

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, November 21, 1991, at 9:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present: Mr. Kenneth M. Bagshaw, Q.C., Chairman
Dr. Leslie R. Peterson, Q.C., Chancellor
Dr. David W. Strangway, President
Ms. Barbara Crompton
Mr. Ronald H. Granholm
Dr. Arthur S. Hara
Dr. Asa Johal
Miss Wendy King
Dr. Tong Louie
Mr. Derek Miller
Dr. Sidney Mindess
Mr. Douglas Napier
Mr. Michael Partridge
Mr. Dennis J. Pavlich

A message of regret for absence was received from Mr. Richard I. Nelson.

In attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Daniel R. Birch, Vice President Academic
& Provost
Mr. A. Bruce Gellatly, Vice President,
Administration & Finance
Dr. Robert C. Miller, Jr., Vice President,
Research
Dr. K. D. Srivastava, Vice President,
Student & Academic Services
Mr. Tim Miner, Director, Campus Planning
& Development
Mr. Mark Betteridge, President, UBC Real
Estate Corporation
Dr. Nancy Sheehan, Dean, Faculty of Education
Dr. David Robitaille, Head, Math/Science Ed.
Dr. Jane Gaskell, Head, Social/Education Studies
Dr. James Gaskell, Assoc. Prof., Math/Science
Dr. Margaret Early, Asst. Prof., Language Ed.
Mr. Jason Brett, President, AMS
Mr. Martin Ertl, Director of Administration, AMS
Dr. Bernard Bressler, Associate Vice President,
Research
Dr. A. J. McClean, Associate Vice President,
Academic
Mr. Dave Coulson, President, UBC Alumni
Association
Mrs. Deborah Apps, Executive Director, UBC Alumni
Association
Members of the press and the public gallery

OPEN SESSION

PRESENTATIONS

Faculty of Education

A presentation was made regarding the Faculty of Education. Dr. Nancy Sheehan, Dean, Faculty of Education, gave an overview and members of her faculty (Dr. David Robitaille, Drs. Jim and Jane Gaskell and Dr. Margaret Early) spoke on their respective areas.

Alma Mater Society re Aquatic Centre

Mr. Jason Brett and Mr. Martin Ertl, President and Director of Administration respectively of the Alma Mater Society made a presentation to the Board with respect to the UBC Aquatic Centre. A document dated November 21, 1991, entitled "Presentation to the Board of Governors of the University of British Columbia regarding the UBC Aquatic Centre by the Alma Mater Society of UBC" had been circulated and was received for information.

The Alma Mater Society was very concerned about the changes to the management of the Aquatic Centre proposed by the University Administration, and a lengthy presentation took place with respect to these concerns. Mr. Brett indicated that the AMS had been advised that the University wished to change the management structure in order to harmonize personnel and accounting procedures with other university departments and to integrate the management of the centre with other athletic centres on campus. He said that they were willing to consider these points but did not want to do anything which would jeopardize the 50% student representation in the management of the Centre as provided in the original referendum. They were also apprehensive about losing the free swim time provision in the Aquatic Centre agreement.

With respect to the issue of accountability, Mr. Brett pointed out that the current management committee was a very standard management structure which had shown effective, successful and high quality management over the past thirteen years. He noted that the University had proposed that Mr. Michael Kelly, the new Director of Athletics be added to the management committee as a voting member. He said that the AMS was amenable to that as long as the AMS could appoint an additional student member.

In reply to a question from the Chairman, Mr. Brett confirmed that the Alma Mater Society has been discussing the centralization of athletic facilities with the University Administration for years. He said that the AMS believes that centralization and better communication between athletic facilities is a very good idea. However, he did not feel this should preclude the current management structure of the Aquatic Centre. He felt that the current management structure could be incorporated and integrated with an overall advisory committee on management. He added that the AMS was willing to consider options that integrate the aquatic centre with an overall picture of facility management so long as the 50% student management of the centre is respected.

Mr. Brett felt that the uniqueness of the Aquatic Centre may have been lost in the greater sum of the entire athletic facilities on campus.

Dr. Strangway pointed out that there will be a significant advantage to the students in having the capacity to pool the resources of the various athletic facilities. This

will facilitate management and will ensure that upkeep, maintenance, renovations, etc. can be done on an orderly systematic basis. Mr. Brett expressed agreement regarding the President's comments on retained revenue and pooling of resources, but he felt that this could be done under the current management structure.

In reply to question from Mr. Michael Partridge, President Strangway indicated that the University Administration had prepared background documentation on this issue which would be shared with the Board later in the day. He confirmed that the students have had access to this material through various executives of the AMS during the past few years. The intention is that the Administration would continue to have further discussion and dialogue with the Alma Mater Society on this matter.

Mr. Arthur Hara entered the meeting.

FINANCE

The President's Allocations Fund - Summary of Grants

A summary of grants from The President's Allocations Fund for the period April 1 to October 31, 1991, had been circulated and was received for information.

