

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, November 18, 1999, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Mr. Harold Kalke, Chair

Chancellor William L. Sauder

Dr. Martha C. Piper, President

Mr. Mark Beese

Mr. Larry I. Bell

Dr. Joanne Emerman

Mr. Jesse Guscott

Ms Guninder Mumick

Mr. Ben Pong

Mr. Joe Wai

Ms Marion J. J. York

Messages of regret for absence were received from Dr. Patricia Marchak and Ms Linda Thorstad.

In Attendance: Mrs. Nina Robinson, Secretary to the Board

Dr. Barry C. McBride, Vice President, Academic & Provost

Mr. Brian Sullivan, Vice President, Students

Mr. Terry Sumner, Vice President, Administration & Finance

Mr. Peter Ufford, Vice President, External Affairs

Mr. Dennis Pavlich, University Counsel

Mr. Geoff Atkins, Associate Vice President, Land and Building Services

Dr. Herbert Rosengarten, Executive Director,  
President's Office

Mr. Al Poettcker, UBC Properties Inc.

Dr. C. E. Slonecker, Director, University Relations

Mr. Byron Braley, Treasurer

Ms Paula Martin, Associate Director, Public Affairs  
Office

## **OPEN AGENDA**

## **REMARKS**

### Board Chair

The Board Chair reported that he had accompanied the President and her staff on a recent trip to Asia. Mr. Kalke assured the Board that the President and her staff are doing an outstanding job of strategically moving UBC forward on a variety of initiatives. He specifically acknowledged the following individuals:

Mr. Larry Sproul, Director of International Liaison

Mr. Chris Brown, Director, International Relations

Dr. Pitman Potter, Director, Institute for Asian Research

Dr. Yunshik Chang, Department of Anthropology & Sociology

Dean Daniel Muzyka, Faculty of Commerce

On behalf of the Board, Mr. Kalke acknowledged and congratulated the skill, diligence and wisdom with which the President, Mr. Dennis Pavlich, Mr. Brian Sullivan, and others on the President's team, had managed the process concerning the recent pro-life demonstration and display.

The Board Chair congratulated Mr. Geoff Atkins, and members of his team, and members of the Planning Council on the finalization of "a Legacy & a Promise--Physical Planning at UBC." He also expressed thanks to Mr. Terry Sumner for his role in this major undertaking.

Mr. Kalke noted that this was Mr. Peter Ufford's last Board meeting. On behalf of the Board, he acknowledged Mr. Ufford's tremendous

work record on UBC's behalf, and wished him all possible success in his future endeavours.

### President

The President thanked the Board Chair for accompanying her on the trip to Asia. She said that the Board Chair's presence on the visit was a significant sign to our Asian partners that our various initiatives and relationships have the backing of the Board.

The President stated that UBC is positioned strategically with the finest universities in Japan and Korea. She said that this was a tribute, not only to the Administration that has been working very hard on these relationships for the past ten or fifteen years, but also to the academy itself.

The President advised there was a successful alumni event in Tokyo at the Canadian Embassy, and visits to the Japan Foundation and various industrial partners.

In Seoul, UBC has extremely strong relationships because of our Department of Korean Studies. The delegation visited Seoul National University and looked at a variety of possibilities for collaboration. Visits were made to the University of Korea, speeches were made at the Canadian Chamber of Commerce in Seoul, and a magnificent alumni event took place as well as a Canadian Embassy dinner.

The President concurred with the Board Chair's comments thanking Larry Spoul, Chris Brown et al for the enormous amount of skill and energy that had gone into organizing the trip.

The President also expressed appreciation to Ms Linda Thorstad for joining the group for the two alumni events.

The President made reference to the recently published Maclean's magazine ranking in which UBC is listed as second in Canada. It was the President's view that UBC was unfairly ranked as fourth in the past, and she was pleased that the strengths and accomplishments of the University had been recognized. She noted, however, that UBC was ranked twelfth in terms of operating budget and tenth with regard to our library acquisitions, which are matters of grave concern.

The President apprised the Board of a recent federal initiative i.e. the establishment of the 21<sup>st</sup> Century Research Chairs. This initiative is geared toward research intensive universities, the funds will be distributed according to how well universities do in competitive peer review funding. The President

stated that UBC is currently thinking about how to strategically engage this incredible resource for our faculty renewal.

