



University of British Columbia
BOARD OF GOVERNORS
Agenda

Monday, February 7, 2011
 8:30 a.m. to 3:30 p.m.
 UBC Vancouver
 Arbutus Room
 Ponderosa Centre

1. REMARKS 8:30 a.m.-8:45 a.m.

2. AUDIT COMMITTEE 8:45 a.m.-9:00 a.m.

Chair: Mr. Ross Smith

Members: Dr. Maureen Howe, Mr. Barry Lapointe, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

2.1	Quarterly Financial Statements to December 31, 2010 P. Ouillet I. Burgess A. Glynn	Open Information (5 min)	AT BOARD The Consolidated Financial Statements (third quarter of 2010/11, period ending December 31, 2010) were received by the Audit Committee in January 2011 and are circulated for information.
2.2	Quarterly Financial Forecast at December 31, 2010 P. Ouillet I. Burgess A. Glynn	Open Information (10 min)	AT BOARD The Quarterly Financial Forecast as at September 30, 2010 was approved by the Audit Committee in January 2011, has been submitted as required to the Provincial Government, and is circulated for information.

3. FINANCE COMMITTEE 9:00 a.m.-9:30 a.m.

Chair: Dr. Maureen Howe Members: Dr. Nassif Ghoussoub, Mr. Ben Glassco, Mr. Sean Heisler, Dr. Andrew Irvine, Ms. Alice Laberge, Ms. Janet Pau, Mr. Ross Smith, Mr. Azim Wazeer

Ex Officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope

3.1	Supplement – Tuition Increase for International MBA Students D. Farrar B. Sullivan	Open Information (0 min)	The circulated document is intended to supplement the submission to the Board to increase tuition for international MBA students as approved at the November 23, 2010 meeting. It responds fully to questions raised at the meeting and details how the new revenue will be used to enhance the program, students, and reputation of the Sauder MBA program. Also included are details of the proposed preliminary budget.
3.2	International Student Initiative (ISI) 2011/2012 Tuition Increase D. Owram D. Farrar B. Sullivan P. Ouillet	Open Approval (10 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve: 1. a 4% ISI Tuition increase effective May 2011, comprised of a 3% Cost-of-Living Increase and a 1% increase for ISI student financial support; and, 2. an ISI Tuition increase of not more than 2% in each of the subsequent three years (2012/2013, 2013/2014 and 2014/2015) or until graduation from their current degree program, whichever is the shorter period, for ISI students new to UBC in 2011/2012 and ISI students currently enrolled in UBC in 2011/2012.
3.3	University Neighbourhoods Association (UNA) Reserve Fund Policies P. Ouillet I. Burgess N. Knight	Open Approval (10 min)	DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve University Neighbourhoods Association (UNA) Reserve Fund Policies circulated in Attachment 1 of this report.
3.4	UBC IMANT Investment Portfolios Quarterly Review P. Ouillet P. Smailes R. Polishak	Open Information (0 min)	The investment portfolios quarterly review as at September 30, 2010 is circulated.