Donations Report

The donations report dated November 5, 1991, for the quarter ended September 30, 1991, had been circulated and was received for information.

Financial Statements - Other Organizations on and off Campus

Financial statements for the following organizations, both on and off-campus, had been circulated and were received for information.

On Campus

FERIC (Forest Engineering Research Institute of Canada)
B.C. Research Corporation
Discovery Park Inc./Discovery Foundation
University Hospital
Vancouver School of Theology
Carey Hall
Nordion

Off-Campus

Children's Hospital
B.C. Cancer Research Centre/B.C. Cancer Foundation

PROPERTY

Major Projects Status Report

The major projects status report dated October 31, 1991, had been circulated and was received for information.

Mr. A. Bruce Gellatly gave the Board a progress report on the very complex issue of the proposed hazardous waste facility.

The President indicated that there had been six public meetings on this issue to date, and that further meetings would be held to fulfill the public process.

In reply to a question from the Chairman, Mr. Gellatly confirmed that none of the concerned regulatory bodies had put forward any technical objections to the proposed facility.

The Chairman asked Mr. Gellatly to comment on the present facility in terms of risk. Mr. Gellatly stated that, in terms of pathological waste it is still acceptable, but was completely obsolete with respect to solvents and would not meet current emission standards. Indeed, the license has been suspended, and we are currently shipping solvents to Washington State at a cost of \$60,000 to \$70,000 per year.

Student Housing - Siting Approval and Authorization to Proceed with Planning

A report dated November 13, 1991, from Mr. A. Bruce Gellatly and Dr. K. D. Srivastava with respect to the proposed student housing project had been circulated. In addition, the following documentation was received by the Board.

- (1) Memorandum to A. Bruce Gellatly and K. D. Srivastava from Tim C. Miner dated October 29, 1991.
- (2) Memorandum to A. Bruce Gellatly and K. D. Srivastava from Mary Risebrough dated October 31, 1991.
- (3) The DuToit Allsopp Hillier booklet entitled "The South Campus Forecourt" draft Design Guidelines, dated September 13, 1991 (revised October 9, 1991).

Dr. Daniel R. Birch confirmed that the President's Advisory Committee on Space Allocation had endorsed the proposed siting.

It was RESOLVED,

That a preliminary design, anticipated development costs and a business plan be prepared for a proposed housing development to accommodate 550-600 students in apartment-style facilities, and that the site be established as immediately north of Thunderbird Boulevard between East and West Malls.

CARRIED.

ACADEMIC AND STUDENT AFFAIRS

"Stuart Smith Report"

It was agreed that a copy of the Report of the Commission of Inquiry on Canadian University Education by Stuart L. Smith, M.D., Commissioner, would be circulated to members of the Board for information.

Reports and Recommendations from Senate

New Awards

It was RESOLVED,

That, as recommended by Senate, the new awards arising from the Senate meeting of October 16, 1991, be approved as listed. (Approved as required under the University Act, Section 36 (i) and 37).

CARRIED.

Administrative Fee -
Senate Motion

It was RESOLVED,

That the Board of Governors endorses the recommendation that the Chair of Senate send a letter to the Secretary of State, requesting the Government of Canada to rescind the 3% administrative fee on Canada Student Loans, and that a similar letter be sent by the Chair on behalf of the Board of Governors with a copy to Prime Minister Brian Mulroney, The Honourable Michael Wilson and the Minister of Advanced Education, Training and Technology of British Columbia.

CARRIED UNANIMOUSLY.

Letter to The Honourable Robert de Cotret

A copy of a letter dated November 1, 1991, to The Honourable Robert de Cotret from Dr. K. D. Srivastava (on behalf of Dr. David W. Strangway) regarding the Canada Student Loans administration fee had been circulated and was received for information.

Institute for Asian Research Facilities Advisory Committee

The Board received for information advice from Dr. Daniel R. Birch that the University has recently approved the reorganization of the Institute for Asian Research to include five regional centres namely:

- Centre for Chinese Studies
- Centre for Japanese Studies
- Centre for Korean Studies
- Centre for South Asian Studies
- Centre for Southeast Asian Studies

A listing of the planning committee for the enlarged Institute of Asian Research was also provided.

Task Force on Campus Employment of Students

In January 1991, on the recommendation of the Vice President, Student and Academic Services, a task force including representatives of major campus employers, the Alma Mater Society and Human Resources was established to review information on student employment on campus. Dr. Srivastava provided the Board with a progress report on the work of the committee.

The recommendations of the committee were as follows:

1. Plans are already in place for the establishment of a committee to make recommendations on the permanent establishment of a Placement Centre to replace the Canada Employment Centre which was closed in September, 1991. While most of its efforts were directed towards placement of graduates, the Canada Employment Centre also provided support for campus student employment. The task force recommends that a unit within the Placement Centre be established and given specific responsibility for campus student employment.
2. The unit should ensure that positions which are available to students are advertised as widely as possible.
3. The unit should be distinct from the Office of Awards and Financial Aid. However, every effort should be made to ensure that financial assistance applicants are made aware of its existence.
4. Positions which are open to students must meet the terms of appropriate collective agreements.
5. The unit should be in operation by September 1, 1992.
6. After two years of operation, the question of additional need based campus employment should be re-examined.

