

## THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, January 29, 2004, at 8:00 a.m. in the Board and Senate Room of the Old Administration Building.

Present: Mr. John M. Reid, Chair  
Dr. Martha C. Piper, President  
Chancellor Allan McEachern  
Ms Nicole Byres  
Dr. Dennis Danielson  
Mr. James Eccott  
Mr. Jesse Eckert  
Dr. Arun Garg  
Dr. Gregory Lawrence  
Ms Karen Nishi  
Mr. Ben Pong  
Ms Amina Rai  
Mr. Bryce Rositch  
Mr. Douglas Whitehead

A message of regret for absence was received from Ms Jay Grewal.

In Attendance: Mrs. Nina Robinson, Secretary to the Board  
Dr. Barry McBride, Vice President Academic & Provost  
Mr. Terry Sumner, Vice President, Administration and Finance  
Dr. Indira Samarasekera, Vice President, Research  
Mr. Brian Sullivan, Vice President, Students  
Mr. Dennis Pavlich, Vice President External and Legal Affairs  
Ms Lisa Castle, Associate Vice President, Human Resources  
Mr. Geoff Atkins, Associate Vice President, Land and Building Services  
Mr. Al Poettcker, President & CEO, UBC Properties Trust

### OPEN AGENDA

### REMARKS

#### Board Chair (Mr. John Reid)

Mr. John Reid welcomed Mr. James Eccott, Dr. Arun Garg and Mr. Douglas Whitehead to their first Board meeting. He expressed the hope that they would find their term of office a rewarding and enjoyable experience. The three members had been appointed by the Lieutenant Governor in Council for a three-year period from December 11, 2003.

President

The President arranged for the circulation of an excerpt from the January 24, 2004, issue of the Economist showing that UBC is now ranked 35<sup>th</sup> among the world's 500 top universities. Published by the European Commission, the executive body of the European Union, and compiled by researchers at the Shanghai Jiao Tong University Institute of Higher Education, the 2003 academic ranking guide placed Harvard at number one with Massachusetts Institute of Technology, Oxford University and the University of Cambridge in the top 10.

**OPEN AGENDA CONSENT ITEMS**

**IT WAS RESOLVED,**

**That the following items designated "consent" on the open agenda of the January 29, 2004, Board meeting be and are hereby approved as presented.**

**CARRIED.**

People

Recommendations from Senate

**IT WAS RESOLVED,**

**That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.**

**CARRIED.**

**IT WAS RESOLVED,**

**That, as recommended by Senate, the Board approves the following actions as required under the University Act Sections 37 (1)(i)(o) and 38).**

**CARRIED.**

**IT WAS RESOLVED,**

**That the new awards listed be approved; and that the Senate arrange to send letters of thanks to the donors.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board of Governors approves the change in name from the Centre for the Study of Curriculum and Instruction (CSCI) to the Centre for Cross-Faculty Inquiry in Education (CCFI).**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board of Governors concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Applied Science, Commerce and Business Administration, Education, Graduate Studies, Pharmaceutical Sciences and Science.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board of Governors approves the change in name of The iCAPTURE Centre to the James Hogg Icapture Centre for Cardiovascular and Pulmonary Research.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board of Governors concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Education and Graduate Studies.**

**CARRIED.**

**Learning and Research**

Endowments--General

(1) That the Board hereby approves the following Endowment Deeds:

EF = Endowment Fund TOR = Terms of Reference TS = Testamentary Summary

1. A. Faculty of Science

1. International Collaboration on Repair Discoveries (ICORD) Trainee EF TOR

B. Scholarships, Fellowships etc.

**NEW AWARDS – ACADEMIC MERIT-BASED**

***Scholarships:***

1. William Royce BUTLER and Jean Campbell Butler Scholarship TS
2. John C. CLARK Scholarship in U.S. Studies EF TOR
3. Harold and David FREEMAN Scholarship in Law EF TOR
4. Right Honourable Don MAZANKOWSKI Scholarship EF TOR

