

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Monday, January 27, 2003, at 8:00 a.m. in the Chan Centre Concert Hall and subsequently in the Chan Centre Great Performers Lounge.

Present: Mr. L. I. (Larry) Bell, Chair
Dr. Martha C. Piper, President
Chancellor Allan McEachern
Ms Nicole Byres
Dr. Dennis Danielson
Mr. Mark Fraser
Mr. Martin Glynn
Ms Jay Grewal
Mr. Erfan Kazemi
Dr. Gregory A. Lawrence
Ms Karen Nishi
Mr. Ben Pong
Mr. John Reid
Mr. Bryce Rositch
Ms Linda E. Thorstad

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Barry C. McBride, Vice President Academic & Provost
Mr. Terry Sumner, Vice President, Administration and Finance
Dr. Indira Samarasekera, Vice President, Research
Mr. Brian Sullivan, Vice President, Students
Mr. Dennis Pavlich, Vice President External and Legal Affairs
Dr. Derek Atkins, Associate Vice President, Academic Planning
Mr. Geoff Atkins, Associate Vice President, Land and Building Services
Mr. Al Poettcker, President & CEO, UBC Properties Trust

OPEN AGENDA

Secretary's note: The Tuition Proposal item took place in the Chan Centre Concert Hall, and the balance of the meeting took place in the Chan Centre Great Performers Lounge.

Tuition Proposal

Mr. Larry Bell indicated that the discussion of the tuition proposal had been moved to the Chan Centre Concert Hall with a view to making the process as transparent

as possible.

He introduced the following Deans who were in attendance to provide support for the discussion:

Dr. Michael Isaacson (Applied Science) Dr. Robert Tierney (Education), Dr. Robert Sindelar (Pharmaceutical Sciences), Dr. Frieda Granot (Graduate Studies), Dr. Joost Blom (Law), Dr. Ed Yen (Dentistry) and John Cairns (Medicine).

Dr. Derek Atkinson, Associate Vice President, Academic Planning was also in attendance.

The Board received powerpoint presentations regarding the 2003/04 2004/05 tuition proposal from President Martha Piper, Dr. Barry McBride, Vice President, Academic and Mr. Brian Sullivan, Vice President, Students.

Highlights of the powerpoints were:

- Report on Student Financial Support 2002/03
- University Benchmarking and Efficiency Analysis Report
- The Consultation Process
- The Context
- Tuition Proposal Detail
- Issues Raised

President Martha Piper indicated that the following issues had been raised by the students following the Finance Committee meeting, and she provided responses.

- September versus May
- Multi-Year Tuition Proposal
- \$5 Million Question
- Benchmarks
- Graduate Student Support

With respect to graduate student support, the President indicated that a review in 2002/03 had highlighted the importance of Ph.D. students to meet the goals of Trek 2000. As a result of that report, the University Administration was committed to providing tuition waivers for full-time Ph.D. students for years 1-4 to begin in 2003/04. This proposal will be brought forward as part of the budget process.

A lengthy discussion followed.

A number of Board members commented on the fact that the initial step of

pulling together a collective set of targets that we can agree on for this University and developing resource allocation models and resource sourcing models had been extremely important and should be continued. It is very important to continue to develop a strategic plan on which to base informed decisions.

The principle that “no qualified domestic student be denied access to any degree program because of inability to pay” was recognized as being critical and fundamental. The view was also brought forward that it is important to continue to develop efficiencies and effectiveness, and to be diligent about securing additional funding outside the tuition fee increases.

Several Board members spoke against the tuition proposal during which the following points were made:

- Increasing tuition provides the Provincial Government with less incentive to properly fund the University
- Opposition to differential fees
- Concerns about timing and consultation process

Board Tuition Resolution 2003/04

IT WAS RESOLVED, That the Board:

- 1. Sets and determines the fees for instruction in all programs and courses commencing on or after May 1, 2003, according to the fee schedule attached and marked “A”;**
- 2. Approves 15% of the base increase and 20% of the beyond the base will be allocated to student financial assistance;**
- 3. Requires an indication of specific allocations to improve learning and student support as part of the 2003/04 budget to be presented March 2003;**
- 4. Requires that students in financial need are offered the assistance they require to enroll or continue and that the University report on those efforts and the use of University funds set aside for this purpose as part of considering the 2004/05 General Tuition Proposal;**
- 5. Requires the reporting to the Board of the details of action taken to improve learning and student support, including graduate student support, through fee increases and general operational efficiencies as part of considering the 2004/05 General Tuition Proposal.**

CARRIED.

SEE APPENDIX I.

