

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, October 9, 1997, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Ms Shirley Chan, Chair

Dr. William L. Sauder, Chancellor

Dr. Martha C. Piper, President

Mr. Larry I. Bell

Mr. David Borins

Dr. Joanne Emerman

Mr. Kenneth V. Georgetti

Mr. Harold C. Kalke

Ms Kera McArthur

Ms Guninder C. Mumick

Dr. Philip Resnick

Ms Linda Thorstad

Ms Marion J. J. York

Messages of regret for absence were received from Dr. Roslyn Kunin and Ms Lois Moen.

In Attendance: Mrs. Nina Robinson, Secretary to the Board

Dr. Daniel R. Birch, Vice President, Academic & Provost

Dr. Bernie Bressler, Vice President Research

Dr. Maria Klawe, Vice President Student and Academic Services

Mr. Terry Sumner, Vice President, Administration & Finance

Mr. Peter Ufford, Vice President, External Affairs

Mr. Dennis Pavlich, Associate Vice President Academic & Legal Affairs

Mr. Frank Eastham, Associate Vice President Human Resources

Mr. Geoff Atkins, Associate Vice President Land and Building Services

Mr. Paul Becker, Director, Plant Operations

Dr. Chuck Slonecker, Director, University Relations

Ms Paula Martin, Manager, Public Affairs Office

Ms Kathleen Beaumont CP&D

Mr. Al Poettcker, Vice Chair & CEO, UBC REC

Mr. Byron Braley

Ms Deborah Sweeney

Mr. Brian Smallridge

Mr. Chris Brown

## **REMARKS**

### ***Chair***

Welcome to President Martha Piper

Ms Shirley Chan welcomed President Martha Piper to her first Board meeting as

President of The University of British Columbia.

Ms Kera McArthur, on behalf of the students, welcomed Dr. Piper and presented her with a copy of the complete works of Lewis Carroll.

## Board Visits

Ms Chan noted that the Board would be attending the Research Awareness Campaign Launch after lunch, and reminded Board members that there will be a tour of campus buildings following the Board meeting.

## ***President***

### Opening Comments

Dr. Piper indicated her pleasure at attending her first Board meeting, and expressed appreciation for the warm and welcoming environment created by the campus community for her and her family since their arrival on campus. She looked forward to working with the Board over the coming years to establish UBC as the pre-eminent University in Canada.

Dr. Piper shared with the Board a number of initiatives she was embarking upon. These are as follows:

- Dr. Piper has made a commitment to visit every unit (academic and non-academic) on campus over the next 12-18 months. She has specifically requested that faculty, staff and students be included in these visits.
- Dr. Piper stressed the need to focus upon and re-visit undergraduate education.

- The President has embarked on a strategic visioning process over the next 12-18 months for endorsement in due course by the Senate and the Board. In the final analysis, Dr. Piper envisaged a document of no more than five or ten pages with very specific strategies and four or five goals that are very focused on where we want to be in the 21<sup>st</sup> century.
- The leadership group has been re-structured as the President's Advisory Group.

Dr. Piper drew attention to two initiatives that have major financial implications and which are critical to the well being of the University over the next few years.

- Canada Foundation for Innovation
- Millenium Scholarships

### Installation Speech

The speech given by President Martha C. Piper on the occasion of her installation held on September 25, 1997, had been circulated and was received for information.

### Schedule of Activities for 1998-99 Budget Preparation

A copy of the schedule of activities for 1998-99 budget preparation had been provided for the information of the Board. Steps are being taken to bring the University's budget process in line with its fiscal year. President Piper asked the Board for input on where the Board and the Finance Committee wished to be involved in the process. She anticipated that the budget will be brought to the Board for approval in March 1998.

## **OPEN APPROVAL ITEMS**

## **Planning and Property**

### Liu Centre

The Board received an Executive Summary dated September 26, 1997, to which was attached funding documents for the Liu Centre Project as well as a cover letter confirming the Liu donation.

IT WAS RESOLVED,

**That the Board of Governors hereby approves preliminary expenditures of \$140,000 to cover costs of the Liu Project on the International House site to date as well as expected costs up to December 11, 1997.**

**That the Project Schedule and Funding Documents be received for information.**

CARRIED.

### Greek Letter Societies Housing Relocation

The Board received for information a report dated September 26, 1997, from Messrs. Sumner, Atkins and Poettcker regarding possible fraternity relocation and a development proposal from Polygon Group Limited. It was agreed that a comprehensive report on this issue, to include Panhellenic House, would be provided to the December 1997 meeting of the Board.