3.5	Endowment Status Report as at November 30, 2010 P. Ouillet I. Burgess A. Glynn	Open Information (0 min)	In accordance with Policy #113 (Endowment Management), a summary of the status of endowment funds (UBC Vancouver) as at November 30, 2010 is circulated.
3.6	2011/2012 Operating Budget Outlook D. Farrar P. Ouillet B. Sullivan I. Burgess	Open Discussion (0 min)	UBC is considering a balanced budget for 2011/2012, with no cuts to faculties and investment focused on academic units, UBC's systems and buildings and, most importantly, on the continuous implementation of <i>Place and Promise</i> , UBC's strategic plan.
4. JOINT: <i>PROPERTY & PLANNING COMMITTEE</i> <i>9:30 a.m.-10:30 a.m.</i> <i>FINANCE COMMITTEE</i> Lead Chair: Dr. Andrew Irvine Chair: Dr. Maureen Howe			
4.1	Capital Projects Update P. Ouillet D. Owsram J. Metras N. Knight A. Poettcker	Open Information (10 min)	AT BOARD This standing report includes all major capital projects that have received at least Board 1 approval and provides a summary of the schedule, budget, costs to date, confirmed funding sources, outstanding unfunded amounts and debt financing requirements for each project.
4.3	UBC Land Contributions Guest: Mr. Randy Zien Chair, UBCPT Board of Directors P. Ouillet A. Poettcker	Open Information (30 min)	AT BOARD When appropriate, UBC Properties Trust (UBCPT) provides the Board of Governors with a report on its financial statements and activities. The report for this Board meeting provides this information, together with an outline of UBCPT's strategic direction and future approach to development, detailed information on contributions to UBC, a summary of recent transactions, and projects that will be undertaken in the next twelve months.
4.4	Ponderosa Housing Hub (UBC Vancouver) P. Ouillet B. Sullivan A. Parr J. Metras N. Knight P. Smailes A. Poettcker	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following: PONDEROSA HOUSING HUB Phase 1 and Phase 2 BOARD 1 Approval Preliminary Capital Budget \$136,373,035 Preliminary Operating Budget see report Schedule Project in Principle Location Consultant Program Proceed to Schematic Design Funding Release \$750,000 Information Expenses to date \$0
4.5	UBC Vancouver District Energy System: Steam-to-Hot-Water Conversion P. Ouillet J. Metras N. Knight P. Smailes D. Woodson	Open Approval (5 min)	DECISION REQUESTED IT IS RECOMMENDED that the Board of Governors approve the following: UBC VANCOUVER DISTRICT ENERGY SYSTEM: STEAM-TO-HOT-WATER CONVERSION BOARD 1 Approval Preliminary Capital Budget \$84,800,000 Preliminary Operating Budget see report Schedule