President David W. Strangway cautioned, for the record, that the issue of a budget for this process would be a consideration. It should be not be assumed that, just because this report has come forward, the dollars necessary to create the placement centre will be easily found. That is the intent and the principle, but it will be subject to the budgetary process. This would also be true of the proposed office of the Ombudsperson for Students.

Dr. Srivastava responded to the larger question of the Canada Employment Centre having left the campus. The University has received a year's grant from the federal government for student services. There is a verbal agreement through the regional office of Employment and Immigration that they will endeavour to find fifty per cent funding for the next year and twenty-five per cent funding for the year after that. They have not committed this in writing. However, the University has sent a letter for the record confirming our conversation on this matter. Dr. Srivastava outlined the placement services available in various faculties across the campus. The important question to be resolved is what should be the central role of a placement office.

Mr. Jason Brett indicated that student societies across the country had protested the removal of Canada Employment Centres from campuses. The protests had not met with much success. He said that the AMS had been approached by some students with the possibility of setting up an AMS employment centre, but he felt that this was something that could best be done in a joint effort with the University.

Office of the Ombudsperson for Students -
Draft Terms of Reference

An advisory committee was established at the March 21, 1991, meeting of the Board of Governors to prepare terms of reference of the proposed Office of the Ombudsperson for Students. This is a joint initiative of the Alma Mater Society, Senate and the Board of Governors. Dr. Srivastava provided a draft of the proposed terms of reference for the information of the Board. He advised that input is now being solicited from the campus community on this proposal. It is expected that a second draft of the terms of reference would be available early in January 1992 for wider campus input. The advisory committee expects to submit its final report and recommendation for approval by the sponsoring bodies before the end of March 1992.

Dr. Srivastava noted that the AMS referendum on the proposed levy of \$4.00 per student per year to partly support the office of the Ombudsperson for Students had failed. Mr. Jason Brett indicated that it might be possible to find funding for the first year or two of operation without a referendum.

President Strangway reiterated that budgetary considerations would be critical in determining the establishment of this office.

At the request of the Board, Dr. K. D. Srivastava agreed to forward a copy of the draft terms of reference to the Faculty Association for comment.

Student Recreation Centre Optional Fee

The following report from Dr. K. D. Srivastava on the Student Recreation Centre Optional Fee had been circulated and was received for information.

"In January 1991, the Board of Governors established an optional fee for the Student Recreation Centre. The fee was set at \$40 per student per year and students were free to opt out before October 4, 1991. This provision was advertised in the student newspaper and was made known to students during the registration process.

Several student groups actively campaigned for exercising the opt-out provision (for example, from the Faculty of Law and the Graduate Student Society). The final tally for the withdrawals was 32%..."

Dr. Srivastava reported that the Alma Mater Society Executive was very supportive of this fee. The Recreation Facility Planning Committee Chair hoped to put out publicity material in the near future to ensure that students were aware of what is planned.

Dr. Srivastava drew reference to the letter dated September 23, 1991, to the President from Sacha Veillette, External Affairs Director, UBC Graduate Student Society in which he stated:

"Second, we are puzzled at the University's decision to transform the refund into a "credit." Let us quote the calendar on this issue:

'Students who wish may apply in person to the Department of Athletics and Sports Services, War Memorial Gymnasium, for a refund, before the end of the fifth week of classes.'

Dr. Srivastava had replied to Mr. Veillette as follows:

"You are perhaps aware that the above recreation facility fee was initially proposed by some student/alumni members of the University Athletic Council (UAC). The UAC approved this proposal by a large majority and recommended the proposal to the university. The proposal was discussed in an open session of the Board of Governors and approved for a five year period, on an opt-out basis.

The method of refund adopted was essentially for fiscal control and to discourage a large number of over-the-counter cash transactions. I personally think that this is a prudent way of handling refunds. I agree with you that the wording in the calendar should be modified to accurately reflect the procedure for refund. I will be requesting the Registrar's Office to change the wording in the 1992-93 calendar."

OTHER BUSINESS

Board Appointments:

Banff School of Advanced Management

It was RESOLVED,

That Dr. Beverly Trifonidis be appointed as a University Representative to the Banff School of Advanced Management Board of Directors for the period January 1, 1992, to December 31, 1993.

CARRIED.

Board of Trustees of University Hospital

It was RESOLVED,

That Dean M. Patricia Marchak be and is hereby appointed by the Board of Governors of The University of British Columbia to the Board of Trustees of University Hospital for a two-year term from 1991 to 1993.

CARRIED.

Fall Congregation - Reminder - November 28 - Morning (9:30 a.m.) and afternoon (2:30 p.m.) ceremonies

Board members were reminded of the schedule for the fall congregation to be held on November 28, 1991.