***Fellowship:***

5. James L. and Donald A. DUNCAN Fellowship to Advance Excellence in Journalism  
EF Agreement

***Prizes:***

6. Wil Evon McCREERY Memorial Prize EF TOR
7. James MILLER Memorial Prize EF TOR

**NEW AWARDS – FINANCIAL NEED-BASED**

***Bursaries:***

8. Gary McCARTHY Bursary in Social Work and Family Studies EF TOR
9. Mary Elizabeth MURPHY R.N. Memorial Bursary EF TOR
10. Marvin A. TUNG Memorial Bursary EF TOR

**2. NEW AWARDS – SERVICE, LEADERSHIP AND ACTIVITIES**

11. Amanda Araba OCRAN Memorial Award EF TOR
12. Robert S. REID Award in Law EF TOR

(2) That the Board hereby approves the following changes to existing Endowments:

**2.1. PREVIOUSLY-APPROVED ANNUAL AWARD NOW ENDOWED**

13. William ROBBINS Memorial Prize in British Literature EF TOR

**2.2. PREVIOUSLY-APPROVED ENDOWED AWARD WITH REVISED SCHEDULE A TERMS**

14. Roman M. BABICKI Fellowship in Medical Research Endowment Deed

**2.3. PREVIOUSLY-APPROVED ENDOWED AWARD WITH REVISED TITLE**

15. Douglas and Beverly BANKSON Scholarship in Creative Writing EF TOR

(3) That the Board hereby approves the following transfer between existing Endowments:

A. Faculty of Medicine

1. William, Sadie and Edwin Rowan Student Endowment Fund.

A further \$10,000 from the capital of the fund be transferred to the capital of the Dollie Son-Hing Scholarship

**CARRIED.**

**Community and International**

Naming of Campus Facilities

**IT WAS RESOLVED,**

**That the Board approves the naming of four unnamed campus roadways and one park to assist in the Campus and Community Planning Wayfinding Project as follows:**

1. **Somerset Lane**
2. **Hospital Lane**
3. **Eagles Drive (to be assigned in the vicinity)**
4. **Larkin Drive**
5. **Hawthorn Place Park**
6. **Hawthorn Lane**

**CARRIED.**

**IT WAS RESOLVED,**

**That the Board approves the following:**

**(1) That the building housing the UBC Treasury be renamed Orchard House; (2) the two unnamed roadways be named Sauder Lane and Volkoff Lane; and (3) the wooded area adjacent to the east side of the Promontory Project in Hawthorn Place be named Rhododendron Wood.**

**CARRIED.**

**IT WAS RESOLVED,**

**That the new science students building be named Abdul Ladha Science Centre.**

**CARRIED.**

### **OPEN AGENDA ITEMS FOR APPROVAL**

#### ***Property & Planning***

Chemical and Biological Engineering Building (Board 4) (See also Finance)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Project Management Process
- Previous Board Resolutions

**IT WAS RESOLVED,**

**That the following action is hereby taken in connection with the Chemical and Biological Engineering Clean Energy Research Centre (CERC):**

#### **Approval of the Capital Project**

- **Final Budgets-Capital Budget**           **\$38,605,300**
- Operating Budget**                   **\$ 1,030,000**
- **Funding Release**                           **\$36,063,464**
- **Award of Contract**

**Funding releases to date in the amount of \$2,541,836—Received for information.**

**CARRIED.**

**(See Finance Committee for approval of funding)**

Irving K. Barber Learning Centre (post Board 3 Funding Release)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Project Management Process
- Previous Board Action

Concern was expressed about traffic safety on the East Mall during construction of the Learning Centre.

**IT WAS RESOLVED,**

**That the following action is hereby taken in connection with the Irving K. Barber Learning Centre:**

- **Approval of a funding release in the amount of \$7,000,000**
- **Expenses to date of \$5,298,000—Received for information.**

**CARRIED.**

Loon Lake Education Centre at Malcolm Knapp Research Forest (Board 2)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Project Management Process
- Previous Board History
- Conceptual Rendering

It was agreed that a business plan for the Loon Lake Education Centre would be provided at the March 2004 Board meeting.

