

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, October 2, 2003, at 8:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present: Mr. John M. Reid, Chair  
Dr. Martha C. Piper, President  
Chancellor Allan McEachern  
Ms Nicole Byres  
Dr. Dennis Danielson  
Mr. Jesse Eckert  
Mr. Martin J. G. Glynn  
Ms Jay Grewal  
Ms Karen Nishi  
Mr. Ben Pong  
Ms Amina Rai  
Mr. Bryce Rositch

A message of regret for absence was received from Dr. Gregory Lawrence.

In Attendance: Mrs. Nina Robinson, Secretary to the Board  
Dr. Barry McBride, Vice President Academic & Provost  
Mr. Terry Sumner, Vice President, Administration and Finance  
Dr. Indira Samarasekera, Vice President, Research  
Mr. Brian Sullivan, Vice President, Students  
Mr. Dennis Pavlich, Vice President External and Legal Affairs  
Ms Lisa Castle, Associate Vice President, Human Resources  
Dr. Derek Atkins, Associate Vice President, Academic Planning  
Mr. Geoff Atkins, Associate Vice President, Land and Building Services  
Mr. Al Poettcker, President & CEO, UBC Properties Trust

### OPEN AGENDA

### REMARKS

#### Board Chair

Mr. John Reid congratulated President Martha C. Piper on being named an Officer of the Order of Canada. Dr. Piper's citation is reproduced below:

Martha C. **Piper**, O.C.  
Vancouver, B.C.  
Officer of the Order of Canada

A physical therapist and child development specialist by training, Martha Piper is a major force in the rejuvenation and advancement of research in this country. President and vice-chancellor of the University of British Columbia (UBC) and former vice-president of Research at the University of Alberta, she successfully advocated for the Canada Research Chairs Program to recruit scientists and to encourage them to remain here. Also a trusted government advisor, she has helped to bring about the Canada Foundation for Innovation and the Canadian Institutes of Health Research. Believing that universities must play a role within their communities, she is the impetus behind UBC's Downtown Eastside Learning Exchange, providing disadvantaged people with access to higher education.

Mr. Reid also congratulated Mr. Martin Glynn on being appointed Group General M President and Chief Executive Officer of HSBC USA Inc. and HSBC Bank USA.

President

President Martha C. Piper made a powerpoint presentation to the Board entitled "Admissions: Facts & Figures."

**OPEN AGENDA CONSENT ITEMS**

**IT WAS RESOLVED,**

**That the following items designated "consent" on the open agenda of the October 2, 2003, Board meeting be and are hereby approved as presented.**

**CARRIED.**

**OPEN**

Property & Planning

TRIUMF House Order in Council

The following documentation had been circulated.

- Executive Summary dated September 10, 2003
- East Campus Context Map

**IT WAS RESOLVED,**

**That the University Administration be and is hereby authorized to obtain Lieutenant Governor in Council (order-in-council) approval under Section 50 (2) of the University Act to lease a portion of East Campus Lands (as shown on the attached plan) to TRIUMF for a period of up to 99 years.**

**CARRIED.**

Learning and Research

Endowments--General

**IT WAS RESOLVED,**

**That the Board hereby approves the following Endowment Deed:**

**Faculty of Arts—Donald W. Paty UBC Neurology Endowment Fund Agreement**

**That the Board hereby approves the following change to an existing Endowment:**

**Edie Ehlers Spinal Cord Research Endowment Fund**

**CARRIED.**

**OPEN AGENDA ITEMS FOR DISCUSSION**

Property & Planning

University Boulevard Draft Neighbourhood Plan

The following documentation had been circulated.

