



**UBC Board of Governors
Standing Committees
AGENDA**

**Thursday, April 8, 2010
UBC Vancouver
Ponderosa Centre
8:30 a.m. to 2:45 p.m.**

1. REMARKS

8:30 a.m.-8:45 a.m.

- 1.1 **Chair**
- 1.2 **President**
- 1.3 **Chancellor**

4. LEARNING & RESEARCH COMMITTEE

8:45 a.m.-9:15 a.m.

Chair: Dr. Barrie McCullough **Members:** Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Dr. Nassif Ghossoub, Dr. Maureen Howe, Ms. Alice Laberge, Ms. Janet Pau **Ex officio:** Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

4.1	Academic Presentation <i>- Place and Promise:</i> Teaching, Research and Community Engagement in Human Kinetics, Faculty of Education, presented by Dr. Robert Sparks D. Farrar	Open Information <i>(15 min)</i>	TO BOARD An overview of the School of Human Kinetic’s academic programs, research and community engagement, using Place and Promise: The UBC Plan as a frame of reference, and of initiatives under development.
4.2	University Librarian Annual Report D. Farrar	Open Information <i>(10 min)</i>	TO BOARD The 2008/2009 University Librarian Annual Report , as presented to the UBC Vancouver Senate on March 3, 2010, is circulated in the docket for the Board’s information.
4.3	Endowment Variation Request H. Lai	Open Approval <i>(5 min)</i>	TO BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve as recommended by the President and University Counsel variation to the terms governing the Specialty Poultry Endowment Fund attached as Schedule ‘A’.
4.4	Endowments H. Lai	Open Information <i>(0 min)</i>	TO BOARD Endowment funds listed under Part 1 of the docket have been approved by the President on the recommendation of the University Counsel and are presented to the Board of Governors for information only, in accordance with UBC Policy #113 (Endowment Management).
4.5a	Senate Recommendations UBC Vancouver	Open Consent <i>(0 min)</i>	TO BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors accept recommendations resulting from the UBC Vancouver Senate meeting of March 3, 2010, effective as of April 8, 2010.
4.5b	Senate Recommendations UBC Okanagan	Open Consent <i>(0 min)</i>	TO BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors accept recommendations resulting from the UBC Okanagan Senate meeting of February 24, 2010, effective as of April 8, 2010.

5. FINANCE COMMITTEE

9:15 a.m.-10:00 a.m.

Chair: Mr. Bill Levine **Members:** Mr. Bijan Ahmadian, Dr. Nassif Ghoussoub, Dr. Maureen Howe, Dr. Andrew Irvine, Ms. Alice Laberge, Ms. Janet Pau, Mr. Ross Smith *Ex officio:* Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

