



THE UNIVERSITY OF BRITISH COLUMBIA

Board of Governors

MINUTES

Tuesday, December 2, 2014

8:00 a.m. – 12:00 p.m.

Vancouver Campus

Walter Gage Towers

5959 Student Union Boulevard

Isabel MacInnes Ballroom

In Attendance: Board Members

Chancellor Lindsay Gordon
President Arvind Gupta
Board Chair John Montalbano
Ms. Birgit Bennett
Ms. Shannon Dunn
Mr. Darran Fernandez
Dr. Kenneth Fung
Ms. Robyn Giffen
Ms. Celeste Haldane
Dr. Richard Johnston
Ms. Nina Karimi
Dr. Darrin Lehman
Ms. Fiona Macfarlane
Mr. Lane Merrifield
Mr. Douglas Mitchell
Mr. Greg Peet
Mr. Christopher Roach
Mr. Alan Shuster *(by telephone)*
Dr. Michael Treschow

Administration

Dr. Deborah Buszard
Dr. Louise Cowin
Dr. David Farrar
Dr. John Hepburn
Ms. Barbara Miles

Board Secretary

Ms. Reny Kahlon

Regrets: Ms. Alice Laberge

Mr. David Sidoo

REMARKS

The Chair of the Board of Governors called the December 2, 2014 meeting of the Board of Governors to order.

He reminded Governors and those in attendance in the gallery that as a fiduciary board, UBC's Board of Governors must collectively act in the best interests of the University, and that responsible stewardship of public resources is mandated throughout the University.

The President reported to the Board that he had participated in a recent [provincial government trade delegation to India](#), during which he identified a number of potential partnership opportunities (to be brought to a future meeting of the Board of Governors for discussion).

He alerted the Board that federal Canada First Research Excellence Fund results will be announced once finalized; UBC expects to be successful in this competition.

The formation of a [President's Advisory Committee on Athletics](#) was announced on December 1.

Other recent announcements include the [launch by the Vancouver Whitecaps of a new USL pro team](#) (to play home matches at Thunderbird Stadium), and the establishment of a [partnership between Athletics & Recreation and the Canadian Sport Institute Pacific](#).

The Chancellor spoke of his experience at UBC's recent fall convocation ceremonies, and of the responsibility held by the Board of Governors to maintain and enhance UBC's reputation nationally and internationally.

International Tuition

The Board of Governors received a presentation that included a review of the rationale for the tuition proposal, allocation of projected incremental revenue, student feedback received during the consultation process, and the University's response to student feedback.

The Board of Governors also received a presentation provided jointly by:

Tanner Bokor, AMS President

Anna Kessler, AMS Vice-President Academic & University Affairs

May Anne Then, ISA President

The Deputy Vice-Chancellor noted for the Board's information that extensive consultation also took place on the Okanagan campus, and included the UBC Students Union Okanagan (UBCSUO). Students on that campus accepted the case made for the increase and supported the proposed use of projected revenue.

Student presenters provided the Board of Governors with additional information about student concerns around the consultation process, and about the proposal itself, stating that there is significant student opposition to the proposed increases.

The student presentation also included recommendations for improvements to the consultation process.

Student presenters asked for and received a commitment that, should the tuition increase be approved, the Administration will: consult with students about allocation of revenue, providing a follow-up report to the Board of Governors following this additional consultation; work collaboratively with the AMS towards joint UBC/AMS consultation going forward; and, provide results of the *New to UBC* survey to the AMS.

It was noted that procedures under Policy 71 outline responsibilities for UBC's Administration and for student organizations.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- 1. A 10% increase in international undergraduate tuition effective May 1, 2015 for incoming international undergraduate students for the 2015-2016 academic year;**
- 2. A 3% increase in international undergraduate tuition for the subsequent four years (2016-2017, 2017-2018, 2018-2019, and 2019-2020), or until graduation from their current degree program, whichever is the shorter period, for new international undergraduate students entering their degree program in 2015-2016; and,**
- 3. A 2% increase in international undergraduate tuition effective May 1, 2015 for continuing international undergraduate students enrolled in their current degree program in 2014-2015.**

CARRIED

1. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

1.1 UBC Development & Alumni Engagement Campaign

The Board of Governors received the quarterly Campaign report for information.

The presentation included a review of the draft Campaign Finale timeline.

1.3 Notable Distinctions

The Board of Governors received the full listing of Notable Distinctions in the Research, Teaching and Service categories for information, including profiles of the following scholars:

- Dr. Anne Condon (Service Category), Professor and Head, Computer Science, Faculty of Science
- Dr. Judith Hall (Research Category), Professor Emerita, Departments of Pediatrics and Medical Genetics, Faculty of Medicine
- Dr. Pawel Kindler (Teaching Category), Senior Instructor, Cellular & Physiological Sciences, Faculty of Medicine

1.4 *alumni UBC* update

The Board of Governors received the *alumni UBC* update for information.