The Chancellor expressed appreciation to Dr. Piper for her role in encouraging the establishment of these chairs.

### **OPEN AGENDA CONSENT ITEMS**

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the November 18, 1999, Board meeting be and are hereby approved as presented.

CARRIED.

### **OPEN SESSION**

#### **Planning and Property**

##### Research Forest (Maple Ridge) Lease

The following documentation had been circulated:

- Executive Summary dated November 4, 1999
- Malcolm Knapp Research Forest Map
- Site Map
- Research and Monitoring Plans (available from Board Secretary)
- Draft License (available from Board Secretary)

The site, located within UBC's Malcolm Knapp Research Forest, is comprised of a 1.015 hectare block of unforested land and a 0.03 hectare block of land under a 40-year-old forest cover. The Board was advised that Forintek intends to use the site for research on wood durability. Because of the long-term nature of the proposed research, Forintek had requested a rolling 20-year license i.e. an initial 20-year term with the possibility of extending the term for a further five years at every five-year interval during the initial term. If both parties agree to extend the term every five years, the maximum term of the license will be 35 years.

IT WAS RESOLVED,

That the license between UBC and Forintek for a site located within the Malcolm Knapp Research be approved; and that approval is hereby granted to proceed with the application for an Order in Council as required under Section 50 (2) of the University Act.

CARRIED.

## **Finance**

### Increase in AMS Fees

The following documentation had been circulated:

- Executive Summary dated October 29, 1999
- Letter dated October 19, 1999, to Mr. Brian Sullivan from Maryann Adamec, Vice President, AMS

In late September and early October 1999, the Alma Mater Society sought approval by referendum to increase the AMS fees. The students were seeking support for an extended medical and dental insurance program for its members, and for the creation of a special AMS Student Services Fund. The AMS and the Graduate Student Society jointly developed the insurance program and the program will be jointly managed by the two societies. The Student Services Fund will be used to improve and expand AMS services such as Safewalk, JobLink and Speakeasy.

The referendum achieved quorum and both initiatives were approved. A third question that did not involve any increase in fees was not approved.

Although annual fees were approved for both initiatives, the Society had requested that collection of the fees commence in January 2000. As a result, the fee increase will occur in two stages with the full fees taking effect in September 2000.

Unlike certain components of the AMS fees that are pro-rated, the fees in support of both the health and dental insurance and the Student Services Fund are per-student fees and do not vary by course load.

Effective September 1, 2000, these changes will bring the AMS fee for full time students to \$235.50.

### IT WAS RESOLVED,

That, as recommended by the Alma Mater Society, the following requests for increases to the AMS fee be and are hereby approved.

#### Extended Health and Dental Insurance Program

1. Effective January 1, 2000, the Alma Mater Society fee be increased by \$112 for all full time and part time students and that the increased fee be used to provide a health and dental insurance plan for its members for the eight month period commencing January 1, 2000, and
2. Effective September 1, 2000, the Alma Mater Society fee be increased by a further \$48 for all full time and part time students and that the increased fee be used to provide a health and dental insurance plan for its members for the twelve month

period commencing September 1, 2000, and

3. Effective September 1, 2001, the portion of the AMS fee designated for the provision of health and dental insurance (\$168) be increased annually by the Consumer Price Index for Vancouver, and that the fee be used to provide a health and dental insurance plan for its members for the ensuing twelve month period.

Students who can provide proof of equivalent medical and dental coverage may apply to opt out of the insurance program and receive a refund of the appropriate fee. The AMS will inform students of the opt-out procedure.

#### AMS Student Services Fee

1. Effective January 1, 2000 the Alma Mater Society fee be increased by \$6 for all full time and part time students and that the increased fee be used to create a special AMS Student Services Fund, and
2. Effective September 1, 2000, the Alma Mater Society fee be increased by a further \$3 for all full time and part time students and that the increased fees be used to support a special AMS Student Services Fund.

Students may apply to opt out of the AMS Student Services fee and receive a refund of the appropriate fee. The AMS will inform students of the opt-out procedure.

