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Note:

The electronic version of the following Board of Governors' minutes is for informational purposes only. The printed version remains the official version.

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THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, October 5, 1995, at 9:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Ms. Barbara Crompton, Chair  
Dr. David W. Strangway, President  
Mr. Thomas R. Berger  
Ms. Shirley Chan  
Dr. William R. Cullen  
Ms. Heather Hermant  
Mr. Michael K. Y. Hughes  
Mr. Harold C. Kalke  
Dr. Roslyn Kunin  
Dr. Tong Louie  
Mr. Michael Partridge  
Mr. Dennis J. Pavlich  
Ms. Marion J. J. York

A message of regret for absence was received from Chancellor Robert H. Lee, Dr. Roslyn Kunin and Ms Lois Moen.

In Attendance: Mrs. Nina Robinson, Secretary to the Board  
Dr. Daniel R. Birch, Vice President, Academic & Provost  
Dr. Maria Klawe, Vice President, Student & Academic Services  
Dr. Martha Salcudean, Vice President, Research pro tem  
Mr. Frank Eastham, Associate Vice President, Human Resources  
Ms. Libby Nason, Vice Provost  
Dr. Ruth Patrick, University Librarian  
Mr. Johan von Reenen, University Library  
Dr. John Robinson, Director, SDRI  
Ms. Janet Land, SDRI  
Mr. Daniel Savas, Angus Reid  
Ms Nicole Boyer, Angus Reid  
Dr. John Diggins  
Mr. Mark Betteridge  
Mr. Donald Beenham  
Dr. C. Slonecker, Director, Ceremonies & Community Relations  
Mr. Steve Crombie, Manager, Media Relations  
Ms. Paula Martin, Media Relations  
Mr. Tim Miner, Director, Campus Planning & Development  
Members of the Public Gallery

PRESENTATIONS:

Presentations were made to the Board on the following issues:

- (1) Access to Information Technology--Dr. Maria Klawe

Dr. Klawe made an extensive presentation to the Board on access to information technology.

It was also noted that Dr. Maria Klawe and Dr. Daniel R. Birch were holding a series of informal forums to seek input from students and other members of the UBC community on how we can improve various aspects of the University. A listing of the schedule of forums was provided and is noted below:

Admissions and Registration--September 27  
Safety on Campus--October 27  
Access to Computing--November 8  
Teaching and Evaluation--January 19  
Library and Study Space--February 14  
The First Year Experience--March 7

(2) Sustainable Development Research Institute and Greening the Campus--Dr. John Robinson and Ms Janet Land

(3) Woodward Library--Continuous Improvement--Dr. Ruth Patrick and Mr. Johan von Reenen

(4) Open House 1995--Dr. Chuck Slonecker  
Chair

Resignation of Mr. Dennis Pavlich--Declaration of vacancy in the minutes of the Board

A letter dated August 23, 1995, from Mr. Dennis Pavlich, in which he resigned as a member of the Board, was received for information. Mr. Pavlich considered that his new position in the office of the Vice President, Academic & Provost might appear to compromise his role on the Board. Mr. Pavlich thanked the Board for "providing me with the range of opportunities and responsibilities that have contributed to make my term on the Board of Governors challenging, enriching and rewarding."

IT WAS RESOLVED,

That the Secretary to the Board be requested to declare a vacancy in the minutes of the Board as required under Section 24 of the University Act.

CARRIED.

Conflict of Interest--Reminder to Board Members

The Board of Governors' Operational Guidelines require that "The Chair of the Board shall remind Board members of the provisions of the conflict of Interest Section at the October meeting of the Board every year and at such other times as she considers appropriate." The appropriate sections had been circulated and were received for information.

Ms Barbara Crompton declared a conflict of interest for the record in connection with work her company, The Fitness Group, does for the University. Memorandum dated August 28, 1995, from Mr. Michael Hughes re commercial retailing and collection of Student Society Fees

A memorandum dated August 28, 1995, from Mr. Michael Hughes with respect to the following had been circulated and was received for information.

