

March 25, 1993

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, March 25, 1993, at 9:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present: Mr. Kenneth M. Bagshaw, Chair
Dr. David W. Strangway, President
Ms. Shirley Chan
Dr. William R. Cullen
Mr. Ronald H. Granholm
Dr. Arthur S. Hara
Mr. Michael K. Y. Hughes
Mr. Orvin C. W. Lau
Dr. Tong Louie
Ms. Lois Moen
Mr. Michael Partridge
Mr. Dennis J. Pavlich

Messages of regret for absence were received from Mr. Thomas R. Berger, Q.C., Ms. Barbara Crompton and Chancellor Leslie R. Peterson.

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Daniel R. Birch, Vice President Academic
& Provost
Mr. A. Bruce Gellatly, Vice President,
Administration & Finance
Dr. Robert C. Miller, Jr., Vice President, Research
Dr. K. D. Srivastava, Vice President,
Student & Academic Services
Mr. Peter W. Ufford, Vice President,
External Affairs
Mr. Mark Betteridge, President, UBC
Real Estate Corporation
Ms. Mary Risebrough, Director, Student Housing & Conferences
Ms. Christine Samson, Director, Food Services,
Mr. John Smithman, Director, Parking & Security Services
Dr. Bernard Bressler, Associate Vice President, Research
Mr. Tim Miner, Director, Campus Planning
& Development
Mr. Andrew Brown, University Planner
Mr. Roger Du Toit
Aitken Wreglesworth & Assoc. & Arthur Erickson
Mr. Noel Best
Mr. Peter Wreglesworth

Mr. Arthur Erickson
Ms. Freda Pagani
Dr. Ruth Patrick
Waisman Dewar Grout Carter Inc.
Mr. Al Waisman
Mr. Steve Sewell
Mr. Michael Brooks, Graduate Student Association
Ms. Libby Nason, Provost's Assistant
Mr. Steve Crombie, Media Relations Manager

OPEN SESSION

REMARKS

Chair

Board Elections/Appointments

It was noted that the following students had been elected to the Board of Governors for a one-year term commencing February 1, 1993.

Mr. Orvin C. W. Lau
Mr. Michael K. Y. Hughes

Board Orientation Session held February 13, 1993

The Board was advised that a comprehensive orientation manual has been developed, and that an orientation program for six new members of the Board was held on February 13, 1993. The program involved participation by the Board Chair, Chancellor, President, Vice Presidents, Standing Committee Chairs, Dr. A. J. McClean (on legal matters) and the Board Secretary. The meeting was held in the Social Suite of the Faculty Club from 8:30 a.m. to 2:00 p.m.

President

February 1 & 16th, 1993 "Dear Colleague" Letters

The above-referenced letters had been circulated and were received for information.

Honorary Degrees 1993

A listing of thirteen prominent individuals to receive honorary degrees this year had been circulated and was received for information. Most of the honorary degrees will be bestowed at spring Congregation May 25-28, while the rest will be presented at fall Congregation in November.

FINANCE

Ancillary Service Rate Changes and Budgets 1993-94

Proposed budgets and rate changes for the ancillary services in question, as well as supporting rationales, had been circulated in advance.

Budgets

IT WAS RESOLVED,

That the 1993-94 budgets for the following ancillary enterprises be and are hereby approved.

Athletics and Sports Services
Athletics and Sports Facilities
Educational Measurement Research Group
Student Housing and Conferences
 Housing & Conferences
 University Apartments
Telecommunications
Network Services
UBC Press
Media Services
Bookstore
Food Services
Parking

CARRIED.

Rate Changes

IT WAS RESOLVED,

That rate increases for the following ancillary services for 1993-94 are hereby approved on the effective dates noted below:

University Residences- May 1, 1993

University Apartments - (variable from May 1 to September 1, 1993 depending upon occupancy date)

Residence Meal Plans- September 4, 1993

Parking--September 1, 1993

Student Housing & Conferences

Food Services--Residences

CARRIED.

IT WAS RESOLVED,

That, subject to a satisfactory audit of the cost effectiveness of the UBC Child Care Services operation's accounting and management systems by the Internal Auditor being received by the meeting of the Board scheduled for May 20, 1993, the 1993-94 budget and rate increases (effective June 1, 1993) for Child Care Services at UBC are hereby approved on the understanding that the increase in day care fees will not exceed a maximum of \$50.00 per month pending receipt of the audit.

CARRIED.

Policies

Standing Report to Board on Policy Development--Updated and revised

The above-referenced report dated March 9, 1993, had been circulated and was received for information.