Board Tuition Resolution 2004/05

IT WAS RESOLVED, That the Board:

- 1. Sets and determines the fees for instruction in the identified programs commencing on or after May 1, 2004, according to the fee schedule attached and marked "B";**
- 2. Requires an indication of specific allocations to increase student financial assistance and improve learning and students support as part of the detailed 2004/05 budget to be presented in Spring 2004.**

CARRIED.

SEE APPENDIX II.

Mr. Erfan Kazemi, Mr. Mark Fraser and Mr. Ben Pong voted against the above-referenced resolutions with respect to tuition.

REMARKS

Board Chair (Mr. Larry Bell)

- Recognition of UBC United Way Volunteers

- Members of UBC's United Way Volunteer team had been invited to the meeting to be recognized for the fabulous job of fundraising they had carried out this year under the direction of Deborah Austin. The University's goal of \$400 K had been exceeded to about \$468 K. In addition, Dr. Chuck Slonecker had received the United Way's Lifetime Service Award.

The United Way team was recognized and congratulated for its outstanding contribution to the welfare of the community.

OPEN AGENDA CONSENT ITEMS

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the January 27, 2003, Board meeting be and are hereby approved as presented.

CARRIED.

People

Reports and Recommendations from Senate

IT WAS RESOLVED,

That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

IT WAS RESOLVED,

That, as required under the University Act, sections 37 (l)(i)(o) and 38 the following is hereby approved:

CARRIED.

IT WAS RESOLVED,

The Board of Governors concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Arts and Graduate Studies

CARRIED.

IT WAS RESOLVED,

The Board of Governors approves the establishment of new awards as listed.

CARRIED.

IT WAS RESOLVED,

The Board of Governors approves the establishment of the interfaculty UBC Centre for Blood Research.

CARRIED.

Learning and Research

Endowments

IT WAS RESOLVED,

That the following endowments be and are hereby approved:

1. **Oyster River Research Farm Endowment Fund Terms of Reference**
2. **James and Setsuko Thurlow Fellowship in Peace and Disarmament Studies Endowment Fund Terms of Reference**
3. **Felix A. Durity Neurosurgery Research and Development Endowment Fund Terms of Reference**
4. **Richard J. Finley Research Scholar Award Endowment Fund Agreement**
5. **UBC Surgical Alumni Endowment Fund Terms of Reference**
6. **Peter W. Hochachka memorial Endowment Fund**
7. **Bong Pang Yee Scholarship**
8. **Dean of Commerce and Business Administration Scholarship**
9. **Ethel Davis MBA Scholarship**
10. **Naomi Grigg Scholarship**
11. **HSBC Emerging Leader Scholarship**
12. **HSBC Undergraduate Award**
13. **Tony Kozak Scholarship in Forest Measurement**
14. **Rita Krivel Memorial Scholarship in Dietetics**
15. **Jim and Gerry McIntosh Scholarship in Forestry**
16. **Physics and Astronomy Undergraduate Scholarship**
17. **Physics and Astronomy Graduate Scholarship**
18. **Larry Roberts Science One Memorial Scholarship**
19. **Margaret Fergusson Smith Memorial Scholarship**
20. **Adrian Weber Memorial Scholarship in Forest Ecology**
21. **Sidney Kaplan Prize in Family Medicine**
22. **Jongman KIM Memorial Prize in Korean Legal Studies**
23. **Raymond A. Pederson Prize in Physiology**
24. **Faculty of Arts Bursary**
25. **C. C. and Betty Chong Entrance Bursary in Medicine**
26. **C.C. and Betty Chong Bursary in Medicine**
27. **Class Act Bursary in Biochemistry and Molecular Biology**
28. **Class Act Bursary in Political Science**
29. **Faculty of Commerce and Business Administration Bursary**
30. **Jeanette Cooper Bursary in Midwifery**
31. **Naomi Grigg Bursary**
32. **Alex Hrennikoff Bursary**
33. **LKWM-YOGI Bursary in Nursing**
34. **Faculty of Science Bursary**
35. **Jean Elizabeth SIM Memorial Bursary in Education**
36. **E. G. and W.D. Touzeau Bursary**
37. **Vancouver Island District PABC Bursary**
38. **Mike Wells Memorial Bursary in Dentistry**
39. **Daniel R. Worsley Bursary**
40. **Marcia A. Boyd Award in Dentistry**
41. **Alvin G. Fowler Memorial Award**
42. **Henry and Lily Kung Award in Education**

43. **Henry and Lily Kung Award in Nursing**
44. **Jim and Gerry McIntosh Award in Forestry**
45. **Byron O'Malley Memorial Award in Pharmaceutical Sciences**
46. **Ruth Parnum King Memorial Prize in Music**
47. **Michael and Sonja Koerner First Nations Fellowship**

CARRIED.

