

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, May 19, 1994, at 10:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present:

- Ms. Barbara Crompton, Chair
- Dr. David W. Strangway, President
- Mr. Thomas R. Berger, Q.C.
- Ms. Shirley Chan
- Mr. Michael K. Y. Hughes
- Mr. Harold C. Kalke
- Mr. Orvin C. W. Lau
- Dr. Tong Louie
- Ms. Lois Moen
- Mr. Michael Partridge
- Ms. Marion J. J. York

Messages of regret for absence were received from Dr. William R. Cullen, Dr. Roslyn Kunin, Mr. Robert H. Lee and Mr. Dennis J. Pavlich

In Attendance:

- Mrs. Nina Robinson, Secretary to the Board
- Dr. Daniel R. Birch, Vice President, Academic & Provost
- Mr. A. Bruce Gellatly, Vice President, Administration & Finance
- Dr. K. D. Srivastava, Vice President, Student & Academic Services
- Ms. Libby Nason, Vice Provost
- Mr. Tim Miner, Director, Campus Planning & Development
- Mr. Steve Crombie, Manager, Media Relations
- Dr. C. Slonecker, Director, Ceremonies & Community Relations
- Mr. Mark Betteridge, President, UBC Real Estate Corporation
- Mr. Andrew Brown, University Planner
- Mr. Bob Philip/Mr. Michael Kelly
- Dr. Chris McIntosh
- Mr. Martin Pucher
- Mr. Bill Dobie, President, AMS
- Members of the public gallery

OPEN SESSION

PRESENTATIONS

Faculty of Commerce and Business Administration

Dean Michael Goldberg, Dr. Peter Frost, Associate Dean, and Mr. Michael Prokop (student) were in attendance to give a presentation on the activities of the Faculty of Commerce and Business Administration. This took place from 9:00 a.m. to 10:00 a.m.

A scheduled presentation by Landscape Architecture Students with respect to the south campus had been cancelled because of the unavailability of the students.

Faculty Club

Dr. Chris McIntosh, President, The Faculty Club and Mr. Martin Pucher, Manager, Faculty Club were given the opportunity to address the Board with respect to the financial situation facing the Faculty Club. It was their hope that the Faculty Club could become a viable, self-supporting institution that would be open to the public.

REMARKS

Chair

Faculty Tours

The Board Chair stated that the tours of various faculties were of great benefit and she encouraged Board members to attend if at all possible.

Board Appointments--Mr. Harold C. Kalke and Ms. Marion York

Ms. Barbara Crompton welcomed Mr. Harold Kalke and Ms. Marion York as members of the Board and expressed the hope that they would enjoy their terms of office. Copies of orders in Council #358 and 359 appointing Mr. Kalke and Ms. York to the Board for a term of three years from March 17, 1994, had been circulated for the Board's information.

President

President's Consultation with Faculty

Over the past few months the President has had a series of meetings with faculty. To date he has had forty-six breakfast meetings with approximately 1,000 faculty. He also organized three larger public meetings--health sciences, sciences and engineering, and humanities and social sciences. The President had arranged for the circulation to the Board of the notes he used for the larger public meetings and a list of the most common themes raised. Also attached were comments showing how he had responded to these.

A discussion took place with respect to a twelve point listing in the documentation with respect to the "Desirable Characteristics of a U.B.C. Graduate." It was noted that the Board will have an opportunity to comment on this list after it has been debated by Senate.

Comparative Statistics/Performance Indicators

During the past few years, the President has been called upon several times to present his thoughts on university autonomy and accountability. One such presentation to a national audience of university and public service leaders had been reproduced in UBC Reports and was attached for the information of the Board. Also attached was a draft entitled "Comparative numbers/performance indicators."

Dupre Report (Administrative Organization and Processes of UBC) and President's Response

The report dated March 1994 prepared by Professor S. Dupre entitled "Administrative Organization and Processes at The University of British Columbia" had been circulated and was received for information. The President indicated that it was his intention to implement all of Professor Dupre's recommendations immediately.

TRIUMF--Status Report

Dr. Robert C. Miller, Vice President Research in a memorandum dated May 3, 1994, to the President, outlined the current status of TRIUMF. He summarized its history, current status and commented on a number of misconceptions about TRIUMF. It was noted that a new Director, Dr. Alan Astbury, had been appointed. It was the President's view that, despite the fact that the KAON enhancement of TRIUMF will not proceed, TRIUMF has an exciting future.

