



**University of British Columbia
Board of Governors
AGENDA**

**Tuesday, June 12, 2012
9:00 a.m. to 3:30 p.m.
UBC Vancouver
Arbutus Room, Ponderosa Centre**

1. REMARKS

9:00 a.m.-9:15 a.m.

Chair / Chancellor / President

**6. JOINT: COMMUNITY PLANNING TASK GROUP /
PROPERTY & PLANNING COMMITTEE**

9:15 a.m.-10:15 a.m.

Task Group Members: Ms. Anne-Marie Fenger, Mr. Robert Fung, Dr. Richard Johnston, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope

**Chairs: Dr. Nassif Ghossoub
Mr. Robert Fung**

Remarks from the Committee Chairs

<p>6.1 Land Use Plan (Vancouver) Public Hearing Report and Final Amendments</p> <p>P. Spothelfer P. Ouillet N. Knight L. Colby</p>	<p>Open Approval</p> <p>Presentation (5 min)</p> <p>Discussion (15 min)</p>	<p>AT BOARD DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors:</p> <ol style="list-style-type: none"> 1. Receive the minutes of the April 25, 2012 Public Hearing, provided as Attachment 2; 2. Receive the Consideration Memo provided as Attachment 3; 3. Approve the proposed Land Use Plan amendments provided as Attachment 4; and, 4. Authorize staff to forward the Land Use Plan amendments to the Minister of Community, Sport, and Cultural Development for adoption, with supporting materials outlined in Attachment 5.
<p>6.2 Housing Action Plan (Vancouver) Key Policy Directions</p> <p>P. Spothelfer P. Ouillet L. Cowin L. Castle N. Knight P. Smailes</p>	<p>Open Information</p> <p>Presentation (10 min)</p> <p>Discussion (15 min)</p>	<p>AT BOARD</p> <p>A process to develop a Housing Action Plan was undertaken in April 2011 to address faculty, staff, and students' needs for more housing choice and affordability on campus. The Board of Governors has received regular updates over the past year.</p> <p>This report provides summary results of the most recent consultation feedback in March, and key policy directions for discussion and feedback:</p> <ol style="list-style-type: none"> 1. Two new affordable home ownership options for tenure track and tenured faculty (joint ownership and sales restricted / capped appreciation). 2. Introduce two new non-market rental options: non-profit rental and co-operative housing with priority for staff and post-docs. Also retain the current non-market rental housing option. 3. Explore means of building community in higher density built form, as a Campus as a Living Lab initiative. 4. Extend the Financial Assistance Program eligibility period for faculty to 10 years. 5. Ensure a wide range of unit sizes, particularly in the 99 year market lease, and non-market rental, with a focus on both smaller "starter" units, or units suitable for single or two person households, and three bedroom units for families in non-market rental. 6. Ensure preferential access for faculty and staff to purchase a lease on campus before new units are released to the general public. 7. For Students: <ul style="list-style-type: none"> • Develop an advocacy strategy for greater housing allowance in provincial student aid programs for lower income students on student loans; • Continue with program to expand housing supply, and range of unit types; • Develop additional community building programming for graduate students; and, • Use Gage South for student housing, with priority for grad students and post-doctoral fellows.

