

September 17, 1992

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, September 17, 1992, at 9:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present: Dr. Leslie R. Peterson, Q.C., Chancellor (Acting Chair)
Dr. David W. Strangway, President
Ms. Barbara Crompton
Dr. Arthur S. Hara
Dr. Asa Johal
Mr. Derek Miller
Dr. Sidney Mindess
Mr. Doug Napier
Mr. Richard I. Nelson
Mr. Michael Partridge
Mr. Dennis J. Pavlich

Messages of regret for absence were received from Mr. Kenneth M. Bagshaw, Mr. Jaret F. Clay, Mr. Ronald H. Granholm and Dr. Tong Louie.

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Daniel R. Birch, Vice President Academic
& Provost
Mr. A. Bruce Gellatly, Vice President,
Administration & Finance
Dr. K. D. Srivastava, Vice President,
Student & Academic Services
Mr. Peter Ufford, Vice President, External Affairs
Dr. Bernard S. Sheehan, Associate Vice President, Information and
Computing Systems
Ms. Libby Nason, Provost's Assistant
Mr. Mark Betteridge, President, UBC Real Estate Corporation
Dr. James Murray, Director, University-Industry Liaison
The Morris and Helen Belkin Art Gallery
Dr. Donald Paterson, Assoc. Dean, Arts
Peter Cardew, Architect
Neville Scarfe Building
Dean Nancy Sheehan
Joost Bakker, Hotson Bakker, Architects
Advanced Materials and Process Engineering
Dean Axel Meisen, Applied Science
Alan Maples, Hemingway, Nelson
Green College
Dean John Grace, Graduate Studies

Mr. Tim Miner, Director, Campus Planning & Development
Mr. Andrew Brown, University Planner
Mr. Roger du Toit/Mr. Peter Smith
Ms. Freda Pagani, Assoc. Dir., Project Development
Mr. Wolfgang Felix, Dir., Planning Const. Space Utilization
Mr. Steve Crombie, Media Relations Manager
Mr. Michael Kelly, Director, Athletic & Sport Facilities
Mr. Bob Philip, Director, Athletics & Sport Services

OPEN SESSION

PRESENTATION--Information Technology and Computing Systems Strategy -- Dr. Bernard S. Sheehan, Associate Vice-President, Information & Computing Systems

Dr. Bernard S. Sheehan gave a presentation on information technology and computing systems strategy. Copies of the overheads used by Dr. Sheehan were circulated to the Board. It was noted that a report prepared by the Committee for Instructional Use of Information Technology on the instructional use of information technology had been published in the September 3, 1992, issue of UBC Reports.

REMARKS

Acting Chair

Chancellor Leslie R. Peterson, Acting Chair, noted that the annual AMS welcome back barbecue and the Shrum Bowl had been very enjoyable events.

President

- (1) President Strangway asked Dr. K. D. Srivastava to introduce Mr. Michael Kelly, Director, Athletic & Sport Facilities and Mr. Bob Philip, Director, Athletics & Sport Services. Messrs. Kelly and Philip were welcomed to the meeting.
- (2) Dr. Strangway noted that Dr. Tom Yuet-Kwong Chan's term as a member of the British Columbia Foundation Board had been extended to April 30, 1995, by the Minister of Advanced Education, Training and Technology.
- (3) The President advised that the University had received permission from the Ministry to borrow \$9.7 million for the construction of rental housing for faculty at UBC.
- (4) Dr. Strangway noted that the second annual Macleans Magazine article ranking universities across the country would be available on October 26, 1992.

- (5) The President advised Board members that the provincial government had requested a review of administrative costs at the three public universities which was to be completed by the end of October 1992.
- (6) The President indicated that a report was being prepared on barriers to access.
- (7) President David W. Strangway advised he had established a Task Force on the Appropriate Use of Information Technology to be chaired by Dr. Marie Klawe.

AUDIT COMMITTEE

Changes in Generally Accepted Accounting Principles as they relate to Presentation of University Financial Statements

IT WAS RESOLVED,

That a Committee be struck which includes Ronald Granholm, Chair, Terry Sumner, Director of Financial Services, Ian Burgess, Assistant Controller and representatives from the Office of the Auditor General for the purpose of following up on the resolution passed at the Board meeting on July 16, 1992, i.e. to investigate, consider, and recommend to the Board of Governors on the current and future C.I.C.A. changes in generally accepted accounting principles as these affect the presentation of financial statements by the University.

CARRIED.

FINANCE

Financial Statements:

**UBC Alumni Association
American Foundation
Aquatic Centre
San Rafael Foundation
Thunderbird Winter Sports Centre
UBC Foundation
UBC Real Estate Corporation
Western Canadian Marine Biological Society**

The above-referenced financial statements for the fiscal year ended March 31, 1992, had been circulated and were received for information.