National Networks of Centres of Excellence--Renewal

The Board received a report on the current status of the National Networks of Excellence program. It was noted that UBC was the most successful university in Canada in competing for the National Networks of Centres of Excellence

program. The program's first round is coming to an end. Each network has been reviewed and 10 out of the 14 will be renewed. We are involved in all 10, and will continue to house the headquarters of three. UBC's share of the total has increased. In addition, there will be a competition this year for a limited number of new centres and UBC will compete in these also.

Economic Impact Statement

The Economic Impact Statement prepared by the Office of Budget and Planning showed that the University of British Columbia has a \$2.3 billion effect on the provincial economy. This is more than either the primary economic activity of the forest sector or the mining sector, or more than 3% of the gross domestic product. It was agreed that this statement would be added to the Board of Governors' Orientation Manual.

Additional Quota of International Students

The President reminded the Board that a proposal to have a complement of full-cost paying international students was under consideration. The Board was informed about the draft at its meetings earlier in the year and the proposal has also been widely circulated on campus for comment. The Senate Academic Policy Committee and the Senate Budget Committee will advise on the general policy when a specific proposal is brought forward from a faculty. In addition, several faculties are developing proposals (Medicine, Dentistry, Pharmacy as well as others). The Minister of Skills, Training and Labour has signaled his support as long as B.C. students are not displaced.

Royal Roads Military College

The President indicated that UBC has been asked to make suggestions with respect to the future of Royal Roads Military College in Victoria, and that the University would be responding to that request.

FLAGGED ITEMS

Public Process and Planning

An extensive report on the public process had been circulated for the information of the Board. The following documentation was included in the report.

- (1) GVRD Report entitled "Livable Regions Strategy: Proposals"
- (2) Letter from the then head of GVRD (G. Campbell) and the University response as well as the City of Vancouver response.
- (3) Letter from the current head, Mayor Halsey-Brandt

- (4) Report dated May 1994 prepared by AWA Spaxman Consulting Limited entitled "Principles and Process: Planning for The University of British Columbia"

A lengthy discussion took place on this matter.

The President indicated that it was his intention to meet unofficially with the Director of GVRD regarding the new public planning process and planning principles in the near future. He also indicated that further consultation with Ray Spaxman may be required. In addition, the President felt that the adoption of planning principles should be preceded by consultation and feedback from the stakeholders.

It was reaffirmed that the Board of Governors is the final legal authority on this issue. However, it was recognized that it was important to attempt to reach agreement on a set of approaches with GVRD.

The view was expressed that there has to be a perception of activity and consultation with the University community and surrounding area as soon as possible. It was felt that people should be brought on side so that they become part of our planning process.

The President hoped to bring forward a set of recommendations with respect to recommendation #6 in the Spaxman report in July if at all possible. However, if the necessary consultations have not taken place, the recommendations may be brought to the September meeting of the Board. The President agreed to advise the Board of his reasons if the matter is not brought back in July.

Ms. Shirley Chan reiterated that the administration take under consideration her request to have Ray Spaxman come to the Board meeting.

PROPERTY

Multi-tenant facility lease

At its May 20, 1994, meeting, the Board of Governors approved leasing to Discovery Park Inc. an area being the exact footprint of the building and dedicated parking on an approximate 1 acre site at the north-east corner of the East Mall/Agronomy Road intersection for a period of 63 years for the purpose of constructing a multi-tenant facility.

Based on the Board's May 20, 1993, approval, the University requested Lieutenant Governor in Council approval to lease the land pursuant to Section 47 (2) of the University Act. The request was approved November 12, 1993 by Order in Council No. 1545. The wording of the Order in Council will accommodate the proposed site increase. The following attachments had been circulated to the Board.

1. Lease
2. Distribution Agreement
3. Map
4. May 20, 1993, resolution
5. Order in Council No. 1545

It was noted that the business plan for the multi-tenant facility prepared by the UBC Real Estate Corporation on behalf of Discovery Parks Inc. was submitted for the information of the Board of Governors at its meeting on November 18, 1993.

IT WAS RESOLVED:

That the Board of Governors hereby approves the draft Lease and Distribution Agreement between the University, Discovery Parks Incorporated and Discovery Foundation, it being noted that no substantive changes are anticipated.

That the Board of Governors further approves an amendment to its May 20, 1993 resolution (copy attached) to increase the proposed Multi-Tenant Facility lease area to approximately one-third of an acre as indicated on the attached map.

CARRIED

See Appendix I.

Budgets 1994-95

Minor Capital

IT WAS RESOLVED:

That the 1994/95 Minor Capital Budget totaling \$8,150,000 be approved as per the attached listing of categories.