<p>5.1</p> <p>Fee Annual Reports - 2010/2011</p> <ul style="list-style-type: none"> a. Tuition Fees b. Non-Instructional Fees c. ISI Tuition/CCC Fees d. Alma Mater Society UBC Okanagan Student Fees e. Students' Union UBC Okanagan Student Fees f. Early Career Masters (ECM) Society Student Fee g. Program Tuition Fee for the Master of Management (M.M.) Degree to be delivered at UBC Okanagan <p>B. Sullivan/D. Owram/D. Farrar P. Ouillet</p>	<p>Open Approval</p> <p style="color: red;">(5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors:</p> <ul style="list-style-type: none"> a. Set and determine the fees for instruction in all programs and courses commencing on or after May 1, 2010, according to the fee schedule attached and marked Schedule 'A'; direct the Administration to ensure that students in financial need are offered the assistance they require to enroll or continue, and report in January 2011 on those efforts and the use of University funds set aside for this purpose; b. Approve the non-instructional fees effective September 2, 2010 according to the fee schedule attached and marked Schedule 'B'; c. Approve a 4% increase for ISI Tuition comprising a 3% cost-of-living increase and a 1% adjustment to increase financial awards for International Students in Undergraduate Programs; d. Approve the schedule of fees for the Alma Mater Society UBC Vancouver as attached, effective September 1, 2010; e. Approve the schedule of fees for the Students' Union UBC Okanagan as attached, effective September 1, 2010; f. Approve results of a student referendum authorizing an Early Career Masters Society Student Fee of \$250 to be collected by UBC at the time of the first ECM tuition installment payment, effective September 2010, for all students enrolled in the program; and, g. Approve, on the recommendation of the President and Vice Chancellor, the proposed program tuition fee for the Masters of Management degree in the amount equal to that already established for the Masters of Management degree (Early Career Masters program) offered at the Sauder School of Business.
<p>5.2</p> <p>UBC Food Services and Athletics & Recreation supplier and sponsorship contract with Coca Cola Bottling Company</p> <p>P. Ouillet J. Podger B. Sullivan</p>	<p>Open Approval</p> <p style="color: red;">(5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the completion of the UBC Food Services and Athletics & Recreation supply and sponsorship agreement with the Coca Cola Bottling Company.</p>
<p>5.3</p> <p style="background-color: #90EE90;">Strategic Discussion</p> <p>Strategic Endowment Management</p> <p>P. Ouillet P. Falls P. Smailes</p>	<p>Open Information</p> <p style="color: red;">(10 min)</p>	<p>The Committee received an overview of general endowment trends, focus and timing of the investment strategy review currently being undertaken by the IMANT Board; and, discussed the role of the proposed Responsible Investment Advisory Committee.</p>
<p>5.5</p> <p>Amendment Policy #123 Term Invested Fund Management</p> <p>P. Ouillet H. Lai P. Smailes</p>	<p>Open Approval</p> <p style="color: red;">(5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>THAT Policy #123 (Term Invested Fund Management) be repealed and replaced by the revised Term Invested Fund Management Policy attached as Attachment '1', effective as of April 8, 2010; and,</p> <p>THAT an upper limit for the Fee that may be established by the Responsible Executive under Article 4.2 of Policy #123 be set at 90 basis points of the market value of the term invested fund.</p>
<p>5.6</p> <p>UBC Investment Management Trust (IMANT) Investment Portfolios Quarterly Review</p> <p>P. Ouillet P. Falls</p>	<p>Open Information</p> <p style="color: red;">(5 min)</p>	<p>Performance of the investment portfolios over the previous quarter was reviewed for the Committee.</p> <p>Revised benchmarks will be included in the next quarterly review.</p>

5.7	Endowment Status as at January 31, 2010 P. Ouillet I. Burgess	Open Information (0 min)	In accordance with Policy #113 (Endowment Management), a summary of the status of endowments as at January 31, 2010 was circulated for information.
5.8	UBC 2010/2011 Operating Budget P. Ouillet/D. Farrar D. Owram I. Burgess J. Podger	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the UBC 2010/2011 Operating Budget as circulated. Includes the General Purpose Operating Fund, the Provincial Annual Capital Allowance, the Federal Indirect Cost Program, the General Municipal Services Levy, and International Student Initiative tuition fees.
6. JOINT: PROPERTY & PLANNING COMMITTEE			10:00 a.m.-10:50 a.m.
FINANCE COMMITTEE Lead Chair: Dr. Andrew Irvine Chair: Mr. Bill Levine			
6.0	Capital Priorities vs. Financing Reality P. Ouillet J. Metras	Open Information (5 min)	NO DOCUMENTATION The Committees were provided with an analysis of capital projects against availability of financing.
6.2	University Boulevard Design Guidelines P. Ouillet N. Knight	Open Information (5 min)	The Committees received an overview of the Design Guidelines for University Boulevard, including University Square, Student Union Boulevard/Court and the proposed Campus Commons.
6.3	Student Union Building B. Sullivan P. Ouillet A. Poettcker J. Metras N. Knight P. Smailes	Open Approval (10 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following: STUDENT UNION BUILDING BOARD 1 Conditional Approval* Preliminary Capital Budget \$103,260,000 Preliminary Operating Budget \$2,137,000 Schedule Project in Principle Location Consultant Selection Program Proceed to Schematic Design Funding Release \$2,350,000 *Conditional upon successful final completion of project agreements between AMS and UBC by April 30, 2010. Information Expenses to date \$650,000 Funding released to date \$0
6.4	Alumni Centre P. Ouillet/B. Miles N. Knight J. Metras A. Poettcker	Open Approval (10 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following: ALUMNI CENTRE AGREEMENTS & BOARD 1 Approval Preliminary Capital Budget \$17,984,000 Preliminary Operating Budget \$308,450 Schedule Project in Principle Location

