

## **THE UNIVERSITY OF BRITISH COLUMBIA**

A regularly scheduled meeting of the Board of Governors was held on Thursday, November 18, 1993, at 9:00 a.m. in the Board and Senate Room of the Old Administration Building.

**Present:**

- Mr. Arthur S. Hara, Chair
- Mr. Robert H. Lee, Chancellor (Acting Chair)
- Dr. David W. Strangway, President (Acting Chair)
- Mr. Thomas R. Berger, Q.C.
- Ms. Shirley Chan
- Ms. Barbara Crompton
- Dr. William R. Cullen
- Mr. Ronald H. Granholm
- Mr. Michael K. Y. Hughes
- Mr. Orvin C. W. Lau
- Dr. Tong Louie
- Ms. Lois Moen
- Mr. Michael Partridge
- Mr. Dennis J. Pavlich

A message of regret for absence was received from Dr. Roslyn Kunin.

**In Attendance:**

- Mrs. Nina Robinson, Secretary to the Board
- Dr. Daniel R. Birch, Vice President, Academic & Provost
- Mr. A. Bruce Gellatly, Vice President, Administration & Finance
- Dr. Robert C. Miller, Jr., Vice President, Research
- Dr. K. D. Srivastava, Vice President, Student & Academic Services
- Mr. Peter W. Ufford, Vice President, External Affairs
- Ms. Libby Nason, Vice Provost
- Mr. Steve Crombie
- Dr. Don Patterson/ Dr. R. Kubicek/Bing Thom Architects
- Dean Axel Meisen
- Dr. Brian Fraser, Ms. Helen Piggott
- Mr. M. Kelly/Henriques Architects
- Dr. M. Hollenberg, Dr. David Hardwick, Ms. Vanessa Bernstein
- Members of the public gallery

**OPEN SESSION**

**TO DR. MICHAEL SMITH, NOBEL LAUREATE**

**WHEREAS Dr. Michael Smith has been awarded the Nobel Prize for Chemistry;**

**WHEREAS Dr. Smith, in his deep commitment to the acquisition of new knowledge, embodies the values which this University upholds;**

**WHEREAS Dr. Smith has unselfishly shared his expertise with his colleagues and with graduate students and, in so doing, has inspired a new generation of researchers;**

**WHEREAS Dr. Smith's research in site-directed mutagenesis has made it possible to reprogram the genetic code which has fundamentally changed the possibilities for studying the structure and function of protein molecules;**

**WHEREAS it is noted in recognition of Dr. Smith's achievements that he has received numerous academic awards and distinctions which include being appointed a Fellow of the Royal Society of Canada (1981) and a Fellow of the Royal Society, London (1986); the Gairdner Foundation International Award (1986); the Killam Research Prize, UBC (1986); the Award of Excellence, Genetics Society of Canada (1988); the G. Malcolm Brown Award (1989); and the Flavelle Medal, Royal Society of Canada (1992);**

**BE IT RESOLVED, That the Board of Governors of The University of British Columbia records its deep and sincere appreciation of the outstanding honour conferred on Dr. Smith. Dr. Smith's significant scientific achievements have brought, and continue to bring, honour to him and to the University, and in recognition thereof the Board of Governors confers on Dr. Smith the title and honour of University Professor.**

**CARRIED UNANIMOUSLY.**

**PRESENTATION**

Dr. Martin Hollenberg, Dean, Faculty of Medicine accompanied by Dr. David Hardwick, Associate Dean, Research and Planning and Ms. Vanessa Bernstein, Third Year Medical Student made a presentation to the Board with respect to the activities of the Faculty of Medicine.

A document dated November 1993 entitled "Medicine 2000" was circulated for the information of the Board.

## **REMARKS**

### **Chair**

On behalf of the Board, Mr. Arthur Hara extended sincere congratulations to two members of the Board who had recently been honoured.

