

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, March 14, 2002, at 8:00 a.m. in the Great Performers Lounge of the Chan Centre.

Present: Mr. L. I. (Larry) Bell, Chair  
Dr. Martha C. Piper, President  
Chancellor William L. Sauder  
Ms Maryann Adamec  
Ms Nicole Byres  
Dr. Dennis Danielson  
Mr. Martin J. G. Glynn  
Ms Jay Grewal  
Dr. Gregory A. Lawrence  
Mr. Tieg Martin  
Ms Karen Nishi  
Mr. Ben Pong  
Mr. John Reid  
Mr. Bryce Rositch  
Ms Linda E. Thorstad

In Attendance: Mrs. Nina Robinson, Secretary to the Board  
Dr. Barry C. McBride, Vice President Academic & Provost  
Mr. Terry Sumner, Vice President, Administration and Finance  
Dr. Indira Samarasekera, Vice President, Research  
Mr. Brian Sullivan, Vice President, Students  
Mr. Dennis Pavlich, Vice President External and Legal Affairs  
Mr. Geoff Atkins, Associate Vice President, Land and Building Services  
Dr. Derek Atkins, Associate Vice President, Academic Planning  
Mr. Al Poettcker, President & CEO, UBC Properties Trust  
Mr. Harold Kalke, former Chair, Board of Governors and Chair, UBC Committee on "University Boulevard"

### **OPEN AGENDA**

### **REMARKS**

Board Chair (Mr. Larry Bell)

Welcome to new Board Members

Mr. Larry Bell welcomed the following new members to the Board and expressed the hope that they would find their term of office a rewarding and enjoyable experience.

Ms Nicole Byres\*

Dr. Dennis Danielson\*\*

Mr. Martin J. G. Glynn\*

Ms Jay Grewal\*

Ms Karen Nishi\*

Mr. John Reid\*

Mr. Bryce Rositch\*

\*Three year term from February 11, 2002.

\*\*Three year term from February 1, 2002.

Mr. Bell reminded Board members that there would be a dinner for retiring members on May 16, 2002, at Norman Mackenzie House.

The David McLean Leadership Award for student members of the Board was presented to Ms Maryann Adamec and Mr. Tieg Martin.

Presentation from Mr. Harold Kalke, former Chair, UBC Board regarding University Boulevard Neighbourhood Plan

The following documentation had been circulated.

- Executive Summary dated March 1, 2002
- Previous Board History
- Report of the UBC Committee on “University Boulevard”

The University Boulevard Committee was established with the purpose of evaluating and making recommendations on the identity, character, functional land use, built form, and landscape components of the University Boulevard from Wesbrook Mall to East Mall, including the “bus loop” and the parking area immediately west of East Mall. A central component of the committee’s work was the consideration of appropriate entrance features, as well as consideration of the entire neighbourhood area, by identifying factors related to the character and design, and concepts to enhance the sense of place and functional integrity of this vital sector of the campus.

The Committee had conducted an analysis of the elements and principles by which a dynamic future of the University Town Centre can be achieved. The report constituted the findings of the Committee.

Mr. Harold Kalke had served as Chair of the Committee. He gave a comprehensive powerpoint presentation on the issue and responded to questions from Board members. In response to a question about density, Mr. Kalke stated that we have finally begun to appreciate the value of the land, and that the committee was proposing a variety of densities. With respect to the demand for service/retail space, Mr. Kalke stated that UBC Properties Trust receives daily and weekly inquiries from prospective tenants.

Dr. Danielson commented that he was opposed, at the moment, to the proposal to bring automobile and truck traffic into the centre of campus space.

Mr. Tieg Martin felt that the proposal would contribute greatly to the experience of living on campus. Mr. Martin pointed out that currently, after sundown, the core of the campus is dark and deserted and this contributes significantly to students' negative perception of safety. If buses can circulate through campus, and we have a well-lit, well-populated, vibrant environment, this will go a long way toward ameliorating this situation. He felt that the proposal was exciting and well conceived, and that he was fortunate to have the opportunity to be associated with it as a member of the committee.

On behalf of the Board, Mr. Larry Bell, expressed sincere appreciation to Mr. Kalke and his committee for their valuable work on this important issue.

## **OPEN AGENDA CONSENT ITEMS**

**IT WAS RESOLVED,**

**That the following items designated "consent" on the open agenda of the March 14, 2002, Board meeting be and are hereby approved as presented.**

**CARRIED.**

Reports and Recommendations from Senate

At the request of the Board Chair, President Martha Piper commented on the bicameral form of governance at UBC.

