



The University of British Columbia
BOARD OF GOVERNORS
MINUTES

Tuesday, February 4, 2014

8:00 a.m. – 11:00 a.m.

Vancouver Campus

Walter Gage Towers

Isabel MacInnes Ballroom

5959 Student Union Boulevard

In Attendance: Board Members

Chancellor Sarah Morgan-Silvester

Board Chair Theresa Arsenault

President Stephen Toope

Ms. Shannon Dunn

Mr. Robert Fung

Dr. Nassif Ghoussoub

Ms. Celeste Haldane

Dr. Richard Johnston

Dr. Gerry Karr

Ms. Alice Laberge

Mr. Jason McLean

Mr. Lane Merrifield

Mr. Douglas Mitchell

Mr. John Montalbano

Mr. Matt Parson

Mr. Greg Peet

Mr. David Sidoo

Mr. Michael Silley

Dr. Michael Treschow

Mr. Curtis Tse

Administration

Dr. Deborah Buszard

Dr. Louise Cowin

Dr. David Farrar

Dr. John Hepburn

Mr. Hubert Lai

Ms. Barbara Miles

Mr. Pierre Ouillet

Mr. Pascal Spothelfer

Board Secretary

Ms. Reny Kahlon

Regrets: Ms. Anne-Marie Fenger

REMARKS

The Board Chair called the February 4, 2014 meeting of the Board of Governors to order.

The Board Chair expressed the Board's appreciation for the contributions of outgoing Board members Robert Fung and Dr. Nassif Ghossoub, and welcomed incoming Governors Celeste Haldane, David Sidoo and Lane Merrifield.

The President's remarks included information about the federal government's [International Education Strategy](#), which incorporates many recommendations made by the Advisory Panel on Canada's International Education Strategy and [supported by the Association of Universities and Colleges of Canada](#) (AUCC).

He also spoke of UBC's success in attracting grants in support of research in the areas of fish ecology, oil sands, energy efficient buildings, clean water and wearable electronics, which received a [\\$9-million boost through the Natural Sciences and Engineering Research Council of Canada](#) (NSERC).

The President noted for the information of the Board that the provincial and federal government would make budget announcements in February.

Two internal task groups reports are expected shortly – one from the Campus Security Task Force and the other from the Task Force on Gender-Based Violence and Aboriginal Stereotypes. Both reports will be forwarded to the Board of Governors as soon as they are available.

1. AUDIT COMMITTEE

1.1 Consolidated Financial Statements Quarterly Report

The Audit Committee Chair reported that the Audit Committee received the Quarterly Financial Forecast report for information at the January 2, 2014 meeting of the Audit Committee.

1.2 Quarterly Financial Forecast

The Audit Committee Chair reported that the Audit Committee received and approved the Quarterly Financial Forecast at the January 2, 2014 meeting of the Audit Committee.

2. FINANCE COMMITTEE

2.1 Graduate Student of Nursing Association (GSNA) Activity Fee

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the Nursing Graduate Student annual activity fee, to be collected on behalf of the Graduate Student of Nursing Association (GSNA), starting not before January 2014.*

The fee will total \$25 per year per graduate student registered in the PhD in Nursing, Master of Science in Nursing and Master of Nursing - Nurse Practitioner programs, and will be collected by the Graduate Student Society (GSS) on behalf of the GSNA.

The fee will be indexed to inflation based on BC Consumer Price Index (CPI) each year.

CARRIED

2.3 Exemption from Amortization for Endowment Fund

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves encroachment on the James Yan Award in Electrical and Computer Engineering Endowment Fund (E5243) by exempting the Fund from annual amortization payments established under Policy #113 (Endowment Management).

CARRIED

2.4 Endowment Status Report

A summary of the status of endowment funds (Vancouver) as at November 30, 2013 was received for information, in accordance with Policy #113 (Endowment Management).

2.5 Establishment of New Endowments

Endowment funds approved by the President on the recommendation of the University Counsel, in accordance with UBC Policy #113 (Endowment Management), were circulated for information.

