



The University of British Columbia  
**BOARD OF GOVERNORS**  
**MINUTES**

Thursday, February 12, 2015  
9:00 a.m. – 2:00 p.m.  
Vancouver Campus  
Walter Gage Towers  
5959 Student Union Boulevard  
Isabel MacInnes Ballroom

**In Attendance: Board Members**

Chancellor Lindsay Gordon  
President Arvind Gupta  
Board Chair John Montalbano  
Ms. Birgit Bennett  
Ms. Shannon Dunn  
Mr. Darran Fernandez  
Dr. Kenneth Fung  
Ms. Robyn Giffen  
Ms. Celeste Haldane  
Dr. Richard Johnston  
Ms. Nina Karimi  
Ms. Alice Laberge  
Dr. Darrin Lehman  
Ms. Fiona Macfarlane  
Mr. Douglas Mitchell  
Mr. Greg Peet  
Mr. Christopher Roach  
Mr. Alan Shuster  
Mr. David Sidoo

**Administration**

Dr. Deborah Buszard  
Dr. Louise Cowin  
Dr. David Farrar  
Dr. John Hepburn  
Ms. Barbara Miles

**Board Secretary**

Ms. Reny Kahlon

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**Regrets:** Mr. Lane Merrifield  
Dr. Michael Treschow

## REMARKS

The Chair of the Board of Governors called the February 12, 2015 meeting of the Board of Governors to order. He added for the information of the gallery that items before the Board were discussed in detail at meetings of the Standing Committees on February 2, 2015.

The President commented on the upcoming federal budget announcement and shared his expectations for research funding allocated through federal programs.

The President also shared information about ongoing communication with the Province about opportunities and challenges facing UBC, and about his meetings with mayors of the three largest cities in the Okanagan.

Also noted was the importance of UBC alumni, particularly during this time of planning for the Centennial.

The Chancellor spoke about the contribution of UBC's leadership role in the areas of diversity, mutual respect, and international engagement to the University's mission and future.

### 1. FINANCE & PROPERTY COMMITTEE

#### 1.0 Student Housing & Hospitality Services – Housing Growth and Allocation Plan Rate Increases

**Guests: Anne Kessler, AMS Vice-President Academic & University Affairs  
Kaitlyn Melton, Residence Hall Association President**

The Board received a presentation from student representatives, outlining their concerns about the proposed student housing rate increase, and about the consultation process undertaken by the University.

This was followed by a presentation from the Vice-President Students detailing increases at the Vancouver and Okanagan campuses. The presentation outlined the rationale for the proposed 20% increase to 8-month housing rates and provided information about the inclusion of student representatives in decisions about the allocation of revenue resulting from the increase.

While acknowledging that housing costs are impacted by a wide variety of factors at university campuses across the country (making direct comparisons difficult), the Administration is confident that UBC rates will continue to be at or below market, based on triangulation of data from other Canadian universities, CMHC data, and the [UBC Student Housing Demand Study](#).

The Chair of the Finance & Property Committee noted the Board's obligation to balance fee increases (and the burden on students) against the requirement that student housing be self supporting (as per Policy 11 of [The University Community on Campus – UBC's Housing Action Plan](#)).

He thanked the presenters for their comments, and outlined the impacts of feedback from students on the Committee's recommendations to the Board of Governors.

The Committee Chair informed the Board that the Finance & Property Committee was in support of the Administration recommendation for the student housing rate increases for the next three years to 2018.

The Committee Chair reported that the Committee is also recommending, and the Administration has agreed, two specific follow-up actions:

- Review of the accounting procedures applied to the financial reports for student housing and provision of a transparent and reasonable allocation for cost recovery of services delivered by other parts of the University to SHHS; and,
- Identification of ways and means of implementing an alternative funding method for mental health counselling for students that represents an equitable cost contribution by all eligible participants, and implementation of a plan that will replace the funding from housing rental fees on or before the academic year 2018.

During their deliberations, Board members asked the Administration to provide additional details about the decision-making process underlying the choice to impose the increases under discussion; those details were provided.

Board members also asked for, and received, confirmation that the Administration is confident in the revenue allocated under the proposal will be sufficient to expand mental health services to appropriate levels.

Student representatives asked the Board to strike a committee to consider the creation of a policy specific to housing that includes consultation requirements, as exists for tuition ([Policy 72 – Access to The University of British Columbia](#)).

In response to concerns about access for students, Board members were reminded of financial assistance available to students under Policy 72 (which addresses unmet need for domestic students identified as ‘in need’ through the BC student loan assessment process). The Vice-President Students acknowledged that a mechanism similar to Policy 72 does not exist for international students. The Administration continues to consider options to address this issue, in collaboration with the International Students Association.

### **1.9 UBC Athletics & Recreation Baseball Training Facility (Vancouver)**

The Committee Chair reported that the Committee received a presentation about, and supports the business case and design plan for, the baseball training facility on the Vancouver campus.

