

**THE UNIVERSITY OF BRITISH COLUMBIA**

A regularly scheduled meeting of the Board of Governors was held on Thursday, May 23, 1991, at 9:00 a.m. in the Board and Senate Room, of the Old Administration Building.

**Present:**

- Mr. Kenneth M. Bagshaw, Q.C., Chairman
- Dr. Leslie R. Peterson, Q.C., Chancellor
- Dr. David W. Strangway, President
- Mr. Ronald H. Granholm
- Dr. Arthur S. Hara
- Dr. Asa Johal
- Ms. Wendy King
- Dr. Tong Louie
- Mr. Derek Miller
- Dr. Sidney Mindess
- Mr. Douglas Napier
- Mr. Richard I. Nelson
- Mr. Michael A. Partridge
- Mr. Dennis J. Pavlich

**In Attendance:**

- Mrs. Nina Robinson, Secretary to the Board
- Dr. Daniel R. Birch, Vice President Academic and Provost
- Mr. A. Bruce Gellatly, Vice President Administration & Finance
- Dr. Robert C. Miller, Jr., Vice President, Research
- Dr. K. D. Srivastava, Vice President, Academic & Student Affairs
- Mr. Tim Miner, Director, Campus Planning & Development
- Mr. Mark Betteridge, President, UBC Real Estate Corporation
- Dr. Ruth Patrick, University Librarian
- Mrs. Mary Risebrough, Director, Student Housing and Conferences
- Mr. Andrew Brown, University Planner
- Mr. Roger du Toit, Architect
- Ms. Frieda Pagani\*
- Ms. Linda Moore\*
- Mr. Peter Smith\*
- Ms. Sharon Halfnight\*
- Ms. Linda Moore\*
- \*Campus Planning & Development

A message of regret for absence was received from Ms. Barbara Crompton.

**OPEN SESSION****Presentations to the Board**

For the record, the following presentations were made to members of the Board of Governors in the open session of the meeting.

Campus Plan - Information and Discussion  
Library Siting Recommendations and Conceptual Design  
New Student Housing Plans

**REMARKS****Chairman**

The Chairman reported that a conference of National Board Chairs and Secretaries hosted by York University had been held in early April in Toronto. The Chairman and the Secretary to the Board had represented this University. Some of the topics discussed were presidential evaluation, land development and redevelopment and technology transfer. Hearing the comments, questions and concerns of the other universities, it was the Chairman's view that UBC is doing very well on a comparative basis.

The Chairman felt that it was an excellent opportunity to exchange ideas with other universities. One idea, for example, that would be evolved in consultation with President Strangway was the development of a more structured approach to requests for decision documentation for presentation to the Board.

The Chairman made reference to planning for the upcoming Board Retreat. The two topics to be considered were the role and responsibility of the Board and issues facing the University in the next decade. He advised that Dr. A. J. McClean, Associate Vice President, Academic and Dr. James Downey, Special Advisory to the President, A.U.C.C. (and former President, University of New Brunswick) would be attendance to assist with the discussions. One of the goals the Chairman hoped could be achieved was the development of an orientation program for new Board members. The Chairman invited comments and suggestions from Board members concerning the retreat.

**President**

The President drew to the Board's attention a motion from Senate in the documentation with respect to safety concerns in the Main Library building.

The President reported on the open hearing process connected with the proposal to construct a waste disposal facility on campus.

Dr. Strangway advised the Board that applications for admission to UBC were up by ?%

## **FINANCE**

### Ancillary and Other Service Budgets 1991-92

Proposed budgets for the ancillary and other service budgets in question had been circulated. Mr. Kenneth M. Bagshaw suggested that it would be helpful in future to have a more standardized method of presentation for these budgets.

Dr. Srivastava indicated that Mr. Michael Kelly had been appointed as Director of Athletic and Sport Facilities. He advised that the current management of athletic facilities was fragmented and the university administration was trying to bring it under a unified management structure. For example, the Aquatic Centre is currently managed by a full-time Manager under the guidance of an Aquatic Centre Management Committee. The Committee has three representatives appointed by the University and three representatives appointed by the Alma Mater Society. Starting April 1, 1992, the Aquatic Centre management will be integrated into the overall management of all athletic facilities on campus. The manager will report to the Director, Athletic and Sport Facilities. The Office of the Vice President, Student and Academic Services will ensure that the accounting and personnel policies and practices of the Centre are consistent with the relevant University policies.

Mr. Dennis Pavlich recorded his appreciation to Dr. Srivastava for the structural changes he had made to the UBC Press which had produced an improvement in the operation of the facility.

It was RESOLVED,

**That the Ancillary Service and Other Budgets for 1991-92, including any rate changes or fines included therein, for the following units are hereby approved.**

**Aquatic Centre  
Winter Sports Centre  
Rick Hansen National Fellow Program  
Disability Resource Centre  
Bookstore  
Food Services  
Media Services**

**UBC Press  
Networking and Communications**

CARRIED.

**A World of Opportunity Campaign Case Statement  
- Version dated May 8, 1991**

The May 8, 1991, version of the campaign case statement had been circulated and was received for information.