- (1) The Association of Fund Raising Professionals recognized Mr. Tong Louie for individual philanthropy.
- (2) Ms. Shirley Chan was a recipient of the Simon Fraser University Alumni Award. In addition, the Association of Fund Raising Professionals extended an award to Vancouver City Savings for corporate philanthropy, and Ms. Chan had accepted the award as Chair of the Vancouver City Savings Board of Directors.

### **Flagged Items**

#### **UBC Public Consultation Process**

A draft progress report on the proposed UBC Public Consultation Process had been circulated and was received for information. Mr. Steve Crombie spoke briefly to the material contained in his report. Dr. Strangway indicated that a further progress report would be circulated to the Board in January 1994.

Mr. Arthur Hara emphasized that this is a lengthy process which will take at least two years and he reiterated his request that reference to this fact be made in all future progress reports. Mr. Hara also noted that, in the September 16, 1993, Board minutes, the Board Chair was to be involved in the development of the process. He pointed out that this had not occurred to date and that this should be rectified.

Mr. Hara advised that it was the intent with respect to the public process to consult and involve as many groups on and off campus as possible. Some discussion took place as to whether the public process should be broadened to involve the whole campus. Dr. Cullen said that it was his understanding that all of the campus would be involved and that the process would not be confined to the south campus. He asked that this be recorded in the minutes. Mr. Crombie confirmed that there had been discussion of this at the Property Committee meeting. It was his understanding, however, that projects already on the books and approved up to August 1993 would not be subject to the new process. Mr. Ronald H. Granholm felt that there was not enough information available to make a decision as to whether the entire campus should be involved.

Ms. Shirley Chan emphasized the need for an open, generic process similar to hearings a municipal council would go through on a rezoning application. However, the process should be appropriate to the project. She felt that all the issues should be

aired before a decision is made. She did not anticipate that the progress of projects would be stalled. Ms. Chan supported expanding the scope of the public process.

Mr. Orvin Lau raised a question with respect to the public process to be used by the UBC Real Estate Corporation. Dr. Strangway indicated that the UBC Real Estate Corporation is an independent legal entity. However, the University does own the Corporation and the Board has given it a mandate to develop the sites on campus. Included in that mandate was the approval that there would be highrises on the site. It was the understanding that there would be a due public process with respect to development of the highrises. Dr. Strangway understood that the issues, particularly regarding the height of the high-rises, would be looked at through a public process possibly starting in January or February 1994. Professor Pavlich, as a Director of the Real Estate Corporation, confirmed that the Real Estate Board was looking only at the issue of the heights of the high-rises in terms of a public process.

Mr. Berger hoped that we do not lose sight of the fact that the concept of a public consultation process was instigated as a practical method of dealing with the development of the south campus lands. He was concerned that we not try to develop a process so gigantic that it becomes impossible to deal with.

Dr. Strangway indicated that the proposed process was still very much a draft. He said that all comments made by the Board members would be taken into consideration in future drafts.

### **Report of ad hoc Committee on the Environment for Teaching**

The report dated September 1993 of the Senate ad hoc Committee on the Environment for Teaching had been circulated and was received for information.

Dr. Daniel R. Birch touched on the highlights of the report referring to page 13 of the report which contained the recommendations of the Committee. He advised that approximately one year ago, the President's Advisory Committee on Space Allocation combined two sub-committees that have been dealing with classroom space into a single one with a unified mandate that is taking action on a number of recommendations of the ad hoc Committee on the Environment for Teaching. Dr. Birch agreed to provide a written report at the January meeting of the Board.

Mr. Orvin Lau raised the following points:

(1) There is an issue of ownership of teaching space. Senate has asked the President's Advisory Committee on Space Allocation to look into this. He felt that it would be useful for this policy to come forward to the Board at some time in the future.

(2) He suggested that perhaps the Advisory Board of the Centre for Faculty Development could come forward to the Board in January, in place of the regular Dean's presentation, to make a presentation on the issue of preparation for teaching.

(3) He suggested that the Board be notified in advance of curriculum reviews.