General Purpose Operating Fund - Comparison of Actuals to Budget 1991-92

The above-referenced report prepared by the Office of Budget and Planning had been circulated and was received for information.

Draft Policies and Procedures:

Purchasing

Campus Mailing Services

Disposal of Surplus Equipment or Materials

Ownership (Including Sale or Disposal) of Equipment, Goods and Supplies

Purchased by the University

The above-referenced draft policies had been circulated for the information of the Board. Mr. Gellatly indicated that the proposed policies and procedures would be given broad circulation on campus and that suggestions would be solicited. It was hoped that the policies would be returned to the November meeting of the Board for approval.

Mr. Richard Nelson indicated that the proposed policies had been discussed in detail by the Finance Committee. He stated that the university administration had been requested to review the wording under section 4.1. of the Campus Mailing Services policy.

Report of the Vice-President, Administration & Finance 1991-92

Mr. A. Bruce Gellatly's report had been circulated and was received for information. The report contained the following headings:

1. General
2. Combined Funds
3. General Purpose Operating Fund
4. Specific Purposes Fund
5. Sponsored Research Fund
6. Ancillary Enterprises Fund
7. Capital Fund

PROPERTY

Major Projects Status Report

The Major Projects Status Report dated August 31, 1992, prepared by Campus Planning & Development had been circulated and was received for information.

Main Campus Plan (Third Draft December 1991--Edited January 8, 1992)

Mr. Andrew Brown and Mr. Roger du Toit were in attendance for the purpose of responding to questions from members of the Board with respect to the Main Campus Plan. It was noted that the proposed plan would provide development strategies for all land, capital projects, services and infrastructure located on the Main Campus. It

was anticipated that a draft plan for the remainder of the campus would be forthcoming in the fall of 1993. Together with the Main Campus Plan, the Larger Campus Plan will form a complete set of strategies for the Point Grey Campus. The plan is a set of strategies with no specific budget implications. Strategies may be implemented as capital and operating funds permit.

It was noted that the proposed loop road beside the Museum of Anthropology would be deleted in the short term (Year 2000) Plan.

The following further requirement for action was noted:

1. The Board will be expected to monitor all projects to ensure that they conform to the Plan.
2. The Plan contains a procedure for changing the Plan, where necessary.
3. The Plan should be reviewed at periodic intervals.

A discussion took place with respect to the provision of teaching space in campus buildings. It was agreed that a report on this matter would be made to the meeting of the Board scheduled for November 1992.

Professor Dennis Pavlich drew attention to the need for a well-articulated public process for campus projects. Following a lengthy discussion, it was agreed that an item "vi) Public Process" would be added to Strategy 38 on page 114 of the Plan, and that a detailed outline of the proposed public process would be circulated to the Board of Governors.

IT WAS RESOLVED,

That The University of British Columbia 1992 Campus Plan entitled "The Main Campus Third Draft December 1991 (Edited January 8, 1992)" prepared by UBC Campus Planning & Development Department and Du Toit Allsopp Hillier is hereby approved as amended.

Amendment #1 - Addition of "vi) Public Process" to page 114 of the Plan.

Amendment #2 - Revision of pages 122, 123, 124 to delete the proposed loop road beside the Museum of Anthropology.

CARRIED.

Lighting Master Plan

A Lighting Master Plan dated December 1991 prepared by Campus Planning and Development had been circulated and was received for information.

Mr. Peter Smith of DuToit Allsopp Hillier spoke to the Plan and presented a short video.

The Plan proposed energy efficient concepts designed to significantly improve the safety of the campus at night. The Board was advised that a small scale pilot project was being implemented as a test in 1992; and that the Plan would be implemented only as resources become available.

Dr. Sidney Mindess expressed concern about the safety of people (particularly women) on campus at night, and felt that there should be more emphasis in the Plan on safety. He noted that this is a long range plan and pointed out that there is a real concern now about safety on the campus. He wondered if there were some short term steps that could be taken to make the campus a safer environment.

Mr. Andrew Brown pointed out that Strategy #16 in the Main Campus Plan which had just been approved by the Board deals entirely with safety. This strategy requires elaboration into a campus safety plan using the various campus committees that are working on this issue.

At the request of the President, Mr. A. Bruce Gellatly outlined a number of things that are currently being done to enhance safety on the campus such as staffed positions in B parking lot, doubling of the daily schedule of the on-campus bus, the addition of telephones around the campus for emergency purposes and a whistle system being promoted by the Bookstore. There was recommendation in the budget this year for a security person in the Main Library, but the funding was not available.

Ms. Barbara Crompton suggested that communication should be undertaken to ensure that the campus community is made aware of the steps that are currently being undertaken with respect to safety.

Mr. Derek Miller made reference to the AMS Walk-Home program which is the only program of its type in Canada which is operated exclusively by the student society. Mr. Miller urged that Plant Operations make every effort to ensure that burned out light bulbs are replaced as soon as possible.