4. PROPERTY & PLANNING COMMITTEE

4.1 Orchard Commons Mixed-Use Student Housing Development

The Property & Planning Committee Chair reported that the Committee received and discussed a presentation that included an overview of the rationale for the project, planned facilities and programming, capital and operating budgets, risk mitigation strategies, funding and financing arrangements, and the construction schedule.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves BOARD 2 for the Orchard Commons Mixed-Use Student Housing Development, with authorization to issue the development permit, and for a \$2,500,000 funding release to complete working drawings and tender documents.*

Capital Budget	\$125,873,500
Operating Budget	Included in report
Schedule	
Program	
Authorization to Issue Development Permit	
Proceed to Working Drawings	
Funding Release	\$2,500,000

CARRIED

4.3 Ministerial Approvals to enter Third-Party Leases – Supplemental Resolutions

The Property & Planning Committee Chair reported that the approval request, discussed at the Committee meeting, was presented as a result of a change to Provincial requirements.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- a. *A supplemental resolution to the June 8, 2011 Board resolution to seek provincial approval for a lease of facilities in the Djavad Mowafaghian Centre for Brain Health to Vancouver Coastal Health by clarifying that the disposal will not affect the future delivery of educational programs;***
- b. *A supplemental resolution to the September 27, 2011 Board resolution to seek Ministerial approval for a lease of the building site to the UBC Alumni Association by clarifying that the disposal will not affect the future delivery of educational programs;***
- c. *A supplemental resolution to the October 23, 2012 Board resolution to seek the Minister's approval for the Occupancy Agreement between UBC and the South Coast British Columbia Transit Authority (TransLink) for the new***

transit terminal by clarifying that the disposal will not affect the future delivery of educational programs; and,

- d. A supplemental resolution to the February 6, 2013 Board resolution to obtain a Ministerial Order to grant a lease of the new Student Union Building to the Alma Mater Society of the University of British Columbia (AMS) by clarifying that the disposal will not affect the future delivery of educational programs.**

CARRIED

4.4 Housing Action Plan – Proposed Faculty Home Ownership Program

The Property & Planning Committee Chair reported that the Committee received a brief overview of the process by which the University established a Housing Action Plan, the purpose behind [The University Community on Campus: UBC's Housing Action Plan](#), and events since the Plan was approved in 2012, along with a more detailed review of the two faculty home ownership options presented to the Board of Governors for consideration at this meeting.

Additional information about risk mitigation and allocation of units was provided in response to questions from Board members.

A Board member asked that the Board be provided with quarterly progress updates during initial implementation of the two faculty home ownership programs.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- 1. Directs the Administration, in collaboration with UBC Properties Trust (UBCPT), to commence a pilot program for up to 150 units and/or loans over three years for both of the following options for implementing Policy 1 of the Housing Action Plan:**
 - a. Restricted Resale Capped Appreciation project on Lot 45 if there is demand for at least 80% of the units in the Lot 45 development; and,**
 - b. Restricted Faculty Second Mortgage Loan program applicable to purchase units in the Sail, Binning and Prodigy projects in Wesbrook Place on UBC's Vancouver campus (and in other upcoming projects on UBC's Vancouver campus, identified by UBCPT as part of the program);**

2. ***Directs the Administration to make all reasonable efforts to ensure participants generally understand the transaction and their financial exposure. Each participant will be responsible for their own financial and tax planning and will be required to acknowledge that they have been advised to seek independent legal and tax advice;***
3. ***Participants are responsible for all taxes payable from benefits received under the program. UBC will issue tax information slips as required by the Canada Revenue Agency and will collect the estimated tax payable under the Restricted Capped Appreciation plan at or prior to closing;***
4. ***Directs the Administration and UBCPT to include an option for several large (approximately 1500+ sq. ft.) units within any Restricted Resale Capped Appreciation project (where sufficient demand exists);***
5. ***Directs the Administration and UBCPT to encourage third-party developers of market projects to provide larger three-bedroom units or to accommodate requests to aggregate smaller units into larger ones (approx. 1500+ sq. ft.) at the presale stage, subject to receiving committed faculty demand for these units;***
6. ***Approves the eligibility, allocation, and occupancy policies developed by the Faculty Housing Action Plan Policy Development Committee to guide implementation of both faculty home ownership program options (Attachment 4);***
7. ***Directs the Administration to review the program and provide a report to the Board of Governors annually; the three-year pilot program will be extended only upon Board of Governors approval.***

CARRIED

4.6 Advisory Urban Design Panel Appointment

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the appointment of Leslie Van Duzer as a staff representative to the Advisory Urban Design Panel, for a term to expire in September 2015.