CARRIED

The Board asked the Board Chair to write to the Minister to express appreciation for the provision of these much needed funds. However, it was noted that the Minor Capital Budget 1994-95 has been decreased to just over 50% of the budget amounts approved in the preceding three fiscal years. This decrease has mandated the postponement of all but the most critical projects for improvement of the physical condition of UBC facilities. It was the Board's hope that this is only a one-year perturbation, and that funding would be restored to its previous level in 1995-96.

Cyclical Maintenance

IT WAS RESOLVED:

That the cyclical maintenance budget totaling \$6,163,000 be approved as outlined.

CARRIED

St. John's College - Functional Plan

It was noted that an information package was submitted to the Board in January 1994 which summarized the St. John's College background and academic focus. In addition to a project synopsis, a Facilities Document Summary dated May 4, 1994, for St. John's College was circulated to the May 1994 meeting.

IT WAS RESOLVED:

That the Facilities Program for St. John's College prepared by Process 4 Design be and is hereby approved as the basis for detailed design of the project.

That the specific Site identified at Lower Mall and University Boulevard is hereby approved.

CARRIED

Major Projects Status Report

The Major Projects Status Report dated May 4, 1994, had been circulated and was received for information.

Standing Report on Building and Campaign events

The standing report on building and campaign events had been circulated and was received for information.

Campus Optical Fibre Network

A map showing the major progress in the past few years by the Computing and Communications Department in providing an optical fibre data and communication network for the campus had been circulated and was received for information.

Request for Federal/Provincial Infrastructure Support

The Board was advised that the federal and provincial governments have established a program for public works infrastructure to be supported 1/3 federal; 1/3 provincial; 1/3 municipal. The University has applied for support in three categories.

- (1) Other projects--Chan Centre for the Performing Arts, \$23 million
- (2) Water and sanitary sewer--\$790,000
- (3) Local transportation\$4,298,571

The following correspondence was circulated for the Board's information.

- (1) Letter dated April 28, 1994, to Mr. Jim O'Hare, Canada-B.C. Infrastructure Program
- (2) Letter dated April 30, 1994, to Mr. A. Tamblin, Municipal Financial Services
- (3) Letter dated April 30, 1994, to Mr. Lloyd Paulson, Area Manager, Ministry of Transportation and Highways

FINANCE

Budgets 1994-95

Green College

IT WAS RESOLVED:

That the Green College Budget for 1994-95 be and is hereby approved.

CARRIED

Student Health Services

IT WAS RESOLVED:

That the budget for the cost-recovered medical clinic part of the Student Health Service be approved.

CARRIED

Teacher Education Expansion (non-recurring portion)

IT WAS RESOLVED:

That the Teacher Education Expansion budget of \$1,212,669 for 1994/95 be and is hereby approved.

CARRIED

Donations Report

The Donations Report for the quarter ended March 31, 1994, had been circulated and was received for information.

Financial Statements

BR Centre Limited (fiscal year ended March 31, 1993)

Graduate Student Society (fiscal year ended December 31, 1993)

The above-referenced financial statements had been circulated and were received for information.

Financial Statements--Related Organizations

Financial statements for the following organizations on and off campus had been provided to the Board for information.

1. On Campus

B.C. Research Inc.

Carey Hall

Discovery Parks Inc. (DPI)/Discovery Foundation

Forest Engineering Research Institute of Canada (FERIC)

Forintek Canada Corp.

International North Pacific Fisheries Commission (INPFC)

Nordion International Inc.

Pulp and Paper Research Institute of Canada (Paprican)

St. Andrew's Hall

Vancouver School of Theology (VST)

2. Off-Campus

Vancouver General Hospital (VGH)

Joint Universities' Proposal to Amend Section 54 of the University Act

At its March 12, 1992, meeting the Audit Committee of the Board of Governors approved a submission of the first draft of the so-called "Section 54 Revision" to provincial government. After much consultation with the other three universities and the provincial government, our Ministry is now prepared to support our request to Cabinet in the form circulated to the Board (draft letter of undertaking from universities' presidents with statement of investment policies).

IT WAS RESOLVED,

That the Board of Governors hereby approves the attached joint undertaking to senior government which outlines UBC's intention to manage its endowments and other moneys in accordance with the Pension Benefits Standards Act of B.C., using the definition of securities as defined in the Securities Act of B.C., and within the guidelines set out in the attached Statement of Investment Policies. Government will simultaneously seek the necessary Lieutenant Governor in Council approval on behalf of the four universities.

CARRIED.