5. PROPERTY & PLANNING COMMITTEE		10:15 a.m.-11:00 a.m.
Chair: Mr. Robert Fung Members: Ms. Shannon Dunn, Ms. Anne-Marie Fenger, Dr. Nassif Ghossoub, Dr. Richard Johnston, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Mr. Douglas Mitchell, Chancellor Sarah Morgan-Silvester, Ms. Janet Pau, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope, Dr. Michael Treschow		
Remarks from the Committee Chair Received for Information: 5.5 Land Use Plan Annual Monitoring Report 2011 (Vancouver) 5.6 UTown@UBC Outreach Program Update		
5.1 Aquatic Centre (Vancouver) L. Cowin P. Ouillet B. Philip J. Metras N. Knight A. Poettcker	Open Approval (10 min)	DECISION REQUESTED THE PROPERTY & PLANNING COMMITTEE HEREBY RECOMMENDS that the Board of Governors approve BOARD 1 for the Aquatic Centre: Preliminary Capital Budget \$37,000,000 Preliminary Operating Budget see 10-year projection Preliminary Schedule Project in Principle Location Consultant Selection Program Proceed to Schematic Design Funding Release \$800,000 Information: Funding released to date: \$0 Expenses to date: \$26,550
5.2 Rugby Pavilion (Vancouver) L. Cowin P. Ouillet B. Philip J. Metras N. Knight A. Poettcker	Open Approval (5 min)	DECISION REQUESTED THE PROPERTY & PLANNING COMMITTEE HEREBY RECOMMENDS that the Board of Governors approve BOARD 1, BOARD 2 and BOARD 3 for the Rugby Pavilion (Vancouver), subject to tenders for construction components being received at or below budget: Capital Budget \$2,500,000 Operating Budget \$44,290 Schedule Project in Principle Location Consultant Selection Program Authorization to Issue Development Permit Award of Construction Contracts Funding Release \$2,500,000 Information: Funding released to date: \$0 Expenses to date: \$400,000
5.3 Update - Infrastructure Impact Charge (IIC) Plan (Vancouver) P. Ouillet N. Knight	Open Approval (10 min)	DECISION REQUESTED THE PROPERTY & PLANNING COMMITTEE HEREBY RECOMMENDS that the Board of Governors endorse the Infrastructure Impact Charge (IIC) Plan (Vancouver) as circulated.
5.4 Capital Projects Update P. Ouillet D.Owram D. Farrar J. Metras N. Knight A. Poettcker	Open Information Presentation (5 min) Discussion (10 min)	AT BOARD At each meeting, the Board of Governors receives an updated report on capital projects currently in progress. This includes all major capital projects that have received at least Board 1 approval. The report provides summary information on project schedule, budget, costs to date, confirmed funding sources, outstanding unfunded amounts, and debt financing requirements for each project. Also included is an estimate of the impact that each capital project has toward reducing the University's deferred maintenance backlog.
3. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE		11:00 a.m.-11:05 a.m.
Chair: Ms. Theresa Arsenault Members: Ms. Anne-Marie Fenger, Dr. Nassif Ghossoub, Dr. Gerry Karr, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Professor Stephen Toope		
Remarks from the Committee Chair Received for Information: 3.1 UBC Development & Alumni Engagement Campaign - Year-End Report 3.2 Focus on People: Workplace Practices at UBC Annual Report		

7. LEARNING & RESEARCH COMMITTEE **11:05 a.m.-12:00 p.m.**

Chair: Dr. Richard Johnston **Members:** Dr. Nassif Ghossoub, Dr. Maureen Howe, Dr. Gerry Karr, Mr. Tim Krupa, Board Chair Bill Levine, Ms. Janet Pau, Ms. Sumedha Sharma, Chancellor Sarah Morgan-Silvester, Professor Stephen Toope, Dr. Michael Treschow

Remarks from the Committee Chair

<p>7.1 Place and Promise: Mitacs D. Farrar</p>	<p>Open Information Presentation (10 min) Discussion (35 min)</p>	<p>AT BOARD Presenter: Dr. Arvind Gupta, CEO & Scientific Director, Mitacs Professor, Computer Science Presentation: Mitacs: A Novel Model for Fostering Academic-Industry Partnerships Mitacs boasts over 700 industrial partners working on 2000 projects at 57 Canadian universities. UBC is the biggest academic player in its programs, and hosts Mitacs' headquarters. Dr. Gupta will present the Mitacs innovation model and showcase how it fits the broader Canadian innovation strategy.</p>
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LUNCH – 12:00 p.m. to 1:00 p.m.

4. GOVERNANCE COMMITTEE **1:00 p.m.-1:45 p.m.**

Chair: Ms. Susan Yurkovich **Members:** Ms. Theresa Arsenault, Ms. Shannon Dunn, Dr. Nassif Ghossoub, Board Chair Bill Levine, Mr. Jason McLean, Chancellor Sarah Morgan-Silvester, Ms. Sumedha Sharma, Mr. Michael Silley, Professor Stephen Toope

