11:00 a.m.-11:15 a.m.

Lead Chair: Mr. Bill Levine Chair: Dr. Andrew Irvine

4.6	Faculty of Law Building D. Farrar (Introduction) P. Ouillet M.A. Bobinski N. Knight A. Poettcker (<i>Presentation</i>) W. Pue	Open / Approval (5 min)	DECISION REQUESTED It is recommended that the Board of Governors approve the following: FACULTY OF LAW BUILDING FULL BOARD 2* Approval Capital Budget \$55,901,000 Operating Budget \$1,110,490 Schedule see report Program see report Authorization to Issue Development Permit Proceed to Working Drawings and Tender Funding Release \$400,000 Information Expenses to Date \$863,400 Funding Released to Date \$1,300,000 Consultant – Diamond & Schmitt Architects <i>* Previous Board approval was for a Partial Board 2 in November 2008. Please see Current Project Status.</i>
---------------------	--	---	--

<p>4.7</p>	<p>Update on Negotiations with the AMS regarding a new Student Union Building (SUB) on University Square</p> <p>B. Sullivan/L. Castle P. Ouillet</p>	<p>Open / Information</p> <p>(5 min)</p>	<p><i>At the January 20, 2009 meeting, Committee members learned that the four Agreements with the AMS remain in various stages of drafting, pending resolution of outstanding matters.</i></p>																				
<p>5. PROPERTY & PLANNING 11:15 a.m. – 12:00 noon</p> <p>Chair: Dr. Andrew Irvine Members: Mr. Tim Blair, Ms. Alexandra Caldwell, Ms. Anne-Marie Fenger, Mr. Robert Fung, Mr. Bill Levine, Dr. Barrie McCullough, Ms. Janet Pau <i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope</p>			<p>DECISION REQUESTED It is recommended that the <i>Board of Governors</i> approve the appointment of Ms. Lisa Castle to the Advisory Urban Design Panel, for a term to expire in January 2011.</p>																				
<p>5.3</p>	<p>Appointment to the Advisory Urban Design Panel (AUDP)</p> <p>P. Ouillet N. Knight</p>	<p>Open / Approval</p> <p>(0 min)</p>	<p>DECISION REQUESTED It is recommended that the <i>Board of Governors</i> approve the following:</p> <p>NORMAN B. KEEVIL MINING INSTITUTE BUILDING</p> <p>BOARD 1 REVISED</p> <p>Approval</p> <table border="0"> <tr> <td>Project in Principle</td> <td>see report</td> </tr> <tr> <td>Consultant Selection</td> <td>see report</td> </tr> <tr> <td>Revised Program</td> <td>see report</td> </tr> <tr> <td>Revised Capital Budget</td> <td>\$3,518,000</td> </tr> <tr> <td>Revised Operating Budget</td> <td>\$74,382</td> </tr> <tr> <td>Revised Schedule</td> <td>see report</td> </tr> <tr> <td>Proceed to Schematic Drawings</td> <td></td> </tr> <tr> <td>Funding Release</td> <td>n/a</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to Date</td> <td>n/a</td> </tr> <tr> <td>Funding Released to Date</td> <td>\$100,000</td> </tr> </table>	Project in Principle	see report	Consultant Selection	see report	Revised Program	see report	Revised Capital Budget	\$3,518,000	Revised Operating Budget	\$74,382	Revised Schedule	see report	Proceed to Schematic Drawings		Funding Release	n/a	Expenses to Date	n/a	Funding Released to Date	\$100,000
Project in Principle	see report																						
Consultant Selection	see report																						
Revised Program	see report																						
Revised Capital Budget	\$3,518,000																						
Revised Operating Budget	\$74,382																						
Revised Schedule	see report																						
Proceed to Schematic Drawings																							
Funding Release	n/a																						
Expenses to Date	n/a																						
Funding Released to Date	\$100,000																						
