

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, March 16, 2000, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Mr. Harold C. Kalke, Chair  
Chancellor William L. Sauder  
Dr. Martha C. Piper, President  
Mr. Larry I. Bell  
Dr. Joanne Emerman  
Mr. Stephen Howard  
Dr. Patricia Marchak  
Mr. Tieg Martin  
Ms Guninder Mumick  
Mr. Ben Pong  
Ms Linda Thorstad  
Mr. Joe Wai  
Ms Maili Wong  
Ms Marion J. J. York

A message of regret for absence was received from Ms Linda Crompton.

In Attendance: Mrs. Nina Robinson, Secretary to the Board  
Dr. Barry C. McBride, Vice President, Academic & Provost  
Dr. David Dolphin, Acting Vice President, Research  
Mr. Brian Sullivan, Vice President, Students  
Mr. Terry Sumner, Vice President, Administration & Finance  
Dr. C. E. Slonecker, Acting Vice President, External Affairs  
Mr. Dennis Pavlich, University Counsel  
Mr. Geoff Atkins, Associate Vice President, Land and Building Services  
Dr. Herbert Rosengarten, Executive Director, President's Office  
Mr. Al Poettcker, UBC Properties Inc.  
Ms Paula Martin, Associate Director, Public Affairs Office

### **OPEN AGENDA**

### **REMARKS**

#### Board Chair

-  
Welcome to new Board Members

Mr. Harold Kalke welcomed the following new members to the meeting, and

expressed the hope that they would find their term of office on the Board a rewarding and enjoyable experience.

Appointed by the Lieutenant Governor in Council

Ms Linda Crompton (term of office January 28, 2000 to January 27, 2003)

Mr. Stephen Howard (term of office January 27, 2000 to January 26, 2003)

Elected by Students (terms of office February 1, 2000 – January 31, 2001)

Mr. Tieg Martin

Ms Maili Wong

Mr. Kalke noted that Ms Paula Martin has accepted a position with Vancity, and that this is her last Board meeting. He thanked Ms Martin for her outstanding service to the University and wished her well in all her future endeavours.

On the occasion of his last Board meeting, Mr. Harold Kalke indicated that it had been an honour and a privilege to serve the University.

A number of members of the Board paid tribute to Mr. Kalke. It was the Chancellor's view that Mr. Kalke had worked harder, attended more meetings and functions and been better prepared than anyone he had known. He stated that Mr. Kalke had made a major difference. Dr. Emerman indicated that she admired Mr. Kalke's dedication and insight, and that he had made a significant and lasting contribution to the University.

It was also Ms Marion York's last meeting. Ms York stressed the need to have a sense of community where individuals feel valued. She felt that, with the President's leadership and her excellent team, the University was moving in that direction. Ms York acknowledged the hard work and dedication of the University's staff who provide such excellent support to the Board. She said that it had been an honour to serve as a Board member.

### President

The President indicated that it was unusual to have the opportunity to honour two individuals who have given such incredible leadership and service to the University over a relatively short period of time. The President made reference to the warmth, concern, dedication and positive attitude of Ms York toward the welfare of the University. The President stated that the University appreciated everything Ms York had contributed to the University for the past six years. In recognition of the dedication that Ms York had shown in travelling from Kamloops to attend not only meetings of the Board and its committees but many University events, the President presented her with a

vase etched with an outline of the raven and the moon which symbolizes flight and movement.

The President stated that Mr. Harold Kalke, as Board Chair, had been to her a gift of ingenuity, individualism and dedication, but most importantly a gift of support. The President expressed her appreciation of Mr. Kalke's guidance, wisdom and advice, and particularly his unique way of seeing things. The President noted that Mr. Kalke had said that the University had changed him profoundly. The President stated that Mr. Kalke had changed us profoundly both as an institution and as individuals. He has made us view the institution and the world differently more than any other individual. His concept of sense of place and community and his vision for this University, which is a vision of academic excellence coupled with the physical vision, have given us a tremendous challenge. On behalf of the Board and the University Administration, President Piper presented Mr. Kalke with the keys to the University.