(4) He requested that Dr. Daniel R. Birch bring forward to the Board some of the matters that the Working Group on Teaching and Learning, Committee of Deans is discussing with respect to recruiting, rewards and incentives.

Dr. Birch indicated that the Chair of the Academic & Student Affairs Committee had requested a timetable for presentations of Deans and Students to the Board of Governors. The Deans were pleased with the opportunity to make presentations but also felt it would be very useful to have one meeting which was not a single faculty but which took a number of program and teaching innovations and a series of matters relating to teaching across faculties and that the Deans would work together on a presentation to the Board related to those topics. Dr. Birch also suggested that there are a number of reports he brings forward annually either to Senate or the Board, or both, including a report on what action is taken when there are assessments of teaching that are less than satisfactory. He suggested that these be coordinated on the same agenda with the Dean's presentation.

#### **President**

The President drew attention to the campaign finale celebration held in Toronto on November 17, 1993, and the Vancouver event which will be held on November 22, 1993.

The President advised that Premier Harcourt, when he was on campus earlier in the week, announced funding for the AMPEL building and for detailed design funds for the Forestry Sciences building.

President David W. Strangway had arranged for the circulation of the following:

- (1) Maclean's November 15, 1993, issue "A Measure of Excellence-- The Third Annual Ranking"
- (2) October 22-29, 1993 issue of The Georgia Strait "At the Wheel of the Engine"
- (3) Letters to the Editor of The Georgia Strait from President David W. Strangway (a) November 12-19, 1993 (issue) (b) November 16, 1993

The President commented briefly on the Maclean's issue. The President was pleased that the reputational survey had placed UBC first in its category.

At the request of the President, Dr. Daniel R. Birch made a brief comment on the situation in the Department of Counselling Psychology. He stated that the report he had requested on the matter was not yet available.



Ms. Shirley Chan raised a question with respect to the "chilly climate" issue and Dr. Birch commented briefly.

Dr. William R. Cullen requested that the University Administration prepare a written statement that would enlarge on the President's letter to the University community which stated that the University values and encourages feminist theory and feminist content in the curriculum and in teaching as well as in scholarly activity.

## **FINANCE**

### **Records Management Policy**

A draft policy with respect to records management was circulated to the Board and received for information. It was noted that the initial draft has been reviewed by the Vice Presidents, Deans and administrative heads of unit. The next draft will be expanded to include electronic records.

### **Financial Statements--Peter Wall Charitable Foundation**

The financial statements of the Peter Wall Charitable Foundation for the fiscal period ended November 30, 1992, had been circulated and were received for information.

### **Donations Report**

The donations report for the quarter ended September 30, 1993, and a 5 year summary for the same period, had been circulated and were received for information.

### **University Endowment Fund--Information Backgrounder**

An information backgrounder on University Endowment Funds had been circulated and was received for information. The report contained a number of questions that have been prepared to assist Faculties and Departments in responding to queries regarding the University Endowment Funds. These questions will form the basis of an annual information brochure to be produced for the benefit of the community of interest including faculty and other endowment beneficiaries as well as potential donors.

### **University Staff Pension Plan--Investment Information Backgrounder**

An investment information backgrounder on the University Staff Pension Plan had been circulated and was received for information. The report contained a number of questions that have been prepared to provide the Board and Staff Pension Plan members with information relating to both the staff pension plan fund and to recent changes made to the investment structure of the fund.

**PROPERTY**

**Major Projects Status Report**

The Major Projects Status Report dated November 5, 1993, had been circulated and was received for information.

**Jack Bell Research Centre**

The following documentation was circulated in connection with the Jack Bell Research Centre. Dr. M. Hollenberg and Dr. D. Hardwick were in attendance to respond to questions.

- (1) Report dated November 3, 1993
- (2) Quantity Surveyor's Report and Project Cost Estimate

It was noted that the lease between VGH and UBC calls for a sharing of the plant operating costs for 64,350 square feet of the Centre. UBC's share of the operating costs of the building per square foot, from time to time, shall be equal to UBC's maintenance cost per square foot on its campus medical laboratory space for the immediately preceding year. At the date of the lease the cost is \$4 per square foot per year, or \$257,400 which will be funded from UBC's general purpose operating budget.