<p>5.4</p>	<p>Norman B. Keevil Mining Institute Building</p> <p>P. Ouillet/D. Farrar N. Knight A. Poettcker T. Aboulnasr W. Pue</p>	<p>Open / Approval</p> <p>(5 min)</p>	<p>DECISION REQUESTED It is recommended that the <i>Board of Governors</i> approve the following:</p> <p>NORMAN B. KEEVIL MINING INSTITUTE BUILDING</p> <p>BOARD 1 REVISED</p> <p>Approval</p> <table border="0"> <tr> <td>Project in Principle</td> <td>see report</td> </tr> <tr> <td>Consultant Selection</td> <td>see report</td> </tr> <tr> <td>Revised Program</td> <td>see report</td> </tr> <tr> <td>Revised Capital Budget</td> <td>\$3,518,000</td> </tr> <tr> <td>Revised Operating Budget</td> <td>\$74,382</td> </tr> <tr> <td>Revised Schedule</td> <td>see report</td> </tr> <tr> <td>Proceed to Schematic Drawings</td> <td></td> </tr> <tr> <td>Funding Release</td> <td>n/a</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to Date</td> <td>n/a</td> </tr> <tr> <td>Funding Released to Date</td> <td>\$100,000</td> </tr> </table>	Project in Principle	see report	Consultant Selection	see report	Revised Program	see report	Revised Capital Budget	\$3,518,000	Revised Operating Budget	\$74,382	Revised Schedule	see report	Proceed to Schematic Drawings		Funding Release	n/a	Expenses to Date	n/a	Funding Released to Date	\$100,000
Project in Principle	see report																						
Consultant Selection	see report																						
Revised Program	see report																						
Revised Capital Budget	\$3,518,000																						
Revised Operating Budget	\$74,382																						
Revised Schedule	see report																						
Proceed to Schematic Drawings																							
Funding Release	n/a																						
Expenses to Date	n/a																						
Funding Released to Date	\$100,000																						
<p>5.5</p>	<p>UBC Renew Phase 2A Biological Sciences West and South</p> <p>D. Farrar/P. Ouillet W. Pue G. Atkins</p>	<p>Open / Approval</p> <p>(5 min)</p>	<p>DECISION REQUESTED It is recommended that the <i>Board of Governors</i> approve the following:</p> <p>UBC RENEW PHASE 2A BIOLOGICAL SCIENCES WEST & SOUTH</p> <p>BOARD 1 and BOARD 2</p> <p>Approval</p> <table border="0"> <tr> <td>Preliminary Capital Budget</td> <td>\$82,000,000</td> </tr> <tr> <td>Preliminary Operating Budget</td> <td>\$1,270,805</td> </tr> <tr> <td>Project in Principle, Schedule</td> <td>subject to funding</td> </tr> <tr> <td>Location</td> <td>Reference Appendix 2 Site Plan</td> </tr> <tr> <td>Preliminary Program</td> <td>filed with Board Secretariat</td> </tr> <tr> <td>Proceed to Schematic Design</td> <td>subject to funding</td> </tr> <tr> <td>Funding Release*</td> <td>\$1,000,000</td> </tr> </table> <p>*Subject to project funding</p> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td>\$75,000</td> </tr> <tr> <td>Funding Released to Date</td> <td>n/a</td> </tr> </table>	Preliminary Capital Budget	\$82,000,000	Preliminary Operating Budget	\$1,270,805	Project in Principle, Schedule	subject to funding	Location	Reference Appendix 2 Site Plan	Preliminary Program	filed with Board Secretariat	Proceed to Schematic Design	subject to funding	Funding Release*	\$1,000,000	Expenses to date	\$75,000	Funding Released to Date	n/a		
Preliminary Capital Budget	\$82,000,000																						
Preliminary Operating Budget	\$1,270,805																						
Project in Principle, Schedule	subject to funding																						
Location	Reference Appendix 2 Site Plan																						
Preliminary Program	filed with Board Secretariat																						
Proceed to Schematic Design	subject to funding																						
Funding Release*	\$1,000,000																						
Expenses to date	\$75,000																						
Funding Released to Date	n/a																						