Current Policies

Pest Control

IT WAS RESOLVED,

That the following policy with respect to Pest Control is hereby approved; and that the President's procedures for implementation and administration of the policy are noted.

"Pests will be controlled whenever possible through integrated pest management, a combination of cultural and biological techniques and selective chemical methods. Pesticides may be used on University land sites and buildings by employees of the University or contractors to the University provided procedures for safety, environmental protection and information are followed."

CARRIED.

Policy Administration

A proposed policy on "Administration of Policies" had been circulated for information and review. It was anticipated that, following further consultation, this policy would be forwarded to the Board approval at the May meeting.

Donations--Quarterly report to December 31, 1992

The donations report for the quarter ended December 31, 1992, which included a 5 year summary, had been circulated and was received for information.

PROPERTY

Major Projects Status Report

The major projects status report dated March 12, 1993, had been circulated and was received for information.

The Central Library Phase One--Design Development Report dated March 1993

The design development report dated March 1993 for the Central Library Phase One had been circulated. The report was developed in consultation with the Central Library Project Development Committee and the Librarian's Central Library Advisory

Committee. A report dated March 11, 1993, from Campus Planning and Development stated that the design is in conformance with the campus plan.

Mr. Noel Best, Mr. Peter Wreglesworth and Mr. Arthur Erickson of the architectural firm of Aitken Wreglesworth & Assoc. & Arthur Erickson were in attendance to make a presentation and to answer questions with respect to the project. A model and architectural drawings of the proposed structure were available.

After considerable discussion, the Board Chair suggested that, because this is a benchmark building which will make a statement on campus for the next fifty years, there should be additional exposure to the campus community through a public process before we proceed to finalize the design and call tenders.

IT WAS RESOLVED,

That the Central Library Phase One--Design Development Report dated March 1993 is hereby approved as the basis for proceeding to working drawings; that sufficient design work be done on the surroundings and forecourt of the library in order to fully explain the building in its context; and that all information be brought to the campus community in a public process for further input before we proceed to finalize the design and call tenders.

CARRIED.

Thunderbird Student Housing--Design Development Brief dated March 1993

The design development brief dated March 1993 for the Thunderbird Student Housing had been circulated. A report dated March 11, 1993, from Campus Planning and Development stated that the pro forma and development strategy for the Thunderbird Housing Project had been endorsed as the basis for detailed design and that the design was in conformance with the campus plan. The University has received approval from the Minister of Advanced Education, Training and Technology and the Minister of Finance to borrow \$25.75 million to construct the project.

A model and architectural drawings of the project were made available. Mr. Al Waisman and Mr. Steve Sewell of Waisman Dewar Grout Carter Inc. made a presentation and answered questions with respect to the project.

IT WAS RESOLVED,

That the Thunderbird Housing Design Development Brief be approved as the basis to complete the contract Documents and to call tenders

CARRIED.

Belkin Art Gallery

President David W. Strangway alerted the Board to the fact that it may be necessary for the tender for the Belkin Art Gallery to be awarded by Executive Committee before the May 20, 1993, Board

Marine Drive Parkade--Receipt of Authorization to Borrow

A letter dated February 24, 1993, from Mr. John F. Lewkowich, Manager, Universities Facilities Branch, advising that the request by the University to borrow \$15.60 million for construction of the Marine Drive Parkade had been circulated and was received for information.

Academic Space in UBC-Affiliated Teaching Hospitals

A report from Dr. Daniel R. Birch, to which was attached a letter dated January 20, 1993, from Dr. David F. Hardwick, Associate Dean, Research and Planning to President David W. Strangway, and accompanying letters to the CEOs of the teaching hospitals had been circulated and were received for information. This correspondence outlines Ministry of Health policy and procedures governing the planning, construction, funding and accountability for academic space in the teaching hospitals affiliated with the University of British Columbia.

ACADEMIC AND STUDENT AFFAIRS

Reports and Recommendations from Senate

IT WAS RESOLVED,

That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

Enrollment Quotas and Controls

A report dated March 22, 1993, from Dr. Daniel R. Birch with respect to admission quotas and enrollment planning had been circulated and was received for information.

IT WAS RESOLVED,

That the enrollment quotas and controls for 1993-94 as listed be approved.

CARRIED.

Prizes, Scholarships and Bursaries

IT WAS RESOLVED,

That, with the exception of the Lily Schajer Memorial Bursary, the prizes, scholarships and bursaries be approved and that the Secretary of Senate arrange to send letters of thanks to the donors.

CARRIED.

Faculty of Medicine--Establishment of Stephen M. Drance Chair in Ophthalmology

IT WAS RESOLVED,

That the Board concurs in approving the establishment of the Stephen M. Drance Chair in Ophthalmology.