**IT WAS RESOLVED,**

**That approval is hereby given to go to tender to complete the unfinished areas of the Jack Bell Research Centre at the Vancouver General Hospital site.**

**CARRIED.**

**IT WAS RESOLVED,**

**Chan Centre--Design and Proceed to Working Drawings**

The following documentation had been circulated and was received for information.

- (1) A brochure from Bing Thom Architects
- (2) A report from Campus Planning & Development and a Focus Document.

The architect, Mr. Bing Thom (Bing Thom Architects), made a presentation on the project. Dr. Don Patterson and Dr. B. Kubicek were in attendance to answer questions.

**IT WAS RESOLVED,**

**That the Chan Centre Design Development presentation is hereby approved as the basis for proceeding with working drawings and tender.**

**CARRIED.**

**Chemical/Bio-Engineering Functional Plan and Proceed with Design**

The following documentation had been circulated and was received for information. Dr. Axel Meisen was in attendance to respond to questions.

(1) Volume 1. Facility Requirements and Executive Summary prepared for Campus Planning and Development by Cornerstone Planning Group Limited (dated October 8, 1993)

(2) A report from Campus Planning & Development and a Focus Document.

**IT WAS RESOLVED,**

**That the Chemical/Bio-Engineering Facility Program Volume I - Facility Requirement Executive Summary prepared by Cornerstone Planning Group Ltd. is hereby approved as the basis for further planning and detailed design of the project; AND FURTHER, That all future documentation presented to the Board with respect to the Chemical/Bio-Engineering project contain information regarding the steps that are being taken to deal with the ecological impact in terms of the operation of the facility.**

**CARRIED.**

**St. Andrew's Residence**

St. Andrew's Hall, A Presbyterian theological college affiliated with UBC, had been on campus since 1956 under a 999 year lease. The lease is for land only; the college owns and maintains the existing buildings on the leasehold. The lease specified that any building erected on the leasehold must be used for the purpose of a student residence, a theological college or other necessary ancillary.

St. Andrew's wishes to erect a student residence (of approximately 220 beds) on its leasehold and consent was granted by the Board of Governors at its November 19, 1992, meeting.



The project will cost approximately \$6,500,000. St. Andrew's expects to invest \$125,000 - \$250,000 of its own funds in the project and will finance the remainder of the cost. The project has the support of the Department of Housing & Conferences and the Department of Campus Planning & Development in terms of meeting student housing objectives outlined in the University's Mission Statement and the Main Campus Plan. The Department of Financial Services has reviewed the feasibility study and is of the view that the project, in the long run, will operate on a break-even basis and will even incur a small surplus.

Dr. Brian Fraser and Ms. H. Piggott were in attendance to respond to questions. Dr. Fraser responded to the Board's question regarding the housing policy as it related to religious affiliations.

**IT WAS RESOLVED,**

**That,**

**the University enter into an agreement with St. Andrew's Hall largely in the form of the draft in the documentation, to outline the terms of construction and management of the proposed student residence, and to have the option to assume operational and/or debt servicing responsibility in the event of St. Andrew's default on its bank loan;**

**in order to facilitate St. Andrew's financing of the construction of the student residence, consent is hereby given to subdivide St. Andrew's leasehold to allow registration of a mortgage on the portion of the leasehold underlying the proposed student residence; and**

**in order to facilitate St. Andrew's financing of the construction of the student residence, consent is hereby given to St. Andrew's to assign, if required, the portion of the leasehold underlying the proposed student residence to the Bank of Montreal (or another financial institution) as security for the loan.**

**CARRIED.**

**Student Recreation Centre--Proceed to Working Drawings**

The following documentation had been circulated and was received for information.

(1) Design Development Report dated October 1993 prepared by Henriquez-Partners/IBI Group

(2) Report from Campus Planning & Development and Focus Document

Mr. Richard Henriquez presented the project on behalf of the architects Henriquez & Partners/IBI Group, Architects in Joint Venture. Mr. M. Kelly was in attendance to respond to questions.