He noted for the Board’s information that the project is fully funded via outside sources; there is no cost to the University.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 3 approval to commence construction of the Baseball Training Facility, with a funding release of \$2,750,000 to undertake and complete construction.***

Capital Budget	\$3,500,000
Operating Budget	see projection
Schedule	
Program	
Authorization to issue development permit	
Proceed to working drawings and tender	
<b>Funding Release</b>	<b>\$2,750,000</b>

**CARRIED**

#### **1.10 Vancouver Whitecaps Football Club + UBC Athletics: National Soccer Development Centre – Field House (Vancouver)**

The Committee Chair reported that the Committee received a presentation about, and supports the business case and design plan for, the field house component of the National Soccer Development Centre.

He drew the Board's attention to increased costs related to storm water management requirements, and noted the Board's expectation that both the core budget and any additional containment costs would be clarified prior to the Board 3 approval request for this project.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors grants: BOARD 2 approval for the field house component of the National Soccer Development Centre to be developed on the UBC Vancouver campus in partnership between the Vancouver Whitecaps Football Club and UBC Athletics; and, authorization to issue the development permit for the field house project.***

Revised Capital Budget	\$21,014,000
Revised Relocation Budget	\$2,675,000
Operating Budget	see report
Revised Schedule	
Program	
Authorization to issue development permit	

Proceed to working drawings and tender

**Funding Release**

**\$1,000,000**

**CARRIED**

### **1.11 Tuition Proposal for New Programs**

The Committee Chair reported that the Committee reviewed recommended tuition fees and student consultation results for the programs under consideration.

At the Committee meeting, the Administration stated that strong demand exists for both programs and that the Province's approval of entry-to-practice for the Pharm D program is an indication of their support for the Flexible Pharm D program.

A Board member asked that the Administration ensure that, in future, consultation with students takes place prior to presentation of a program to Senate.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves:***

- a. Tuition for the Bachelor of Urban Forestry (B.U.F.).***
- b. Tuition Program Fee of \$39,600 and a \$1,000.00 annual practice fee (in years 1 & 2 only) for the Doctor of Pharmacy Flexible Program.***

**CARRIED**

### **1.12 Policy #114 – Donations | Amendments to Policy**

University Counsel outlined UBC's policy development process for the Board; public consultation is undertaken prior to presenting a policy to the Board of Governors for approval.

He explained the rationale for proposed revisions to Policy #114: to provide explicit guidance around factors to be considered when deciding whether or not to accept a gift offered to the University. He noted that requests for decisions related to gifts that may be sensitive or precedent setting are referred to the President regardless of dollar value.

### **1.13 Policy #107 – Booking and Rental of UBC Space**

University Counsel explained the rationale for the policy consolidation (the centralization of booking services), noting that the University has been engaged with community consultation on this policy since April 2014; in addition to the standard call for comments, views were specifically solicited

from Vancouver deans, leadership at the Okanagan campus, and Senate Building Committees at each campus.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors:***

- ***Repeals existing Policy #98 – Commercial Entities on Campus;***
- ***Repeals existing Policy #107 – Short Term Use of University Space; and,***
- ***Adopts proposed Policy #107 – Booking and Rental of UBC Space.***

**CARRIED**

#### **1.14 Endowment Status Report as at November 30, 2014**

A summary of the status of IMANT invested funds, the Peter Wall endowment, the SHFE endowment, the Merilees Chair, and promissory notes as at November 30, 2014 was received for information.

#### **1.15 Establishment of New Endowments**

Received for information: Endowment funds as approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management).

#### **1.16 University Neighbourhoods Association (UNA) Budget**

Received for information: UNA operating budget for fiscal year 2015-2016, as approved by the UNA Board of Directors.

#### **1.17 Sports Medicine Centre - Site**

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves the new site for the Sports Medicine Centre.***

**CARRIED**

## 2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

The Board Chair acted as Chair for this portion of the meeting, in the absence of the Committee Chair.

### 2.1 UBC Development & Alumni Engagement Update

#### a. *start an evolution* Campaign Progress (Quarter 3)

The Board of Governors received the *start an evolution* Campaign progress report, as of December 31, 2014.

Featured in this report was the \$30M donation establishing the [Peter A. Allard School of Law](#) at UBC.

#### b. Alumni Engagement Framework / *alumni UBC* Update

**Guests:** Michael Lee, Chair, *alumni UBC* Board of Directors

Jeff Todd, Associate Vice-President, Alumni and Executive Director, Alumni Association

The Board of Governors received a presentation providing an overview of current and future initiatives on which the *alumni UBC* Board has been focusing, in collaboration with UBC's leadership team.

Key priorities of the Engagement Value Proposition Project include increasing the influence of alumni on behalf of the University; further defining and increasing alumni engagement with the University; and, enhancing relationships between UBC leadership and alumni, and between UBC's Board of Governors and the *alumni UBC* Board of Directors.

During discussion, Board members encouraged the Administration to consider strategies for further increasing student awareness and perception of themselves as future UBC alumni.

Of concern was the relatively small contribution to the survey from Okanagan alumni; the Board encouraged the Administration to seek out more information from that segment of UBC's alumni population.