(1) Drafting of a Policy regarding commercial retailing and sponsorship and advertising activities on campus

(2) Changing the Policy regarding the Collection of Student Society Fees

President

The President reported on his recent trip to China, Japan and Korea. Articles from the Globe & Mail and the UBC Alumni Chronicle

President David W. Strangway had arranged for the circulation of an article dated September 22, 1995, from The Globe and Mail entitled "Higher tuition could mean better access."

#### FLAGGED ITEMS

Political Science--Progress Report

Dr. Daniel R. Birch and Mr. Dennis J. Pavlich provided an update on the Political Science issue. The following documentation had been circulated for the information of the Board.

- (1) A memo from the Associate Vice President, Academic and Legal Affairs, showing that the Faculty Association, Alma Mater Society and Graduate Student Society will co-sponsor the national conference to be chaired by Bernard Shapiro
- (2) A report sent to Senate with:
  - (a) a progress report from the Department of Political Science
  - (b) a progress report from the Dean of Graduate Studies
  - (c) a progress report from the Vice President, Academic
  - (d) a chronology of events prepared by the Associate Vice President, Academic & Legal Affairs
- (3) A statement from the Department of Political Science to the Dean of Graduate Studies accepting the process now underway
- (4) Press clippings and various statements that have been circulated on campus:
  - (a) press clippings
  - (b) a newsletter from the Academic Women's Association
  - (c) an announcement of a forthcoming series of special newsletters in the Faculty Association Newsletter
  - (d) an invitation to join the Coalition for an Inclusive University (CIU)

In addition, the following had been circulated:

- (1) Context
  - (a) McEwen Report
  - (b) Memo dated August 25, 1995, from Dr. John Grace, Dean of Graduate Studies
  - (c) Statement to Senate by Dr. David Elkins, Head of the Department of Political Science
  - (d) Statement by the Political Science Students' Association
  - (e) Invitation from the Coalition for an Inclusive University
  - (f) Memo from Dean Grace to Deans, Heads and directors dated September 1, 1995
  - (g) Letter from the British Columbia Civil Liberties Association
- (2) Developments
  - (a) Memo from Dean Grace to Graduate Students of Political Science dated September 5, 1995
  - (b) Memo from Dr. David Elkins to President Strangway dated September 18, 1995
  - (c) Memo from Dr. David Elkins to Faculty and Graduate Students dated September 28, 1995
  - (d) Memo from Dean Grace to Dr. David Elkins dated September 28, 1995
- (3) Press Clippings

## Report on Enrollment

A preliminary Report on Enrollment for the 1995-96 Winter Session had been circulated and was received for information. Attached to the report was an Enrollment Summary for the Winter Session 1995-96 dated September 18, 1995, from Dr. Richard Spencer.

Dr. Birch's report indicated that a comparison of enrollment as of September 18, 1995, with the comparable date in 1994 shows that graduate enrollment is down 70 from 6,320 to 6,250 and undergraduate degree enrollment is up 233 from 20,745 to 20,978. Other enrollment (auditors, concurrent studies, residents, diploma programs, exchange, qualifying, unclassified and visiting) is down 266 from 3,733 to 3,467. Total enrollment of 30,695 is down 103 from 30,798 (approximately one-third of one per cent). Full-time equivalent enrollment is perhaps more significant than headcount and in this category our current estimate suggests that we will be at the same level as last year with an increase of 70 FTE at the undergraduate level and an equivalent decrease at the graduate level.

Report of the Associate Vice President Equity

At the meeting of the Board held January 26, 1995, the Board of Governors approved the Policy on Discrimination and Harassment. As a condition of its approval the Board requested that the University Administration report to the Board at six months on the effectiveness of the policy.

The Report of the Equity Office for the period January - June 1995 had been circulated and was received for information. The report summarized Equity Office activities during the inaugural six months of UBC's Policy on Discrimination and Harassment. It discussed educational and informational activities as well as procedures for complaint processing and complaint resolution.