In response to a question, Dr. Strangway indicated that all the funding was not yet in hand for the construction of the First Nations Longhouse.

**Donations Report**

The donations report for the quarter ended March 31, 1991, had been circulated and was received for information.

**UBC Insurance Program 1990-91**

The insurance report for 1990-91 was received for information. It was noted that, over the past year, claims activity has been relatively low, insurance coverage has been broadened without increased costs and the University's self-insurance reserves have been strengthened.

**Forestry Undergraduate Society - Rescind  
Board resolution of February 7, 1991**

It was RESOLVED,

**That the conditional approval granted by the Board of Governors at its meeting on February 7, 1991, to levy a fee of \$5.00 to support the activities of the Forestry Graduate Student Society is hereby rescinded.**

CARRIED.

**PROPERTY**

David Lam Management Research Centre  
Naming of various rooms  
Naming of Management Research Library "The David and Dorothy Lam Management Research Library"

It was RESOLVED,

**That the name of the David See Chai Lam Management Research**

Library, as approved by the Board of Governors on June 8, 1989, is hereby revised to the "David and Dorothy Lam Management Research Library" as requested by the donor.

CARRIED.

Library Siting Recommendations & Conceptual Design

It was RESOLVED,

That the Board of Governors hereby approves Site #4 as the site for the Sedgewick Library Expansion, being Phase 1 of the University Library Centre.

CARRIED.

New Student Housing Plans

A memorandum dated May 9, 1991, from Dr. K. D. Srivastava with respect to sites for future student housing was received for information.

The University's mission statement calls for on campus student housing for 25% of full-time student enrollment. The Department of Housing and Conferences along with the Department of Campus Planning and Development have conducted an in-depth study (over the last 21 months) of possible sites on campus. The report identifies many potential sites on campus, principally on the east campus and on the main campus north of the Thunderbird Boulevard.

The Department of Housing and Conferences currently has reserve funds of approximately \$7 million and would like to proceed with planning new construction in the near future. Dr. Srivastava indicated that a recommendation for the next phase of student housing construction would be brought forward at the July or September 1991 meeting of the Board.

Graduate Student Centre/International House

Dr. K. D. Srivastava reported that over the past two years his office had investigated, with professional support from Campus Planning and Development, the space utilization in the Koerner House and International House. Currently, the Koerner House accommodates the Graduate Student Society and a part of Food Services administration, and the International House accommodates the International Student Centre. After reviewing consultants' reports and discussing possible changes to space usage in these buildings, Dr. Srivastava had made a number of recommendations to the President's Advisory Committee on Space Allocations. The Committee has endorsed the recommendations and the University will proceed with implementation.

A memorandum dated April 29, 1991, from Dr. Srivastava to Dr. Daniel R. Birch outlining the proposed space reallocations in Koerner House and International House had been circulated for the information of the Board.

Major Projects Status Report

The above-referenced report dated April 30, 1991, had been circulated and was received for information.

ACADEMIC AND STUDENT AFFAIRS COMMITTEE

Reports and recommendations from Senate  
(Meeting held April 24, 1991)

Prizes, Scholarships and Bursaries  
Centre for Research in Women's Studies and Gender  
Relations  
Fisheries Centre  
Motions from the Senate Library Committee

The above-referenced material from Senate had been circulated.

Mr. Richard Nelson commented, with respect to the Fisheries Centre, that a similar centre at the University of Washington, which has been quite successful, has a very strong industry orientation. He found this somewhat lacking in the terms of reference proposed and wondered if this might be reviewed. Dr. Birch noted Mr. Nelson's comment and indicated that it would be relayed to the Faculty of Graduate Studies.

It was RESOLVED,

That the prizes, scholarships and bursaries arising from the Senate meeting held on April 24, 1991, are hereby approved.

CARRIED.

It was RESOLVED,

That, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any of such new programs, the establishment of the following Centres is hereby approved.

Centre for Research in Women's Studies and Gender  
Relations  
Fisheries Centre

CARRIED.

Motions from the Senate Library Committee

The motions from the Senate Library Committee had been circulated. It was agreed that a letter would be sent to the Secretary of Senate acknowledging receipt of the motion, indicating that we are in general agreement with them, and noting that the administration is moving to implement them as expeditiously as practicable.

At the request of the Chairman of *the Board* it was agreed that a progress report on appropriate short-term safety measures would be made available for the meeting of the Board scheduled for July 25, 1991.

It was RESOLVED,

That the following recommendations from Senate, which are forwarded in accordance with Section 36 (n) of the University Act are hereby received:

CARRIED.

"WHEREAS the Architect's Report of June 1990 highlights very serious problems concerning the safety and utility of the Main Library Building;

BE IT RESOLVED THAT Senate recommend to the President and Board of Governors the immediate tethering of the book stacks in the Main Library Building and other short-term safety measures;

BE IT FURTHER RESOLVED THAT SENATE recommend to the President and Board of Governors the completion of the planned Phase I of the new library building as a matter of the highest priority;

AND THAT the Board of Governors begin immediate preparation for the replacement of the existing Main Library Building some time in the 1990s;

AND THAT a special effort be undertaken by the President and Board of Governors to raise funds for complete replacement of the Main Library Building."