Remarks from the Committee Chair

<p>4.3 Place and Promise: The UBC Plan 2011 / 2012 Annual Report S. Toope Place and Promise Report (attached)</p>	<p>Open Approval Presentation (10 min) Discussion (20 min)</p>	<p>AT BOARD DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors approve the 2011/2012 Annual Report for Place and Promise: The UBC Plan as circulated. UBC is required to submit annual reports to its communities on progress towards the goals and actions of <i>Place and Promise: The UBC Plan</i>. UBC is also required to submit an annual Institutional Accountability Report to the Ministry of Advanced Education. The reports have a high degree of overlap and it has been determined that one report is sufficient for both purposes. All requirements for the provincial accountability report are included in the annual <i>Place and Promise</i> report.</p>
<p>4.4 Policy #89 (Research Involving Human Participants) - Amendments H. Lai J. Hepburn</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED THE GOVERNANCE COMMITTEE HEREBY RECOMMENDS that the Board of Governors approve Policy #89 (Research Involving Human Participants) as amended, effective June 12, 2012.</p>
<p>4.5 Conflict of Interest - Appointment of Conflicts Administrator - Annual Report (circulated for information) H. Lai</p>	<p>Open Approval (5 min)</p>	<p>DECISION REQUESTED THE GOVERNANCE COMMITTEE HEREBY RECOMMENDS that the Board of Governors approve an extension to the appointment of Mr. Leon Getz, Q.C. as the Conflict of Interest Administrator for the UBC Board of Governors to December 31, 2013 on the terms and conditions previously negotiated by the University Counsel</p>

8. JOINT: FINANCE COMMITTEE **1:45 p.m.-2:00 p.m.**
PEOPLE, COMMUNITY & INT'L COMMITTEE **Chairs: Dr. Maureen Howe, Ms. Theresa Arsenault**

Remarks from the Committee Chair

<p>8.1 Student Financial Support Year-End Report D. Farrar D. Owsram J. Ridge</p>	<p>Open Information Presentation (5 min) Discussion (10 min)</p>	<p>AT BOARD This report provides the year-end summary of student financial support for the 2011/12 academic year (May 2011 – April 2012) as of April 13, 2012. To demonstrate the University's continuing commitment to Policy 72 and its vision of access for students, this report focuses on need-based aid and the Bursary program in particular. To April 13, 2012, UBC students received a system-wide \$230,944,086 in student financial support from all sources. This includes \$198,761,217 for UBC Vancouver students (up 0.2% from the previous year) and \$32,182,869 for UBC Okanagan students (up 14.0% from the previous year). \$50,049,454 of the system-wide support was funded by UBC (up 0.9% from the previous year).</p>
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9. JOINT: FINANCE COMMITTEE PROPERTY & PLANNING COMMITTEE		2:00 p.m.-2:20 p.m.
Chairs: Dr. Maureen Howe, Mr. Robert Fung		
Remarks from the Committee Chair		
<p>9.2 UBC Five-Year Capital Plan 2013/2014 - 2017/2018</p> <p>D. Farrar D. Owram P. Ouillet P. Smith J. Metras P. Smailes</p>	<p style="text-align: center;">Open Approval</p> <p>Presentation (5 min)</p> <p>Discussion (10 min)</p>	<p>AT BOARD DECISION REQUESTED</p> <p>IT IS HEREBY REQUESTED that <i>the Board of Governors authorize the Administration to forward the UBC Five-Year Capital Plan (2013/2014 - 2017/2018) to the BC Ministry of Advanced Education.</i></p>
10. FINANCE COMMITTEE		2:20 p.m.-3:30 p.m.
<p>Chair: Dr. Maureen Howe Members: Ms. Shannon Dunn, Ms. Anne-Marie Fenger, Dr. Nassif Ghossoub, Dr. Richard Johnston, Dr. Gerry Karr, Mr. Tim Krupa, Ms. Alice Laberge, Board Chair Bill Levine, Mr. Jason McLean, Chancellor Sarah Morgan-Silvester, Ms. Janet Pau, Ms. Sumedha Sharma, Mr. Michael Silley, Mr. Ross Smith, Professor Stephen Toope, Dr. Michael Treschow</p>		
Remarks from the Committee Chair		
<p>10.1 UBC Investment Management Trust (IMANT) Quarterly Review</p> <p>P. Ouillet P. Smailes J. Parihar</p>	<p style="text-align: center;">Open Information</p> <p>Presentation (10 min)</p> <p>Discussion (10 min)</p>	<p>AT BOARD</p> <p>UBC IMANT report as of March 31, 2012 is circulated for information. The presentation includes:</p> <ol style="list-style-type: none"> a. Capital Markets Returns b. Results by fund to March 31, 2012 for: <ol style="list-style-type: none"> i. Endowment Fund ii. Staff Pension Plan, iii. Supplemental Plan, iv. Income Replacement Plan, v. Brain Research Centre, vi. Centre for Hip Health, vii. Core Working Capital, and viii. Special Working Capital
<p>10.2 UBC Investment Management Trust (IMANT) Investment Management Strategy</p> <p>P. Ouillet P. Smailes J. Parihar</p>	<p style="text-align: center;">Open Information</p> <p>Presentation (10 min)</p> <p>Discussion (15 min)</p>	<p>AT BOARD</p> <p>UBC Investment Management Trust (IMANT) presented an investment management strategy to the Board of Governors in September 2010. The current submission provides an update with respect to the ongoing implementation of that strategy. Specifically the attached update includes:</p> <ul style="list-style-type: none"> • a recap of the 2010 endowment investment policy decision • the major changes to the policy mix • changes to the investment process • a summary of the portfolio transition to date • an implementation progress update • the risk management framework update <p>The report also includes information on the investment strategies currently being explored as well as a comparison of spend rates for both Canadian and US universities.</p>
<p>10.3 UBC Staff Pension Plan Quarterly Compliance & Governance Report</p> <p>L. Castle J. Parker</p>	<p style="text-align: center;">Open Information</p> <p>Presentation (5 min)</p> <p>Discussion (10 min)</p>	<p>AT BOARD</p> <p>As part of its regular duties, the UBC Staff Pension Plan Pension Board (the “Pension Board”) provides an update to the Board of Governors on key Plan developments, including investment and funding matters.</p>