STRATEGIC PLANNING & PROPERTY

St. John's College--Design and Proceed with Working Drawings and Tender

The following documentation had been circulated in connection with this project.

- (1) Report dated September 22, 1995, from Campus Planning & Development
- (2) The Design Development Report dated October 1995 prepared by the architects for this Board meeting
- (3) A memorandum dated September 15, 1995, to Mr. Tim Miner from Mr. Basil Davis regarding the Construction Management approach.

IT WAS RESOLVED,

That, subject to the \$5.7 Million capital budget and the \$4.2 Million endowment fund being committed, approval is hereby given to the following actions with respect to St. John's College (Phase I).

- (a) Approval to proceed with the working drawings for Phase I.
- (b) Approval to pursue a construction management approach to Phase I with a pre-set budget for the project of \$5.7 Million.

CARRIED.

## Policy on Posting of Notices

The proposed policy dated September 20, 1995, regarding the posting of notices, posters and signs had been circulated.

IT WAS RESOLVED,

That the policy on the Posting of Notices, Posters and Signs be and is hereby approved.

CARRIED.

Standing Report on Capital Projects

The Major Projects Status Report dated September 20, 1995, had been circulated and was received for information.

Standing Report on Campus Events

The standing report dated September 20, 1995, with respect to campus events had been circulated and was received for information.

Planning Committee for the Wellness Resource Complex

A report dated September 22, 1995, with respect to the Planning Committee for the Wellness Resource Complex had been circulated. Attached to the report was a memorandum dated August 22, 1995, and revised September 22, 1995, from Dr. Daniel R. Birch to Committee members and the terms of reference of the planning committee.

Progress Report on OCP and Appointment of Consultant

A progress report dated September 27, 1995, on the UBC/GVRD Official Community Plan had been circulated. Attached to the report were the following:

- (1) Letter dated August 31, 1995, to Mr. Hugh Kellas from Mr. Stephen Crombie
- (2) Article dated September 22, 1995, from The Vancouver Sun entitled "Don't wreck beach, group says"

Mr. Steve Crombie was requested to ensure that Board members are notified when the open forum meetings on the OCP are scheduled.

Dr. Birch commented that the University had reached an agreement with GVRD that there will be some specific input workshops for members of the President's Advisory Committee on Space, the Senate Committee, etc. to stimulate the energy of input on the campus.

Mr. Kalke observed, for the information of Board members, that once the OCP has been formalized, it will be incumbent upon the University to generate a development plan.

FINANCE

Internal Loans

Tennis Centre

The Board was advised that the Departments of Athletics & Sports Facilities and Athletics & Sports Services had requested assistance in financing the construction of a new tennis facility at Osborne Centre. Funding for this project will ultimately be provided from the two year extension of the \$40.00 Student Recreation Centre fee (extension of the fee was approved by the Board of Governors at its meeting on January 26, 1995). The internal loan was requested to cover these costs until all fees are collected.

In response to questions raised at the Finance Committee meeting of September 28, 1995, Mr. A. Bruce Gellatly and Dr. Maria Klawe provided additional information with respect to the cashflow projections of the Student Recreation Facility War Memorial Gym renovation.

IT WAS RESOLVED,

That the Board hereby approves a cash advance in the amount of \$750,000 to the Departments of Athletic & Sport Services and Athletics & Sport Facilities to finance the construction of the Five Court Tennis Centre at Osborne Centre, subject to the

Departments agreeing to repay the advance over a period of two years.

CARRIED.

Ms. Heather Hermant and Mr. Michael Hughes were opposed to the above motion because they felt there had been insufficient notice to students with respect to the refundability of the REC fee.  
Repairs to Health Sciences Centre Parkade

In September 1994, Read Jones Christoffersen Ltd. engineering consultants retained by Campus Planning & Development conducted an evaluation of the extent of the structural deterioration of the Health Sciences Parkade. Chloride (added during construction to speed up the curing process and subsequently applied in the form of de-icing salt) is leaking into the concrete and corroding reinforcing steel in the concrete structure. The conclusion of the consultants is that, should the corrosion be allowed to continue, the structure's load carrying capacity could be reduced to where the parkade is no longer safe to occupy.