- Executive Summary dated September 24, 2003
- Previous Board History
- Record of Meetings (September 2003)
- Draft University Boulevard Neighbourhood Concept Plan
- Letter dated September 22, 2003, from Chuck Brook
- Letter dated September 29, 2003, from Dr. A. G. Lewis
- Open Letter dated September 23, 2003, from Dr. Anthony H. J. Dorsey
- Presentation dated April 10, 2003, entitled “Learning and Living Together” by SCARP Students

Ms Amina Rai read the following letter into the record reflecting the position of the Alma Mater Society

**“AMS Open Letter to the Board of Governors**

October 2, 2003

The AMS, the student society of UBC, opposes the adoption in principle of the University Boulevard draft Neighbourhood plan at the Board level for a number of reasons. Primarily, the student society is concerned that the University has not released a clear plan for the design process moving forward. Specifically, the University has not outlined a timeline, the stakeholders involved, the method or form of consultation or the process as to how stakeholder recommendations will be incorporated. In addition, the development permit process and the process articulated in the Board motion, while allowing for consultation on specific buildings, does not allow for the implementation of overall vision for this space. Such a vision, if created, would permit students, faculty and staff to fully understand and contribute to the totality of the development.

The AMS has already committed to engaging students in a meaningful, participatory process regarding University Boulevard developments. The student summit, hosted by the AMS and GSS on Monday September 22<sup>nd</sup>, was a preliminary step in this process that generated a lot of positive feedback from the students involved. Students appreciated the diversity of perspectives presented, the interactive focus groups, and the sincere inclusion of student recommendations. In comparison to a University public meeting, one student wrote that, for a change, it felt like students were part of the process as opposed to being the critics of it.

Overall, the summit encouraged, inspired, and united students and, as indicated by a participant of the event, the summit this past September has been “important in creating a standard for meaningful consultation.” Students are willing to work with the University to design a process and area which is unique and meets the needs of the community.

The AMS is planning on furthering this participation process as the months proceed. We are inviting the University to formally recognize and participate in this process. The AMS plans include establishing a University Boulevard Steering Committee with representatives from all stakeholder groups: faculty, staff, students, the UEL and the Administration. Secondly, the AMS will continue its participatory process of focus groups and consistent feedback to design a process of involvement and consultation around University Boulevard and other developments on campus. As students determine the process they would like to see, they will also have a chance to determine a vision and criteria for developments in the area. The AMS is committed to putting the time and effort into this process and would like a similar guarantee from the University. We would like continued support for this student process through continued funding and

University participation. We are, however willing to go ahead without the University's support and run this as a counter-process to the University's official process.

The Student Summit and the commitments outlined above illustrate the willingness and creativity of students to play a meaningful role in the development process on campus. The AMS hopes the Board of Governors will recognize this and hold off on approving the plan until a mutually agreeable process can be articulated by the University, the student society and all other stakeholders. It is premature for the Board to pass this neighbourhood plan before there is a clear vision for the process moving forward that includes meaningful student participation.”

A lengthy discussion followed. During the discussion, it was noted that the concerns expressed in the Alma Mater Society letter would continue to be addressed, and it was requested that the minutes reflect this commitment.

Several Board members spoke to the suggestion that the decision be postponed to the November 2003 meeting of the Board. It was felt, however, that the University Administration has made a tremendous effort to build consensus and was committed to the ongoing process. The urgent need to deal with the transit issue was also stressed.

## **IT WAS RESOLVED,**

### **Recitals:**

- A. The University's obligations with respect to planning non-institutional development for the Point Grey campus are set out in the Official Community Plan, 1997 ("OCP"), the GVRD-UBC Memorandum of Understanding, 2000 ("MOU"), and the Comprehensive Community Plan ("CCP") with respect to the eight local areas.**
- B. The OCP envisages a university town that is a compact, liveable, environmentally sustainable place where students, staff and faculty can live, work and study, and which is pedestrian and transit focussed. The OCP bylaw mandates the development of a pedestrian-oriented commercial centre near the transit centre at East Mall and University Boulevard. The OCP and neighbourhood planning of the University Town promotes Trek 2000 and the university's land planning principles – "A Legacy and a Promise".**
- C. The Board of Governors has previously approved Neighbourhood Plans for the Theological and the Mid-Campus local areas; in September 2001 the Board of Governors approved the establishment of the University Town Committee to develop a University Boulevard Neighbourhood Plan.**