**IT WAS RESOLVED,**

**That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.**

**CARRIED.**

**IT WAS RESOLVED,**

**The following are approved as required under the University Act, Sections 37 (1)(i) (o) and 38).**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Applied Science, Graduate Studies, Arts and Science.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board concurs with the recommendation of Senate in approving curriculum proposals from the Faculty of Graduate Studies**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board concurs with the recommendation of Senate in approving the establishment of the Diploma in Music Performance**

**CARRIED.**

**IT WAS RESOLVED,**

**That, as recommended by Senate, the Board hereby approves the establishment of the Institute for Advanced Studies in Economics.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board concurs with the recommendation of Senate that the name of the Department of Mining and Mineral Process Engineering be changed to the Department of Mining Engineering.**

**CARRIED.**

## **Learning & Research**

Endowments

### **IT WAS RESOLVED,**

(1) That the Board of Governors hereby approves the following Endowment Deeds:

A. Faculty of Applied Science

**1. PAPRICAN Professorship in Pulp and Paper Engineering Endowment Deed**

B. Faculty of Graduate Studies

**1. St. John's College Endowment Deed**

**2. William Holland Prize Endowment Deed**

C. Faculty of Medicine

**1. R. Samuel McLaughlin Fund Endowment Deed**

**2. Sid Belzberg CH.I.L.D. Gastroenterology Research Fund Endowment Deed**

(2) That the Board hereby approves the following changes to existing Endowments:

(A) Awards, Scholarships, etc.

**Previously-Approved Awards With Changes in Terms:**

**Dollie Song-Hing Scholarship Endowment Deed**

**CARRIED.**

### **OPEN AGENDA ITEMS FOR DISCUSSION**

## **Property & Planning**

Tec de Monterrey—UBC House (Board 3)

The following documentation had been circulated:

- Executive Summary dated March 1, 2002

- Project Management Process Chart—Summary of Board Approvals
- Previous Board History
- Site Plan
- Architectural Plan: Elevation of Tec de Monterrey—UBC House

The President advised the Board that His Excellency President Fox of Mexico would be at UBC on April 16, 2002, for the opening of Tec de Monterrey—UBC House, and she hoped that members of the Board would be available to attend.

**IT WAS RESOLVED,**

**That, subject to the satisfactory completion of the Advisory Design Panel Review and a public meeting, the Board hereby grants Board 3 approval for the construction of Tec de Monterrey-UBC House at Place, and further that the schematic design, proceed to working drawings and tender and the funding release of \$60,000 for the next stage is approved.**

**Expenses to date are received for information.**

**CARRIED.**

**Finance**

Energy and Water Management Project and Financing (ECOTrek)

The following documentation had been circulated.

- Executive Summary dated March 1, 2002
- Project Summary
- Project Timeline
- Twenty-five Year Pro forma

Mr. John Reid asked if there was a standard pay-back model. Mr. Bell suggested that this might be a future topic of discussion for the Finance Committee.

**IT WAS RESOLVED,**

- 1 That, as required under Board of Governors signing resolution #7 for general contracts greater than \$1 million, the Board authorizes the execution of an energy efficiency management agreement with MCW—Custom Energy Solutions Ltd. (MCW) to implement a comprehensive energy and water management program.**

- 2 That financing of up to \$34.0 million to be repaid over a period of up to 24 years, for the upgrade of infrastructure in core-funded buildings and the central steam system be approved. (The total electricity, natural gas and water savings from these upgrades is estimated at \$3.0 million per annum.
- 3 That both approvals 1 and 2 above shall be subject to first, the confirmation of labour availability and cost, and second, the University receiving acceptable energy incentives to undertake this work (these energy incentives will be finalized through negotiations with BC Hydro).

**CARRIED.**

Mr. Larry Bell declared a conflict of interest with respect to the above-referenced item.

### Tuition and Related Fees Proposal

The following documentation had been circulated.

- Executive Summary dated March 11, 2002
- Proposed Schedule of Tuition and Course Fees
- Explanatory notes to accompany Attachment A
- Tuition Comparison
- Report on Academic Resource Comparisons
- Report on Administrative Costs, Efficiencies and Benchmarking

The following Deans of Faculties were in attendance during the discussion of this item:

Daniel Muzyka, Faculty of Commerce  
Edwin Yen, Faculty of Dentistry  
Rob Tierney, Faculty of Education  
John Cairns, Faculty of Medicine

Mr. Brian Sullivan spoke to the extensive consultation process with students and others, and Dr. Barry McBride gave a comprehensive overhead presentation on the proposal.

A lengthy discussion followed during which the President, Dr. McBride, Mr. Sullivan et al responded to questions from members of the Board.

The President recalled that the Board is on record as having the policy "no student otherwise qualified will be excluded for financial reasons alone...." She noted

that this places UBC as one of only two universities in Canada that have made that statement. She said that this is a policy that we take very seriously and one that we will honour. Ms Byres, speaking as a person from the interior of the province, stressed the importance of getting this message out to prospective students and their parents.