ACADEMIC AND STUDENT AFFAIRS

Reports and Recommendations from Senate

IT WAS RESOLVED,

That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

IT WAS RESOLVED,

That the establishment of the Chris Spencer Foundation Professorship in Dyslexia be approved. (Approved as required under Sections 36 (i)(o) and 37 of the University Act).

CARRIED.

IT WAS RESOLVED,

That the establishment of Workers' Compensation Board Chairs in Occupational Hygiene be approved. (Approved as required under Sections 36 (i)(o) and 37 of the University Act).

CARRIED.

IT WAS RESOLVED,

That the establishment of the Shoppers Drug Mart Professorship in Clinical Pharmacy and the David H. MacDonald Professorship in Clinical Pharmacy be approved. (Approved as required under Sections 36 (i)(o) and 37 of the University Act).

CARRIED.

Enrollment and Planning

Dr. Daniel R. Birch reported all indications are that we are virtually stable with last year at the undergraduate level, up perhaps 1.4%, for a total undergraduate enrollment of approximately 24,500. This number will continue to increase slightly throughout September with late registrations, etc. Within that figure, Dr. Birch stated that it was encouraging to see an almost 10% increase in enrollment in Agriculture Sciences and in Forestry and, just slightly less than that (about 8.5%) in Nursing. These were three areas where we had identified some capacity for taking students. The admissions have been controlled better this year at the entry and transfer levels. However, there is a very big bulge in the second year, particularly in Science. The total Science enrollment is higher than it has ever been which is putting a lot of pressure on upper level courses.

The final cut-off figures for admission grade point average was just under 3.2 for Applied Science and Science, 3.0 for Arts and 3.1 for Physical Education.

Dr. Sidney Mindess asked if there was some way we can emphasize to the public what our policy is on transfers from the colleges. Dr. Mindess felt that there were a great many misperceptions about UBC's policy on this matter.

Chancellor Peterson suggested that it would be desirable to prepare a release to the school system summarizing the University's policy on admissions from other institutions. Dr. Birch undertook to review the matter.

In response to a question from Ms. Barbara Crompton, Dr. Birch replied that faculties such as Education and many of the professional faculties do use some subjective criteria when considering students for admission. Ms. Crompton suggested that there is a perception outside the University that UBC considers only grade point averages and does not take the whole individual into consideration. She felt that this was creating a lot of ill will. She suggested that our admission policies should be given greater publicity.

Dr. Birch stated that we shouldn't ever assume that academically outstanding students are necessarily not well-rounded students.

New and Revised Endowments

IT WAS RESOLVED,

That the Board of Governors hereby approves the establishment of the following Endowments:

World of Opportunity Campaign

Faculty of Arts

Arnold and Nancy Cliff Writers in Residence Program Endowment Deed.

J. Carlisle-Irving Artist in Residence Program Endowment Deed.

School of Music Distinguished Visitors Endowment Deed.

Faculty of Commerce and Business Administration

Arthur Andersen M.I.S. Research Fund Endowment Deed

Bank of Montreal Chair in International Finance Endowment Deed

David Lam Library Operating Endowment Deed.

Junior Professorships in Commerce Endowment Deeds:

B. I. Gheert Family Foundation Junior Professorship in Finance and Policy

Canfor Corporation Junior Professorship in Management Information Systems

Finning Ltd. Junior Professorship in Finance

Finning Ltd. Junior Professorship in Marketing

R. L. Cliff Junior Professorship in Accountancy

Faculty of Dentistry

Dr. S. Wah Leung Endowment Fund Deed.

Faculty of Graduate Studies/Interdisciplinary Studies

Workers Compensation Board of British Columbia Endowment Deed

Faculty of Law

IBM Canada Legal Research Fund Endowment Deed

Faculty of Pharmaceutical Sciences

Shoppers Drug Mart Professorship in Clinical Pharmacy Endowment Deed.

David H. MacDonald Professorship in Clinical Pharmacy Endowment Deed.

President's Fund - Faculty Endowments

Faculty of Applied Science Endowment Deed

Faculty of Arts Endowment Deed.

Faculty of Education Endowment Deed.

Scholarships and Fellowships

R. Howard Webster Foundation Fellowships Endowment Deed.

Non-Campaign Endowment Deeds

Eli and Milica Syeklocha Scholarship for Slavonic Studies Endowment Deed.

Harold Naugler Memorial Scholarship in Archival Studies Endowment Deed.

Jay Wadsworth Memorial Scholarship in Special Education Endowment Deed.

J. K. Weglo Bursary in Metallurgical Engineering Endowment Deed.

Leslie Diamond Bursary Endowment Deed

Richard Lee Armstrong Endowment Fund Deed

Thomas L. Perry Sr. Memorial Prize Endowment Deed

Tim Cameron Memorial Bursary in Law Endowment Deed

CARRIED.