### 2.4 Naming of Campus Facilities

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves the following recommendations from the Naming Committee for Class 1 Facilities:**

- ***"Chan Gunn Pavilion" for the new Faculty of Medicine Sports Medicine Facility; and,***
- ***"AMS Student Nest" for the new Student Union Building.***

**CARRIED**

## 2.5 Notable Distinctions

Profiles of the following scholars circulated for information:

- Dr. Karen Bakker (Research Category), Professor, Geography / Director, Program on Water Governance, Faculty of Arts
- Dr. Elizabeth Croft (Service Category), Professor, Mechanical Engineering / Associate Dean, Education and Professional Development, Faculty of Applied Science
- Dr. Joanne Ricci (Teaching Category), Senior Instructor, Nursing, Faculty of Applied Science

## 3. AUDIT COMMITTEE

### 3.1 Quarterly Financial Forecast

The Committee Chair reported that the Audit Committee reviewed and discussed the Quarterly Financial Forecast on February 2, 2015; the Forecast was received by the Board of Governors for information.

### 3.2 UBC Financial Statements (Consolidated) Quarterly Report

The Committee Chair reported that the Audit Committee reviewed and discussed Financial Statements for the second and third quarters on February 2, 2015; Statements were received by the Board of Governors for information.

It is expected that budget targets for the current fiscal year, ending March 31, will be met.

## 4. LEARNING & RESEARCH COMMITTEE

### 4.1 Faculty Presentation

**Presenter:** Dr. Marco Marra  
Professor and Head, Medical Genetics, UBC  
Director, Genome Sciences Centre, BC Cancer Agency  
UBC Canada Research Chair in Genome Science

**Presentation:** Cancer sequencing for diagnoses and treatment planning: A genomic perspective

The Provost introduced Dr. Marra and provided an overview of his distinctions and achievements.

During his presentation, Dr. Marra shared current thinking about the causes of cancers, such as mutations and infectious agents, and explained the potential for individual DNA sequencing to provide effective treatment for a variety of cancers.

#### 4.1a Canada First Research Excellence Fund Update

The Vice-President Research provided an overview of the Canada First Research Excellence Fund (CRFEF) program, the opportunities and potential benefits available to UBC through the program, and the resources that will be required to support the program.



The Board and Administration discussed the competition process, the structure of UBC's proposal, and possible strategies for disseminating positive aspects of the proposed governance model (a system that will manage research centres and apply to all subsidiary research themes) more widely through the University.

#### **4.2 Policy #81 – Use of Teaching Materials in UBC Credit Courses**

University Counsel reminded the Board of Governors that [Policy 81](#) was approved in February 2014. He explained the proposed revisions, the rationale for those revisions, and the revision process. Public comment on the amended Policy will be sought over the next six weeks and the final Policy presented to the Board for approval in April 2015.

The Faculty Association has had opportunity to provide feedback; that feedback was considered in the process of drafting amendments to the Policy.

#### **4.3 Endowment Variation**

The following resolution was moved and seconded:

***IT IS HEREBY RESOLVED that the Board of Governors approves variation to the Geoffrey and Margaret Andrew Fellowship in Creative and Performing Arts Endowment Fund and to the amended and restated documentation, as recommended by the President and University Counsel.***

**CARRIED**

#### **4.4a Vancouver Senate Recommendations**

The following resolution was moved and seconded:

***IT IS HEREBY RESOLVED that the Board of Governors concurs with recommendations resulting from Vancouver Senate meetings of December 17, 2014 and January 21, 2015, effective February 12, 2015.***

**CARRIED**

#### **4.4b Okanagan Senate Recommendations**

The following resolution was moved and seconded:

***IT IS HEREBY RESOLVED that the Board of Governors concurs with recommendations arising from Okanagan Senate meetings of December 18, 2014 and January 28, 2015, effective February 12, 2015.***

**CARRIED**

#### 4.5 Recommendations from the Council of Senates

It was noted for the record that the following resolution was approved electronically by the Board of Governors on January 23, 2015:

**IT IS HEREBY RESOLVED that *the Board of Governors concurs with the following recommendations from the UBC Council of Senates:***

- a. Terms of the affiliation between the University of British Columbia Faculty of Law and Tsinghua University School of Law, confirmed by email approval on 17 December 2014.***
- b. Terms of the affiliation between the University of British Columbia Faculty of Law and Melbourne Law School, University of Melbourne, confirmed by email approval on 17 December 2014.***

### 5. GOVERNANCE COMMITTEE

#### 5.1 Appointment | Conflict of Interest Administrator

It was noted for the record that the following resolution was approved electronically by the Board of Governors:

**IT IS HEREBY RESOLVED that *the Board of Governors approves the appointment of the Honourable Kenneth J. Smith as Conflict of Interest Administrator for the Board of Governors, effective January 1, 2015.***

### ADJOURNMENT

Members were advised of the following regular meetings, in accordance with the approved UBC Board of Governors schedule:

- April 1, 2015 – Standing Committee Meetings
- April 13, 2015 – Dinner
- April 14, 2015 – Board of Governors Meeting

The following resolution was moved:

**IT IS HEREBY RESOLVED that *the February 12, 2015 meeting of the UBC Board of Governors be adjourned.***

**CARRIED**