CARRIED.

#### Policy #116—Commercial Agreements initiated by External Affairs and The Freedom of Information and Protection of Privacy Act

The Board was advised that two aspects of the policy as it currently reads are inconsistent with the Freedom of Information and Protection of Privacy Act. The recommended changes revise the policy to clarify the proper procedures for dealing with third party business information and bring the policy into compliance with the Act.

IT WAS RESOLVED,

That changes to Policy #116: Commercial Agreements Initiated by External Affairs and the Freedom of Information and Protection of Privacy Act, as indicated by the underlining in the circulated draft dated November 4, 1999, be and are hereby adopted.

CARRIED

#### **Academic and Student Affairs**

##### Endowment Deeds

IT WAS RESOLVED,

That, as recommended by Mr. Dennis Pavlich, University Counsel, the following Endowment Deeds are hereby approved:

Faculty of Arts

Itta and Eliezer Zeisler Memorial Lecture Endowment Deed

Faculty of Science

Joubin Endowment in Memory of Prof. M. Y. Williams Endowment Deed

Physics and Astronomy Graduate Student Activity Endowment Deed

Science One Phased-Capital Endowment Deed

Vice-President, Students

Sandy Silver Volleyball Endowment Deed

Scholarships and Fellowships

Jean Margaret Beaty Bursary in Education Endowment Deed

Guy Chance Scholarship in Microbiology Endowment Deed

Aletha and Fred Cornish Bursary in Arts Endowment Deed

Sham Kaur Dial and Puran Singh Bursary Endowment Deed

J. M. Howe Bursary in Engineering Endowment Deed

Piteau Associates Dennis C. Martin Memorial Scholarship Endowment Deed

Bruce N. Robinson Memorial Scholarship in Creative Writing Endowment Deed

Dorothy Eunice Stothers Entrance Bursary Endowment Deed

Mary Amelia Thomson Prize in Early Childhood Education Endowment Deed

W. David Tuck Memorial Bursary in Commerce Endowment Deed

Linda IUBU Bursary in Medicine Endowment Deed

Saikiki Aekai Uniona Scholarship in Agricultural Sciences Endowment Deed

That the following changes to Endowment Deeds be approved

Faculty of Education

Faculty of Education Endowment for the Application of Technology in Education  
Endowment Deed

Faculty of Education Early Childhood Education Endowment Deed

CARRIED

Recommendations from Senate

IT WAS RESOLVED,

That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED

Senate Meeting of September 15, 1999

IT WAS RESOLVED,

That, as recommended by Senate, the Board of Governors hereby approved the listing of new awards. (Approved as required under the University Act, Section 37 (1)(i)(o) and 38).

CARRIED

Senate Meeting of November 17, 1999

IT WAS RESOLVED,

That the Board of Governors concurs with the recommendation of Senate in approving the establishment of the BC Wine Research Centre (Approved as required under the University Act, Section 37 (1)(i)(o) and 38 (1)).

CARRIED

IT WAS RESOLVED,

That the Board of Governors concurs with the recommendation of Senate in approving the change in the name of the Department of Chemical and Bio-Resource Engineering to the Department of Chemical and Biological Engineering effective January 1, 2000. (Approved as required under the University Act, Section 37 (1)(i)(o) and 38).

CARRIED

**Employee Relations**

Appointment of Director, Staff Pension Plan

IT WAS RESOLVED,

That Ms Denise Field be and is hereby appointed as Director to the University of British Columbia Staff Pension Plan for the term commencing January 1, 2000, to December 31, 2003.

CARRIED

Appointment of Director, UBC Faculty Pension Board

IT WAS RESOLVED,

That Dr. Ann Hilton, School of Nursing be appointed as the UBC Board of Governors' appointee to the UBC Faculty Pension Board.

CARRIED

Amendment No. 3 to the Plan Restatement--UBC Staff Pension Plan

IT WAS RESOLVED,

That Amendment No. 3 to the Plan Restatement of the University of British Columbia Staff Pension Plan be approved.

That the President and the Vice-President, Administration and Finance be authorized and empowered to approve on behalf of the Board of Governors of the University of British Columbia any revision to Amendment No. 3 to the Plan Restatement of The University of British Columbia Staff Pension Plan as may be required.