			Project in Principle Location Consultant Program Proceed to Schematic Design Funding Release \$2,350,000 Information Expenses to date \$0														
4.6	Faculty of Pharmaceutical Sciences / Centre for Drug Research and Development (CDRD) Building (UBC V) – Fast Track Update Report D. Farrar P. Ouillet J. Hepburn R. Sindelar W. Pue J. Metras A. Poettcker	Open Information (5 min)	AT BOARD The Board 3 “Fast Track” approval for the Pharmaceutical Sciences / CDRD project, received in June 2010, required information update reports on the progress of the fast-track process. This is the third Fast Track Update Report, covering the period to December 31, 2010. Monthly progress reports have also been provided to the Board Chair and Chairs of the Finance and Property & Planning Committees. Reporting will continue until 80% of construction tenders are complete, now expected at the end of April 2011. Fast tracking compresses a project schedule by running design and construction phases simultaneously. A fast-track process is required in this case to meet the August 2012 completion deadline necessary to allow the Faculty of Pharmaceutical Sciences to accommodate a significant planned expansion in enrolment.														
10:30 a.m. to 10:40 a.m. - Break																	
5. PROPERTY & PLANNING COMMITTEE <i>10:45 a.m.-11:45 a.m.</i>																	
Chair: Dr. Andrew Irvine Members: Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghoussoub, Mr. Ben Glassco, Mr. Sean Heisler, Ms. Alice Laberge, Dr. Barrie McCullough, Mr. Douglas Mitchell, Ms. Janet Pau, Mr. Azim Wazeer <i>Ex Officio:</i> Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope																	
5.1	Development Permit Board (DPB) Annual Report Guests: Mr. Harold Kalke Mr. Mark Thompson S. Owen P. Ouillet N. Knight	Open Information (10 min)	AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors: <ol style="list-style-type: none"> 1. Approve the following appointments to the Development Permit Board: <ol style="list-style-type: none"> a. the reappointment of Mr. Stanley Hamilton to represent the general academic community, for a term to end in December 2012; and, b. the reappointment of Mr. Jim Taylor to the position of UBC Resident member, for a term to end in December 2012; and, 2. Receive the balance of the circulated report as information. 														
5.2	Centre for Brain Health (UBC Vancouver) D. Farrar J. Hepburn P. Ouillet J. Metras N. Knight W. Pue A. Poettcker G. Stuart	Open Approval (5 min)	DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the following: CENTRE FOR BRAIN HEALTH BOARD 2 Approval <table style="width: 100%; border-collapse: collapse;"> <tr> <td>Capital Budget</td> <td style="text-align: right;">\$64,833,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$1,768,053</td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Authorization to issue Development Permit</td> <td></td> </tr> <tr> <td>Proceed to Working Drawings</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$2,000,000</td> </tr> </table> Information Expenses to date \$1,037,300 Funding released to date \$2,000,000	Capital Budget	\$64,833,000	Operating Budget	\$1,768,053	Program		Schedule		Authorization to issue Development Permit		Proceed to Working Drawings		Funding Release	\$2,000,000
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<p>5.3</p>	<p>Student Union Building (UBC Vancouver)</p> <p>B. Sullivan P. Ouillet P. Smailes J. Metras N. Knight A. Poettcker</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the following:</p> <p>STUDENT UNION BUILDING</p> <p>BOARD 2</p> <p>Approval</p> <table border="0"> <tr> <td>Preliminary Capital Budget</td> <td style="text-align: right;">\$103,260,000</td> </tr> <tr> <td>Preliminary Operating Budget</td> <td style="text-align: right;">\$2,137,000</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Authorization to issue Development Permit</td> <td></td> </tr> <tr> <td>Proceed to Working Drawings</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$1,200,000</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$1,456,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$2,350,000</td> </tr> </table>	Preliminary Capital Budget	\$103,260,000	Preliminary Operating Budget	\$2,137,000	Schedule		Program		Authorization to issue Development Permit		Proceed to Working Drawings		Funding Release	\$1,200,000	Expenses to date	\$1,456,000	Funding released to date	\$2,350,000		
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<p>5.4</p>	<p>Sauder School of Business Building Project - Phase 3 Renovations (UBC V)</p> <p>D. Farrar P. Ouillet P. Smailes J. Metras W. Pue D. Muzyka A. Poettcker</p>	<p>Open Approval (10 min)</p>	<p>AT BOARD</p> <p>DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the following:</p> <p>SAUDER SCHOOL OF BUSINESS BUILDING PROJECT (PHASE 3)</p> <p>BOARD 3 Revised</p> <p>Approval*</p> <table border="0"> <tr> <td>Capital Budget - Phase 1 (previously approved)</td> <td style="text-align: right;">\$46,350,000</td> </tr> <tr> <td>Capital Budget - Phase 2 (previously approved)</td> <td style="text-align: right;">\$17,900,000</td> </tr> <tr> <td>Capital Budget - Phase 3 (for approval)</td> <td style="text-align: right;"><u>\$5,684,000</u></td> </tr> <tr> <td>Revised Total Capital Budget</td> <td style="text-align: right;">\$69,934,000</td> </tr> <tr> <td>Operating Budget (Incremental) - Phase 1</td> <td style="text-align: right;">\$514,855</td> </tr> <tr> <td>Operating Budget (Incremental) - Phase 2</td> <td style="text-align: right;">\$518,373</td> </tr> <tr> <td>Operating Budget (Incremental) - Phase 3</td> <td style="text-align: right;"><u>nil</u></td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$1,033,228</td> </tr> </table> <p>Project in Principle - Phase 3 Consultant Selection - Phase 3 Program - Phase 3 Schedule - Phase 3 Award of Contract - Phase 3</p> <p>Funding Release \$5,684,000</p> <p><small>*Subject to tenders received for Phase 3 construction components being at or below budget. Removal of this condition will be based on results from approximately 80% of tenders.</small></p> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$45,406,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$64,250,000</td> </tr> </table>	Capital Budget - Phase 1 (previously approved)	\$46,350,000	Capital Budget - Phase 2 (previously approved)	\$17,900,000	Capital Budget - Phase 3 (for approval)	<u>\$5,684,000</u>	Revised Total Capital Budget	\$69,934,000	Operating Budget (Incremental) - Phase 1	\$514,855	Operating Budget (Incremental) - Phase 2	\$518,373	Operating Budget (Incremental) - Phase 3	<u>nil</u>	Operating Budget	\$1,033,228	Expenses to date	\$45,406,000	Funding released to date	\$64,250,000
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<p>5.5</p>	<p>Board 4 Report</p> <p>B. Sullivan P. Ouillet A. Parr J. Metras A. Poettcker</p>	<p>Open Information (5 min)</p>	<p>AT BOARD</p> <p>Board 4 project completion report circulated with the docket:</p> <ul style="list-style-type: none"> - UBC Marine Drive Residences 																				