### Progress Reports

Ombudsperson - Dr. K. D. Srivastava to be Board appointee  
New Management/Operation of UBC Day Care Services  
Student Aid Fund - Report  
Advisory Committee on Emergency Loans - Progress Report  
Task Force on Student Employment on Campus  
Report on Teaching and Learning Environment Fund  
Income Tax Implications of Student Awards and Tuition Fees

It was noted that Dr. K. D. Srivastava would be the Board's representative to the Ombuds Advisory Committee.

The Board received for information a memorandum dated May 8, 1991, and supporting documentation, from Dr. K. D. Srivastava outlining the new management and operation of UBC Day Care Services.

A progress report dated May 9, 1991, on the Student Aid Fund was received. The report stated as follows:

"In February 1991 the Board of Governors approved a three-year tuition fee plan, and a part of the increased tuition fee revenue will be set aside for financial aid to students. In 1991-92 this revenue for student aid would amount to approximately \$450,000 and over three years will grow to approximately \$1.5 million/year.

The fund will be kept completely separate from other bursary and scholarship funds and will be used exclusively to meet 100% of the assessed need of UBC students. Guidelines on responding to inflationary pressures on student expenses, particularly when BCSAP allowance limits are not upwardly adjusted each year by the Province, are being developed and will be brought forward to the Board of Governors at the July 1991 meeting." When this matter is brought forward to the Board, the Chairman of the Board requested that information be provided with respect to who is involved in developing the guidelines and the process used, particularly student involvement.

A report dated May 7, 1991, from Dr. Srivastava with respect to the Advisory Committee on Emergency Loans was received for information.

Earlier in the year the university established a task force, chaired by Dr. Srivastava, to examine the nature and extent of sessional job opportunities for students on campus. The membership and terms of reference were forwarded to the Board of Governors in March 1991. Dr. Srivastava indicated that the task force has met once and has requested that data be collected from all possible



academic and support units on campus. This is being done. Dr. Srivastava hoped to provide this data to the July or September 1991 Board meeting. Dr. Srivastava also agreed to bring forward his proposed timetable for report and recommendation.

During the October 1990 and February 1991 discussions on tuition fees, Mr. Arthur Hara requested the University to explore the income tax implications of student bursary/scholarship awards and the level of tuition fees. The University had prepared a report on this matter and forwarded it to the Association of Universities and Colleges of Canada. A copy of the report had been circulated to the Board and was received for information.

Dr. Birch undertook to provide a report on the Teaching and Learning Environment Fund to the next meeting of the Board.

Okanagan College (June 11, 1991) and Cariboo College (June 15, 1991) Graduations - Update

The Okanagan and Cariboo College graduation dates were noted. It was noted that the University would be represented by the Chancellor, the President and the Chairman of the Board.

#### **CORRESPONDENCE**

Interim Report from Task Force to Develop and Recommend University Policies on Waste Reduction, Recycling and Re-Use

The interim report dated April 5, 1991, from the task force had been circulated and was received for information. The President noted that a policy recommendation would be brought forward in due course for the consideration of the Board.

#### **OTHER BUSINESS (Dr. David W. Strangway)**

Honorary Degree Recipients for 1991

It was noted that the following would receive honorary degrees at the Spring 1991 congregation:.

Sidney Altman, Ted Tetsuo Aoki, Baroness Lydia Dunn, Gordon MacFarlane, Patricia Fulton, Lucille Johnstone, Stephen Lewis, Cornelia Oberlander and Elijah Smith.

The following receive honorary degrees in November:

Judith Forst, Yousuf Karsh, Antonine Maillet and Dorothy Smith.

Service Prize Award Winners (Terms of Reference and Committee Members)

The 1991 winners of the President's Service Award for Excellence were:

Dr. Shel Cherry, Dr. Robert Hindmarch, Dr. Norman Watt, Mrs. June Binkert and Miss Shirley Louie.

1991 University Teaching Prize Winners

A listing of the 1991 University Teaching Prize Winners had been circulated and was received for information.

Faculty Research Awards, 1990-91

Professor Jacob Biely Research Prize

1990-91 recipient: Professor William Unruh

Charles A. McDowell Award for Excellence in Research

1990-91 recipient: Professor G. Semenov

Alumni Prize in the Humanities and Social Sciences

1990-91 recipient: Professor D. Willms

UBC Killam Prize

1990 recipients are:

Professors Michael Chapman, Geraldine J. Pratt, Michael Chandler, Sherrill E. Grace, Barbara Spencer, G. A. M. Dumont, J. Leslie Smith, J. Keith Brimscombe, Timothy R. Parsons, William Unruh.

UBC Killam Research Fellowships

1990-91 recipients are:

Professors, M. W. Blades, G. N. Patey, J. D. Willms, S. G. Withers, D. G. Kirkpatrick, E. Eich, H. B. Richer, R. A. J. Warren and P. J. Frost.