1. By Revenue Canada, Taxation to ensure continued registration under the Income Tax Act (Canada) of the Plan as amended.
2. By the Superintendent of Pensions, to ensure continued registration under the Pension Benefits Standards Act of the Plan ad amended; or
3. In the opinion of the Plan's legal counsel, to avoid any breach of the law.

CARRIED

**Other Business**

IT WAS RESOLVED,

That Linda Thorstad be appointed to the Hamber Foundation to replace Chancellor William L. Sauder.

CARRIED

## OPEN AGENDA ITEMS FOR DISCUSSION

### Planning & Property

#### Faculty and Staff Housing

The following documentation had been circulated:

- Executive Summary dated November 4, 1999
- Drawings
- Capital and Operating Budgets
- Project Management Process

An internal review of current housing needs and anticipated faculty turnover during the next decade indicates a strong on-campus demand for good quality, long-term rental accommodation. The units will be constructed to strata quality, comparable to market based multi-family housing units on the west side. The project is to be located on the corner of Thunderbird Boulevard and West Mall.

It was noted that Mr. Geoff Atkins had met with Mr. Joe Wai to discuss Mr. Wai's concerns with respect to the project's integration into its future neighbourhood.

IT WAS RESOLVED,

That Board 4 i.e. "the final capital and operating budget and commencement of construction" for the Faculty and Staff Housing project be and is hereby approved subject to the following provisos:

- tenders not exceeding \$4,953,000 (building portion only)
- receipt of O.I.C. from Provincial Government
- receipt of Stage 2 Development Permit
- securing long term financing at an interest rate such that the debt service can be supported at a break-even rental rate of \$1.40 per square foot per month

CARRIED.

#### UBC Strategic Transportation Plan

Mr. Gordon Lovegrove, Director of Transportation Planning, gave an extensive presentation on the proposed Transportation Plan.

The following documentation had been circulated:

- Executive Summary
- Consultation History
- Transportation Advisory Committee (TAC) Comments

The July 25, 1997, Memorandum of Understanding between UBC and GVRD sets out how UBC and the GVRD will work together to implement the UBC Official Community Plan. Among the most significant of commitments, Clause B.1.1 of the MOU commits UBC to: "develop and implement, as a top priority, a comprehensive and integrated transportation management strategy. This strategy will include a staged implementation plan and will be completed prior to adoption of the first area plan."

It was noted that, following Board approval, negotiations with the AMS and TransLink on the U-TREK Card would continue, along with implementation of the other Strategic Transportation Plan policies. As well, Transportation Advisory Committee meetings would continue to be held to consult on implementation issues.

Concerns were expressed by several Board members regarding the following:

- Plan hinges on the passage of the student referendum on the U-TREK pass
- Safety factors in relation to an increased number of cyclists
- Need to address "double burden" for students who must use their vehicle to come to campus

A member of the public gallery expressed concern that certain aspects of the Transportation Plan will pose a hardship on beach and park users.

IT WAS RESOLVED,

That the UBC Strategic Transportation Plan "Final Draft" dated October 15, 1999, be and is hereby approved.

CARRIED.

Agassiz Dairy Education & Research Centre Barn

The following documentation had been circulated:

- Executive Summary dated November 9, 1999
- Mission of the University Dairy and Research Centre
- Internal Loan Request
- Barn Schedule

The construction of a large animal facility is the last major component required to bring the UBC Dairy Education and Research Centre into full operation. This facility is a

modern (42,000 sq. feet) dairy barn, with underground manure storage (80,000 cu. Feet) and milking parlour wing (11,000 sq. feet). The facility also contains an office area for staff, students and scientists and an area for the general public (e.g. school groups) to view the milking process. The building is designed to facilitate research while helping to ensure the financial self-sufficiency of the operation.

In terms of the Planning Principles, while the project is not located within the thousand acres, it does fit with the University's mission, and results in an improved site layout and operational efficiency at the Agassiz station.