A cash flow projection prepared by Financial Services shows that Parking Services has the ability to meet the repayments of the \$1.2 million internal load provided that the Province would allow the University to apply the revenue remittance on the Health Science Parkade to servicing the loan. It was noted that Parking Services is expected to incur a modest deficit balance for the next four years of its operation.  
IT WAS RESOLVED,

That the Board hereby approves a cash advance in the amount of \$1.2 Million to Parking Services to finance the structural repairs of the Health Sciences Parkade, subject to Parking Services agreeing to repay the advance over a period of seven years.

CARRIED.

First Nations' Access Program--Fee

The following documentation was circulated in connection with this i

- (1) Memorandum dated September 22, 1995, from Dr. Daniel R. Birch
- (2) Memorandum dated September 13, 1995, to Dr. John Chase from Dr. Richard Spencer
- (3) Memorandum dated September 22, 1995, to Dr. Daniel R. Birch from Dr. Sidney Mindess

IT WAS RESOLVED,  
That the Board of Governors hereby ratifies the First Nations' Access Program tuition fees of \$2,295 and student fees of \$204.72 for 1995-96.

CARRIED.

Insurance Report Fiscal 1994-95

The Insurance Report for the fiscal year 1994-95 had been circulated and was received for information.  
Amendments to Signing Resolution #7

An amendment to Signing Resolution #7 imposing additional monitoring on consulting and professional service contracts had been requested by the Board. The proposed amendment requires an upset price to be included in any consulting and professional service contract that is outside the routine business of the unit or cost centre.

It was noted that the amended Signing Resolution #7 would be

forwarded to the Signing Committee for execution.

ACADEMIC & STUDENT AFFAIRS

Reports and recommendations from Senate

Senate, on the basis of a recommendation from the ad hoc Committee on University Organization, had passed a motion requiring Deans to examine each academic unit with fewer than 15 faculty members and consider the potential of reorganization, particularly merger. A number of mergers have taken place and more are under consideration.

The following documentation had been circulated in connection with this item.

- (1) Summary dated September 21, 1995, from Dr. Daniel R. Birch
  - (2) Memorandum dated September 22, 1995, from Senate to the Board of Governors
  - (3) Senate paper dated June 8, 1995, from the meeting of September 20, 1995
- IT WAS RESOLVED,

That the Board of Governors hereby concurs in the decision of Senate, taken at its meeting of September 20, 1995, to merge the Departments of Creative Writing and Theatre & Film and thereby form the Department of Theatre, Film and Creative Writing.

CARRIED.

Endowment Deeds

The Board was requested, in a memorandum dated September 22, 1995, from Mr. Dennis Pavlich, to approve the following Endowment Deeds:

- (1) Faculty of Agricultural Sciences
  - (a) Masuno Travel Award/Landscape Architecture School Endowment Deed
  - (b) The School of Family & Nutritional Sciences Endowment Deed
- (2) Faculty of Commerce and Business Administration
  - (a) The Executive-in-Residence Program Fund Endowment Deed
- (3) Vice-President, Student and Academic Services
  - (a) Brown Bros. Ford Endowment Deed
  - (b) Florence and Lynn Sully Scholarship in Athletics Endowment Deed
  - (c) Frank Read Rowing Endowment Deed

IT WAS RESOLVED,

That the Endowment Deeds referenced in the memorandum dated September 22, 1995, from Mr. Dennis Pavlich, Associate Vice President, Academic & Legal Affairs, be and are hereby approved.

CARRIED.

Co-operative Education Grant to UBC

The University receives an annual grant from the Provincial Government in support of Co-operative Education programs in the Faculties of Applied Science and Science. The 1995-96 grant of \$194,100 is shared by the two faculties on the basis of the number of student placements in each faculty (Applied Science \$121,895; Science \$72,205).