- D. The successful implementation of U-Pass in September 2003 has resulted in significant increases in transit bus congestion at University Boulevard, which in turn requires that the university take immediate steps to implement short term and long term solutions.**
- E. The Board has required endorsement of the University Boulevard neighbourhood plan to include consideration of the development of neighbouring precincts such as the Athletic Commons, Student Union Boulevard and adjacent parts of the Main Mall Greenway.**
- F. The consultation process under the MOU with the GVRD is being fully complied with.**
- G. The endorsement by the Board of Governors of the Draft University Boulevard Neighbourhood Plan is being sought.**

**1.1 The Board of Governors hereby endorses the draft University Boulevard Neighbourhood Plan as follows:**

- a. The 'Gateway' Precinct**
- Granite Gate feature**
  - New Dentistry Building on south side**
  - 3 buildings for university-related shops and services, university housing and new institutional uses on the north side of University Boulevard**
  - Street end view of new Information Centre (at East Mall)**
- b. The Park / Greenway Precinct**
- Expansive green park area on University Boulevard (south side)**
  - Landscaping & quiet areas of repose**
  - A new Information Centre at East Mall & University Boulevard**
  - University Boulevard Greenway to extend west and intersect the Main Mall Greenway**
- c. The Below-Ground, Transit Station (University Square Precinct)**
- Secure and separate transit loading and unloading area**
  - Well-defined points of egress to University Square above**
  - Expansive natural lighting from above**
  - Security controls that meet the standards set by Crime Prevention Through Environmental Design (CPTED).**

**d. University Square**

- **Well-defined access to the transit station below**
- **University Square to become the ‘social heart’ of the university – a central meeting / gathering place within the university**
- **The urban design of University Square to ensure maximum sun exposure (for cafes and restaurants to move outdoors)**
- **2 buildings located on the east and west of the square to ‘contain’ the public space. University-related shops and services at ground level (with University housing above), with some shops and service below ground level**
- **Well-defined pedestrian linkage / urban design to ensure strong orientations with SUB (north), the Irving K. Barber Learning Centre (north-west), the Bookstore (south-west), Main Mall (west) and the medical precinct (south)**
- **Landmarks to include the grassy knoll, a fountain and campanile**

**1.2 Endorsement of the Draft Neighbourhood Plan enables the University to pursue processes with the GVRD under the MOU with further reporting to and approval by the Board. Endorsement does not supercede the five-step Project Management Protocol which requires that all institutional development be submitted to the Board of Governors for approval. This approval process includes the Board of Governors’ approval for the design and construction of buildings and landscape spaces.**

**2. Endorsement of the Draft of the University Boulevard Neighbourhood Plan, as set out in clause 1, is subject to the following conditions:**

- a. no buildings will exceed five stories in height;**
- b. design of buildings, public spaces and landmarks referred to in the Draft University Boulevard Neighbourhood Plan (except the Dentistry Building) (“Works”) will be subject to design competitions;**
- c. a committee representing stakeholders of the university (including students, faculty, staff and alumni) will be established by the President to oversee and implement the competition, and make recommendations to the Board of Governors on the campus designs for the Works as based upon the results of a design competition that includes within its process voting by the campus community;**
- d. all designs for the Works, plus the design or re-design of roads required by the Fourth Draft of the University Boulevard Neighbourhood Plan will be**

subject to further approvals from the Board of Governors;

- e. consultation with the AMS prior to the development of any buildings comprising shops and services;
- f. funding for the University Boulevard Works must be secured from sources other than the university's General Purpose Operating Fund, and any funds generated from any revenue-producing Works will be applied to the cost of the implementation of the University Neighbourhood Plan, and thereafter to endowments.