			<p>Consultant Selection Program Proceed to Schematic Design Funding Release \$600,000</p> <p>Information Expenses to date \$0 Funding released to date n/a</p>
6.5	<p>Totem In-Fill Student Housing (UBC Vancouver)</p> <p>P. Ouillet/B. Sullivan A. Parr J. Metras P. Smailes N. Knight A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>TOTEM IN-FILL STUDENT HOUSING (UBC VANCOUVER) BOARD 2 Revised & Commencement of Site Services</p> <p>Approval Revised Capital Budget \$50,122,000 Revised Operating Budget see report Revised Program Revised Funding Funding Release \$1,775,000</p> <p>Information Expenses to date \$350,000 Funding released to date \$1,100,000</p>
6.6	<p>Child Care Expansion Phase 1 (UBC Vancouver)</p> <p>P. Ouillet/B. Sullivan A. Parr P. Smailes J. Metras N. Knight</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>CHILD CARE EXPANSION PHASE 1 (UBC VANCOUVER) BOARD 3 Conditional</p> <p>Approval* Capital Budget \$3,400,000 Operating Budget** \$130,000 Award of Contract Funding Release \$1,537,000</p> <p>*Conditional on receipt of tenders at or below budget. **Additional administrative costs only; programming costs are recovered through fees. Student Housing & Hospitality services pay facilities operations and matienance less custodial costs, which they provide.</p> <p>Information Expenses to date \$230,000 Funding released to date \$1,000,000</p> <p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve an internal loan of up to \$3.4 million, amortized over 10 years, at an interest rate of 5.75%.</p>
6.7	<p>Bioenergy Research and Demonstration Project</p> <p>J. Hepburn P. Ouillet D. Farrar N. Knight J. Metras</p>	<p>Open Approval (10 min)</p>	<p>TO BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the following:</p> <p>BIOENERGY RESEARCH & DEMONSTRATION PROJECT BOARD 3 Conditional Approval*</p>

			<p>Capital Budget \$27,400,000 Average Annual Operating Income/Savings \$845,000 Schedule Proceed to Construction UBC Funding Release \$5,275,000</p> <p>*Conditional on the following:</p> <ul style="list-style-type: none"> • Confirmation that all external funding sources for the project are in place and funding agreements are executed. • The purchase cost of the complete Nexteraa system is within the project budget. • Tenders for the building and site work are within the project budget. <p>Conditional approval will require:</p> <ul style="list-style-type: none"> • Authorization for the signing officers of the University to execute the funding agreements necessary to receive the funding for the Bioenergy Research and Demonstration Project. • Authorization for the signing officers of the University to execute the Purchase and Collaboration Agreement with Nexterra. <p>Information**</p> <table> <tr> <td>Expenses to March 31, 2010</td> <td>\$425,000</td> </tr> <tr> <td>UBC Funding released to date</td> <td>\$225,000</td> </tr> </table> <p>**The \$225,000 released by UBC has been matched by a \$200,000 contribution from one of our industry partners, FP Innovations. Total project expenses, estimated to March 31, 2010) represent about 100% of the total funding currently available for the project.</p> <p>DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve an internal loan of up to \$5.5 million for UBC's share of the Bioenergy Research and Demonstration Project, to be repaid over a maximum period of 15 years; debt service to be funded from energy savings associated with generating steam and electricity.</p>	Expenses to March 31, 2010	\$425,000	UBC Funding released to date	\$225,000
Expenses to March 31, 2010	\$425,000						
UBC Funding released to date	\$225,000						

7. PROPERTY & PLANNING COMMITTEE *10:50 a.m.-12:00 p.m.*

Chair: Dr. Andrew Irvine Members: Mr. Bijan Ahmadian, Ms. Alexandra Caldwell, Mr. Michael Duncan, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghoussoub, Ms. Alice Laberge, Mr. Bill Levine, Dr. Barrie McCullough, Mr. Douglas Mitchell, Ms. Janet Pau
Ex officio: Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