OPEN AGENDA ITEMS FOR DISCUSSION

Property & Planning

Chemical and Biological Engineering Building (Board 3)

The following documentation had been circulated:

- Executive summary dated January 16, 2003
- Project Management Process
- Previous Board Resolutions
- Functional Program Space Summary
- Schematic Design Drawings
- Site Map

IT WAS RESOLVED,

That, with respect to the Chemical and Biological Engineering Clean Energy Research Center (CERC) the following action is hereby approved:

Board 3

Approval of Schematic Design; Proceed to working drawings and tender and funding release for consulting and project management to completion of working drawings: \$1,811,836

Expenses to date of \$332,563 are received for information.

CARRIED.

Finance

Mandatory Fee Proposal (Athletics)

It was noted that the proposed fee had been recommended by the University

Athletics Council (50% student membership), and that consultation had been carried out with student government and the general student community in January.

IT WAS RESOLVED,

That, effective May 1, 2003, the Athletics and Recreation fee be increased from \$154.91 per year to \$162.66 per year.

CARRIED.

Learning & Research

Policy #71—Consultation with Students About Tuition Fees

The following documentation had been circulated:

- Executive Summary
- Copy of the Call for Comments
- Copy of the Form Letter
- Black-lined Version of Draft Policy #71 and Procedures

IT WAS RESOLVED,

That the amendment of Policy #71: Consultation with Students about Tuition and Mandatory Fees in the form attached as Schedule “C” be and is hereby approved.

See Appendix III.

CARRIED.

Pond Relocation—The Origin and Persistence of Species Research (Board 1)

The following documentation had been circulated:

- Executive Summary dated January 15, 2003
- Project Management Process
- UBC Physical Planning Principles
- Map of Existing and Proposed Research Pond Locations

IT WAS RESOLVED,

That the Board hereby approves in principle (Board 1) i.e. the relocation of the temporary research facility known as the “Dolph Ponds” from its existing location to a new location in the Biosciences Reserve area of South Campus.

CARRIED.

Community & International

2010 Vancouver/Whistler Arena

The following documentation had been circulated:

- Executive Summary dated January 15, 2003
- Letter of Agreement dated December 13, 2002, between the University and the Vancouver 2010 Bid Corporation

IT WAS RESOLVED,

That the Board hereby ratifies the contract dated December 13, 2002, with the Olympic Bid Corporation in respect of the UBC Olympic Winter Sports Centre.

CARRIED.

Mr. Martin Glynn asked that it be noted for the record that he voted against the above-referenced resolution.

Following a discussion, the following resolution was approved.

IT WAS RESOLVED,

That the Board recommends that the President establish a committee to explore the continued use of one or more of the existing ice surfaces for University and Community purposes.

CARRIED.

Mr. Larry Bell and Chancellor Allan McEachern declared a conflict of interest with respect to the 2010 Olympic arena.

Employee Relations

Amendment No. 5 to the Plan Restatement of the University of British Columbia Staff Pension Plan

IT WAS RESOLVED,

That Amendment No. 5 to the Plan Restatement of the University of British

Columbia Staff pension Plan be approved; and that the January 2003 Plan Consolidation be adopted.

That the President and the Vice-President, Administration and Finance be authorized and empowered to approve on behalf of the Board of Governors of the University of British Columbia any revision to Amendment No. 5 to the Plan Restatement and to the January 2003 Plan Consolidation of the University of British Columbia Staff Pension Plan as may be required:

- A. By Canada Customs and Revenue Agency, to ensure continued registration under the Income Tax Act (Canada) of the Plan as amended;**
- B. By the Superintendent of Pensions, to ensure continued registration under the Pension Benefits Standards Act of the Plan as amended; or**
- C. In the opinion of the Plan's legal counsel, to avoid any breach of the law.**

CARRIED.

OPEN INFORMATION ITEMS

Planning & Property

Major Projects Status Report

The major projects status report for January 2003 had been circulated and was received for information.

It was noted that a walking tour of the campus would be organized following the March 20, 2003, Board meeting.

Parking Plan

A comprehensive parking plan entitled "Replacement Parking Plan 2002/03 – 2011/12" had been circulated and was received for information.

The Property & Planning Committee Chair observed that this was a well thought out model, and appreciation was expressed to the staff who had prepared the parking report.

Mr. Bryce Rositch drew attention to the potential costs of providing new parking facilities.

Mr. Larry Bell indicated that this issue could be addressed when the ancillary budget for parking comes forward to the Board.

Public Process—University Boulevard Neighborhood Plan

Ms Linda Thorstad stated that the Property & Planning Committee had identified the need for very adequate consultation on this issue, and had suggested that the consultation period should be extended if it was felt necessary to do so.