The President made reference to the Federal Budget presented by The Honourable Paul Martin on February 28, 2000. The President indicated that the University will benefit quite significantly from this budget. Highlights were:

- A one-time transfer payment to the provinces of \$2.5 billion (this funding could be allocated to Post Secondary Education)
- Announcement of the 21st Century Research Chairs (\$300 million ongoing funding to be implemented over five years--approximately \$30 million to UBC)
- Canadian Foundation for Innovation--\$900 million to fund research infrastructure projects
- TRIUMF--\$200 million over five years
- Social Sciences and Humanities Research Council--\$10 million
- Genome Canada--\$160 million (one of the five Genome Canada Centres will be in Vancouver)

The President drew attention to the Trek 2000 Strategies and Targets Operational Timetable for 2000-2001. The President thanked the entire University Community for the headway that has been made on Trek 2000. In particular, the President expressed appreciation to Dr. Herbert Rosengarten for his significant role in translating and formatting all the ideas into the Trek document.

## **OPEN AGENDA CONSENT ITEMS**

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the March 16, 2000, Board meeting be and are hereby approved as presented.

CARRIED.

Finance

Ancillary Budgets and Business Plant

IT WAS RESOLVED,

That the 2000/01 budgets, and any rate changes contained herein, for the following ancillaries be and are hereby approved.

Bookstore

Food Services

Parking Services

Plant Operations

Utilities

Housing and Conferences

Athletics and Recreation

IT Services

ARES

Green College

Biomedical Communications

Continuing Studies

CARRIED.

Academic & Student Affairs

Endowment Deeds

IT WAS RESOLVED,

That the following Endowment Deeds be approved:

Faculty of Agricultural Sciences

1. Josephine Berthier Native Garden Endowment Fund Endowment Deed
2. James F. Richards Prize Endowment Deed
3. Geoffrey G. E. Scudder Lectureship Endowment Deed
4. Vernon Brink Graduate Travel Fund Endowment Deed

Faculty of Medicine

1. Jack Brown and Family Professorship in Alzheimer's Research Endowment Deed

CARRIED.

## Draft Policy #128: Deacquisitions of Works of Art for the Belkin Art Gallery and the University Library

The purpose of the policy is to set out the circumstances, conditions and procedures for disposing of works of art in the Belkin Art Gallery and the University Library.

“Policy:

Deacquisitioning may occur for the following reasons:

- Works which are in violation of international treaty binding in the Government of Canada, or works whose ownership by the University has been successfully challenged in law.
- Works which have deteriorated to the point that they are useless for exhibition or study; or works of which only a fraction remains in original condition.
- Forgeries
- Duplicates: for example, identical impressions of the same state of a print or a photograph.
- Works acquired by donation with the expressed permission of the donor that they may be sold or exchanged.
- In order to upgrade the representation of a particular artist by disposing of one work for the trade or purchase of more appropriate work by the same artist.
- To divest the collection of works which do not support the scope of the collection and works of demonstrably interior quality; providing the academic integrity of the collection is not disrupted.

Restrictions on Deacquisitioning:

- In the case of a gift or bequest the deacquisition will not violate any understandings or legal conditions made between the University and the donor.
  - Works that adversely affect tax consequences to the donor and the University.
- Proceeds from deacquisition can only be used for acquisitions and not for any other purpose.”

IT WAS RESOLVED,

That draft Policy #128: Deacquisitions of Works of Art for the Belkin Art Gallery and the University Library be and is hereby approved.

CARRIED.

### **OPEN AGENDA ITEMS FOR DISCUSSION**

Planning & Property

## Campus Signage Plan

The Planning & Property Committee at its meeting on March 9, 2000, had discussed the proposed Campus Signage Plan. The following documentation had been circulated.

- Executive Summary dated March 3, 2000
- Previous Board History
- "Leading the Way: A Wayfinding Plan for UBC"

The Planning & Property Committee had requested that the Campus Signage Plan be reviewed by the University Administration with a view to simplifying the proposal. The item was deferred to a future agenda.

## Finance

### General Purpose Operating Fund Budget 2000/01

President Martha C. Piper gave a power point presentation with respect to the General Purpose Operating Budget 2000/01, and copies of the presentation were circulated to the Board.

The budget was based on the Universities' budget submission to the Provincial Government. In that submission, the Universities had requested a 5% increase to the Operating Grant (approximately \$14 million to UBC) plus research infrastructure funding equal to \$.15 on each federal research dollar attracted to the Universities (approximately \$10 million to UBC). In the Provincial Budget presented on March 27, 2000, there was a commitment to the 5% increase to the Operating Grant, but not to the research infrastructure funding. The University received \$14 million in new funding in the Provincial Budget, instead of the \$24 million requested. In addition, the Provincial budget included a \$117 million one-time increase to the B.C. Knowledge Development Fund, which will have a significant impact on the University.