**IT WAS RESOLVED,**

**That the Student Recreation Centre Design Development Report dated October 1993 is hereby approved as the basis for proceeding with working drawings and tender.**

**CARRIED.**

**Standing Report on Building and Campaign Events**

The Standing Report on Building and Campaign Events had been circulated and was received for information.

**OCCUPATIONAL HEALTH, SAFETY AND ENVIRONMENT**

**Report of meetings held November 5 & 10, 1993**

Mr. Dennis Pavlich, Committee Chair, indicated that two meetings of the Occupational Health, Safety and Environment Committee were held on November 5 and 10, 1993. He advised that the Committee received presentations from Randy Alexander, David Bell for Wayne Greene, from the Department of Occupational Health and Safety; Tim Miner and Freda Pagani from the Department of Campus Planning and Development.

A comprehensive report including pertinent attachments had been circulated for the Board's information. Included in the attachments were two memoranda dated November 4, 1993, from Mr. A. Bruce Gellatly to President David W. Strangway regarding Environmental Safety and Personal Safety. It was noted that the two recommendations included in the first memorandum and all the recommendations in the second memorandum had been approved by the President and would be acted upon.

**Environmental Protection Policy**

The draft policy on Environmental Protection Compliance had been circulated for the information of the Board. Changes suggested by the Occupational Health, Safety and Environment Committee at its meeting on November 5, 1993, had been added. It was hoped that this policy would be brought forward to the Board for approval at its January 1994 meeting.

**Report on Threatening Letters in Counselling Psychology Department**

The following documentation had been circulated.

(1) Memorandum dated November 12, 1993, to President David W. Strangway from Dr. Daniel R. Birch (report to the Board)

(2) Memorandum dated November 14, 1993, to Faculty, Students and Staff Members in the Department of Counselling Psychology from Dr. Daniel R. Birch

Dr. Daniel R. Birch gave a progress report on the issue.

**ACADEMIC AND STUDENT AFFAIRS**

**Reports and Recommendations from Senate**

**IT WAS RESOLVED,**

**That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.**

**CARRIED.**

**Meeting held September 15, 1993**

**IT WAS RESOLVED,**

**That the new awards listed be and are hereby approved. (Approved as required under the University Act, Sections 36 and 37).**

**CARRIED.**

**IT WAS RESOLVED,**

**That, as recommended by Senate, the establishment of The West-East Centre for Microbial Diversity is hereby approved. (Approved as required under the University Act Sections 36 (i)(o) and 37).**

**CARRIED.**

**IT WAS RESOLVED,**

**That, as recommended by Senate, the establishment of the Asa Johal Chair in Paediatric Oncology, the Norman Keevil Chair in Mineral Exploration, the Man in Motion Foundation Chair in Spinal Cord Research, and a Chair in Biomedical Ethics be approved. (Approved as required under the University Act, Sections 36 (i)(o) and 37).**

**CARRIED.**

**Meeting held October 20, 1993**

**IT WAS RESOLVED,**

**That the new awards listed be and are hereby approved. (Approved as required under the University Act, Sections 36 and 37).**

**CARRIED.**

**IT WAS RESOLVED,**

**That, as recommended by Senate, the establishment of the Chair in Feminist Legal Studies be approved. (Approved as required under the University Act, Section 36 (i)(o) and 37).**

**CARRIED.**

**Standing Report on Endowments--Academic**

The Standing Report on Endowments--Academic dated November 5, 1993, had been circulated and was received for information.

**Standing Report on Endowments--Scholarship**

The Standing Report on the World of Opportunity Campaign--Fellowships, Scholarships and Bursaries dated November 5, 1993, had been circulated and was received for information.