**IT WAS RESOLVED,**

**That the following action is hereby taken in connection with the Loon Lake Education Centre at Malcolm Knapp Research Forest:**

**Approval of the following:**

<b>Preliminary Capital Budget</b>	<b>\$3,682,000</b>
<b>Preliminary Operating Budget</b>	<b>425,000</b>
<b>Schedule</b>	
<b>Program</b>	
<b>Consultants</b>	<b>Design-Build</b>
<b>Proceed to Schematic Design</b>	
<b>Funding Release</b>	<b>\$ 50,000</b>

**It is noted for information that there have been no funding releases to date and expenses to date are \$10,700.**

**CARRIED.**

Multi-User Facility for Functional Proteomics (Board 4)

The following documentation had been circulated.

- Executive Summary dated January 15, 2004
- Project Management Process
- Previous Board History
- Site Location Map

**IT WAS RESOLVED,**

**That, subject to CFI approval of reallocation of \$435,000 of equipment funding, the following action is hereby taken in connection with the Multi-User Facility for Functional Proteomics:**

**Approval of the following:**

<b>Final Budgets</b>	
<b>Capital Budget</b>	<b>\$7,423,000</b>
<b>Operating Budget</b>	<b>75,000</b>
<b>Award of Contract</b>	
<b>Funding Release</b>	<b>\$7,003,000</b>

**It is noted for information that funding releases to date are \$420,000 and that expenses to date are \$286,300.**



**CARRIED.**

Single Student Housing—Marine Drive (Board 2)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Project Management Process
- Previous Board History
- Single Student Housing Site Plan

The Board requested that a tour of student residences be arranged. Mr. Brian Sullivan suggested that this be done, if possible, while the students are still in residence.

Following a discussion, it was suggested that the single student housing project be reviewed to determine whether it could be brought forward in its entirety.

**IT WAS RESOLVED,**

**That the following action is hereby taken in connection with the Single Student Housing—Marine Drive:**

**Approval of the following**

<b>Phase 1 Preliminary Capital Budget</b>	<b>\$35,375,000</b>
<b>Phase 1 Preliminary Operating Budget (Gross Revenues)</b>	<b>\$ 3,771,000</b>
<b>Schedule</b>	
<b>Phase 1 Program</b>	
<b>Consultant Selection:</b>	<b>Hotson Bakker Architects</b>
<b>Proceed to Schematic Design</b>	
<b>Funding Release</b>	<b>\$250,000</b>

**It is noted for information that funding releases to date are \$480,000 and expenses to date are \$167,000.**

**CARRIED.**

UBC Renew

The following documentation had been circulated.

- Executive Summary dated January 15, 2004
- Summary of Board Approvals
- Previous Board History

**IT WAS RESOLVED,**

**That, subject to Ministry of Advanced Education and Treasury Board approval, the following action is hereby taken in connection with the UBC Renew Phase 1 project:**

**Package 1 M 17, M18 Board 1,2,3 approval;**

**Board 1—That the project in principle and its location be approved.**

**Boards 2 & 3**

**Preliminary Budgets**

<b>Capital Budget</b>	<b>\$3.7 M</b>
<b>Operating Budget</b>	<b>Annual operating budget of \$138,000 (\$42.55/GSM x 3,243 GSM)</b>

**Schedule**

<b>Program</b>	<b>Filed with Board Secretary</b>
<b>Consultant</b>	<b>The Colborne Architectural Group</b>
<b>Funding Release Requested</b>	<b>\$200,000</b>

**Package 2a Chemistry Board 1,2 Approval:**

**Board 1—That the project in principle and its location be approved**

**Board 2**

**Preliminary Budgets**

<b>Capital Budget</b>	<b>\$23.7 M</b>
<b>Operating Budget</b>	<b>Annual Operating Budget is \$688,000 (\$67.37 x 10,212 GSM)</b>

**Schedule**

<b>Program</b>	<b>Filed with Board Secretary</b>
<b>Consultant Selection</b>	<b>Henriqez &amp; Partners</b>
<b>Proceed to Schematic Design</b>	
<b>Funding Release Requested</b>	<b>\$525,000</b>