IT WAS RESOLVED,

That the General Purpose Operating Fund Budget for 2000/2001 be and is hereby approved as presented.

CARRIED.

## Engineering Undergraduate Society Fee

A request had been received to increase the student fee for the Engineering Undergraduate Society from \$40 to \$45 effective September 1, 2000. It was noted that the increased EUS fee will be distributed as follows:

\$7 to the new club Fee  
\$1 to the new Club Aid Fund  
\$2 to the EUS capital fund  
\$30 to the EUS General Operating Budget  
\$5 to the EUS Endowment Fund

IT WAS RESOLVED,

That, subject to approval by the Alma Mater Society Council, the student fee for the Engineering Undergraduate Society be increased from \$40 to \$45 effective September 1, 2000.

CARRIED.

Other Business

Appointment of Board Chair

IT WAS RESOLVED,

That Mr. Larry Bell be appointed Board Chair for the period March 17, 2000 to August 31, 2001.

CARRIED UNANIMOUSLY.

Reappointment of Dr. Ann McAfee to Vancouver Hospital Board of Trustees

IT WAS RESOLVED,

That Dr. Ann McAfee be reappointed as UBC's representative on the Vancouver Hospital Board of Trustees for a term of three years from April 24, 2000.

CARRIED.

## **OPEN INFORMATION ITEMS**

### **Planning & Property**

Major Projects Status Report

The major projects status report dated February 2000 had been circulated and was received for information.

It was noted that currently active projects (Liu, TEF2, Biotechnology Lab Phase II) have progressed without significant changes since the January 2000 Board meeting. The funding reduction by the Ministry with respect to the Chemistry Fire Life Safety upgrade has not yet been resolved.

### Land and Building Services Year End Report

The Land and Building Services 1999/2000 Year End Services Report was received for information.

This report relates to service highlights of UBC Plant Operations, UBC Utilities, Campus Planning & Development, Campus Sustainability Office, Trek Program Centre, and the Finance/Administration units of Land and Building Services in 1999/2000.

### TREK 2000 Initiatives

A report dated March 3, 2000, with respect to TREK 2000 initiatives being carried out by UBC Plant Operations was received for information. The report referenced the following projects.

- Operation S.C.R.U.B. (washroom maintenance)
- Class Trek--the Next Restoration
- Study Social Study Space
- Disney Clean Campus

### Governance

A report dated March 3, 2000, providing an update on the current status of the governance issue was received for information.

President Martha Piper expressed appreciation to Mr. Harold Kalke, Larry Bell and Mr. Geoff Atkins for their outstanding work on this issue.

### Report on Valuation of UBC Land

At its January 13, 2000, meeting the Planning & Property Committee had requested a report on the valuation of land at UBC. The estimated year 2000 Property Assessment provided by B.C. Assessment is a total value for land at \$667,377,000 and



buildings at \$885,022,000. The assessed value per acre is \$667,377 and improvements are valued at \$76.50 per square foot.

### Point Grey Cliff Erosion and Stabilization

It was reported that mitigation efforts since the January 2000 Board meeting include improvements to the upland storm water sewer system, which have brought the storm system capacity close to that of the Spiral Drain. In addition, studies are being conducted on the feasibility of a berm to create a detention pond at the lowest part of Cecil Green Park Drive.

### Comprehensive Community Plan

A report dated March 5, 2000, regarding the current status of the UBC Comprehensive Community Plan was received for information.

### Policy #126--Selection and Appointment of Prime Consultants for Capital Projects

The following documentation had been circulated:

- Executive Summary dated March 3, 2000
- Architect selection for Dental Clinic project
- Interim Policy #126
- Existing policy #126

It was noted that the existing policy #126 is unnecessarily complex and is under review, a process that will take some months. It was hoped that the policy revision will allow streamlining of the process while maintaining the policy's benefits.

### UBC Landscaping Plan

The following documentation had been circulated.