**3.1 In respect of adjacent precincts outside the purview of the draft University Boulevard Neighbourhood Plan, the Board approves in principle:**

- a. **The development of a new Athletic Commons Precinct emphasizing the following elements:**
  - **Athletic uses to form an 'Athletic Commons'**
  - **Relocated Empire Pool (10 lane, 50 metre)**
  - **Reconfiguration of McInnes Field (net increase in size of 250 square metres)**
  - **New consolidated drop-off, entry, and change rooms for pool and gym users**
  - **Direct access from the below ground transit station**
  - **Direct access from the new underground parking associated with the University housing on University Boulevard**
- b. **The redevelopment of Student Union Boulevard Precinct emphasizing a redesigned, street end to focus / highlight street-end view of the new Irving K. Barber Learning Centre**
- c. **The redevelopment of a Main Mall Greenway Precinct emphasizing**
  - **A major landscape redesign of Main Mall to create a new pedestrian Greenway**
  - **Unobstructed views down Main Mall to the north (mountains)**

**3.2 Endorsement under this resolution of a new Athletics Commons and the redesign of roads (including Main Mall) requires further approvals from the Board of Governors upon submission of detailed design information.**

**CARRIED.**



Mr. Jesse Eckert and Ms Amina Rai recorded their negative vote to the foregoing resolution. Mr. Ben Pong abstained.

The Board Chair recorded thanks to Ms Nicole Byres for the considerable amount of time and effort she had expended to put this recommendation before the Board. Mr. Dennis Pavlich and his staff were also thanked for their extraordinary effort on this issue.

#### East Campus Draft Neighbourhood Plan

The following documentation had been circulated.

- Executive Summary dated September 24, 2003
- Drawings for the East Campus Draft Neighbourhood Plan
- Fact sheet: East Campus Draft Neighbourhood Plan
- Text of the East Campus Neighbourhood Plan dated August 1, 2003, on file with the Board Secretary

#### **IT WAS RESOLVED,**

**That the Board of Governors hereby endorses the East Campus Draft Neighbourhood Plan.**

**CARRIED.**

#### Finance

Tuition Fee Adjustment: International Student Initiative (ISI) Students

#### **IT WAS RESOLVED,**

**That, in accordance with the policy approved by the Board on September 24, 2001 (i.e. in the future, tuition fees shall be adjusted annually to reflect changes in the UBC education price index), effective May 1, 2004, the new per credit fee for International Student Initiative (ISI) students be increased to \$542.**

**CARRIED.**

#### International Graduate Student Application Fee

#### **IT WAS RESOLVED,**

**That, effective immediately for applicants submitting applications for 2004-05, an**

**increase in the International Application Fee for Graduate Studies from \$90 CDN to \$150 CDN be approved.**

**CARRIED.**

Robson Square—Budget

**IT WAS RESOLVED,**

**That the 2003/04 UBC at Robson Square Budget be and is hereby approved.**

**CARRIED.**

People

University Killam Professorship

It was noted that the designation “University Killam Professor” recognizes the most exceptional members of faculty who have distinguished themselves as scholars and as a result have received the highest acclaim by the academic community and the general public.

**IT WAS RESOLVED,**

**That the Board hereby approves conferring the designation University Killam Professor on Dr. Ian K. Affleck, Dr. David H. Dolphin and Dr. Michael R. Hayden.**

**CARRIED.**

Community and International

UBC/City of Vancouver Charter

An executive summary, to which was attached a copy of the draft Charter for the Relationship between The City of Vancouver and The University of British Columbia, had been circulated.

**IT WAS RESOLVED,**

**That the draft Charter for the Relationship between The City of Vancouver and The University of British Columbia be and is hereby approved.**

**CARRIED.**

## **OPEN INFORMATION ITEMS**

### ***Property & Planning***

#### **Major Projects Status Report**

The Major Projects Status Report for September 2003, had been circulated and was received for information.