IT WAS RESOLVED,

That the Board of Governors ratifies the allocation of the Co-operative Education grant (\$121,895 to the Faculty of Applied Science and \$72,205 to the Faculty of Science) for 1995-96.

CARRIED.

Case Statement

The case statement entitled "Investing in Knowledge: UBC Statement of Needs" had been circulated and was received for information.

Undergraduate Student Fee Levies

In response to a question raised by Mr. Michael Hughes, Dr. Maria Klawe suggested, and it was agreed that in future the deadline date for the approval of collection of undergraduate student fee levies would be the March meeting instead of January.

OCCUPATIONAL HEALTH, SAFETY & ENVIRONMENT

The following documentation had been circulated and was received for information.

- (1) Environmental Programs Report, September 1995
- (2) Environmental Management on Canadian Campuses (National Round Table on the Environment and the Economy)
- (3) Waste Reduction Program, 1995 Draft Annual Report
- (4) Pilot Environmental Auditing Update
- (5) Waste Watchers Environmental Newsletter

GOVERNMENT & COMMUNITY RELATIONS

Terms of Reference

The proposed terms of reference of the Community and Government Relations Committee of the Board of Governors had been circulated.

IT WAS RESOLVED,

That the terms of reference for the Community and Government Relations Committee of the Board of Governors be and are hereby approved.

CARRIED.

CORRESPONDENCE

The following correspondence had been circulated for the information the Board.

August 2, 1995  
The Hon. Dan Miller re Occupational  
Health & Safety  
August 7, 1995 and response  
Tuition fees for residents

OTHER BUSINESS

Recommendations for appointments to various Boards (Faculty Pensions, B.C. Cancer, Cedar Lodge, B.R. Centre, UBC Research Enterprises, etc.)

IT WAS RESOLVED,

That the Board of Governors hereby approves the appointments to the Board of Directors of each of the organizations listed below of the persons named beside each organization.

Agency  
Nomination  
To Replace



B.C. Cancer Agency  
Dr. D. Birch  
Dr. A. J. McClean  
B.R. Centre Limited  
Prof. D. Pavlich  
Dr. A. J. McClean  
Cedar Lodge Society  
Mr. T. Fogarassy  
Dr. J.H.V. Gilbert  
Dr. A.J. McClean  
Dr. S. Acorn  
Discovery Foundation  
Dr. M. Salcudean  
Dr. R.C. Miller  
Discovery Parks Inc.  
Mr. W. Palm  
Dr. R.C. Miller  
IRIS  
Dr. M. Salcudean  
Dr. R.C. Miller  
PAPRICAN  
Dr. M. Salcudean  
Dr. R.C. Miller  
TRIUMF  
Dr. M. Salcudean  
Dr. R.C. Miller  
UBC Faculty Pension Plan  
Board of Trustees  
Prof. D. Pavlich  
Dr. J. Emerman  
Dr. M. Arcus  
Mr. T. Sumner  
Dr. S. Innis  
Dr. A. J. McClean  
UBC Research  
Enterprises Inc.  
Mr. T. Fogarassy  
Dr. M. Salcudean  
Dr. A. J. McClean  
Dr. R. C. Miller  
Vancouver Hospital  
Mr. D. Pavlich  
Dr. D. Hardwick  
Dr. P. Larkin  
Dr. R.C. Miller

CARRIED.

Standing Report on Policy Development

The Standing Report dated September 20, 1995, on Policy Development had been circulated and was received for information. Fall Congregation November 23, 1995--Reminder

Board members were reminded of the Fall Congregation Ceremonies that would be held on November 23, 1995. Review of Policies

The Board received a proposed timetable for policy review, ensuring at least a three year cycle for review of each policy. This cycle was not intended interfere with any revisions that may be needed during the course of the three years

but rather to ensure that each policy and its implications are brought to the attention of the Board.