CARRIED

4.7 Acadia Park Community Needs Assessment Results Report

The Property & Planning Committee Chair reported that the Committee received the *Acadia Park Community Needs Assessment Results* report and a memo outlining the Administration's response for information. The Committee also received a statement from the AMS Vice-President Academic and University Affairs, addressing recommendations the AMS would like to see addressed sooner than outlined in the Administration's response to the report.

A Board member noted an additional area that he felt required additional response from the University – the provision of additional information to Acadia Park residents about the allocation of student family housing and market housing in the neighbourhood.

4.8 Board 4 Report

The Board 4 report for the Totem Infill Student Housing Project was received for information.

5. LEARNING & RESEARCH COMMITTEE

5.1 Place and Promise: Faculty of Forestry

Presenter: Dr. John Innes, Dean, Faculty of Forestry

Presentation: Academic Excellence in the Faculty of Forestry – An Overview

The Board received and discussed a presentation outlining the scope of current and planned education and research encompassed by the Faculty of Forestry, as well as the impact of forestry on the provincial and federal economies, and of UBC Forestry grads on the current and future workforce.

Also discussed were Faculty of Forestry student recruitment and engagement initiatives, successes and challenges.

Board members expressed interest in received additional information upcoming labour market projections (across all sectors) and areas of potential collaboration across the post-secondary sector towards meeting labour market needs.

5.4 Senate Recommendations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves:

- a. Recommendations arising from Vancouver Senate meeting of December 18, 2013 and January 22, 2014, effective as of February 4, 2014.**
- b. Recommendations arising from Okanagan Senate meetings of October 31, 2013 and December 19, 2013, effective as of February 4, 2014.**

CARRIED

5.5 Endowment Variation

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves a Name Change and Restated Terms of Reference for the Cawley Family Collection Endowment Fund, to be renamed "Sandra Cawley Student Engagement Endowment Fund".*

CARRIED

6. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

6.1 UBC Development & Alumni Engagement Campaign

The Board of Governors received a Campaign progress update, to the end of the third quarter (at December 31, 2013).

6.3 University Neighbourhoods Association (UNA) 2014-2015 Operating Budget

The UNA operating budget for fiscal year 2014-2015, approved by the UNA Board of Directors, was received for information in accordance with the terms of the Neighbours Agreement between The University of British Columbia and the University Neighbourhoods Association.

6.4 Notable Distinctions

The full listing of Notable Distinctions in the Research, Teaching and Service categories was received for information, including profiles of the following scholars:

- Dr. Linda Farr Darling, Associate Professor, Curriculum & Pedagogy, Faculty of Education
- Dr. Anthony Sinclair, Professor Emeritus, Zoology, Faculty of Science
- Dr. Leslie Van Duzer, Professor and Director, School of Architecture and Landscape Architecture, Faculty of Applied Science.

6.5 Alumni Activity Update

AlumniUBC update was received for information.

7. GOVERNANCE COMMITTEE

7.1 Policy #13 (Serving and Consumption of Alcohol at University Events or on University Premises)

The Board of Governors received the proposed policy revisions for information.

Following a call for comments to the community, the final policy will return to the Board of Governors for approval.

7.2 Conflict of Interest Administrator Annual Report and Update

The Board of Governors received the Conflict Administrator's annual report for information.

The Administrator has recommended further streamlining of the *Code of Conduct for Members of the UBC Board of Governors*.

7.3 Hamber Foundation

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the appointment of Ms. Celeste Haldane as a Director of the Hamber Foundation, for a term to expire on December 31, 2014.*

CARRIED

ADJOURNMENT

Members were advised that, in accordance with the approved schedule of meetings, the next regular meeting of the UBC Board of Governors would be held on April 11, 2014, at the Vancouver campus.

The following resolution was moved:

IT IS HEREBY RESOLVED that *the February 4, 2014 meeting of the UBC Board of Governors be adjourned.*

CARRIED