**IT WAS RESOLVED,**

That the Board of Governors hereby approves the following with respect to the Agassiz Dairy Education & Research Centre Barn

1. That the development of the Agassiz Dairy Education & Research Centre Barn (Board 1) be approved.
2. That the following Board 1 through Board 4 recommendations be approved:
  - Final capital budget of \$2,715,539 and estimated annual operating budget of \$21,600
  - Award of the main construction contract to Valley West Builders in the amount of \$1,113,000, and
3. Pursuant to Signing Resolution #4, that internal financing be approved for an amount up to \$1.2 million from the University's cash float (repayment over a 6.25 year period)

**CARRIED.**

## **OPEN INFORMATION ITEMS**

### **Planning & Property**

#### Major Projects Status Report

The Major Projects Status Report dated October 1999 had been circulated. Mr. Larry Bell reported that current active projects (Liu Centre for the Study of Global Issues, Technology Enterprise Facility 2 and Biotechnology Laboratory Phase II) have progressed without significant changes since the September 1999 Board meeting.

#### Cliff Erosion

Mr. Bell reported that an Open House had been held from October 31 to November 1 and that an Options Development Workshop was held on November 13 and 14<sup>th</sup>.

## Classroom Management and Upgrading

A report on Classroom Management and upgrading had been circulated.

It was noted that President Martha Piper has asked the Vice President, Student and Academic Services to take responsibility for classroom management. Mr. Justin Marples has been appointed as Director of Classroom Services, and will assume responsibility for the Classroom Services area effective November 1, 1999. Mr. Marples, assisted by the President's Advisory Committee on Learning Spaces, will be responsible for ensuring that all of UBC's classrooms support the learning goals in Trek 2000.

It was noted that the Board would receive a "condition analysis" report in due course. The Board was also advised that a similar report regarding UBC's laboratories would be made to the January 2000 Board.

## Campus Signage Plan

Mr. Bell reported that prototypes had been installed at various locations to assess effectiveness and provide interim improvement. In addition, improved signage had been installed at the gate at the intersection of Marine Drive and Crescent Road, and discussions with the signage committee and the consultants were proceeding. It was expected that a proposed campus signage plan would be available at the March Board meeting.

## Comprehensive Community Plan

Mr. Bell advised that public meetings would be held on November 25, 1999, to present the Comprehensive Community Plan. It was anticipated that formal approval would be requested at the March 2000 Board meeting.

## Dentistry Mixed-Use Building

Mr. Bell reported that activities with respect to the Dentistry Mixed-Use Building were proceeding well. He anticipated that a presentation on the Dentistry Mixed-Use Building would be made to the January 2000 Board meeting.

## Facilities and Infrastructure Management Plan (FIMP)

The Board was advised that the communications committee was focusing on how to raise awareness of issues surrounding deferred maintenance and its impact on the campus community.

## Draft Policy #128: Deacquisition of works of art for the Belkin Art Gallery and the University Library

Mr. Dennis Pavlich put forward a draft policy with respect to deacquisition of

works of art for information and advice from the Board of Governors. He advised that this was the first draft of a policy suggested by the Director of the Belkin Art Gallery and the President's Committee on University Art. The following quote from the Canadian Museums Association, CMA Ethical Guidelines, Ottawa: CMA, 1998 was noted:

"There are circumstances when disposals may strengthen a museum collection by refining and improving its quality; but generally, there is a strong presumption against the disposal of accessioned collections to which the museum has acquired legal title, particularly objects which have been certified by the Canadian Cultural Property Review Board."

## **Finance**

### General Purposes Operating Fund--Projection to March 31, 2000

A General Purpose Operating Fund Forecast as of September 30, 1999, was received for information. It was noted that a deficit at year-end of \$760,000 is anticipated unless corrective action is taken. This action to achieve a balanced budget will be communicated to the Board at a future Board meeting.

### Financial Statements of Related Organizations

Alma Mater Society

Alumni Association

Cedar Lodge Society

Hong Kong Foundation

Legal Information Systems and Technologies Foundation (L.I.S.T.)

Pacific BioWaste Recovery Society

San Rafael Research Foundation

TRIUMF

UBC Aquatic Centre

UBC Foundation

UBC Properties Trust

UBC Research Enterprises Inc.

UBC Society for the Education of Young Children

Financial statements of related organizations' financial statements as at March 31, 1999, had been circulated and were received for information.