CARRIED.

School of Physical Education and Recreation--Change in the name of the School to the School of Human Kinetics

IT WAS RESOLVED,

That the Board concurs in approving the proposal that the name of the School of Physical Education and Recreation be changed to the School of Human Kinetics.

CARRIED.

Faculty of Science--Change the name of the Department of Microbiology to the Department of Microbiology and Immunology

IT WAS RESOLVED,

That the Board concurs in approving the proposal that the name of the Department of Microbiology be changed to the Department of Microbiology and Immunology.

CARRIED.

Alma Mater Society--Proposed Understanding--Letter dated February 10, 1993, to Dr. K. D. Srivastava from Mr. Martin Ertl

The letter from Mr. Martin Ertl advised that the agreement reached with Dr. Bernard Sheehan on December 11, 1992, had been unanimously approved by the AMS Student Council at its last meeting.

Library Acquisitions--Report from Mr. Dennis Pavlich and Dr. K. D. Srivastava

Extensive documentation with respect to the UBC Library acquisitions question had been circulated and was received for information.

This documentation included:

- | | |
|---|---|
| Acquisitions Crisis Society Library Committee | <ul style="list-style-type: none">(1) Questions and Answers dated March 4, 1993, on the UBC Library(2) Submission dated March 8, 1993, from the Graduate Student(3) Report dated March 17, 1993, to the Senate from the Chair, Senate |
|---|---|

Mr. Michael Brooks, President, Graduate Student Association, addressed the Board briefly on the Graduate Student Association's concerns regarding library acquisitions.

IT WAS RESOLVED,

That the Board of Governors urges the Administration over the next five years to ensure that measures are taken that would put The University of British Columbia Library into the top twenty of the ARL ranking.

CARRIED. *Amended. See May 20, 1993 Minutes.*

Outstanding Endowment Deeds

IT WAS RESOLVED,

That the Board approves the establishment of the following Endowment and Deed.

Dupont Canada Graduate Fellowships in Pulp and Paper Endowment Deed

CARRIED.

IT WAS RESOLVED,

That the Board approves the following revised Endowment Deeds:

UBC/St. Paul's Hospital Foundation Chair in AIDS Research Endowment Deed

Man-in-Motion Foundation Chair in Spinal Cord Research Endowment Deed

Rio Algom Scholarship Endowment Deed

CARRIED.

British Columbia Consortium for Clinical Trials

A report from Dr. Daniel R. Birch and Dr. Robert C. Miller, Jr. with respect to the proposed clinical trials consortium had been circulated and was received for information. This proposal emanates from the Faculty of Medicine with the support of the Dean and the Faculty Executive. It emerges from the Faculty's strategic planning exercise of the past few years, capitalizes on relationships with teaching hospitals and the potential support of drug manufacturers and is designed to generate revenue for the support of research of high quality in the Health Sciences at UBC.

It was noted that the Consortium will be structured and funded in such a way that it imposes no direct or indirect costs on the University. It is estimated to require \$1.7 million over the first three years with the funds to come from MRC/PMAC Partnership, Ministry of Western Diversification and the Science and Technology Development Fund of the Ministry of Advanced Education, Training and Technology. Revenue beyond the expenses of the Consortium will support research activities in the Faculty of Medicine.

IT WAS RESOLVED,

That the Board of Governors notes the proposal for the establishment of the British Columbia Consortium for Clinical Trials and authorizes the administration, with the appropriate legal assistance, to develop an operational plan for its organization and establishment and directs the administration to determine the feasibility of obtaining the resources required to fund the consortium during start-up and until it achieves profitability.

CARRIED.

Centre for Molecular Medicine and Therapeutics

The Centre for Molecular Medicine and Therapeutics was also an initiative of the Faculty of Medicine with the support of the Dean and the Faculty Executive. Background documentation was provided by Dr. Daniel R. Birch and Dr. Robert C. Miller, Jr. The proposal emerges from the Faculty's strategic planning exercise of the past few years and reflects one of the major themes of Medicine 2000.

IT WAS RESOLVED,

Consideration of the proposal for formal approval of the Centre by the Board of Governors will take place after it has been considered by Senate.

Merck Frosst has announced commitment of \$15 million over a five-year period for the operation of a Centre and the support of research in this field. The Board, therefore, directs the administration to negotiate a contract to govern the relationship between the company and the University in the funding and conduct of the research.

For the University to achieve the goals it hopes to achieve through the Centre it will have to obtain support to build or lease appropriate research facilities. The Board, therefore, directs the administration to approach provincial authorities to explore means by which the province will assist the University to acquire the necessary space.

CARRIED.