8. GOVERNANCE COMMITTEE			11:45 a.m.-12:00 p.m.
Chair: Ms. Susan Yurkovich Members: Ms. Theresa Arsenault, Ms. Bonnie Bates Gibbs, Dr. Nassif Ghoussoub, Mr. Sean Heisler, Dr. Andrew Irvine Ex Officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
8.7	UBC Nomination to The Hamber Foundation D. Farrar	Open Approval (5 min)	DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the nomination of Dr. David H. Farrar, Provost and Vice President Academic, to serve on The Hamber Foundation for a second three-year term, effective February 15, 2011.
8.8	Amendment of Policy #22 (Appointments & Extension of Appointments for Heads of Academic Units) H. Lai D. Farrar D. Oworm	Open Approval (5 min)	DECISION REQUESTED IT IS REQUESTED that the Board of Governors repeal the existing Policy #22 and replace it with Policy #22 (Appointments and Extension of Appointments for Heads of Academic Units) circulated as Attachment 1, effective February 7, 2011 for all appointments or extension of appointments where the process has not yet commenced.
12:00 noon to 1:00 p.m. - Lunch / Reflections			
6. LEARNING & RESEARCH COMMITTEE			1:00 p.m.-2:15 p.m.
Chair: Dr. Barrie McCullough Members: Dr. Nassif Ghoussoub, Mr. Ben Glassco, Mr. Sean Heisler, Dr. Maureen Howe, Ms. Janet Pau Ex officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
6.1	Academic Presentation Dr. Mary Lynn Young Director, UBC V Graduate School of Journalism D. Farrar	Open Information (40 min)	AT BOARD Making the News: Journalism Education Today UBC's Graduate School of Journalism is one of three professional schools in the Faculty of Arts. Its research and journalism contributions focus on digital media, international journalism, science and environmental journalism, social media, arts journalism and public policy. Professor Young will describe recent developments in student journalism focusing on the School's 2010 Emmy-Award-winning investigative documentary <i>Ghana: Digital Dumping Ground</i> . The documentary, which aired on PBS Frontline WORLD in spring 2009, was created by 10 UBC journalism students - the first Canadian students to win an Emmy Award for their journalism. The School is gaining recognition as one of the most innovative schools in North America for its student journalism, interdisciplinary focus and integrated model of journalism education. The availability of international journalism faculty members from respected media outlets (such as BBCNews.com, CBC, Globe & Mail and 60 Minutes), emerging digital technologies and a \$1 million gift have greatly facilitated innovative and collaborative journalism. Dr. Young will describe the successful launch of International Reporting and the ways the course is transforming the learning landscape for students. Finally, Dr. Young will share the latest news from the School, which provides a place for the next generation of journalists to specialize in academic disciplines at a major research institution while learning innovative approaches to journalism in a best practice environment. The School serves as an exciting example of the ways that UBC can have an impact on how students engage in real-world research and professional practice experiences, in addition to how audiences and communities make sense of the world through journalism.
6.2	<i>Deferred</i>		
6.3	Request to Approve the Restated Terms of an Endowment Fund H. Lai	Open Approval (10 min)	AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the Terms of Reference for the Lawrence E. And Pauline K. Ranta Memorial Endowment fund in the form circulated as Schedule A, as recommended by the President and University Counsel.