The report has been improved to provide greater depth of information reported and ease of viewing.

The Chancellor asked if the University has a long-term plan for future capital projects. Mr. Geoff Atkins responded that there is a ten-year capital plan that can be made available.

#### **University Network Program Update**

The final report to the UBC Board of Governors with respect to the University Networking Program had been circulated and was received for information.

Mr. Ted Dodds, Associate Vice President, Information Technology, and members of the University Networking Program Team, as well as Mr. Geoff Atkins, were congratulated on an outstanding piece of work in designing and implementing the world's largest campus wireless network. It was noted that the project was completed six months ahead of schedule and was on budget.

The Property & Planning Committee had requested that a report on the University's e-strategy come back to the Board.

#### **University Neighbourhoods Association**

The University Neighbourhoods Association annual report dated June 2003 had been circulated and was received for information.

It was noted that a consultant has been engaged to advise on process, and that this matter will come back to the Board.

#### **South Campus Draft Neighbourhoods Association**

Mr. Dennis Pavlich stated that we are looking at a new form of consultation where stakeholders are involved in putting the plan together, and we are hiring a third party to manage the process. He confirmed that there will be a subsequent report back to the Board.

## OCP Review

Mr. Dennis Pavlich updated the Board regarding the statutory review of the OCP. He indicated that there has been one public meeting to date. Ms Byres indicated that status reports will be made to the Board as the process proceeds.

## *Finance*

### TRIUMF Financial Statements

The TRIUMF financial statements for the year ended March 31, 2003, had been circulated and were received for information.

## *People*

### Award Winners

The listing of award winners had been circulated. It was noted that Mr. Erfan Kazemi, former student member of the Board, had been given the Outstanding Student Award by the UBC Alumni Association.

### Alumni Association Report

The report on UBC Alumni Association activities and events was received for information.

### UBC Alumni Association—Integrated Framework

Mr. Brian Sullivan reported that there continues to be encouraging progress and momentum on this issue.

### Report on Teaching Space Upgrades

The report outlined progress in meeting the teaching space upgrade target of 10% for 2003.

### Student Financial Support 2003/04—Update

An update with respect to student financial support 2003/04 was received for information.

Dr. Dennis Danielson thanked Mr. Sullivan for his ongoing hard work, and for the fullness of the information that is provided to the Board on this issue.

### Canada Graduate Scholarships

Dr. McBride reported that the Canada Graduate Scholarships were put in place by the Federal Government last year, and that they involve substantial amounts of money. Dr. McBride indicated that UBC is doing well in the first round allocations for these scholarships which bodes well for the future.

### ***Learning & Research***

Presentation from Dean Robert Sindelar, Faculty of Pharmaceutical Sciences

Dean Robert Sindelar made a presentation to the Board regarding the work of the Faculty of Pharmaceutical Sciences. Dr. Sindelar indicated that it is the Faculty's vision to "work to enhance the health and well-being of the residents of our British Columbia, the nation, and beyond." He stated that the Faculty is faced with new challenges and is well positioned to take a leadership role in this process of change and growth.

Mr. John Reid thanked Dean Sindelar for his energy and enthusiasm and for his obvious commitment to the work of his Faculty.

### ***Community and International***

President's Tour Schedule with Alumni Receptions

The above-referenced report had been circulated and was received for information.

Annual General Meeting

An update on the 2003 Annual Report and Annual General Meeting was received for information.

Olympic Winter Sports Centre

Mr. Brian Sullivan anticipated that a report on facilities would come to the Board in January 2004.

### ***Audit***

Faculty Pension Plan Annual Report and Financial Statements

Staff Pension Plan Annual Report and Financial Statements

The above-referenced annual reports and financial statements for the years ended December 31, 2002 and 2001 had been circulated and were received for information.