**Endowment Deeds/Academic/Scholarship**

Dr. A. J. McClean, Associate Vice President, Academic, in a report dated November 5, 1993, had recommended that the Board approve the following endowment deeds:

**WORLD OF OPPORTUNITY CAMPAIGN**

**Faculty of Arts**

**Centre for Islamic Studies Endowment Deed**

**Faculty of Education**

**Professorship in Literacy and Technology Endowment Deed**

**Faculty of Graduate Studies**

**Green College Endowment Deed**

**NON-CAMPAIGN ENDOWMENT DEEDS**

**Dr. Peter Armanious Memorial Prize Endowment Deed**

Dr. Jay C. Cheng Memorial Prize Endowment Deed  
Dr. Bill Scott Prize Endowment Deed  
Hilary Stewart Endowment Fund for First Nations Educational Programs at the  
Museum of Anthropology Endowment Deed

**IT WAS RESOLVED,**

**That the Endowment Deeds listed in the recommendation from Dr. A. J. McClean, Associate Vice President, Academic, be and are hereby approved.**

**CARRIED.**

**Policies**

**Deletion of Policy #68, Student Loans**

**IT WAS RESOLVED,**

**That the Board of Governors hereby approves the deletion of Policy #68, Student Loans, from the Policy Handbook, effective immediately.**

**CARRIED.**

**Revision to Policy #37: Research Grants as part payment during Study Leave**

A proposed revision to Policy #37 had been circulated and was received for information. It was noted that this policy would be circulated to the Board at a future date for approval.

**Human Rights, Discrimination and Harassment Policy**

The draft policy on Human Rights, Discrimination and Harassment had been circulated. The Board was advised that some conflicting advice had been received with respect to this policy. In addition, submission to the Board for approval was being delayed pending resolution of a number of factors including the question of concerns expressed by heads of units about line management responsibility in the administration of the policy.

**Board Presentations by Deans and Students**

A memorandum dated November 4, 1993, from Dr. Daniel R. Birch with respect to Board presentations by Deans and Students had been circulated and was received for information.

**University College Programs and Progress Report**

A report on the status of UBC degree programs with the University Colleges had been circulated and was received for information.



**CORRESPONDENCE**

**Correspondence to Dr. Michael Smith, Nobel Laureate, from Dr. Arthur Hara and Mr. Robert Lee**

**South Campus**

**Letter dated October 6, 1993, from Mr. J. J. Turner, President, West Point Grey Residents' Association**

**Letter dated September 28, 1993, from Mr. Richard Bevis, Professor**

**Correspondence from Michael Assouline re proposed painting of East Tower**

**Correspondence from Mr. Arthur Pope re Bicycle Path**

The above referenced correspondence had been circulated and was received for information.

**OTHER BUSINESS**

**Standing Report to Board on Policy Development**

The standing report dated November 1, 1993, on policy development had been circulated and was received for information.

**Hamber Foundation--Reappointment of Mr. Kenneth M. Bagshaw**

**IT WAS RESOLVED,**

**That Mr. Kenneth M. Bagshaw is hereby reappointed as the Board's representative to the Hamber Foundation for a five year period from December 16, 1993.**

**Bill 70--Heritage Conservation Statutes Amendment Act, 1993 as it applies to the University Act**

A copy of the above referenced bill had been circulated for the information of the Board. It was noted that this proposed legislation had not yet been enacted.

**Reminder re Fall Congregation**

Board members were reminded of Fall Congregation which was scheduled for November 25, 1993.

**Reception for Dr. Michael Smith--Nobel Laureate--November 18, 1993, 5:00 p.m. to 6:30 p.m., Social Suite, Faculty Club**

The Board Chair noted that a reception in honour of Dr. Michael Smith would be held immediately following the Board meeting.

**Dinner in honour of out-going Board members--January 20, 1994, 6:00 p.m. for 6:30 p.m.--Mackenzie House**

Board members were reminded of the above-referenced dinner in honour of members who have or will be retiring from the Board in 1993. This will include Dr. Leslie R. Peterson, 14 Mr. Kenneth M. Bagshaw, Mr. Arthur Hara and Mr. Ronald H. Granholm.