6.4	Creation of an International Seat Cohort in the Master of Occupational Therapy (MoT) Program D. Farrar B. Sullivan	Open Approval (10 min)	AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the creation of a new admissions stream for up to eight international students in each entry class of the two-year Master of Occupational Therapy program. Date of admission of the first international cohort is anticipated to be September 2011, at a program fee of \$70,000 (\$35,000/year for each of the two years).
6.5	University Killam Professor D. Farrar	Open Approval (10 min)	AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve conferring the designation ‘University Killam Professor’ on Dr. Sherrill Grace. [Approval required under Policy #57.]
6.6	Endowments H. Lai	Open Information (0 min)	AT BOARD Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel and are presented to the Board of Governors for information only, in accordance with UBC Policy #113 (Endowment Management).
6.7	Technology Enterprise Facility III Ground Lease Extension P. Ouillet P. Smailes	Open Consent (0 min)	AT BOARD DECISION REQUESTED IT IS REQUESTED that the Board of Governors authorize the Administration to request Ministerial approval to extend the Technology Enterprise Facility III ground lease to UBC Properties Investments Ltd from May 31, 2062 to September 30, 2109.
6.8	a) UBC Vancouver Senate Recommendations b) UBC Okanagan Senate Recommendations	Open Consent (0 min)	AT BOARD DECISIONS REQUESTED IT IS REQUESTED that the Board of Governors accept recommendations resulting from the UBC Vancouver Senate meetings of November 17, 2010 and December 15, 2010, effective as of February 8, 2011. IT IS REQUESTED that the Board of Governors accept recommendations resulting from UBC Okanagan Senate meetings of November 24, 2010 December 16, 2010 and January 26, 2011, effective as of February 8, 2011.
7. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE 2:15 p.m.-3:15 p.m.			
Chair: Ms. Theresa Arsenault Members: Ms. Bonnie Bates Gibbs, Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Nassif Ghossoub, Mr. Ben Glassco, Ms. Alice Laberge, Mr. Azim Wazeer Ex Officio: Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope			
7.1	People, Community & International Committee Strategic Session T. Arsenault R. Kahlon	Open Information (5 min)	TO BOARD NO DOCUMENTATION Report from the People, Community & International Committee Strategic Session held on January 31, 2011.
7.2	Development & Alumni Engagement Campaign Quarterly Report B. Miles	Open Information (10 min)	TO BOARD The campaign quarterly progress report is circulated (quarter ending December 31, 2010).
7.3	Naming of Campus Facilities S. Owen N. Knight	Open Approval (5 min)	DECISION REQUESTED IT IS REQUESTED that the Board of Governors approve the following, as recommended by the Naming Committee: 1. Rename the Earth Systems Sciences Building the ‘Earth Sciences Building’.

7.4	<i>Deferred</i>		
7.5	2010/2011 Enrolment Update D. Farrar D. Owram B. Sullivan	Open Information <i>(20 min)</i>	AT BOARD Preliminary enrolment figures were presented to the Board in September 2010. Official enrolment reports are captured only after enrolments are considered stable: November 1, March 1 and August 1. This report provides updated information on overall enrolment and actual enrolment against Ministry-funded targets system wide.
7.6	Campus Security Annual Report P. Ouillet J. Podger D. Harvie T. Mahon	Open Information <i>(0 min)</i>	The Campus Security Annual Report provides an update on campus security files at the Vancouver and Okanagan campuses for the 2010 calendar year, including statistics on personal and property crime. The statistics for both campuses show that the campuses are very safe considering their size and population. Crimes against persons are minimal and generally very minor in nature. Property crimes other than break and enter are crimes of opportunity involving minor thefts.
7.7	Alumni Affairs Activity Report B. Miles J. Todd	Open Information <i>(0 min)</i>	A summary of Alumni Affairs activities since the November 2010 Board of Governors meeting is circulated for information.
7.8	a) Award Winners – Faculty D. Farrar J. Hepburn D. Owram	Open Information <i>(10 min)</i>	AT BOARD Notable Distinctions: <ul style="list-style-type: none"> • Dr. Akram Alfantazi (Teaching category) Associate Professor, Materials Engineering Faculty of Applied Science • Dr. Don Mavinic (Research category) Professor, Civil Engineering, Faculty of Applied Science • Dr. Julio Montaner (Service category) Professor, Medicine / Head, Division of AIDS Faculty of Medicine Report on additional awards to and recognition of faculty members circulated in the Board docket.
	b) Award Winners – Students, Staff & Alumni B. Sullivan		AT BOARD Report on awards to and recognition of students, staff and alumni circulated in the Board docket.