## **Academic & Student Affairs**

### **Endowment Deeds**

IT WAS RESOLVED,

**That the following Endowment Deeds, as outlined in a memorandum dated September 26, 1997, from Mr. Dennis Pavlich, be and are hereby approved.**

**(1) Department of Athletics and Recreation--UBC Sports Hall of Fame Endowment for Student Athlete Awards**

**(2) Faculty of Commerce & Business Administration--Vancouver Stock Exchange Professorship in Finance Endowment Deed**

**(3) Faculty of Education--Education Students' Association Fund Endowment Deed**

CARRIED.

**Recommendation from Senate meeting of September 17, 1997**

IT WAS RESOLVED,

**That the Board of Governors hereby concurs with the recommendation of Senate in approving the establishment of the UBC Diploma in Urban Land Economics (Approved as required under the University Act, Sections 37 (l) (i) (o) and 38 (l)).**

CARRIED.

## **OPEN INFORMATION ITEMS**

### **Planning & Property**

#### **Major Projects Status Report**

The major projects status report dated September 24, 1997, had been circulated and was received for information.

#### **UBC Properties Inc.--Standing Report**

The UBC Properties Inc. standing report dated September 16, 1997, was received for information.

#### **OCP/Governance Update**

An update on the OCP and Governance Study was received for information. It was noted that the OCP has been given final approval and the study of Governance for Electoral Area A will start following final agreement on the Terms of Reference. The University is following up on its commitments made pursuant to the OCP, and is preparing to activate the Planning council and the Local Area Plan process.

#### **Energy Supply/Cogeneration Update**

A progress report dated September 26, 1997, on the supply of energy and cogeneration was received for information. The report provided an update to the call for expressions of interest, response received, and a summary of the submissions. The report concluded with an outline of the actions being taken to secure lower power and steam costs, taking advantage of deregulation opportunities, and concurrently optimizing long term investment in UBC's steam and power facilities. It was noted that this information has a direct impact on the budgets of both the Infrastructure Plan and UBC Utilities. The next budget submissions will reflect these changes.

#### **University Gathering Place Report**

A status report from the Advisory Committee on a University Gathering Place was received for information. The Board was advised that the committee had arranged a welcoming reception for President Martha Piper on Thursday, September 18. This was an extremely successful event, and the committee had received a great deal of positive feedback and appreciation for staging this special event. The committee is continuing its efforts to develop a recommendation concerning the establishment of a University Gathering Place.

### **Planning Council—Update**

Mr. Harold Kalke reported on the progress to date in establishing the Planning Council. It was agreed that the terms of reference and proposed membership of the Council would be brought back to the Board for approval at its next meeting in the context of the OCP.

In the meantime, Mr. Kalke indicated that he would be meeting with the Planning Council, as presently constituted, at the end of October.

### **Finance**

#### **Food Services Request for Proposal Update**

An update on the Food Services request for proposal was received for information.

Reference was made to the remarkable turn-around in the financial position of Food Services. The Board Chair was requested to send a letter to Ms Judy Vaz, Director, UBC Food Services, on behalf of the Board, commending Ms Vaz and her staff for their excellent work.

### **Academic & Student Affairs**

#### **Report on Research Poll**

The Office of the Vice President Research had contracted with MarkTrend



Research to conduct a public opinion poll of 503 BC residents. The purpose of this survey was to determine the following, in order to gain a better understanding of British Columbians' awareness, attitudes and interest with regard to university research.

- Awareness of university research
- Perceived importance of various types of university research
- Reasons for considering university research important
- Interest in learning more about university research
- Preferred methods of finding out more about university research

The MarkTrend Research report entitled "Public Attitudes Toward University Research had been circulated and was received for information. It was noted that, overall, British Columbians place a great deal of importance on research being conducted by universities and are quite interested in learning more about it.

## **Other Business**

### **APEC Update**

A report on the APEC Conference had been circulated and was received for information. In addition, Dr. C. E. Slonecker, assisted by Mr. Byron Braley, gave the Board a detailed briefing on issues surrounding the APEC Conference.

### **Standing Report on Policy Development**

The standing report dated September 25, 1997, on policy development had been circulated and was received for information.

### **Conflict of Interest--Annual Statement**

Under the Board of Governors' Operational Guidelines, the Board Chair is requested to remind the Board annually of the provisions contained in its Conflict of Interest policy. These provisions, together with requirements in relation to the UBC Properties Inc., had been circulated and were received for information.

Following a discussion, it was agreed that the Board may wish to modify its conflict of interest policy with a view to providing more guidance for Board members. Mr. Dennis Pavlich was requested to review the policy, and bring back his recommendations for the consideration of the Board.