**Expenses to date—Received for information (AVED provided \$757,000 for UBC Renew planning, programming and estimating. \$588,700 has been spent to date.)**

**CARRIED.**

## Swing Space Building (Board 1 and 2)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Summary of Board Approvals
- Planning Principles
- Site Plan
- Needs Assessment
- Premiums for Renovating Occupied Space

### **IT WAS RESOLVED,**

**That the following action is hereby taken in connection with the Swing Space Building:**

**Board 1—That the project in principle and its location be approved.**

#### **Board 2**

##### **Preliminary Budgets**

<b>Capital Budget</b>	<b>\$9.257 M</b>
<b>Operating Budget</b>	<b>\$371,000</b>

<b>Schedule</b>	<b>18-24 months</b>
-----------------	---------------------

##### **Program**

<b>Consultant Selection</b>	<b>TBD</b>
-----------------------------	------------

<b>Proceed to Schematic Design</b>	
------------------------------------	--

<b>Funding Release</b>	<b>\$250,000</b>
------------------------	------------------

**Expenses to date of \$20,000—Received for information.**

### **CARRIED.**

## University Boulevard Neighbourhood Plan—Final Adoption

The following documentation had been circulated.

- Executive Summary dated January 13, 2004
- Previous Board Action
- Neighbourhood Planning Process
- University Boulevard Neighbourhood Plan (Available through the Board Secretary)

A Board member suggested that all possible information with respect to this project be put on the web site.

**IT WAS RESOLVED,**

**That the University Boulevard Neighbourhood Plan dated October 2003 be and is hereby approved.**

**That the University Administration be and is hereby authorized to obtain the Lieutenant Governor in Council (Order-in-Council) under Section 50 (2) of the University Act.**

**CARRIED.**

University Boulevard Design Competition Consultation

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Previous Board Action
- Draft Consultation Plan and Reporting Structure for the University Boulevard Competition
- Agenda: Campus Consultation—University Boulevard Competition Proposal (Wednesday, January 7, 2004: 4 p.m. and 7 p.m. in Lasserre 102)
- University Boulevard Competition Information Meeting: Meeting Summary (January 7, 2004)
- Comment Sheet: University Boulevard Competition Proposal: Information Meeting

**IT WAS RESOLVED,**

**That the Draft Consultation Plan and Reporting Structure for the University Boulevard Competition be approved as amended i.e. the words “University Boulevard Neighbourhood” under Section III. Scope of the Operation—Excluded have been deleted.**

**CARRIED.**

South Campus Consultation Principles

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- List of Stakeholder Consultations to Date (January 15, 2004)
- Map showing South Campus Local Area and the Planning Area for the Neighbourhood Plan

**IT WAS RESOLVED,**

**That the following is hereby approved in connection with the South Campus Neighbourhood Planning Process.**

- (1) **Consultation principle for the South Campus Neighbourhood Plan; and**
- (2) **“Working Group Concept” in the making of the draft neighbourhood plan for South Campus as more fully described in the Board docket material.**

**CARRIED.**

*Finance*

Chemical and Biological Engineering Building (Board 4) (See also Property & Planning)

Note: For a listing of material circulated—see the item under Property & Planning, Open, Approval.

**IT WAS RESOLVED,**

**That the following action is hereby approved in connection with the Chemical and Biological Engineering Building:**

**That internal financing of \$10.7 million to permit construction of the Chemical and Biological Engineering building be approved; it being noted that the loan will be repaid over a period of 30 years and debt service will be sourced from University discretionary funds and faculty specific cost savings and revenues.**

**CARRIED.**

Changes in Mandatory Fees

**IT WAS RESOLVED,**

**That the following fees are hereby approved, effective immediately for applicants**

submitting applications for 2004/05.

**Application Fees**

1. Faculty of Law Application Fee \$80
2. Integrated Dietetics Program Application Fee \$50

**Course Fees**

1. Department of Art History, Visual Art and Theory \$30.00 (as outlined on Appendix B entitled "Department of Art History, Visual Art and Theory Studio Courses").