Consent Items and Items received for Information

3. People, Community & International Committee

- 3.3 **CONSENT APPROVAL REQUEST Naming of Campus Facilities** “Audain Art Centre” for Building No. 643 (6398 University Boulevard, under construction) on UBC’s Vancouver Campus.
- 3.4 **In accordance with Policy #128 (Deaccession of Works of Art and/or Cultural Materials for the Morris and Helen Belkin Art Gallery, the University Library and the Museum of Anthropology)**, it is reported that no art works and/or cultural materials from the University’s collections were deaccessioned by repatriation for the period May 1, 2011 - April 30, 2012.

3.5	<p>Notable Distinctions</p> <p>a. The full listing of Notable Distinctions in the Research, Teaching and Service categories is circulated, including profiles of the following scholars:</p> <ul style="list-style-type: none"> • Dr. Murray Carlson (Teaching Award), Associate Professor and Advisory Council Chair, Finance; Sauder School of Business • Dr. Ian de la Roche (Service Award), Adjunct Professor, Forest Resources Management; Faculty of Forestry • Dr. Stephen Withers (Research Award) Professor, Biological Chemistry, Departments of Chemistry and Biochemistry; Faculty of Science; Director, Centre for High-Throughput Biology <p>b. Report on awards to and recognition of students, staff and alumni is circulated.</p>
3.6	Alumni Affairs Update Circulated for information.
4. Governance Committee	
4.6	CONSENT APPROVAL REQUEST Membership of the Standing Committees of the Board
4.7	Policy #84 (Entertainment Expenses) – Proposed Amendments to Procedures circulated for information.
4.8	Policy #57 (University Killam Professors) – Proposed Amendments to Policy circulated for information. Revisions include a requirement that candidates be both exceptional researchers and teachers and increases the maximum number of incumbent University Killam Professors from six incumbents to 2% of full professorial faculty members. Changes to procedures include providing additional guidance regarding the nomination requirements and selection criteria, terms for the advisory committee, roles and responsibilities of Killam Professors, and status and entitlements of Emeriti Killam Professors.
5. Property & Planning Committee	
5.8	CONSENT APPROVAL REQUEST UBC Okanagan Fitness/Wellness Centre – Budget Revision Increase to the budget for the UBC Okanagan Fitness/Wellness Centre, from \$3.817 million to \$4.01 million, with a funding release of \$193,000, to allow for funded scope additions including provision of additional fitness studio space and connection to the campus geexchange system.
5.9	CONSENT APPROVAL REQUEST Appointment: Mr. John Metras to the Development Permit Board to fill the position for the UBC Administration for a term to end in June 2015.
7. Learning & Research Committee	
7.2	<p>CONSENT APPROVAL REQUEST Senate Recommendations</p> <p>a. Recommendations from Council of Senates of January 2012 and May 2012 effective as of June 12, 2012</p> <p>b. Recommendations resulting from Vancouver Senate meetings of April 18, 2012 and May 16, 2012, effective as of June 12, 2012.</p> <p>c. Recommendations resulting from Okanagan Senate meetings of April 25, 2012 and May 17, 2012, effective as of June 12, 2012.</p>