West East Centre for Microbial Diversity

A report dated March 11, 1993, from Dr. Daniel R. Birch and Dr. Robert C. Miller, Jr. with regard to the West East Centre for Microbial Diversity had been circulated. The report was provided for information and preliminary discussion prior to formal consideration by Senate and the Board of Governors.

The proposal was developed from discussions between the Head of Microbiology at UBC, Dr. Julian Davies, and the Director of the Institute of Molecular and Cellular Biology of the National University of Singapore, Dr. Y. H. (Chris) Tan. The concept of a centre had been catalyzed by an offer from Dr. Tan of 3.5 million Singapore dollars (about CDN \$2.8 M), to support research at UBC. It was expected that the centre will act as a strong stimulus to research into microbial diversity and enhance the graduate program and research activity of the Department of Microbiology and Immunology, as well as related departments such as Zoology.

CORRESPONDENCE

Letter dated January 19, 1993, from Darlene Marzari, MLA re student facilities

Letter dated January 20, 1993, from Robert S. Paulin re payment of fees

Letters to Board Chair

Letter dated February 18, 1993, to Martin Glynn, President, UBC Alumni Association

Letter dated February 18, 1993, from Patrick Dodge, President, Quilchena NDP Constituency Association and response from Dean Nancy Sheehan

Letter dated March 3, 1993, from Ms. Pam Rogers re housing budget

Letter from the Faculty of Education Graduate Students' Council re tuition fees

Professor R. Windsor-Liscombe re research waste incinerator and response from Randy Alexander

Letter dated January 25, 1993, to Ms. Barbara Crompton from Ms. Kathy Sanderson re campus safety

Letter dated March 3, 1993, from President, WCUMBS re visit to Bamfield Marine Station (three Board members invited)

The above-referenced correspondence had been circulated and was received for information. The Board Chair suggested that Board members who wish to visit the Bamfield Marine Station should contact the Board Secretary.

IT WAS RESOLVED,

That Dr. Barry C. McBride be reappointed as the University's voting representative to the WCUMBS (Western Canadian Universities Marine Biological Society) Management Council for the period May 1, 1993 through June 30, 1995.

CARRIED.

Spring Congregation & Kelowna and Kamloops Congregations--Reminder

Members of the Board were reminded of the following congregation dates.

Spring Congregation

Baccalaureate--May 17

Congregation--May 25,26,27,28

Kelowna Congregation

June 9--Alumni Reception

June 10--Ceremony--7:30 p.m.

Kamloops Congregation

June 11--Alumni Reception

June 12--Ceremony--1:00 p.m.

Signing Authorizations

The Board of Governors at its meeting on February 6, 1986, passed a bylaw relating to the Signing Committee of the Board of Governors. This bylaw authorizes the President and the Chair of the Board, or in his absence, the Chancellor of the University to designate officers of the University as signing officers for the purpose of signing documents which may or may not require approval of the Board.

The following changes to signing resolutions had been approved by the Signing Committee on January 25, 1993, and were circulated for the Board's information. (See Appendix I.)

Changes to Existing Resolutions:

1. Resolution #6--The University of British Columbia Staff Pension Plan
2. Resolution #7--Contracts and Agreements--General
3. Resolution #8--Contracts and Agreements--Research
4. Resolution #9--Contracts and Agreements--Purchasing Department
5. Resolution #11--Contracts and Agreements--University Bookstore
6. Resolution #13--Contracts and Agreements--Estate Administration
7. Resolution #14--Employment
8. Resolution #16--Location Filming on Campus
9. Resolution #17--University Student Loans

OTHER BUSINESS

Board Appointments

UBC Foundation

Staff Pension Plan

Endowment Fund Investment Advisory Committee

Medical Service Council

COUTH (Council of University Teaching Hospitals)

WCUMBS Management Council

IT WAS RESOLVED,

That the following name be put forward as a Board of Governors' nominee for appointment consideration to one vacancy on the UBC Foundation.

Ms. Shirley Chan

CARRIED.

IT WAS RESOLVED,

That Mr. Ronald H. Granholm be appointed to the Staff Pension Plan Board to replace Mr. Richard I. Nelson.

CARRIED.

IT WAS RESOLVED,

That Mr. Ronald H. Granholm be appointed to the Endowment Fund Investment Advisory Committee to replace Mr. Richard I. Nelson.

CARRIED.

IT WAS RESOLVED,

That Mr. William Cullen be appointed as the Board's representative to the B.C. Medical Service Council.

CARRIED.

IT WAS RESOLVED,

That Mr. William Cullen be appointed as the Board's representative to the Council of University Teaching Hospitals (COUTH).

CARRIED.