- Executive Summary dated March 3, 2000
- UBC Landscape Plan: Executive Summary (full Landscape Plan document available from Board Secretary)

It was noted that the plan sets design direction to unify the landscape and, in coordination with FIMP, allows UBC to plan for resources for implementation.

### Rapid Transit Study

During 1999 the City of Vancouver, Translink and the Provincial

Government jointly funded a study on rapid transit options for the Broadway/Lougheed Corridor (from UBC to the current Broadway Skytrain Station). The report dated March 3, 2000, apprised the Board of the results of the rapid transit study and of UBC's initial response to the proposals.

Of the three rapid transit technologies considered (Rapid Bus, LRT, ALRT) it was the view of the administration that there was no "best" option for UBC; all three improve existing transit service. However, the improvements provided by the rapid bus would be the quickest and lowest cost option.

### East Campus Project

The Board received an update with respect to the East Campus Project. The update made reference to the following:

- Blocks A & B
- Block 97 (UEL)
- Sororities
- Fraternity Relocation

Dr. Emerman indicated that she would like the east campus project issue returned to the agenda of the next meeting.

### Official Community Plan (OCP) Update

With respect to transportation, it was noted that 24 of 25 commitments are 100% complete. The only remaining commitment is the U-Trek Card, which is in the last stages of discussion. There are 17 initiatives related to housing in the OCP. These initiatives are in various stages of completion. In addition, all actions outlined in the OCP to establish community services have been successfully implemented. It was noted that a meeting of the UBC/GVRD Task Force is planned for March 30, 2000.

### Campus Building Lighting Retrofit

The Energy Management Plan received by the Board in May 1999 proposed a retrofit of lighting in campus buildings to make savings in energy costs, and to upgrade the lighting quality for the building occupants. Phase I involved a pilot project for redesign and a retrofit of 8 buildings in 1999. Phase II includes 11 buildings. These upgrades will take place over the next year and a half.

### Transition Procedures Post OCP

Mr. Larry Bell indicated that the time frame of January 1, 2000 set by the

1997 memorandum of understanding under the Official Community Plan has now been exceeded. The 1997 memorandum of understanding established goals for transportation, housing and community services.

The next steps to be undertaken are the preparation of detailed neighbourhood planning i.e. establish a new Advisory Planning committee, Advisory Design Panel and Development Review Committee and institute two processes for development approval systems. The development approval processes will be the equivalent of a municipal land use and development control system.

### Physical Access Management Plan

Mr. Bell indicated that consultations involving 60 stakeholders, including experts from UBC and neighbouring communities, resulted in identification of process issues, physical access barriers and potential solutions. The purpose of the Plan is to accommodate the needs of all persons with disabilities in the built environment every on the UBC campus, including non-UBC facilities. Once the Plan is approved, standards and guidelines will be developed for application to all new development, renovations and upgrades at UBC.

It was anticipated that the Physical Access Management Plan would be re-submitted to the July 2000 Board meeting.

### Dentistry Mixed Use Building

An update with respect to the Dentistry Mixed Use Building was provided.

The proposed design of the Dentistry Mixed Use Building is for a five-storey building. The project, at the street level, will accommodate retail space, and on the second level, a mixture of institutional as well as office uses and the upper floors will be institutional space. The location intended for the development is in the University Boulevard area.

In response to a question, Mr. Al Poettcker indicated that discussions were continuing with the GVRD and the City of Vancouver with respect to the project as it relates to the OCP.

## **Finance**

### Business Relations Update

An update on business relations issues had been circulated and was received for information.

Donations Report for the period ended December 31, 1999

The donations report for the period ended December 31, 1999, was received for information.

All Funds Income and Expenses 2000/01

The all funds activity summary provided an overview of the University revenue and expenses anticipated for the fiscal year 2000/01.

The University Presidents' Council (TUPC) Submission and Annual Report

The University Presidents' Council (TUPC) Submission to the Provincial Government and the TUPC Annual Report had been circulated to the Board in advance of the meeting and were received for information.

## **Academic & Student Affairs**

UBC Continuing Studies--Future Directions

It was noted that Ms Jane Hutton, Acting Director, UBC Continuing Studies had made an excellent presentation to the meeting of the Academic & Student Affairs Committee held on March 9, 2000, with respect to the future directions of UBC Continuing Studies.

Academic Plan

Dr. Barry C. McBride advised the Board that the Academic Plan had been approved at the February 23, 2000, meeting of Senate with one dissenting vote.