ACADEMIC AND STUDENT AFFAIRS

Reports from Senate

Curriculum Proposal

IT WAS RESOLVED:

That the Board of Governors concurs with the recommendation of Senate (from its meeting of March 16, 1994) in approving discontinuance of the Clinical Engineering Program, in the Faculty of Graduate Studies.

CARRIED

Faculty of Education--Reorganization

IT WAS RESOLVED:

That the Board of Governors on the recommendation of Senate, hereby approves the following two resolutions from the Faculty of Education:

That a new Department of Educational Studies be created by merging the present Department of Administrative, Adult and Higher Education and the Educational Studies component of Social and Educational Studies as specified in the principles and conditions of merger approved by a joint meeting on April 28, 1994.

That a new Department of Curriculum Studies in Education be created by merging the present Departments of Mathematics and Science Education and Visual and Performing Arts in Education, the Social Studies group from the Department of Social and Educational Studies, and the Physical Education Teacher Education members of the School of Human Kinetics as either full or associate members.

CARRIED

Policies for Approval

Religious Holidays

The following policy on Religious Holidays had been circulated.

"In constructing the academic calendar, UBC takes into account legal statutory holidays, days "in lieu" where appropriate, and days which it has agreed through collective bargaining to grant statutory holidays to members of faculty and staff, in determining days on which the University is closed or classes canceled.

Recognizing the religious diversity of the UBC community, UBC permits students who are scheduled to attend classes or write examinations on holy days of their religions to notify their instructors in advance of the holy days of their wish to observe it by absenting themselves from class or examination. Instructors provide

opportunity for such students to make up work or examinations missed without penalty.

UBC permits members of faculty and staff who are scheduled to work on holy days of their religions to notify their administrative heads of unit in advance of the holy days of their religion of their wish to observe it by absenting themselves from work. Administrative heads of unit make efforts to accommodate such requests."

IT WAS RESOLVED:

That the Board of Governors hereby approves the policy on Religious Holidays and notes the President's procedures for implementation and administration.

CARRIED

Disruption of Classes/Services by Snow

The following policy on disruption of classes/services by snow had been circulated:

"The university will remain open during snow storms but may cancel or reschedule classes on a university-wide basis and/or curtail non-essential services in response to the conditions."

IT WAS RESOLVED:

That the Board of Governors hereby approves the policy on Disruption of Classes/Services by Snow and notes the President's procedures for implementation and administration.

CARRIED

Communications

The following policy on communications had been circulated.

"The goal is to promote the exchange of information to support and enhance UBC's mission of being a world-renowned institution of teaching and research. To this end, UBC disseminates information about its teach and research activities, as well as other matters of interest to its communities, in the most effective, cost-efficient and timely manner possible. UBC welcomes ideas and input, striving for openness in its exchanges with individuals and groups, both internally and externally, while respecting legislated bounds of privacy. proprietary rights on intellectual property, safety and security, and encouraging a diversity of views."

IT WAS RESOLVED:

That the Board of Governors hereby approves the draft policy on Communications and notes the President's procedures for implementation and administration.

CARRIED

Endowment Deeds

IT WAS RESOLVED:

That the Board of Governors hereby approves the establishment of the following Endowments.

FACULTY OF AGRICULTURAL SCIENCES

W.D. Powrie Graduate Scholarship Endowment Deed.

Department of Animal Science Professors Emeriti Endowment Deed.

Shuryo Nakai Scholarship Endowment Deed.

FACULTY OF ARTS

Belle Mulholland Memorial Prize Endowment Deed.

FACULTY OF MEDICINE

Pratt-Johnson Fund for Visiting Ophthalmologists Endowment Deed.

Pratt-Johnson Paediatric Ophthalmology Endowment Deed.

FACULTY OF SCIENCE

Gabriel Allard Memorial Bursary in Computer Science Endowment Deed.

David Shum Memorial Prize Endowment Deed.

Dolman Visiting Lectureship in Microbiology and Immunology Endowment Deed.

CARRIED

Recognition of Mandarin, Japanese and Italian for Admission

The Board received for information an extensive report from Dr. Daniel R. Birch, Vice President Academic & Provost with respect to mandarin, Japanese and Italian

Language Courses. Attached to his report were letters, responses and a Vancouver Sun editorial.

Teaching Space Report

Dr. Daniel R. Birch noted that there has been considerable concern on campus about the question of the quality and upkeep of teaching space on campus. He had arranged for the circulation of a report which describes (a) recent activities (over the past two years), (b) projects under way, and (c) our plans for 1994-95. The sources of funds include (i) plant operations, (ii) minor capital and cyclical maintenance, and (iii) equipment funds. Dr. Birch stated that he would be reporting to Senate regarding teaching space in September 1994.