5.6	UBC Okanagan Master Plan and UBC Okanagan Design Guidelines Amendments D. Owram N. Knight A. Kiernan	Open / Approval (5 min)	DECISION REQUESTED It is recommended that the Board of Governors approve housekeeping amendments to the UBC Okanagan Master Plan and Gateway Design Guidelines amendments to the UBC Okanagan Design Guidelines.
5.7	UBC Okanagan Student Housing Phase 4 D. Owram B. Sullivan P. Ouillet F. Fotis A. Kiernan N. Knight A. Poettcker	Open / Approval (5 min)	DECISION REQUESTED It is recommended that the Board of Governors approve the following: UBC OKANAGAN STUDENT HOUSING PHASE 4 Partial BOARD 1 Approval Project in Principle see report Consultant Selection see report Preliminary Program 300 beds Preliminary Capital Budget \$19,711,000 Preliminary Operating Budget see report Schedule see report Proceed to Schematic Design Funding Release \$400,000 Information Expenses to date \$15,000 Funding Released to Date n/a
5.8	University Town Communication Initiatives S. Owen/P. Ouillet N. Knight	Open / Information (5 min)	<i>The Committee received this report outlining a new communications program designed to build awareness of the University's sustainable campus community goals and achievements to date (University Town on the UBC Vancouver campus).</i>
5.9	Major Projects Status Report P. Ouillet A. Poettcker N. Knight	Open / Information (0 min)	<i>Report circulated with docket</i>
5.10	Capital Projects Update P. Ouillet A. Poettcker	Open / Information (10 min)	NO DOCUMENTATION
5.11	UBC Okanagan - Campus Build Out Update D. Owram A. Kiernan P. Ouillet A. Poettcker	Open / Information (10 min)	<i>Updates regarding progress of the UBC Okanagan build out are presented at each Board of Governors meeting.</i>

6. PEOPLE, COMMUNITY & INTERNATIONAL

1:00 p.m.-2:00 p.m.

Chair: Mr. James Eccott

Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Mr. Tim Blair, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Arun Garg, Dr. Nassif Ghoussoub, Ms. Jacki Hoffman-Zehner, Ms. Susan Yurkovich
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

<p>6.1</p>	<p>Naming of Campus Facilities</p> <p>S. Owen N. Knight</p>	<p>Open / Approval</p> <p>(5 min)</p>	<p>DECISION REQUESTED</p> <p>It is recommended that the <i>Board of Governors approve the following recommendations forwarded by the President from the January 6, 2009 meeting of the President's Advisory Committee on the Naming of Facilities (in accordance with Board of Governors' Naming Policy #124 for Class 1 Facilities):</i></p> <ol style="list-style-type: none"> 1) Learners' Walk for the outside walkway along the west side of the Irving K. Barber Centre; and, 2) Rashpal Dhillon Track and Field Oval for the track and field oval under construction on the SE corner of Thunderbird Park.
<p>6.2</p>	<p>Human Resources Strategy – Focus on People: Workplace Practices at UBC Implementation Update</p> <p>D. Farrar/P. Ouillet D. Oworm/L. Castle</p>	<p>Open/ Information</p> <p>(5 min)</p>	<p><i>In 2008, the Board of Governors approved the general direction, strategies and metrics that form part of the human resource strategy for UBC entitled Focus on People: Workplace Practices at UBC.</i></p> <p><i>The Committee received a six-month progress update at its January 20, 2009 meeting.</i></p>
<p>6.3</p>	<p>Student Financial Support Initiatives</p> <p>B. Sullivan</p>	<p>Open / Information</p> <p>(0 min)</p>	<p><i>The Committee received this report at its January 20, 2009 meeting, a summary of student financial support for the fiscal year to December 5, 2008 and initiatives planned for the coming year.</i></p> <p><i>As of December 5, 2008, UBC students received \$102,995,095 in need-based student financial support across both campuses, from all sources and UBC continues to fulfill its commitment on access to students under Policy #72.</i></p>
<p>6.4</p>	<p>Report on Centenary Celebrations</p> <p>S. Owen S. Katz</p>	<p>Open/ Information</p> <p>(0 min)</p>	<p><i>A summary of the Centenary year was presented, followed by a short video retrospective of the 2008 UBC Centenary celebrations.</i></p> <p><i>100 new student scholarships were created as part of the Centenary year.</i></p>