7.3	<p>CONSENT APPROVAL REQUEST Request to Collapse and Transfer an Endowment</p> <p>Approve, as recommended by the President and the University Counsel, (a) the restated endowment terms for the Science One Phased-Capital Endowment Fund (the ‘1999 Fund’) as shown in Schedule A; and, (b) the collapse of the Arthur Whitehead Memorial Science One Endowment (the ‘2011 Fund’) and transfer of its funds into the 1999 Fund.</p>
7.4	<p>CONSENT APPROVAL REQUEST Request to Approve the Restated Terms of an Endowment</p> <p>Approve, as recommended by the President and University Counsel, the restated endowment terms for the Mary M. Young Learning Exchange Trek Endowment Fund, in the form circulated as Schedule A.</p>
7.5	<p>Establishment of New Endowments</p> <p>Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only,</p>
7.6	University Library Report was presented to Senate on March 14, 2012 and is circulated for information.
10. Finance Committee	
10.4	<p>CONSENT APPROVAL REQUEST Dadaab Refugee Camp (Kenya) Teacher Training Program: Waiver of UBC Tuition and Fees during the period of the project (May 1, 2012-April 30, 2017).</p> <p>In September, 2011, UBC and Moi joined with York University, Kenyatta University, WUSC, Windle Trust and African Virtual University in a York-led proposal to the Canadian International Development Agency (CIDA), Partners for Development Program, that included basic funding of elementary and secondary teacher training programs at Dadaab.</p>

10.5	CONSENT APPROVAL REQUEST Conversion of the current Program Fee for the Juris Doctor (JD) to a Per Credit Fee , effective for students commencing studies at the Faculty of Law in or after the 2012-13 academic year, and for all students currently enrolled at the Law Faculty who take a reduced course load. This change will not result in any increase in fees for the JD program.
10.6	CONSENT APPROVAL REQUEST Increase Annual Tuition to \$15,000 for International Students entering SALA Programs in September 2013 (Master of Architecture M.Arch) and Master of Landscape Architecture (M.L.A.).
10.7	CONSENT APPROVAL REQUEST Master of International Forestry Degree Program Tuition Fees of \$16,250.00 for domestic students and \$26,450.00 for international students.
10.8	CONSENT APPROVAL REQUEST Master of Sustainable Forest Management Degree Program Tuition Fees of \$16,250.00 for domestic students and \$26,450.00 for international students.
10.9	CONSENT APPROVAL REQUEST Master of Museum Education Degree Program Tuition Fees of \$13,800.00 for domestic students and \$17,297.00 for international students.
10.10	CONSENT APPROVAL REQUEST Master of Science in Land & Water Systems (MLWS) Degree Program Tuition Fees of \$17,877.00 for domestic students and \$28,952.00 for international students.
10.11	CONSENT APPROVAL REQUEST English Foundation Program Fee (Okanagan) of \$4,858.73 for first intake of students in September 2012.
10.12	CONSENT APPROVAL REQUEST Adjustment to the Management Students Association Student Levy as approved by Student Referendum (Okanagan) to \$100.84 from \$50.84, effective September 2012.
10.13	Endowment Status Report A summary of the status of endowment funds (Vancouver) as at March 31, 2012 is circulated for information, in accordance with Policy #113 (Endowment Management). The amounts exclude the Student Housing Financing Endowment, not invested with IMANT.