Mr. Tieg Martin noted that recommendation number three of the proposal was very complicated and would necessitate meaningful participation from students, heads of departments and deans. He felt that this was something that should be taken very seriously. He also pointed out that there is a commitment to graduate students that, in the first year of this plan, fee increases for graduate students would be reinvested directly back into graduate studies in terms of support and aid. The Board Chair stated that Mr. Martin's comments were duly noted and would be included in the minutes.

In response to a question, Dr. McBride replied, with respect to the Teaching and Learning Enhancement Fund, that students are involved in most of the proposals, as well as adjudication and writing of the proposals. The President undertook to report in due course on the numbers of students employed under the TLEF.

It was suggested that one of the issues for future debate by the Board should be the level of resources required to achieve the objectives of TREK 2000.

An amendment to the motion on the floor was proposed "That the MBA fees proposed be changed to \$14,000." The motion was DEFEATED.

President Martha Piper expressed her appreciation to the AMS and GSS for their very important input during the consultation process.

## **IT WAS RESOLVED,**

**That the Board hereby resolves to:**

- 1 Set and determine the fees for instruction in all programs and courses commencing on or after August 1, 2002, according to the fee schedule attached and marked "A";**
- 2 Allocate 20% of all monies collected as fee increases to advance scholarships, bursaries and other forms of financial support for students and to support the Teaching and Learning Enhancement Fund;**
- 3 Require an indication of specific allocations to improve learning and student support as part of the detailed 2002/03 budget to be presented May 2002.**
- 4 Direct the Administration to ensure that students in financial need are**



**offered the assistance they require to enroll or continue and report in March 2003 on those efforts and the use of University funds set aside for this purpose.**

- 5 Require the Administration, in March 2003, to report to the Board details of action taken to improve learning and student support, including graduate student support, through fee increases and general operational efficiencies.**

**CARRIED.**

Ms Maryann Adamec and Mr. Ben Pong asked that their opposing votes to the above resolution be recorded.

General Purpose Operating Fund Budget 2002/03

The budget, reflecting the anticipated provincial and federal grant support and tuition fees for the 2002/03 fiscal year, had been circulated.

It was noted that a revised and final budget will be brought to the Board at its May meeting.

**IT WAS RESOLVED,**

**That the General Purpose Operating Fund Budget 2002/03 be and is hereby approved.**

**CARRIED.**

**Learning and Research**

Policy #89 – Research and Other Studies Involving Human Subjects

The proposed policy entitled “Research and Other Studies Involving Human Subjects” had been circulated.

**IT WAS RESOLVED,**

**That the draft policy: Research and Other Studies Involving Human Subjects be and is hereby approved.**

**CARRIED.**

TRIUMF House (Board 1)

The following documentation had been circulated:

- Executive Summary dated March 1, 2002
- Previous Board Resolutions
- Project Management Process Chart
- Site Plan
- CCP for East Campus
- Application of Planning Principles

**IT WAS RESOLVED,**

**That the Board hereby approves the proposed relocation of TRIUMF House project in principle and its location.**

**CARRIED.**

Loon Lake (Board 1)

The following documentation had been circulated:

- Executive Summary dated March 1, 2002
- Project Management Process
- UBC Planning Principles
- Donor Agreement
- Map of Loon Lake Outdoor Education Center

**IT WAS RESOLVED,**

**That the Board hereby approves the proposed redevelopment of the Loon Lake Outdoor Education Centre at Malcolm Knapp Research Forest (Board 1) in principle and its location.**

**CARRIED.**

Aquatic Environment Research Laboratory (Board 1)

The following documentation had been circulated:

- Executive Summary dated March 1, 2002
- Summary of Board Approvals
- Planning Principles
- AERL Site Plan
- AERL Space Program

- AERL Design Backgrounder

**IT WAS RESOLVED,**

**That the Board hereby approves the proposed Aquatic Ecosystems Research Laboratory (Board 1) project in principle and its location.**

**CARRIED.**

**Other Business**

Reconstitution of Board Standing Committees—Addition of new Board members

**IT WAS RESOLVED,**

**That the reconstitution of Board Standing Committees be and is hereby approved.**

**CARRIED.**

**OPEN INFORMATION ITEMS**

**Planning & Property**

Major Projects Status Report

The Major Projects Status Report dated March 2002 had been circulated and was received for information.

**Finance**

Funds Raised and Donations Report

The Funds Raised and Donations Report for the period April 1, 2001 to February 15, 2002, had been circulated and was received for information.

**People**

Award Winners

The listing of award winners had been circulated and was received for information.

## **Community and International**

### 2010 Vancouver/Whistler Bid

The Board was advised that the 2010 Olympic Bid Corporation has identified UBC as its preferred site for construction of a hockey arena for the Winter Games. The Corporation and University administrations subsequently entered into a joint letter of intent to explore the feasibility of this option in details. A copy of the letter of intent dated November 15, 2001, had been circulated.