IT WAS RESOLVED,

That the following revised Endowment Deeds are hereby approved:

Elizabeth Kenny McCann Chair or Professorship in Nursing Endowment Deed

David and Brenda McLean Chair in Canadian Studies Endowment Deed

South-North Studies Endowment Deed

Harold Robinson-Arthritis Society Chair in Arthritic Diseases Endowment Deed

Mark Park - Arthritis Society Chair in Rheumatology Endowment Deed

British Columbia Lung Association Professorship Endowment Deed

Tong Louie Chair in Pharmacy Administration Endowment Deed

CARRIED.

Conflict of Interest Policy

Ms. Libby Nason was in attendance during discussion of this matter.

In a memorandum dated September 17, 1992, to President David W. Strangway, Ms. Nason had indicated that the following changes would be made to the draft Conflict of Interest procedures, as the result of recently received suggestions.

- "1. The following statement will be included at the outset of the Procedures: 'If these procedures are inconsistent with those in any existing agreement between the University and its faculty and/or staff, that agreement will prevail.'
2. The section on Use of UBC's name will be set out independently from section 5 (in which it now resides). It will be worded as follows: 'Members of the University community are not only entitled but also encouraged to express their views, and

further, have an obligation to speak out about matters in their fields about which they are expert. When doing so, they are encouraged to identify themselves as members of UBC by title. (However, such expressions are solely the responsibility of the individual, and the University assumes no responsibility for them, except for statements issued on behalf of the University by those so authorized to act by the University administration.)"

Dr. Strangway advised the Board that a member of Senate had given notice of motion on the subject of senior university administrators accepting appointments to outside boards. The motion was scheduled to be discussed at the October Senate meeting. The notice of motion was circulated to the Board for information. The President indicated, however, that there was no suggestion that the Board's adoption of the conflict of interest policy should be delayed.

Dr. Sidney Mindess made reference to a letter dated September 15, 1992, to the President from the Faculty Association which suggested that some of the matters in the proposed policy deal with "matters subject to negotiation between the Administration and the Association." He recognized that the Faculty Association has been remiss in trying to initiate those negotiations. Nonetheless he wondered if this item might be delayed for one meeting to see if these discussions could take place.

The President noted that initial drafts of the policy and procedures were developed by nine committees composed of members of faculty and staff, nominated by Vice Presidents and Deans from across campus. Drafts were reviewed and commented on by Deans, Heads, Directors and Service Unit Directors, by the Executive Committee on Research and by Senate. Previous drafts were published in UBC Reports in January and June, 1992 for comments from the university community, and were reviewed by the Board of Governors in January, May and July. Opportunity for making suggestions was widespread. Over 80 people personally contributed written feedback to the published drafts and over 480 members of various university bodies were asked directly for input. The President was surprised, therefore, at the lack of response from the Faculty Association during the development process. The President proposed to respond to the questions raised in the letter from the Faculty Association, but he did not feel that there were any matters raised by the Association which would require that approval be held up. He noted the proposed change in the procedures as outlined in point #1 above was being recommended following receipt of the letter from the Association.

Ms. Nason confirmed, for the record, that she wrote to the Faculty Association on January 3, 1992, requesting input and suggestions (by early February 1992) on the proposed conflict of interest policy and had indicated that she was prepared to meet with them. At an informal meeting with the Association on January 28, 1992, she had placed the proposed policy on the agenda, and was advised at that time that they had not had time to consider it and would get back to her. In February Ms. Nason received a letter from the Association about a point of information in the

proposed policy and the Association advised that its executive was considering the draft and would respond in the near future. Ms. Nason had no response and the policy was about to be published in UBC Reports for the second time in June 1992 so the matter was again placed on the agenda of an informal meeting with the Association in June. The Association again advised that it had not had time to reply.

The President indicated that there had been a full discussion of the proposed policy at the Senate meeting on September 16, 1992.

IT WAS RESOLVED,

That the Policy on Conflict of Interest dated September 17, 1992, is hereby approved; and the Board notes the President's procedures, as amended, for its implementation.

See Appendix I.

CARRIED.

CORRESPONDENCE

David W. Strangway to Patrick Kenniff, Concordia University re tragedy

President David W. Strangway's letter dated August 28, 1992, expressing heartfelt condolences to Concordia University and to the families of those who were killed through an act of violence, had been circulated and was received for information.

OTHER BUSINESS

Nomination to Board of Trustees of University Hospital

IT WAS RESOLVED,

That Ms. Taanta Gupta be and is hereby nominated for appointment by the Minister of Health to the Board of Trustees of University Hospital for a three year term following the expiration of the term for which she has been appointed by the University Hospital Board of Trustees.

CARRIED.