Finance

Benchmarking and Efficiency Analysis Report

The University Benchmarking and Efficiency Analysis Report dated January 2003 had been circulated and was received for information.

Mr. John Reid indicated that this report lays out the ground work for resource allocation, and that he was very encouraged by the work done to date.

Mr. Terry Sumner indicated that the Finance Committee would be holding a special meeting in February for the purpose of reviewing the Trek 2000 financing model.

General Purpose Operating Fund Projection to March 31, 2003

An update on the general purpose operating fund projection to March 31, 2003, was received for information.

The report projected a break-even year-end forecast.

International Tuition Fee

The Board was advised that International tuition fees for ISI students will increase by 2.61% to reflect the increase in the UBC education price index. The new per credit fee for ISI students will be \$529 (up from the current \$516) effective May 1, 2003.

People

Award Winners

The January 2003 listing of award winners had been circulated and was received for information.

Alumni Association Report

A report on current activities of the Alumni Association had been circulated

and was received for information.

Student Financial Assistance Support

A report dated January 15, 2003, on Student Financial Assistance Support was received for information. The report included the following:

- Measures taken in 2002/03 to improve access to the Office of Student Financial Assistance and Awards and to raise awareness about the Board's resolution on Access
- Summary of 2002/03 Student Financial Support provided, by category and source (external/University) of assistance: bursaries, university interest-subsidized loans, work-study, etc.
- Summary of UBC Bursary Fund Allocations 2002/03
- Graduate Student Support 2002/03
- Summary of on-going UBC research into Student Financial Support and Access
- Key Student Financial Support issues to fulfill the Board's commitment to access in 2003/04

Retirement Policy

The Board received a draft of proposed amendments to Policy #52 that consolidates the current versions of Policy #27 and Policy #52. The amendments provide greater flexibility through the addition of post-retirement employment contracts for exceptional faculty who have received the highest acclaim from the academic community and who continue to distinguish themselves as scholars. These post-retirement employment contracts can be used to retain such faculty past the age of 65 when it is in the best interests of the University to do so.

Faculty Hiring Process

A report from Dr. Barry C. McBride providing an overview of the process used to develop the faculty-hiring plan was received for information.

Canada Research Chairs

An update on the Canada Research Chairs was received for information. It was noted that the University has been allocated a total of 155 chairs over five years.

Learning & Research

Presentation from Dr. Nassif Ghoussoub, Director, Pacific Institute for Mathematics

Dr. Gregory Lawrence reported that Dr. Nassif Ghoussoub had given an informative and inspirational presentation on the activities of the Pacific Institute for Mathematics at the Learning & Research Committee meeting on January 23, 2003.

Kuwait Update

Dr. Lawrence reported that the Learning & Research Committee had received an update from Dr. Neil Guppy with respect to the Kuwait project. This initiative seems to be progressing well.

Undergraduate Research Initiative

A report dated January 15, 2003, indicated that one of the strategies identified in TREK 2000 is to develop learner-centered undergraduate curricula that incorporate research, international, interactive and interdisciplinary components. Toward this purpose, an undergraduate research conference was organized jointly with support from the offices of the Associate Vice President, Academic Programs, the Vice President Students and the Vice President Research. It was noted that the University will continue to provide and expand opportunities for undergraduate participation in research.

Dr. Lawrence commented that this initiative was very inspirational as well.

Community and International

Communication Plan Report Card

The annual report dated January 2003 on the UBC Communication Plan was received for information. The document represents the proposed communication goals and strategies for UBC for 2003.

Federal and Provincial Budgets 2003

A report on the fiscal year 2003-2004 federal and provincial budget previews was received for information.

Vancouver Sun Article: "UBC: Tower of Power on Point Grey"

The above-referenced article was received for information.

Great Northern Way Campus

Mr. Rositch reported that UBC Properties Inc. has now moved its offices to the Great Northern Way Campus.

In response to a question, Mr. Dennis Pavlich indicated that he would be meeting with City of Vancouver officials in the near future regarding the proposed text amendments.

Audit

Environmental Programs Annual Report

The 2002 Annual Report entitled “Improving Environmental Programs at UBC” prepared by the Department of Health, Safety and Environment, had been circulated and was received for information.

A question was raised as to why the units of measure change for disposal of materials at the Environmental Services Facility. Ms Lisa Castle undertook to provide an answer.

Research Safety Annual Report

A progress report dated January 2003 entitled “Improving Research Safety Services at UBC prepared by the Department of Health, Safety and Environment, had been circulated and was received for information.

A member of the Board noted that, given the Canadian Nuclear Safety Commission has expressed concerns about the current controls for radioactive materials, what is the current system and what are we doing to address the CNSC findings? Ms Lisa Castle also undertook to provide an answer to this query.