Standing Report on endowments- academic

Standing Report on endowments-scholarship

The above-referenced reports had been circulated and were received for information.

Koerner House Agreement-Graduate Student Society

An agreement reached as a result of a meeting held on April 11, 1994, had been circulated and was received for information. Dr. Srivastava indicated that this agreement represents the successful completion of negotiation that will permit the Faculty of Graduate Studies to be incorporated in the Graduate Student Centre.

Aquatic Centre Agreement

Dr. K. D. Srivastava had arranged for the circulation of a proposed replacement for Section 3 (a) of the Aquatic Centre Management Agreement and a letter dated May 6, 1994, from Mr. Bill Dobie, President, AMS and Mr. Tim Lo, Director of Administration, AMS.

In 1975, the University and the Alma Mater Society entered into an agreement regarding the operation of the Aquatic Centre. The agreement predates by several years the establishment of the Department of Athletic and Sport Facilities. Since the joint management agreement will remain in effect for the life of the Centre, consolidation of the management of the Centre requires the appointment of the Director of Athletic and Sport Facilities to the committee on a permanent basis. The letter from

Messrs. Dobie and Lo confirms the Society's agreement to changes to the membership of the Management Committee and their agreement that the Manager of the Centre should, in future, report to the Director of Athletic and Sport Facilities. This change sets the stage for discussions with the Alma Mater Society regarding the mandate of the University Athletic Council.

Peter Wall Endowed Chairs

IT WAS RESOLVED:

That the Board of Governors, on the recommendation of Senate, hereby establishes the Peter Wall Endowed Chairs.

CARRIED

Dr. Birch hoped that recommendations with respect to the establishment of the Peter Wall Endowment and the Institute of Advanced Studies would be available for the July 1994 meeting of the Board.

OCCUPATIONAL HEALTH, SAFETY AND ENVIRONMENT

Personal Security Program

Environmental Program

Updates on the Personal Security Program and the Environmental Program had been circulated and were received for information.

Campus Lighting

A report from Mr. A. Bruce Gellatly with respect to campus lighting had been circulated and was received for information. Mr. David Grigg, Manager, Engineering Services, in a memorandum dated May 5, 1994 (also circulated) to Mr. Gellatly described the following:

- (1) Early comments relative to Agronomy Road Project
- (2) The results of a recent night tour taken with AMS and the generally satisfactory state of campus lighting.
- (3) The plans to further improve lighting in the next three years.

A letter dated April 27, 1994, from Mr. Bill Dobie, President, AMS, commending the University on the improvement in maintaining campus lighting systems had been circulated and was received for information.

CORRESPONDENCE

Grant letter from the Provincial Government

Acadia Park Residents re Utilities Costs

**Letter dated May 3, 1994, from Minister of Skills, Training and Labour
regarding "Skills Now" program**

**Letter dated April 5, 1994, from Dr. Andrew N. Spencer, Director, Bamfield
Marine Station re Visitor's Day**

**Letter dated May 9, 1994, from the Acadia Road Combined Daycare
Communicate Society**

**Letter dated April 15, 1994, from Dr. Dixon Thompson, Professor of
Environmental Science, University of Calgary**

Letter dated May 11, 1994, from Ms. Wendy Turner, Fraser River Coalition

The above-referenced correspondence had been circulated and was received for information.

OTHER BUSINESS

Vancouver Hospital--UBC--Appointment

IT WAS RESOLVED:

**That the Board of Governors hereby approves the nomination of Dr. Anne McAfee
to the Board of Trustees of the Vancouver Hospital and Health Sciences Centre.**

CARRIED

Awards

University Teaching Prizes

Killam Research Prizes

President's Service Award

The Board was advised of the recipients of the above-referenced prizes.

Policy Handbook - 1994

A copy of the 1994 Policy Handbook had been circulated for the information of the Board.

Standing Report on Policy Development

The Standing Report on Policy Development was received for information.

Freedom of Information Act

IT WAS RESOLVED:

That, pursuant to the section 76.1 of the *Freedom of Information and Protection of Privacy Act*, SBC, c.61. as amended, SBC 1993, c.46 ("the Act"), the Board:

designates the President of the University as the "head" of the University for the purposes of the Act; and

authorizes any Vice-President, Associate Vice-President, or Vice-Provost to perform any duty or any function of the head under the Act.

CARRIED

Communications On-Site May 2-6

A report on the Community Relations Office Communications On-Site meeting held May 2-6, 1994, had been circulated and was received for information.