7.0	IT Services Strategy Update P. Ouillet	Open Information (5 min)	NO DOCUMENTATION Rationale behind the proposal to include a central research data centre at the Vancouver campus was provided to the Committee.																
7.1	Faculty of Pharmaceutical Sciences Centre for Drug Research and Development (CDRD) Building (including Modified Barrier Facility and Data Centre) D. Farrar P. Ouillet J. Hepburn R. Sindelar W. Pue J. Metras P. Smailes N. Knight A. Poettcker	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following: FACULTY OF PHARMACEUTICAL SCIENCES / CENTRE FOR DRUG RESEARCH AND DEVELOPMENT (CDRD) BUILDING including MODIFIED BARRIER FACILITY AND DATA CENTRE BOARD 2 & Site Works and Excavation Approval <table> <tr> <td>Revised Capital Budget:</td> <td></td> </tr> <tr> <td>Pharmaceutical Sciences/CDRD</td> <td>\$133,250,000</td> </tr> <tr> <td>Modified Barrier Facility</td> <td>\$15,480,000</td> </tr> <tr> <td>Data Centre</td> <td><u>\$6,500,000</u></td> </tr> <tr> <td>Total Capital Budget</td> <td>\$155,230,000</td> </tr> <tr> <td>Revised Operating Budget</td> <td>\$2,063,000</td> </tr> <tr> <td>Revised Schedule</td> <td></td> </tr> <tr> <td>Authorization to issue Development Permit</td> <td></td> </tr> </table>	Revised Capital Budget:		Pharmaceutical Sciences/CDRD	\$133,250,000	Modified Barrier Facility	\$15,480,000	Data Centre	<u>\$6,500,000</u>	Total Capital Budget	\$155,230,000	Revised Operating Budget	\$2,063,000	Revised Schedule		Authorization to issue Development Permit	
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Revised Schedule																			
Authorization to issue Development Permit																			

			<p>Proceed to Working Drawings & Tender</p> <p>Funding Release \$2,000,000</p> <p>Information</p> <p>Expenses to date \$2,164,587</p> <p>Funding released to date \$2,900,000</p>
7.2	<p>Norman B. Keevil Institute of Mining Engineering Facilities Project</p> <p>D. Farrar P. Ouillet W. Pue T. Aboulnasr J. Metras N. Knight A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>NORMAN B. KEEVIL INSTITUTE OF MINING ENGINEERING FACILITIES PROJECT BOARD 2 & Commencement of Renovations</p> <p>Approval</p> <p>Revised Capital Budget \$4,027,000</p> <p>Operating Budget \$48,957</p> <p>Revised Schedule</p> <p>Authorization to issue Development Permit</p> <p>Proceed to Working Drawings & Tender</p> <p>Funding Release \$1,000,000</p> <p>Information</p> <p>Expenses to date \$60,000</p> <p>Funding released to date \$400,000</p>
7.3	<p>Thunderbird Park Redevelopment Phase 2A: Tennis Facility Phase 1 and Phase 2</p> <p>P. Ouillet/B. Sullivan B. Philip J. Metras N. Knight A. Poettcker</p>	<p>Open Approval (10 min)</p>	<p>TO BOARD DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>THUNDERBIRD PARK REDEVELOPMENT PHASE 2A: TENNIS FACILITY PHASE 1 & 2</p> <p>Phase 2: BOARD 1 & BOARD 2 Phase 1 & 2: BOARD 3*</p> <p>Approval</p> <p>Capital Budget Phase 1 \$5,200,000</p> <p>Capital Budget Phase 2 <u>\$3,700,000</u></p> <p>Total Capital Budget \$8,900,000</p> <p>Operating Budget see report</p> <p>Schedule</p> <p>Authorization to issue Development Permit for Phase 1 & 2</p> <p>Proceed to Working Drawings and Tender for Phase 1 & 2</p> <p>Award of Contract</p> <p>Funding Release \$8,450,000</p> <p>*Board 3 approval for Phase 1 & 2 is requested conditional on receipt of tenders at or below budget.</p> <p>Information</p> <p>Expenses to date \$158,683</p> <p>Funding released to date \$450,000</p>
7.4	<p>Thunderbird Stadium: Artificial Turf Field and Grass Rugby Fields</p> <p>P. Ouillet/B. Sullivan B. Philip J. Metras A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following:</p> <p>THUNDERBIRD STADIUM: ARTIFICIAL TURF FIELD & GRASS RUGBY FIELDS BOARD 1, BOARD 2 & BOARD 3</p> <p>Approval*</p>