**CARRIED.**

Tuition Fee for New Masters of Jurisprudence (Common Law)

**IT WAS RESOLVED,**

**That the Board hereby approves the \$25,000 tuition fee for the new Masters of Jurisprudence (Common Law).**

**CARRIED.**

*Other Business*

Reconstitution of Board Standing Committee to add new Members

**IT WAS RESOLVED,**

**That the reconstitution of Board Committees for the period ending August 31, 2004, be approved as circulated.**

**CARRIED.**

**OPEN INFORMATION ITEMS**

*Property & Planning*

Major Projects Status Report

The Major Projects Status Report for January 2004 had been circulated and was received for information.

Dentistry Mixed Use Building

In relation to the Dentistry Mixed-Use Building, Mr. Dennis Pavlich undertook to ensure that a full presentation will be given to the Board when this comes forward.

#### Panhellenic House (Board 4)

The following documentation had been circulated.

- Executive Summary dated January 13, 2004
- Project Management Process
- Previous Board History

Dr. Arun Garg pointed out that some, but not all Board documentation, contain a statement relating to the vision.

#### Space Management Plan (Space Trek)

The following documentation had been circulated.

- Executive Summary dated January 14, 2004
- Premiums for Renovating Occupied Buildings—Recent Projects

North Campus Draft Neighbourhood Plan and OCP Workshop—January 31, 2004

Mr. Dennis Pavlich had provided updates on the foregoing items at the Property and Planning Committee meeting.

#### ***Finance***

General Purpose Operating Fund Projection to March 31, 2004

A University Financial Update and GPOF Projection to March 31, 2004, had been circulated. Overall the University revenues and expenses were as expected to December 31, 2003. The GPOF report projected a surplus at year-end of \$0.5 million.

Consolidated Financial Statements for the six-month period ending September 30, 2003

The above-referenced financial statements had been circulated and were received for information.

#### ***People***

## Award Winners

The listing of award winners had been circulated and was received for information. Dr. McBride drew attention to the fact that Dr. Daniel Pauly had been named one of the Scientific American 50.

## Alumni Association Report

The report on UBC Alumni Association activities and events was received for information.

## Student Financial Aid Report

The Student Financial Support Report to December 31, 2003, was received for information. Mr. Brian Sullivan presented two slides outlining the highlights of student financial support.

Mr. Brian Sullivan indicated that resource and sustainability issues would be brought back to the Board in March.

## *Learning & Research*

### Presentation from Dr. Janet Werker

Dr. Janet Werker, Canada Research Chair and Professor of Psychology, gave a presentation on her research which focuses on understanding the maturational and experiential factors that make possible the child's entry into language acquisition. Dr. Werker indicated that her research usually involves infants from birth up to 20 months of age. One of Dr. Werker's graduate students, Dr. Athena Vouloumanos also spoke about her research on speech and language processing in infancy.

The Board Chair thanked Dr. Werker and Dr. Vouloumanos for an excellent presentation.

### Canada Research Chairs Update

An update with respect to the Canada Research Chairs program was received for information. It was noted that this program continues to attract excellent research faculty to UBC; and that the University has been allocated a total of 156 chairs over five years.

### Class Size Comparisons



Dr. Gregory Lawrence reported that Dr. Barry McBride had given a powerpoint presentation to the Learning and Research Committee with respect to class size for the period 1999 to 2003.

Dr. McBride stated that a lot of good effort had been made by faculty members to improve the learning environment; and that the Board would be kept informed about this continuing initiative in future meetings.

### *Community and International*

#### Pre-Budget Report

A pre-budget analysis with regard to the federal and provincial governments was received for information.

#### Report on Communication Plan

The UBC Communication Plan Update for 2004 was received for information. This report represents the proposed communication goals and strategies for UBC for 2004. In addition, performance of last year's goals was included.

#### International Activities Update

An update on international activities was received for information.

#### Olympic Winter Sports Centre Site Proposal

Mr. Brian Sullivan reported that a preliminary meeting had been held with the ice rink users regarding the Olympic Winter Sports Centre. He stated that the matter was under negotiation and would come to the Board in due course.