#### Aquatic Centre Budget

The 1999/2000 UBC Aquatic Centre budget had been circulated and was received for information.

#### Donations for the quarter ended September 30, 1999

The donations report for the quarter ended September 30, 1999, including a five year summary and half year results, had been circulated and was received for information.

### **Academic & Student Affairs**

#### Academic Plan

Dr. Barry McBride updated the Board with respect to progress on the Academic Plan to date.

#### Policy #'s 18 and 21

Dr. McBride noted for the record that Senate had approved the following policies:

Policy #18--Appointments of Vice Presidents (other than the Vice President Academic & Provost)

Policy #21--Academic-Administrative Appointments

### **Government and Community Relations**

#### Market Plan/Signature for UBC Activities

A progress report of the UBC Internal Committee on Marketing/Signature-Graphic Stands/Website had been circulated and was received for information.

Included in the report were outlines with respect to the following:

- Graphic Designer Appointment
- Appointment of an External Advisory Committee
- Survey of UBC's Image and Identity
- CampusWide Program Established (June 2000)

President Piper advised Board members that the University's new web site had recently been put up on the internet at <http://www.ubc.ca/>

## Downtown Eastside Initiative

Dr. Chuck Slonecker provided an update on the Downtown Eastside Initiative.

Mr. Jesse Guscott brought forward the concerns of a number of social work students with respect to the project, and Dr. Slonecker responded to the points that had been raised.

## Government Funding Strategy

A report as of November 9, 1999, regarding current key UBC issues and agendas with the four levels of government i.e. federal, provincial, regional and municipal, had been circulated and was received for information.

## Occupational Health & Safety Committee

The following reports had been circulated and were received for information:

- Radiation Safety Program—Annual Report
- Environmental Projects and Issues

## Other Business

### Annual General Meeting

Several Board members expressed concern regarding the level of attendance at the off-campus Annual General Meeting, and the need to look carefully at holding an event where attendance is limited. The President indicated that this is under re-evaluation, and would be brought back to the Government and Community Relations Committee.

### Dinner for Retiring Members

The Board Chair advised that a dinner in honour of retiring members of the Board would be held following the Board meeting on January 20, 2000.

*The Board of Governors at its meeting of November 18, 1999 approved the following recommendations and received notice about the following items.*

**Eunice Li-Chan**, Academic Coordinator, Foods & Nutrition, Faculty of Agricultural Sciences, Jan. 1, 1999 to June 30, 2000.

**Sima Godfrey**, Acting Director, Institute for European Studies, Faculty of Graduate Studies, April 1, 1999 to June 30, 2000.

**Arminee Kazanjian**, Acting Director (75%), Centre for Health & Policy Research, Office of the Health Sciences Coordinator, Sept. 9, 1999 to Aug. 31, 2000.

**Clyde Hertzman**, Acting Director (25%), Centre for Health & Policy Research, Office of the Health Sciences Coordinator, Sept. 9, 1999 to Aug. 31, 2000.

**Peggy Ross**, Associate Dean, Faculty of Medicine, Dean's Office, Jan. 1, 2000 to June 30, 2000.

**Martin Schechter**, Acting Head, Department of Health Care & Epidemiology, Aug. 16, 1999 to June 30, 2000.

**Mary-Lynn Young**, Assistant Professor (tenure track), School of Journalism, Jan. 1, 2000 to June 30, 2003.

**Ian Matthew**, Assistant Professor (tenure track), Department of Oral Biological & Medical Sciences, Sept. 1, 1999 to June 30, 2002.

**Basil Van Horen**, Assistant Professor (grant tenure track), School of Community & Regional Planning, July 1, 1999 to June 30, 2002.

**Glenn Taylor**, Associate Professor (with grant tenure), Department of Pathology, October 1, 1999.

**Cristina Conati**, Assistant Professor (tenure track), Department of Computer Science, Oct. 1, 1999 to June 30, 2002.

**Lindsay Eltis**, Associate Professor (with tenure), Department of Microbiology & Immunology, Oct. 1, 1999.

## **RESIGNATIONS**

**Gerald Neufeld**, Associate Professor, Department of Computer Science, Aug. 31, 1999.