6.5	Award Winners – Faculty D. Farrar J. Hepburn	Open / Information (15 min)	Notable Distinctions: • Dorothy Shaw, Clinical Professor, Obstetrics and Gynaecology, Faculty of Medicine • Michael Hayden, University Killam Professor, Medical Genetics, Faculty of Medicine
	Award Winners – Students, Staff, Alumni B. Sullivan D. Owrn		<i>Report on awards to and recognition of students, staff and alumni circulated in the Board docket.</i>
6.6	Alumni Affairs Activity Report B. Miles M. Earle	Open/ Information (0 min)	<i>The January 2009 report is circulated in the docket; a brief update was received by the Committee on January 20, 2009.</i>
6.7	Strategic Enrolment Management Follow-up Report on Student Experience of the Admissions Process B. Sullivan	Open/ Information (20 min)	<i>In fall 2008, the Board received information on strategic enrolment management at UBC, metrics for the 2008 undergraduate admission cycle, and the results of survey data from admitted students re: the post-secondary selection process.</i> <i>The Board has requested further information focusing specifically on the undergraduate admission experience.</i>
6.8	Policy #60 - Privacy S. Owen H. Lai	Open/ Information (10 min)	<i>The University currently has no formal policy on privacy. With the advancement of technology and the increasing means of gathering and manipulating information, and the increase of identity theft as publicized in the media, the University recognizes the need to safeguard the Privacy of members of the University community and others and to protect Personal Information in accordance with good practices and in compliance with its legal obligations.</i>
6i. Development Working Group Chair: Ms. Jacki Hoffman-Zehner Members: Mr. James Eccott, Mr. Robert Fung <i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
6i.1	Campaign Planning Update B. Miles H. McCaw	Open / Information (0 min)	<i>The DWG received a brief update regarding the overall UBC feasibility study, to begin on January 28, 2009.</i> <i>Study results and overall campaign planning information will be presented to the Board in April 2009.</i>
7. LEARNING & RESEARCH 2:00 p.m.-2:45 p.m. Chair: Dr. Barrie McCullough Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. James Eccott, Dr. Nassif Ghossoub, Ms. Jackie Hoffman-Zehner, Ms. Janet Pau <i>Ex officio:</i> Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
7.1	Endowments S. Owen H. Lai	Open / Consent (0 min)	DECISION REQUESTED It is recommended that the Board of Governors approve endowment fund documents listed under Part (1) of the docket, effective as of February 5, 2009; and, That the variations to endowment fund documents listed under Part (2) of the docket be approved effective as of February 5, 2009.

7.2	CFI Inter-Institutional Agreement (CUPIC) J. Hepburn H. Lai	Open / Approval (10 min)	DECISION REQUESTED It is recommended that <i>the Board of Governors authorize the execution of an Inter-Institutional agreement between Children and Women’s Health Centre of British Columbia and the University in a form approved by the University Counsel.</i>
7.3	Academic Presentation D. Farrar	Open / Information (30 min)	NO DOCUMENTATION PRESENTATION <i>Human Trafficking in Canada: Collaborative Student-Faculty Research to Understand a Hidden Problem</i> Dr. Benjamin Perrin Assistant Professor, Faculty of Law
7.4	Recommendations from UBC O Senate	Open / Consent (0 min)	DECISION REQUESTED It is recommended that <i>the Board of Governors accept recommendations resulting from the UBC Senate (Okanagan) meetings of December 10, 2008 and January 14, 2009.</i> <i>Approval required under the University Act, Sections 37 (l) (i) (o) (p) and 38.</i>
7.5	Recommendations from UBC V Senate	Open / Consent (0 min)	DECISION REQUESTED It is recommended that <i>the Board of Governors accept recommendations resulting from the UBC Senate (Vancouver) meeting of December 17, 2008.</i> <i>Approval required under the University Act, Sections 37 (l) (i) (o) (p) and 38.</i>