Dr. McBride recognized and paid tribute to a number of people who had put a tremendous amount of energy into the formulation of the Academic Plan i.e. Dr. Michael Goldberg, Dr. Neil Guppy and Dr. Derek Atkins, a small steering committee comprised of Jo-Ann Archibald, Richard Cavell, Brian Ellis and George Spiegelman, as well as members of the Academic Plan Advisory Committee.

The Board acknowledged and complimented the outstanding leadership of Dr. Barry McBride in carrying out this important initiative. It was agreed that a letter of congratulations should be sent to Dr. McBride and his staff.

Tuition Policy

Discussion of the Tuition Policy was deferred to the May 2000 meeting of

the Board.

## **Occupational Health & Safety Committee**

The following reports had been circulated and were received for information. It was noted that the effectiveness of the "blue lights" program was being evaluated and that a report would be brought back to the Board in due course.

### **Annual Reports 1999**

- Environmental Programs
- Personal Security Coordinator and Safer Campus Plan
- UBC Waste Management

### **Draft Policies**

- Disaster Management
- Environmental Protection Compliance

The Board of Governors at its meeting of March 16, 2000 approved the following recommendations and received notice about the following items.

**John Nelson**, Acting Head, Department of Forest Resources Management, Jan. 1, 2000 to June 30, 2000.

**Thomas Pedersen**, Associate Dean, Faculty of Graduate Studies, Jan. 1, 2000 to Dec. 31, 2005.

**Olav Slaymaker**, Acting Head, Liu Centre, Jan. 1, 2000 to June 30, 2002.

**Elizabeth Edinger**, Associate Dean, Faculty of Law, July 1, 1999 to June 30, 2001.

**John Schrader**, Director, Biomedical Research Centre, Jan. 1, 2000 to June 30, 2000.

**Robert McMaster**, Head, Department of Medical Genetics, Jan. 1, 2000 to June 30, 2005.

**James Dunn**, Assistant Professor (grant tenure track), Department of Geography, Jan. 1, 2000 to June 30, 2003.

**Lisa Matthewson**, Assistant Professor (tenure track), Department of Linguistics, July 1, 2001 to June 30, 2004.

**Steven Heine**, Assistant Professor (tenure track), Department of Psychology, July 1, 2000 to June 30, 2003.

**Alan Marlatt**, Professor (tenure), Department of Psychology, Jan. 1, 2000 ongoing.

**Christopher Peck**, Assistant Professor (grant tenure track), Department of Oral Biological and Medical Sciences, Jan. 1, 2000 to June 30, 2003.

**Mona Gleason**, Assistant Professor (tenure track), Department of Educational Studies, Jan. 1, 2000 to June 30, 2003.

**Robert Brunham**, Professor (grant tenure), Department of Medicine, Jan. 1, 2000 ongoing.

**Mark Fitzgerald**, Associate Professor (grant tenure), Department of Medicine, Jan. 1, 2000 ongoing.

**Diane Lacaille**, Assistant Professor (grant tenure track), Department of Medicine, Jan. 1, 2000 to June 30, 2003.

**Andrew Sandford**, Assistant Professor (grant tenure track), Department of Medicine, July 1, 2000 to June 30, 2003.

**Robert Macaulay Liston**, Assistant Professor (grant tenure track), Department of Obstetrics and Gynaecology, Feb. 1, 2000 to June 30, 2003.

**Robert Schertzer**, Assistant Professor (grant tenure track), Department of Ophthalmology, Nov. 1, 1999 to June 30, 2002.

**Christopher Honey**, Assistant Professor (tenure track), Department of Surgery, Jan. 1, 2000 to June 30, 2003.

**Jing Liu**, General Librarian (probationary), Library, Jan. 27, 2000 to June 30, 2003.

### **1.1. RESIGNATIONS**

**Avigail Eisenberg**, Associate Professor (tenure), Department of Political Science, June 30, 2000.

**Basil van Horen**, Assistant Professor (grant tenure track), School of Community and Regional Planning, April 14, 2000.

**Michael Bebbington**, Assistant Professor (tenure), Department of Obstetrics and Gynaecology, Feb. 29, 2000.

**Martin Trotter**, Assistant Professor (grant tenure track), Department of Pathology and Laboratory Medicine, May 28, 2000.