3. FINANCE & PROPERTY COMMITTEE

3.4 Quantum Matter Institute (QMI) Advanced Materials and Process Engineering Laboratory (AMPEL) (Vancouver)

The Committee Chair reported that the Committee received and discussed the Report outlining the rationale for the project (a top academic priority for UBC), related funding and financing arrangements, and projected capital and operating budgets.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants:*

- a. BOARD 3 approval to commence construction on the new Quantum Matter Institute (QMI) / Advanced Materials and Process Engineering Laboratory (AMPEL). The project has been tendered and costs are \$2 million above previous Board approved budget of \$25,200,000. Additional funding has been committed. Approval is requested for the increased budget and a funding release of \$24,201,000 to undertake and complete construction.***

Revised Capital Budget	\$27,201,000
Operating Budget	\$444,336
Revised Schedule	
Award construction contracts	
Funding Release	\$24,201,000

- b. Approval for an internal loan of \$11 million at an annual interest rate of 5.75% amortized over up to 30 years with debt service sourced from the Central operating budget.***

c. Approval for internal financing of up to \$6.2 million if required to address fundraising shortfall or timing issues. Individual loans would be allocated as follows: Faculty of Science – up to \$1.6M, Faculty of Applied Science – up to \$3.0M, UBC Central – up to \$1.6M. Loans would be provided at an annual interest rate of 5.75% and amortized over up to 30 years. Debt service would be sourced from the operating budgets of the respective parties.

CARRIED

3.5 Undergraduate Life Sciences Teaching Labs Renewal (Vancouver)

The Committee Chair reported that the Committee received and discussed the Report outlining the rationale for the project, related funding and financing arrangements, and projected capital and operating budgets.

Additional information about programming for the building (ensuring compliance with the Land Use Plan) will be presented to the Board following the planning process currently underway, prior to a Board 3 approval request.

Also to be provided prior to presentation of the Board 3 approval request: further consideration of the academic and student experience percentages provided in the report; additional detail regarding plans for the remainder of the development; an assessment of any funding-related risks; and, information about risk mitigation strategies.

The importance of the project as a signature building in a gateway position on University Boulevard was emphasized.

Governors requested and received assurances that the Board would receive additional information about plans for the General Services Administration Building (GSAB) and the D.H. Copp Building before being asked to grant Board 3 approval for this project.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 2 approval for the Undergraduate Life Sciences Teaching Labs Renewal project with authorization to issue the development permit and a funding release of \$5,500,000 to complete working drawings and tender documents and to proceed with swing space renovation and site works.

Capital Budget	\$80,000,000
Operating Budget	\$1,503,000

Schedule	
Program	
Authorization to issue development permit	
Proceed to working drawings and tender	
Funding Release	\$5,500,000

CARRIED

3.6 Sports Medicine Centre (Vancouver)

The Committee Chair reported that the Committee received a presentation outlining the rationale for the project, related funding and financing arrangements, and projected capital and operating budgets.

Additional information about plans for continuation of service in the interim period prior to completion of the new facility was also requested and received at the Committee meeting.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 approval for the Sports Medicine Centre project with authorization to engage a prime consultant and for a funding release of \$500,000 to undertake schematic design.*

Preliminary Capital Budget	Phase 1	\$7,247,875
	Phase 2	<u>\$4,174,900</u>
	Total	\$11,422,775
Preliminary Operating Budget	Phase 1	\$21,895
	Phase 1+2	\$87,995

Schedule	
Project in Principle	
Location	
Consultant Selection	
Program	
Proceed to Schematic Design	
Funding Release	\$500,000

CARRIED

3.13 Advisory Urban Design Panel (AUDP)

The Board of Governors received the AUDP Annual Report 2014 for information.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the reappointment of Janet Teasdale to the Advisory Urban Design Panel as a UBC staff representative, for a two-year term to expire in February 2017.*

CARRIED

3.14 Development Permit Board (DPB)

The Board of Governors received the DPB Annual Report 2013 for information.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following appointments to the Development Permit Board:*

- i. Qiuning Wang as the UBC Resident Member, for a term expiring December 2017;*
- ii. John Metras as the UBC Administration Member, for a term expiring December 2017;*
- iii. Andre Gravelle as the General UBC Academic Community Member, for a term expiring December 2017; and,*
- iv. Victor Ngo as the UBC Student Member, for a term expiring December 2015.*

CARRIED

3.15 Policy #113 (Endowment Management)

The report outlining amendments to procedures were received by the Board of Governors for information.

3.16 Endowment Status Report as at August 31, 2014

The Board of Governors received for information a summary of the status of IMANT invested funds, the Peter Wall endowment, the SHFE endowment, the Merilees Chair, and promissory notes as at August 31, 2014.

3.17 Establishment of New Endowments

Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and were received by the Board of Governors for information.

3.18 UBC Annual Debt Report

The Board of Governors received the 2014 Annual Debt Report for information.