The meeting adjourned at 12:10 p.m.

Nina Robinson,  
Secretary to the Board

Confirmed,

Shirley Chan,  
Board Chair

APPOINTMENTS, RE-APPOINTMENTS, CHANGES TO START DATES,  
CHANGE TO STARTING SALARY, CORRECTION, RESIGNATIONS, DEATHS

*The Board of Governors at its meeting of October 9, 1997 approved the following recommendations and received notice about the following items.*

**Michael Pitt**, Associate Dean , Faculty of Agricultural Sciences, July 1, 1997 to June 30, 1998.

**Bruce Dunwoody**, Associate Dean, Faculty of Applied Science, July 15, 1997 to June 30, 1999.

**Anoush Poursartip**, Associate Dean, Faculty of Applied Science, July 15, 1997 to June 30,

1999.

**Luciana Duranti**, Associate Dean, Faculty of Arts, November 1, 1997 to June 30, 1998.

**Stanley Hamilton**, Associate Dean, Faculty of Commerce, August 1, 1997 to June 30, 1998.

**Anne Martin-Matthews**, Director, School of Family & Nutritional Sciences, January 1, 1998 to June 30, 2004.

**T. Ray Meadowcroft**, Head, Department of Metals & Materials Engineering, July 1, 1997 to December 31, 2001.

**Nicolas Jaeger**, Director, Centre for Advanced Technology in Microelectronics, July 1, 1997 to June 30, 1998.

**Michael McDonald**, Director, Centre for Applied Ethics, July 1, 1997 to June 30, 1999.

**Terry McGee**, Director, Institute of Asian Research, July 1, 1997 to June 30, 1998.

**Ivan Head**, Director Liu Centre, July 1, 1997 to December 31, 1998.

**John Robinson**, Director, Sustainable Development Research Institute, July 1, 1997 to June 30, 2002.

**Anne Carswell**, Acting Director, School of Rehabilitation Sciences, July 1, 1997 to June 30, 1998.

**George Bluman**, Head, Department of Mathematics, July 1, 1997 to June 30, 2002.

**Jim Zidek**, Head, Department of Statistics, July 1, 1997 to June 30, 2002.

**David Fraser**, Professor, Department of Animal Science, October 1, 1997 (tenured).

**Daniel Weary**, Associate Professor, Department of Animal Science, September 1, 1997 (tenured).

**Sheila Marshall**, Assistant Professor, School of Family & Nutritional Sciences, January 1, 1998 to June 30, 2001.

**Anne Martin-Matthews**, Professor, School of Family & Nutritional Sciences, January 1, 1998 (tenured).

**John Howie**, Associate Professor, Department of Civil Engineering, July 1, 1997 to June 30, 2000.

**Faouzi Kossentini**, Assistant Professor, Department of Electrical and Computer Engineering, July 1, 1997 to June 30, 2000.

**Ralph Matthews**, Professor, Department of Anthropology and Sociology, January 1, 1998

(tenured).

**Cay Holbrook**, Associate Professor, Department of Educational Psychology and Special Education, August 1, 1997 (tenured).

**Pat Cramond**, Instructor I, Department of Wood Science, Sept 1, 1997 to Aug 31, 1999.

**Roy Sidle**, Professor, Joint appointment between Department of Forest Resources Management & Department of Geography, September 1, 1997 (tenured).

**Stephen Sheppard**, Associate Professor, Joint appointment between Department of Forest Resources Management & Department of Landscape Architecture, September 1, 1997 to June 30, 2000.

**Wayne Norman**, Associate Professor, Centre for Applied Ethics, July 1, 1997 (tenured).

**Mary Stephenson**, Assistant Professor, Department of Obstetrics & Gynaecology, July 1, 1996 to June 30, 1999.

## **RESIGNATIONS**

**Mary Bohman**, Assistant Professor, Department of Agricultural Economics, August 31, 1997.

**Keith Murnighan**, Professor, Faculty of Commerce, June 30, 1997.

**Joseph McNeel**, Associate Professor, Department of Forest Resources Management, September 30, 1997.

**Nina Halpern**, Associate Professor, Institute of Asian Research, June 30, 1998.

**Michael Hope**, Assistant Professor, Department of Medicine, June 30, 1997.

**Tom Beach**, Assistant Professor, Department of Pathology and Laboratory Medicine, June 30, 1997.

**John Carlson**, Associate Professor, Biotechnology Laboratory, October 31, 1997.

**Loida Escote-Carlson**, Senior Instructor, Biotechnology Laboratory, December 31, 1997.