			Project in Principle Consultant Selection Capital Budget \$2, 600,000 Operating Budget see report Schedule Location Program Authorization to issue Development Permit Funding Release \$2,600,000 *Conditional on receipt of tenders at or below budget. Information Expenses to date \$10,000 Funding released to date \$0
7.5	Climate Action Plan P. Ouillet N. Knight A. Poettcker J. Metras	Open Approval (10 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors: adopt the greenhouse gas reduction targets outlined in the report Climate Action Plan for UBC's Vancouver Campus; authorize the Administration to announce the reduction targets at the Globe 2010 conference; and, endorse the Climate Action Plan as a framework for action.
7.6	Board 4 Reports P. Ouillet D. Owsram N. Knight J. Metras	Open Information (5 min)	TO BOARD Reports circulated with the docket: <ul style="list-style-type: none"> • Friedman Building (UBC Renew Phase 1) • Charles E. Fipke Centre for Innovative Research (UBC Okanagan)
7.7	Capital Projects Update P. Ouillet D. Owsram N. Knight A. Poettcker J. Metras	Open Information (5 min)	TO BOARD Update on capital projects currently in progress, including all major capital projects that have received at least Board 1 approval, and summary information on project schedules, budgets, costs to date, confirmed funding sources and outstanding unfunded amounts.
3. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE			1:00 p.m.-2:45 p.m.
Chair: Ms. Theresa Arsenault Members: Ms. Bonnie Bates Gibbs, Ms. Alexandra Caldwell, Mr. Michael Duncan, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghoussoub, Ms. Alice Laberge <i>Ex officio</i> : Mr. Brad Bennett, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
3.1	Naming of Campus Facilities S. Owen N. Knight	Open Approval (5 min)	TO BOARD DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following recommendation, forwarded by the President from the March 9, 2010 meeting of the Naming Committee (in accordance with Naming Policy #124 - Class 1 Facilities): 1) 'Simon K.Y. Lee HKU-UBC House' for Building 1 of the Marine Drive Residence, in recognition of the donor, the late Dr. Simon K.Y. Lee.
3.2	Metro Vancouver Regional Growth Strategy S. Owen N. Knight	Open Approval (20 min)	TO BOARD DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors endorse UBC comments concerning the draft Regional Growth Strategy Metro Vancouver 2040: Shaping Our Future as presented, and direct the Administration to formally convey UBC comments to Metro Vancouver.

3.3	UBC Line Update S. Owen N. Knight	Open Information (10 min)	TO BOARD Overview of the UBC Line/Broadway Corridor study process, highlighting key issues which the study is addressing, and potential impacts for UBC.
3.4	UBC Okanagan Campus Transportation Survey D. Owram N. Knight	Open Information (10 min)	TO BOARD NO DOCUMENTATION
3.5	Sustainability Communications Plan D. Farrar P. Ouillet J. Robinson N. Knight S. Macrae	Open Information (20 min)	TO BOARD Presentation Summary of initial launch of communication initiatives around UBC's sustainability achievements, future plans and commitments.
3.6	2010 Olympic and Paralympic Games Follow Up S. Owen M. Aucoin	Open Information (10 min)	TO BOARD NO DOCUMENTATION Update post the 2010 Games in Vancouver from the 2010 Olympic and Paralympic Games Secretariat.
3.7a	Award Winners - Faculty D. Farrar/D. Owram/ J. Hepburn	Open Information (10 min)	TO BOARD Notable Distinctions: <ul style="list-style-type: none"> • Omer Angel, Assistant Professor of Mathematics, Faculty of Science • Vijay Bhargava, Professor of Electrical and Computer Engineering, Faculty of Applied Science • Joshua Folk, Assistant Professor, Physics & Astronomy, Faculty of Science • Larry Goldenberg, Professor, Urologic Sciences, Faculty of Medicine Report on awards to and recognition of faculty members circulated in the Board docket.
3.7b	Award Winners - Students, Staff & Alumni B. Sullivan	Open Information (0 min)	TO BOARD Report on awards to and recognition of students, staff and alumni circulated in the Board docket.
3.8	Alumni Affairs Activities Report B. Miles M. Earl	Open Information (0 min)	TO BOARD Report from UBC Alumni Affairs circulated in the docket for information.