3.19 Financial Statements

The Board of Governors received the following financial statements for information.

- a. UBC Investment Management Trust (IMANT)
- b. UBC Properties Investments Ltd (UBCPIL/UBCPT)
- c. Great Northern Way Campus Trust
- d. Tri-Universities Meson Facility (TRIUMF)
- e. The UBC Foundation
- f. University Neighbourhoods Association (UNA)
- g. The Neighbours' Fund

3.20 Board 4 Report: Pharmaceutical Sciences/Centre for Drug Research & Development

The Board of Governors received the Pharmaceutical Sciences/Centre for Drug Research & Development Building Board 4 report for information.

3.21 Capital Projects Report and Liquidity Update

The Board of Governors received the capital projects report and liquidity update for information.

3.22 UBC Traffic & Parking Rules | Amendments

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the UBC Traffic & Parking Rules to clarify definitions and improve deterrents for unwelcome behaviours, effective December 1, 2014

CARRIED

3.23 Master of Public Policy & Global Affairs | Tuition Proposal for new degree program

The Board of Governors received an overview of the proposed program and tuition structure.

It was noted for the Board's information that a two-year interim governance model is in place, with the formation of a school planned for a future date.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the proposed tuition for the new Master of Public Policy and Global Affairs Program.*

CARRIED

4. LEARNING & RESEARCH COMMITTEE

4.1 Faculty Presentation: Progress towards *Place and Promise* Goals

Presenter: Dr. A. Jon Stoessel, Professor and Head, Neurology
Co-Director, Djavad Mowafaghian Centre for Brain Health
Director, Pacific Parkinson's Research Centre and
National Parkinson Foundation Centre of Excellence

The Board of Governors received this presentation for information; the presentation provided information about the vision for, successes of, and challenges facing the Djavad Mowafaghian Centre for Brain Health.

4.2 Sustainability Report

a. Annual Sustainability Report 2013-2014 | Vancouver and Okanagan

The Board of Governors received the 2013-2014 Annual Sustainability Report for information.

Included in the report was an overview of key priorities for 2014-2015, which include continued engagement of students and faculty members.

Tracking of sustainability metrics includes assessment of associated savings and costs; overall, a financial benefit to the University has been demonstrated.

b. 20-Year Sustainability Strategy (Vancouver)

The Board of Governors received the 20-Year Sustainability Strategy (Vancouver) for information.

4.3 Senate Recommendations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with recommendations resulting from Vancouver Senate meetings of October 15, 2014, and November 19, 2014, effective December 2, 2014.*

CARRIED

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with recommendations resulting from Okanagan Senate meetings of October 22, 2014, and November 26, 2014, effective December 2, 2014.*

CARRIED

4.4 Endowment Variations | Name Change Requests

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the change of name of the endowment funds listed, and the amended and restated documentation, as recommended by the President and University Counsel:*

- ***“CanWest Global Centre Graduating Prize Endowment Fund” will become the “Asper Graduating Prize Endowment Fund” (the “Prize Fund”);***
- ***“CanWest Global Centre Scholarship Endowment Fund” will become the “Asper Scholarship Endowment Fund” (the “Scholarship Fund”); and,***
- ***“CanWest Global Centre Endowment Fund” will become the “Asper Endowment Fund” (the “Artists’ Video Projects Fund”).***

CARRIED

4.5 Teaching Contract with Princess Nora University

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors authorizes the signing officers of the University to execute a contract and any other legal agreements necessary between UBC and the Princess Nora Bint Abdul Rahman University (Riyadh, Saudi Arabia) to complete the project outlined in this submission, upon approval of the Vice-President Research & International.*

CARRIED

5. OTHER

5.1 American Foundation for UBC Annual General Meeting

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves Minutes of the November 26, 2013 Annual Meeting of the American Foundation for UBC.*

CARRIED

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- ***American Foundation for UBC Financial Statements for the fiscal year ending March 31, 2014,***
- ***The reappointment of Mr. Robert E. Ward as Member and Director of the American Foundation for a second three-year term to November 1, 2017;***
and,
- ***The reappointment of Mr. Aleksey Novicov as Member and Director of the American Foundation for a second three-year term to November 1, 2017.***

CARRIED

6. GOVERNANCE COMMITTEE

6.1 Staff Pension Plan Director Appointment

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the reappointment of Mr. Peter Smailes as Director to the Board of Directors of the University of British Columbia Staff Pension Plan for four-year term, effective January 1, 2015 to December 31, 2018.*

CARRIED

ADJOURNMENT

Members were advised that, in accordance with the approved schedule of meetings, the next regular meeting of the UBC Board of Governors would be held on Thursday, February 12, 2014, on the Vancouver campus.

The following resolution was moved:

IT IS HEREBY RESOLVED that *the December 2, 2014 meeting of the UBC Board of Governors be adjourned.*

CARRIED